banknorwegian?

### 4th quarter 2018 results presentation

Norwegian Finans Holding ASA February 26, 2019



#### **Performance and events**

Country overview and performance

Fourth quarter 2018 results

Outlook

### Fourth quarter 2018 highlights

Strong profitability

Resilient

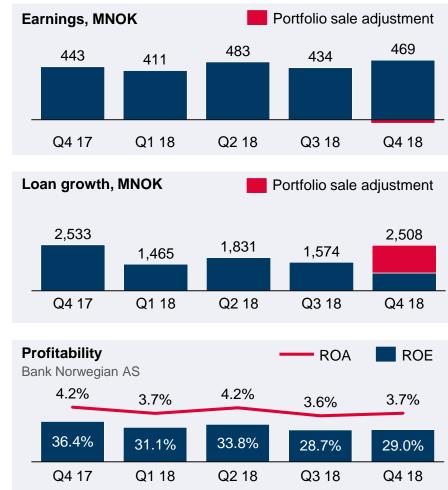
balance sheet

**Events** 

- Earnings MNOK 469 in Q4 and MNOK 1,797 full year 2018
- Stable net interest margin and cost income ratio
- Marginal effect of NPL sale

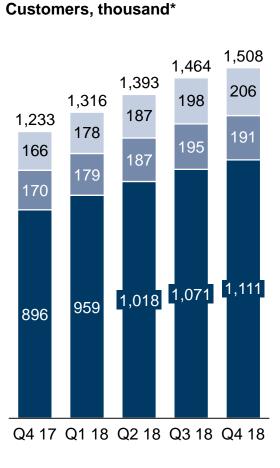
 Strong loan growth BNOK 2.5 in Q4 and BNOK 7.4 full year 2018

- Strong internal capital generation
- CET1 18.9% bank and 19.4% consolidated
- Agreement for geographical expansion
- Planned share buy back in 2019
- New agreement for credit card processing services yielding substantial cost savings

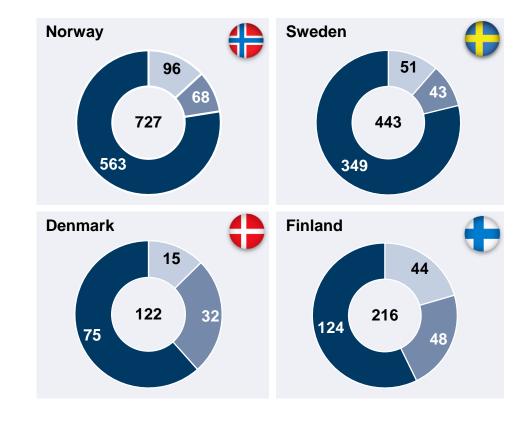


### 275,000 new customers in 2018

App usage, thousand 4,935 4,340 3,462 2,555 1,945 Q4 17 Q1 18 Q2 18 Q3 18 Q4 18 App logins



Customers, thousand



Credit card 📃 Instalment Ioan 📃 Deposit



Performance and events

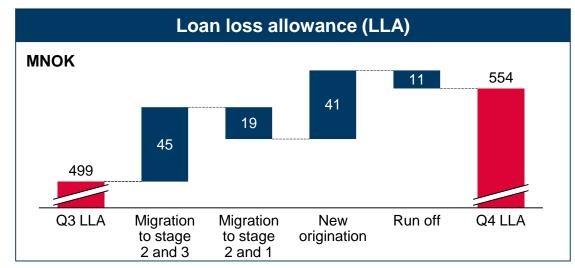
**Country overview and performance** 

Fourth quarter 2018 results

Outlook

### **Highlights - Norway**





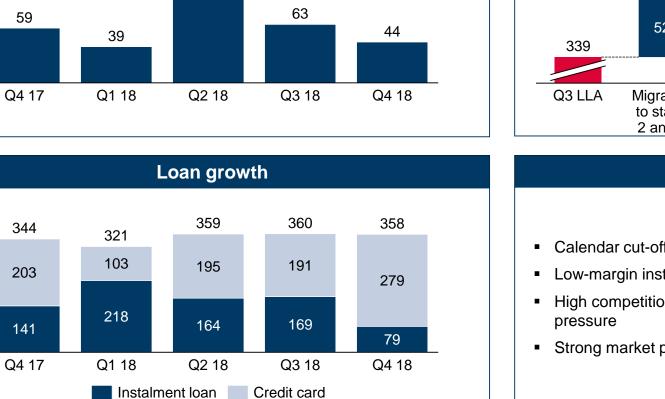


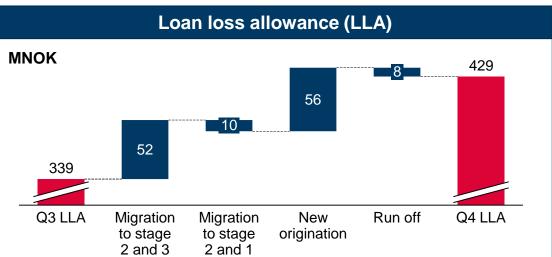
- Positive market sentiment for the bank
- Competitive advantage from underwriting and risk-based pricing
- Strong competition from agents and foreign banks
- Lending guidelines become regulation
- On track with debt register

### **Highlights - Sweden**

**MSEK** 



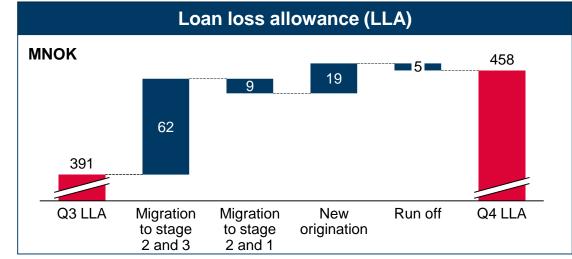




- Calendar cut-off effects in Q4 impact provisions and earnings
- Low-margin instalment loan market dominated by agents
- High competition and lower capital requirements lead to margin pressure
- Strong market position for credit card portfolio

### **Highlights - Denmark**



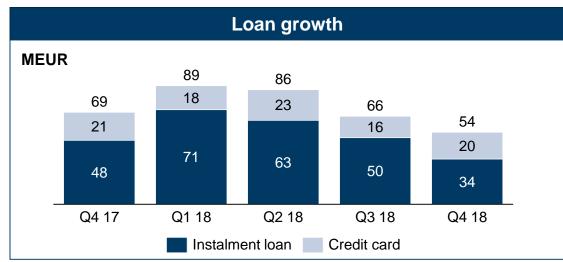


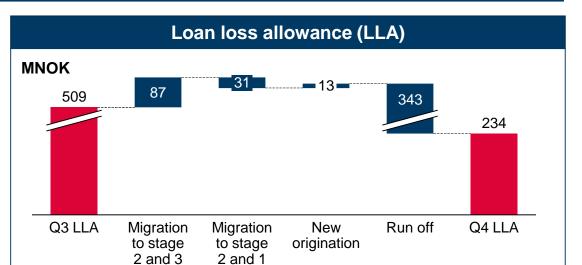
Loan growth MDKK 282 270 10 239 30 229 20 51 142 272 38 240 219 178 104 Q4 17 Q1 18 Q2 18 Q3 18 Q4 18 Instalment loan Credit card

- Improved risk-based pricing and risk control
- Established payment patterns take time to change
- Regulatory attention on emerging unregulated loan market in social media
- Launch of agent distribution in 2019

### **Highlights - Finland**







- Improved balance sheet and profitability
- Competitive risk-based pricing
- Continued growth in a more mature market
- More visible market activity from incumbent banks and agents
- Voluntary debt register adopted by an increasing number of players



Performance and events

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## Fourth quarter 2018 earnings were MNOK 469, compared with MNOK 434 in the third quarter

#### Norwegian Finans Holding Group

MNOK	Q4 18	Q3 18	Chan	ge
Interest income	1,319.1	1,285.3	33.8	3 %
Interest expenses	145.5	163.9	-18.4	-11 %
Net interest income	1,173.6	1,121.4	52.2	5 %
Commission and bank services income	111.0	118.0	-6.9	-6 %
Commission and bank services expenses	62.7	60.1	2.6	4 %
Net change in value on securities and currency	-5.9	11.1	-17.1	n/m
Net other operating income	42.4	69.1	-26.7	-39 %
Total income	1,216.0	1,190.5	25.5	2 %
Personnel expenses	25.4	23.5	2.0	8 %
General administrative expenses	258.3	260.4	-2.1	-1 %
Ordinary depreciation	15.6	14.8	0.8	6 %
Other operating expenses	13.4	13.8	-0.4	-3 %
Total operating expenses before losses	312.7	312.5	0.3	0 %
Provision for loan losses	284.8	299.2	-14.4	-5 %
Profit before tax	618.5	578.8	39.7	7 %
Tax charge	149.3	144.7	4.6	3 %
Profit after tax	469.1	434.1	35.0	8 %

- Net interest income driven by strong loan growth and lower deposit rates in Finland
- Net fee income down due to seasonal effects in the third quarter
- Net loss on securities
- Stable operating expenses
- Impact from sale of NPL's in Finland MNOK 19.7 in net charge-offs and MNOK 8.5 in repayment of collection expenses
- ROE\* was 29.0%

# Earnings for the full year 2018 were MNOK 1,797, compared with MNOK 1,605 in 2017

#### **Norwegian Finans Holding Group**

MNOK	2018	2017	Chan	ge
Interest income	5,013.0	4,158.2	854.8	21 %
Interest expenses	606.7	502.2	104.5	21 %
Net interest income	4,406.3	3,656.0	750.3	21 %
Commission and bank services income	463.6	363.1	100.4	28 %
Commission and bank services expenses	230.5	174.2	56.3	32 %
Net change in value on securities and currency	12.8	7.5	5.4	72 %
Net other operating income	245.9	196.4	49.6	25 %
Total income	4,652.3	3,852.4	799.9	21 %
Personnel expenses	87.7	75.0	12.8	17 %
General administrative expenses	1,035.9	883.3	152.6	17 %
Ordinary depreciation	60.0	53.1	6.9	13 %
Other operating expenses	52.5	45.5	7.0	15 %
Total operating expenses before losses	1,236.2	1,056.8	179.4	17 %
Provision for loan losses	1,027.6	672.4	355.2	53 %
Profit before tax	2,388.5	2,123.2	265.2	12 %
Tax charge	591.9	526.2	65.7	12 %
Profit after tax	1,796.6	1,597.1	199.6	12 %

MNOK	2018	2017	Chang	ge
Profit on ordinary activities after tax	1,796.6	1,597.1	199.6	12 %
Change in fair value for assets held for sale, after tax	-	8.1	-8.1	n/m
Comprehensive income for the period	1,796.6	1,605.2	191.4	12 %

- Net interest income driven by strong loan growth
- Net fee income increased due to higher credit card activity
- Increased marketing efforts combined with increased sales expenses due to higher credit card activity
- Change in provisions affected by new markets, gains on portfolio sales in 2017 and charge related to sale of NPL's in Finland in 2018
- ROE\* was 30.5%

The accounting of agent commissions to Norwegian Air Shuttle and payment protection insurance reclassified in accordance with IAS 38, IFRS 9 and IFRS 15. Comparable figures have been restated.

\* Bank Norwegian AS

#### **Resilient balance sheet**

#### Assets, BNOK



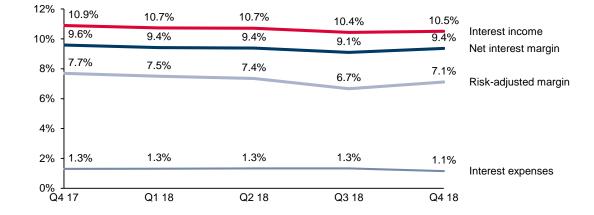
#### Liabilities and equity, BNOK



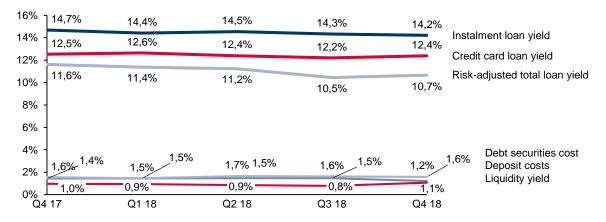
- Total gross loans increased MNOK 2,506, adjusting for the sale of NPL's in Finland, compared with MNOK 1,574 in the third quarter
- Currency adjusted loan growth was MNOK 1,454 compared with MNOK 1,581 in the third quarter
- Instalment loans rose MNOK 1,419 and credit cards grew MNOK 1,087
- Instalment loan sales were MNOK 2,625, compared with MNOK 2,750 in the previous quarter
- Instalment loan run-off was MNOK 1,969, compared with MNOK 1,741 in the third quarter
- Liquid assets comprise 24% of total assets
- LCR 210% and NSFR 148%
- Deposits fell MNOK 267 due to rate reduction in Finland
- Deposits to loans ratio 0.99
- AT1 and Tier 2 issued in the beginning of the fourth quarter
- Planned issuances of senior unsecured debt

### **Stable yields and margins**

#### Margins as a % of average assets



#### Asset yield and cost of funds

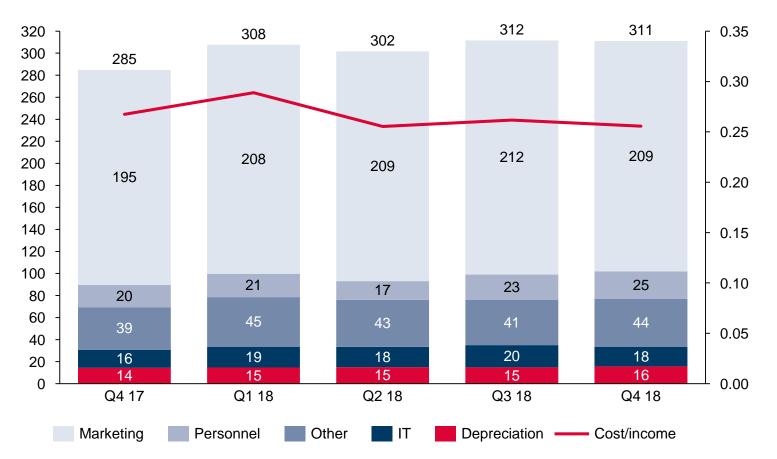


The accounting of agent commissions to Norwegian Air Shuttle and payment protection insurance reclassified in accordance with IAS 38, IFRS 9 and IFRS 15. Comparable figures have been restated.

Deposit rates in Finland lowered from 1.75% to 0.75% effective October 1

### **High operating efficiency**

Quarterly operating expenses, MNOK

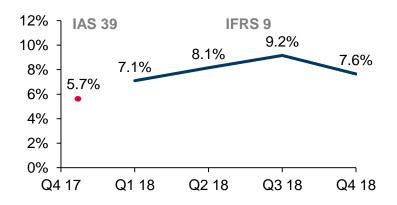


<sup>•</sup> Stable spending on digital marketing

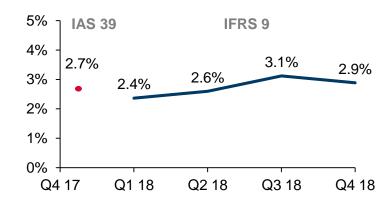
Cost income stable at 0.26

### **Strong credit metrics**

Non-performing loans to loans 1)

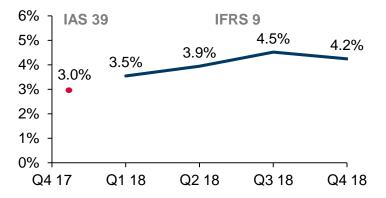


Loan loss provisions to average loans<sup>2)</sup>

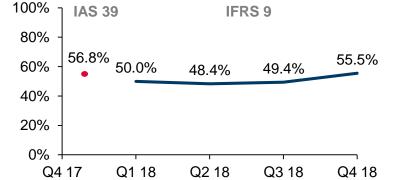


- Drop in NPL's and provisions due to sale of NPL's in Finland, partially offset by calendar cutoff effect in Sweden
- NPL sale in Finland reduces credit risk inherent in early vintages
- NPL level developing as expected
- Credit scorecards based on own data implemented in Denmark and Finland
- Solid allowance levels

Loan loss allowance to loans <sup>3)</sup>



Loan loss allowance to non-performing loans<sup>4)</sup>



1) Gross loans Stage 3 (less performing loans) to gross loans

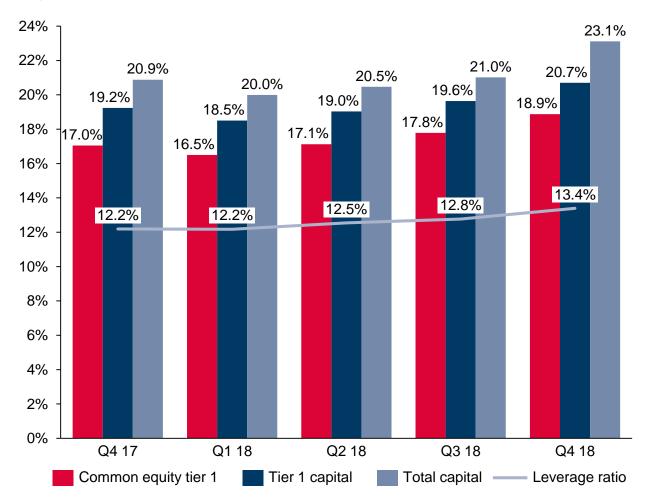
2) Change in ECL to average gross loans

3) ECL to gross loans

4) ECL to gross loans Stage 3 (less performing loans)

### **Surplus capital position**

#### **Capital ratios**



- Strong 18.9% CET1 capital ratio in the bank
- 19.4% CET1 capital ratio on a consolidated basis
- Leverage ratio equals 13.4%
- AT1 and Tier 2 issued in the beginning of the fourth quarter
- Minimum regulatory CET1 requirement 15.9%, including announced increases in counter-cyclical buffer requirements. Additional 3% capital management buffer, in order to pay cash dividends or buy back shares, raises CET1 requirement to 18.9%
- MNOK 160 in planned share buy back based on 2018 results
- Barring new capital requirements outlook for significant dividend capacity based on expected loan growth and earnings for 2019



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### **Expanded agenda for the bank**



**Optimize core business** 

#### Participate in the industry transformation





Explore the potential for the bank in a geographic expansion

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### **Continuous development of customer offering**

#### **Bill payment**

In-app invoice scanning

**<** Betale

 Increases convenience and relevance

# Fra kontonummer Sparekonto

#### My personal finances

- Categorizes customer spending and improves overview of household finances
- Customers moving consumption to credit card with related data

#### Insurance

- Continued growth in insurance policies sold
- Focus on increasing product offering throughout footprint





### **Geographic expansion**

- The strategy for geographic expansion for the bank is based on the brand Norwegian and in cooperation with the Airline and their Reward program
- Entered into an agreement to acquire minimum 40% of the shares in the Irish company Lilienthal Finance Limited at book value
  - Lilienthal is applying for an Irish banking license and will develop banking services across Europe
- Lilienthal has the right to use the Norwegian brand for banking services outside the Nordic region
  - Previously, NOFI held the rights to negotiate on the use of the Norwegian brand only for credit card services
- NOFI or NOFI shareholders will be offered equity when Lilienthal is capitalized after being granted banking license
  - Structure will be developed to progress the bank start-up as rapidly as possible
  - An Irish NOFI branch is one of the opportunities being investigated
- NOFI will act as the project manager in the process leading up to the banking license
- Project milestones are being identified and will be communicated to the market
  - Brexit has significantly increased the demand for banking licenses in Ireland

### Update on dividend program

Annual distribution

	Ambition	to offer a	n attractive	dividend	program
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### Overall structure

- Planned distribution of capital in excess of applicable requirements
- Combination of share buy back and cash dividend

2019 plan	
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- Planned MNOK 160 share buy back based on regulatory approval for 2018
- Significant dividend capacity based on 2019 accounts

Long term ambitions

• Targeting a minimum 40% payout ratio subject to growth, earnings and capital requirements

### Well positioned for continued profitable growth

### Bank Norwegian, the leading digital bank for personal loans, savings and credit cards in the Nordic region

Customer and loan growth with effective risk-based pricing models

#### Continued strong earnings and returns

- Cost-efficient and scalable operations
  - New credit card processing services agreement secure substantial savings from 2020

#### Strong competitive position

- Solid Nordic footprint and high brand awareness
- Favorable economic outlook
- Advanced risk control

Strong potential for the bank

- Fast growing customer base with high engagement. Further fee income potential
- Capacity for growth and dividend/share buy back
- On path for European expansion

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### Appendix

### **Quarterly balance sheet**

#### Norwegian Finans Holding Group

MNOK	31.12.18		30.9.18		Change	
Assets	31.12.10		30.3.10		Change	
Deposits with the central bank	68	0 %	66	0 %	2	3 %
Loans and deposits with credit institutions	1,702	3 %	1,838	4 %	-135	-7 %
Loans to customers	37,798	75 %	36,751	74 %	1,046	3%
Certificates and bonds	10,603	21 %	10,813	22 %	-210	-2 %
Financial derivatives	10,003	0%	48	0 %	-35	-73 %
Shares and other securities	37	0%	40 39	0%	-33	-75 %
Assets available for sale	-	0 %		0 %	-2	-5 %
	- 134	0%	-	0%	- -2	-1 %
Intangible assets	-	0%	135		-2	-1 % 62 %
Deferred tax asset	18 1	0%	11 1	0%	-	62 % -12 %
Fixed assets	-		-	0%	-0 25	
Receivables	63	0 %	89	0 %	-25	-28 %
Total assets	50,436	100 %	49,790	100 %	646	1 %
Liabilities and equity		0.0/		0.0/		,
Loans from credit institutions	-	0 %	32	0 %	-32	n/m
Deposits from customers	39,092	78 %	39,359	79 %	-267	-1 %
Debt securities issued	2,019	4 %	1,812	4 %	207	11 %
Financial derivatives	120	0 %	1	0 %	119	n/m
Taxes payable	603	1 %	685	1 %	-82	-12 %
Other liabilities	32	0 %	141	0 %	-109	-77 %
Accrued expenses	189	0 %	202	0 %	-14	-7 %
Subordinated loan	836	2 %	475	1 %	362	76 %
Total liabilities	42,891	85 %	42,708	86 %	183	0 %
Share capital	187	0 %	187	0 %	-	0 %
Share premium	977	2 %	977	2 %	-	0 %
Tier 1 capital	635	1 %	635	1 %	-	0 %
Retained earnings and other reserves	5,746	11 %	5,283	11 %	462	9 %
Total equity	7,544	15 %	7,082	14 %	462	7 %
Total liabilities and equity	50,436	100 %	49,790	100 %	646	1 %

### **Top 20 shareholders**

SHAREHOLDER		# OF SHARES
1 NORWEGIAN AIR SHUTTLE ASA		30,623,739
2 FOLKETRYGDFONDET		15,809,072
3 GOLDMAN SACHS & CO. LLC	NOMINEE	15,449,258
4 BRUMM AS		6,739,432
5 STENSHAGEN INVEST AS		4,551,416
6 GREEN 91 AS		3,964,900
7 EUROCLEAR BANK S.A./N.V.	NOMINEE	3,760,218
8 NYE GKB INVEST AS		3,501,102
9 KM AVIATRIX INVEST AS		3,459,293
10 BANQUE DEGROOF PETERCAM	NOMINEE	3,120,999
11 SWEDBANK ROBUR SMÅBOLAGSFOND		3,100,000
12 MP PENSJON PK		2,909,268
13 BANQUE DEGROOF PETERCAM	NOMINEE	2,857,989
14 STATE STREET BANK AND TRUST COMPANY	NOMINEE	2,548,539
15 JPMORGAN CHASE BANK, N.A., LONDON	NOMINEE	2,393,630
16 NYE SNEISUNGEN AS		2,217,321
17 TORSTEIN TVENGE		2,200,000
18 VERDIPAPIRFONDET PARETO INVESTMENT		1,977,823
19 KLP AKSJENORGE INDEKS		1,680,680
20 SWEDBANK ROBUR NORDENFOND		1,670,000
Тор 20		114,534,679
Total		186,751,856

• Management holds 1.4% of shares outstanding

As of February 22, 2019