

Participation notification by BlackRock Inc.

Brussels, Belgium – January 7, 2025 - 8:30 CET

According to Belgian transparency legislation (Law of May 2, 2007), BlackRock Inc. (12 Throgmorton Avenue, London EC2N 2DL, UK) recently sent Syensqo the following transparency notifications indicating that it crossed the threshold of 3%. Here is the summary of the moves:

Date on which the threshold was crossed	Voting rights after the transaction	Equivalent financial instruments after the transaction	Total
December 31, 2024	3.05%	0.61%	3.65%

The latest notification, dated **December 31, 2024** and received on **January 2, 2025**, contains the following information:

- Reason for the notification: Acquisition or disposal of the control of an undertaking that holds a participating interest in an issuer
- Notified by BlackRock Inc.: A parent undertaking or a controlling person
- Date on which the threshold is crossed: December 31, 2024
- Threshold of direct voting rights crossed: 3% upwards
- Denominator: 105,032,929
- Additional information: The disclosure obligation arose due to voting rights attached to shares for BlackRock, Inc. going **above** 3%.
- Persons subject to the notification requirement:

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Name	Address (for legal entities)
BlackRock, Inc.	50 Hudson Yards, New York, NY, 10001, U.S.A.
BlackRock (Singapore) Limited	20 Anson Road #18-01, Singapore, 79912, Singapore
BlackRock Advisors (UK) Limited	12 Throgmorton Avenue, London, EC2N 2DL, U.K.
BlackRock Advisors, LLC	50 Hudson Yards, New York, NY, 10001, U.S.A.
BlackRock Asset Management Canada Limited	161 Bay Street, Suite 2500, Toronto, Ontario, M5J 2S1, Canada
BlackRock Asset Management Deutschland AG	Lenbachplatz 1 1st Floor, Munich, 80333-MN3, Germany
BlackRock Asset Management North Asia Limited	15/F, 16/F, 17/F Citibank Tower & 17/F ICBC Tower, 3 Garden Road, Central, Hong Kong
BlackRock Financial Management, Inc.	50 Hudson Yards, New York, NY, 10001, U.S.A.
BlackRock Fund Advisors	400 Howard Street, San Francisco, CA, 94105, U.S.A.
BlackRock Institutional Trust Company, National Association	400 Howard Street, San Francisco, CA, 94105, U.S.A.
BlackRock Investment Management (Australia) Limited	Level 37 Chifley Tower, 2 Chifley Square, Sydney NSW 2000, Australia
BlackRock Investment Management (UK) Limited	12 Throgmorton Avenue, London, EC2N 2DL, U.K.
BlackRock Investment Management, LLC	1 University Square Drive, Princeton, NJ, 8540, U.S.A.
BlackRock Japan Co., Ltd.	1-8-3 Marunouchi Chiyoda-ku, Trust Tower Main, Tokyo, 100-8217, Japan
Aperio Group, LLC	3 Harbor Dr Suite 204, Sausalito, CA 94965, U.S.A.

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Notified details

A) Voting rights	Previous notification	After the transaction			
	# of voting rights	# of voti	ng rights	% of voting rights	
Holders of voting rights		Linked to securities	Not linked to the securities	Linked to securities	Not linked to the securities
BlackRock, Inc.	0	0		0.00%	
BlackRock (Singapore) Limited	1,604	1,604		0.00%	
BlackRock Advisors (UK) Limited	162,633	232,341		0.22%	
BlackRock Advisors, LLC	85,767	85,767		0.08%	
BlackRock Asset Management Canada Limited	29,514	29,516		0.03%	
BlackRock Asset Management Deutschland AG	188,055	188,055		0.18%	
BlackRock Asset Management North Asia Limited	2,356	2,356		0.00%	
BlackRock Financial Management, Inc.	12,041	12,041		0.01%	
BlackRock Fund Advisors	1,249,600	1,249,648		1.19%	
BlackRock Institutional Trust Company, National Association	849,133	849,140		0.81%	
BlackRock Investment Management (Australia) Limited	19,706	19,706		0.02%	
BlackRock Investment Management (UK) Limited	246,815	267,874		0.26%	
BlackRock Investment Management, LLC	106,674	106,674		0.10%	
BlackRock Japan Co., Ltd.	132,205	132,205		0.13%	
Aperio Group, LLC	24,446	24,446		0.02%	
Subtotal	3,110,550	3,201,373		3.05%	
TOTAL		3,201,373	0	3.05%	0.00%

Start with "groups" of holders. Add subtotals with Σ , and then finish with the persons who are "alone". For groups, start with the ultimate controlling natural person or legal entity. The totals, subtotals and % will be updated once you have clicked on <CALCULATE>.

B) Equivalent financial instruments		After the transaction					
Holders of equivalent financial instruments	Type of financial instrument	Expiration date	Exercise period or date	# of voting rights that may be acquired if the instrument is exercised	% of voting rights	Settlement	
BlackRock (Singapore) Limited	Securities Lent			27,133	0.03%	physical	
BlackRock Advisors (UK) Limited	Securities Lent			497,125	0.47%	physical	
BlackRock Asset Management Canada Limited	Securities Lent			17,734	0.02%	physical	-
BlackRock Institutional Trust Company, National Association	Securities Lent			17,200	0.02%	physical	-
BlackRock Investment Management (UK) Limited	Securities Lent			71,307	0.07%	physical	-
BlackRock Investment Management, LLC	Securities Lent			4,865	0.00%	physical	-
BlackRock Investment Management, LLC	Contract for Difference			867	0.00%	cash	+
	TOTAL			636,231	0.61%		Π
The totals will be updated once you have clicked on <calculate></calculate>							
	FOTAL (A & B)		# of voting rights	% of voting rights			
			CALCULATE	3,837,604	3.65%		

Transparency notifications and the full chain of controlled undertakings through which the holding is effectively held is available on the <u>Investor Relations Section</u> of Syensqo's website.

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About Syensqo

Syensqo is a science company developing groundbreaking solutions that enhance the way we live, work, travel and play. Inspired by the scientific councils which Ernest Solvay initiated in 1911, we bring great minds together to push the limits of science and innovation for the benefit of our customers, with a diverse, global team of more than 13,000 associates.

Our solutions contribute to safer, cleaner, and more sustainable products found in homes, food and consumer goods, planes, cars, batteries, smart devices and health care applications. Our innovation power enables us to deliver on the ambition of a circular economy and explore breakthrough technologies that advance humanity.

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