

ANNOUNCEMENT

A.P. Møller - Mærsk A/S – Increase of second phase of share buy-back program

As announced on 5 May 2021, A.P. Møller - Mærsk A/S (the "Company") has decided to launch a share buy-back program of up to DKK 32 billion (around USD 5 billion) to be executed over a two- year period. The first phase, which started on 3 November 2021, was completed on 27 April 2022. The total market value of the shares acquired in the first phase amounted to DKK 8 billion.

On 4 May 2022, the Company announced the initiation of the second phase of the share buy-back program to be completed in the period 5 May 2022 to 1 November 2022 at a total market value of DKK 8 billion (around USD 1.15 billion) and a maximum of 150,000 A shares and 600,000 B shares to be acquired.

In connection with the publication of the interim report for Q2 on 3 August 2022, the Company announced that the current share buy-back program will be increased from DKK 32 billion (around USD 5 billion) to DKK 39.3 billion (around USD 6 billion). Therefore, the value of the second phase to be completed from 5 May 2022 to 1 November 2022 will increase from DKK 8 billion (around USD 1.15 billion) to DKK 11 billion (around USD 1.5 billion) and a maximum of 220,000 A shares and 880,000 B shares to be acquired.

The share buy-back program will be executed under EU Commission Regulation No. 596/2014 of the European Parliament and Council of 16 April 2014 (MAR) and the Commission Delegated Regulation (EU) 2016/1052 (the "Safe Harbour Regulation"), which ensures that the Company, its Board of Directors, and its Executive Board, are protected against violation of insider legislation during the share buy-back period.

The share buy-back program is initiated pursuant to the authorization granted to the Board of Directors by the Annual General Meeting in March 2021, which entitled the Company to acquire treasury shares at a nominal value not exceeding 15% of the share capital at the market price applicable at the time of acquisition with a deviation of up to 10%.

Danske Bank A/S ("Danske Bank") will continue as Lead Manager for the second phase of the share buy-back. Danske Bank will make its own trading decisions independently of and without influence from the Company and within the announced limits. Danske Bank will start trading under the increased volumes on 15 August 2022.

As earlier announced, the purpose of the program is to adjust the capital structure of the Company ultimately through cancellation of shares repurchased and to meet obligations under long-term incentive programs.

Terms:

- No shares may be bought back at a price exceeding the higher of i) share price of latest independent trade and ii) the highest current independent offer price on the trading venue where the purchase is carried out.
- The maximum number of A and B shares that may be purchased on each trading day may not exceed 20% of the average daily trading volume of A and B shares, respectively, on NASDAQ Copenhagen or other regulated markets, on which the purchase is carried out, over the last 20 trading days prior to the date of purchase.

- A and B shares will be acquired in a 20/80 split reflecting the current trading volumes of the two share classes.
- The Company will fulfill its reporting obligations by announcing no later than every 7th trading day the purchases made under the share buy-back program.
- A.P. Møller Holding A/S has committed to participate in the share buy-back program by selling shares relative to its voting rights and relative to its total ownership in the Company.
- A.P. Møller Holding A/S intends to maintain its ownership of 51.45% of A shares and 41.51% of the total share capital in the Company (excl. shares held in treasury).
- A.P. Møller og Hustru Chastine Mc-Kinney Møllers Familiefond ("Familiefonden") will also participate in the share buy-back program by selling shares relative to its total ownership in the Company as per 7 February 2022, which was 9.83% (excl. treasury shares). Only B-shares will be sold by Familiefonden.
- The Company is entitled to suspend or stop the program at any time subject to an announcement to NASDAQ Copenhagen.

Copenhagen, 12 August 2022.

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