

Q1 2021 Interim Results Presentation



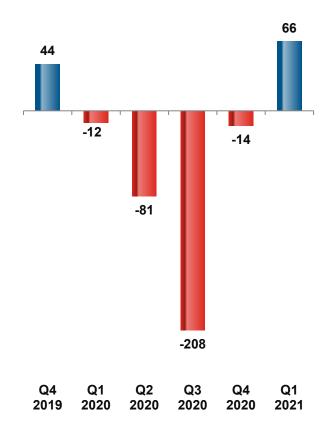
Operational and financial highlights

Cover photo: Erecting 40 meter communication towers at Tawke and Peshkabir fields, Kurdistan region of Iraq.

Return to profitability

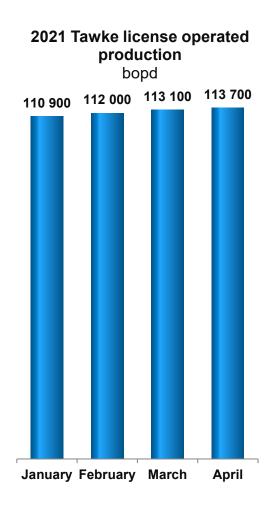
- DNO returned to profitability during the first quarter of 2021, reporting operating profit of USD 66 million
- First quarterly operating profit since the onset of the pandemic, driven by solid production, cost optimizations and higher oil prices
- Stepped up spend in Kurdistan in Q1 2021 with drilling of new wells and workover of existing ones, raising net production to 99,200 barrels of oil equivalent per day (boepd) across portfolio
- Regularization of payments in Kurdistan, including payments towards 2019 and 2020 arrears, rapidly increasing cash flow
- Which combined with significant cash position of USD 477 million at end Q1 2021 provides window to reduce debt

Operating profit USD million



Projecting high activity

- In Kurdistan, 12 Tawke license wells budgeted in 2021, of which nine in Tawke field and three in Peshkabir field
- Following a strong first quarter, guiding full-year 2021 gross operated Tawke license production of 110,000 barrels of oil per day (bopd)
- Barring pandemic derailing of global economic activity, plan full year operational spend of USD 700 million
- Active drilling program in the North Sea with five exploration and eight development wells during the balance of 2021
- DNO is a 50-year-old oil exploration and production company long committed, by choice, to industry leading ethical practices, contributions to societal advancement and a light environmental footprint



Q1 2021 operational highlights

- Gross operated Tawke license production averaged 112,000 bopd in Q1 2021 (110,200 bopd in Q4 2020) of which 84,000 bopd net to DNO's interest (82,600 bopd in Q4 2020)
- North Sea assets contributed another 15,200 boepd in Q1 2021 (15,300 boepd in Q4 2020)
- Totaling net production of 99,200 boepd in Q1 2021, up from 97,900 boepd in Q4 2020
- Tawke license outperformed expectations in Q1 2021 notwithstanding limited 2020 drilling following onset of pandemic
- Fourth injector well expands Peshkabir-to-Tawke gas capture and reinjection project
- DNO had 94 licenses across its portfolio at end Q1 2021 (25 operated), of which two in Kurdistan, 75 in Norway, 13 in the United Kingdom, two in the Netherlands, one in Ireland and one in Yemen

Q1 2021 financial highlights

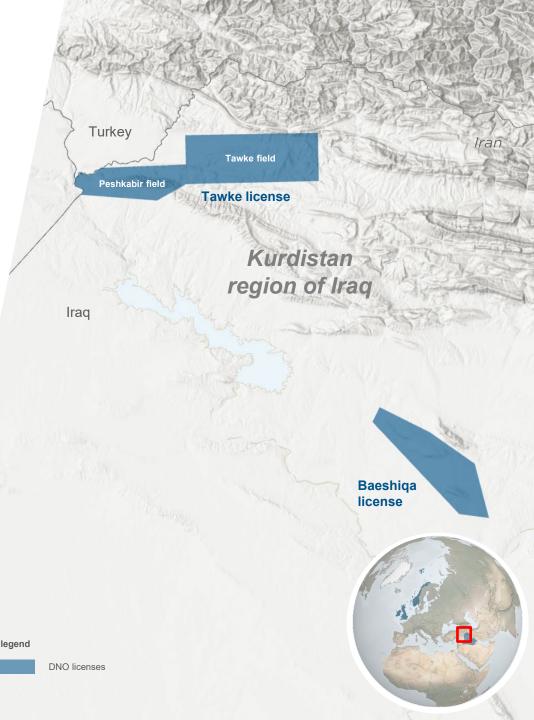
- Q1 2021 revenues of USD 170 million, slightly down from USD 174 million in Q4 2020 due to lower North Sea cargo liftings
- USD 66 million operating profit in Q1 2021, reversing operating losses in previous four quarters
- In Q1 2021, Kurdistan initiated principal payments towards Tawke license 2019 and 2020 withheld entitlement and override amounts which totaled USD 259 million net to DNO at yearend 2020
- USD 75 million received from Kurdistan in Q1 2021 (entitlement USD 64.4 million, override USD 4.3 million and USD 6.2 million towards arrears), plus USD 54 million following end of quarter (entitlement USD 35.2 million, override USD 4.6 million and USD 14.2 million towards arrears)
- Exited Q1 2021 with cash balance of USD 477 million and USD 239 million in remaining Kurdistan arrears obligations
- Exercised call option to retire USD 100 million in bond debt on 1 June 2021 of the USD 400 million DNO02 bond

Kurdistan operations

- Kurdistan continues to drive DNO operations and DNO continues to drive Kurdistan oil sector
- Q1 2021 Tawke license gross production of 112,000 bopd, of which Peshkabir field contributed 61,400 bopd (56,300 in Q4 2020) and Tawke field contributed 50,600 bopd (53,900 in Q4 2020)
- In addition to ongoing drilling at Peshkabir field, resuming Tawke field drilling by mid-year
- Absent such new wells, Tawke field natural decline has been partially offset through reinjection of gas from Peshkabir field







North Sea operations

- Q1 2021 North Sea average net production of 15,200 boepd
- Announced Røver Nord discovery (DNO 20 percent interest)
- Norwegian petroleum tax incentives driving investment plans, with Brasse, Iris/Hades, Alve Gjøk, Trym South and Orion/Syrah candidates for PDO in 2022
- Exploration focus shifts to larger participating interests in mature areas with existing infrastructure
- Active drilling program in the North Sea with five exploration and eight development wells during the balance of 2021

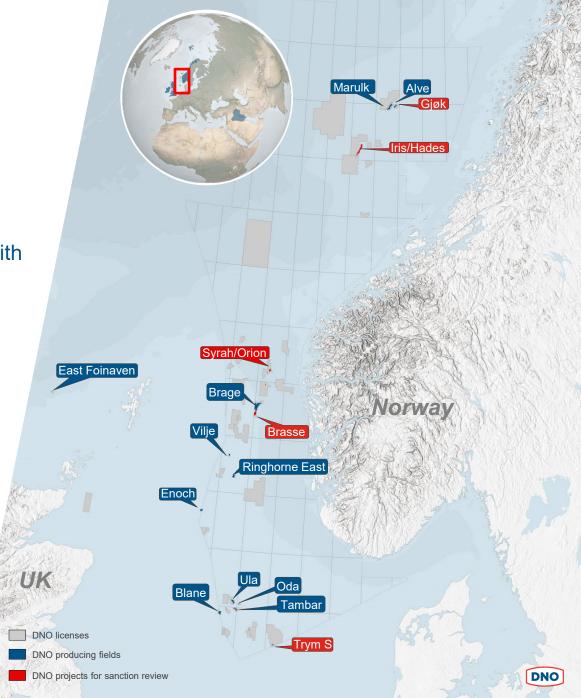
6 wells in

2021



(11 producing fields)

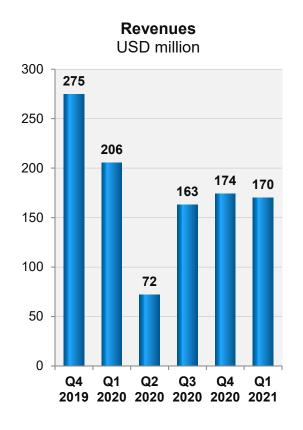
net production

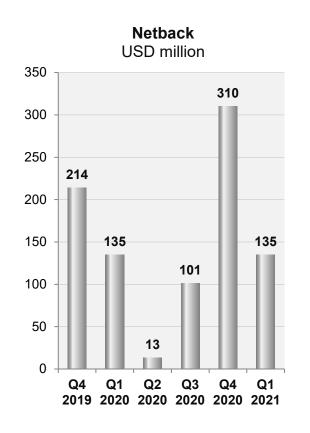


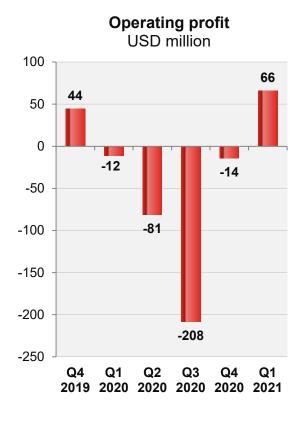
Financial review



DNO financial results – key figures







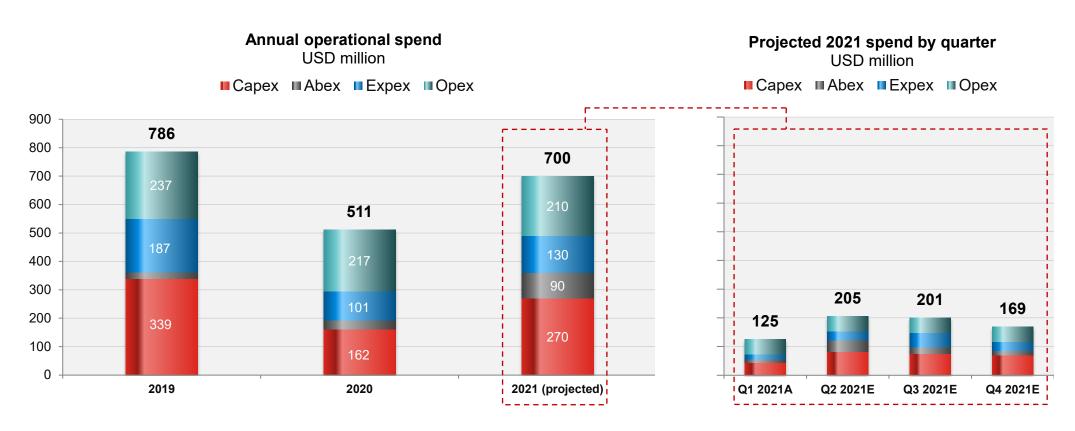
- Q1 2021 revenues impacted by lower lifted cargo volumes from the North Sea
- Q4 2020 netback reflects significant tax refunds
- Q1 2021 operating profit boosted by lower costs of goods sold

Financial summary

USD million	Q1 2021	Q4 2020	Q1 2020	Full-year 2020
Revenues	169.8	174.2	205.6	614.9
Production costs	-52.4	-51.8	-58.6	-217.3
Movement in overlift/underlift	19.6	-7.6	-1.1	-11.3
Depreciation, depletion and amortization	-53.0	-79.8	-107.5	-361.4
Cost of goods sold	-85.8	-139.1	-167.2	-590.0
Gross profit	84.0	35.1	38.4	24.9
Expensed exploration	-10.5	-15.5	-14.8	-55.9
Administrative expenses	-5.5	0.5	4.6	-4.8
Other operating income/-expenses	-1.7	-1.2	-0.6	-2.7
Impairment of oil and gas assets	0.0	-33.0	-39.1	-276.0
Profit/-loss from operating activities	66.3	-14.2	-11.5	-314.5
Net finance	-19.8	-24.3	-38.6	-111.2
Profit/-loss before income tax	46.5	-38.5	-50.1	-425.8
Tax income/-expense	5.0	-21.9	10.7	139.8
Net profit/-loss	51.5	-60.4	-39.4	-285.9

• Cost of goods sold in the quarter positively impacted by increase in North Sea underlift and lower depreciation of Kurdistan assets following annual update of reserves

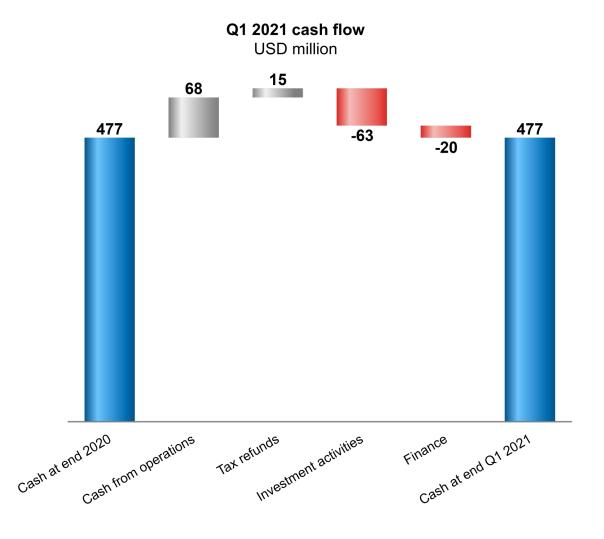
Ramping up operational spend



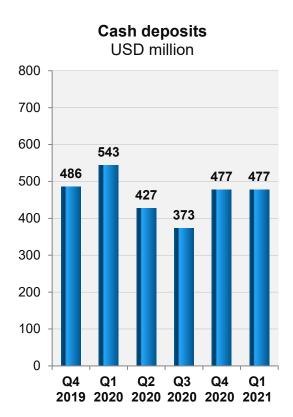
- Operational spend projected at USD 700 million in 2021, of which USD 450 million in the North Sea (before adjustments for tax refunds, but including transport and processing tariffs)
- Kurdistan operational spend of USD 250 million

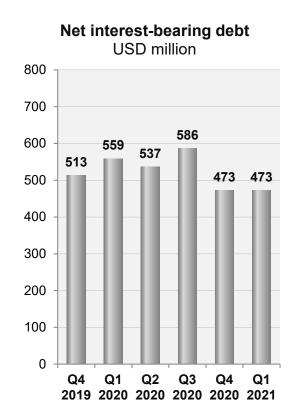
Strong cash balance

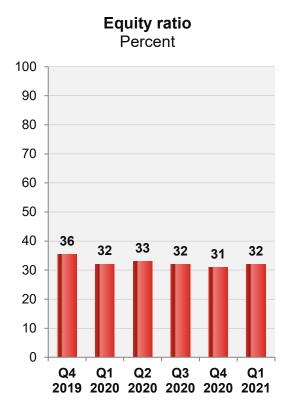
- Solid operational cash flow of USD 68 million in the first quarter
- USD 75 million in Kurdistan payments during Q1 2021, plus additional USD 54 million received in April
- North Sea tax refunds of USD 15 million received in Q1 2021 with USD 162 million expected in balance of 2021
- Unchanged cash balance from yearend 2020 partly due to timing of last Kurdistan payment



Capital structure







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