NOTICE OF PROCEDURE IN WRITING

ISIN: FI4000523022

Lassila & Tikanoja plc EUR 75 million sustainability-linked fixed rate 3.375% notes due 2028

(the "Notes")

NOT FOR RELEASE, PUBLICATION OR DISTRIBUTION, DIRECTLY OR INDIRECTLY, TO ANY PERSON LOCATED OR RESIDENT IN OR INTO THE UNITED STATES, AUSTRALIA, CANADA, HONG KONG, SOUTH AFRICA, JAPAN, NEW ZEALAND OR SINGAPORE OR ANY OTHER JURISDICTION WHERE SUCH RELEASE, PUBLICATION OR DISTRIBUTION WOULD BE UNLAWFUL OR REQUIRE REGISTRATION OR ANY OTHER MEASURES. THIS NOTICE DOES NOT CONSTITUTE AN OFFER TO SELL OR BUY ANY OF THE SECURITIES DESCRIBED HEREIN.

This notice for procedure in writing and voting request has been published by a stock exchange release and can be found on the website of the Issuer (as defined below) in accordance with the terms and conditions of the Notes (the "Terms and Conditions").

If you are an authorised nominee under the Book-Entry System Act or if you otherwise are holding Notes on behalf of someone else on a securities account, please forward this notice to the Noteholder you represent as soon as possible. For further information, please see below under Section 6.3 (*Voting rights and authorisation*).

Key information:

Early Bird Consent Fee Deadline: 4:00 p.m. (Finnish time), 14 August 2025

Record Time for being eligible to vote: 28 August 2025

Final Response Deadline: 4:00 p.m. (Finnish time), 28 August 2025

Quorum requirement: At least fifty (50) per cent of the principal amount of the

Notes outstanding

Majority requirement: More than fifty (50) per cent of the votes cast

Lassila & Tikanoja plc (the "**Issuer**") hereby initiates a procedure in writing (the "**Procedure in Writing**") in relation to the Notes, whereby the Noteholders can vote at a Procedure in Writing for or against the Proposal (as defined in Section 2 (*Proposal for Consents and Waivers, and Amendments to the Terms and* Conditions)).

All capitalised terms used herein and not otherwise defined in this notice (the "**Notice**") shall have the meanings assigned to them in the Terms and Conditions.

The Issuer has appointed Danske Bank A/S as solicitation agent (the "Solicitation Agent") for the purpose of this Procedure in Writing. The Solicitation Agent is the agent of the Issuer and owe no duty to any Noteholder or person authorised by a Noteholder. Nothing herein shall constitute a recommendation to the Noteholders by the Solicitation Agent. The Proposal (as defined below) are made solely by the Issuer and are presented to the Noteholders without any

evaluation, advice or recommendations from the Solicitation Agent. Each Noteholder must independently evaluate whether the Proposal are acceptable or not and vote accordingly.

Noteholders participate by completing and sending by email the voting form, attached hereto as Appendix 1 (the "Voting Form"), and, if applicable, the power of attorney, attached hereto as Appendix 2 (the "Power of Attorney") or other sufficient evidence, if the Notes are held in custody other than by Euroclear Finland Ltd ("EFi"), to the Solicitation Agent. Please contact the securities firm through which you hold your Notes if you do not know how your Notes are registered or if you need authorisation or other assistance to participate.

The Solicitation Agent must receive the Voting Form no later than 4:00 p.m. (Finnish time) on 28 August 2025 (the "Final Response Deadline") by email to the Solicitation Agent using the contact details set out in Section 6.7 (*Address for sending replies*) below. Voting Forms received after this Final Response Deadline may be disregarded at the sole discretion of the Solicitation Agent after consulting with the Issuer.

Only those who, according to the register kept by EFi in respect of the Notes, were registered as directly registered owners (Fin: *omistaja*) or nominees (Fin: *hallintarekisteröinnin hoitaja*) with respect to one or several Notes on the last day for replies in the Procedure in Writing, being 28 August 2025 (the "**Record Time**"), on the list of Noteholders to be provided by EFi in accordance with Condition 15 (*Notices and Right to Information*) of the Terms and Conditions, or proxies authorised by such Noteholders, shall, if holding any of the principal amount of the Notes on the Record Time, be entitled to vote in the Procedure in Writing and shall be recorded in the list of the Noteholders participating in the Procedure in Writing.

NO DUE DILIGENCE INVESTIGATIONS HAVE BEEN CARRIED OUT WITH RESPECT TO THE NOTES, THE PROPOSAL, THE ISSUER OR ITS BUSINESS OPERATIONS, ASSETS, OR CONDITION (FINANCIAL OR OTHERWISE), AND THE SOLICITATION AGENT EXPRESSLY DISCLAIMS ANY AND ALL LIABILITY WHATSOEVER IN CONNECTION WITH THE PROPOSAL (INCLUDING BUT NOT LIMITED TO IN RESPECT OF THE INFORMATION HEREIN).

1 Background

The Board of Directors of the Issuer has in its meeting held on 7 August 2025 approved a demerger plan dated 7 August 2025 (the "Demerger Plan") concerning a partial demerger of the Issuer (the "Proposed Demerger") according to which all assets and liabilities of the Issuer relating to the circular economy business area or mainly serving the circular economy business area of the Issuer shall be transferred without a liquidation procedure to a receiving company to be incorporated in the Proposed Demerger and to be named Lassila & Tikanoja Plc but having a different business ID number than the Issuer (the "Receiving Company"), and the Issuer as demerging company is proposed to be renamed Luotea Plc (the "Demerging Company"), as set forth in the Demerger Plan. The Board of Directors of the Issuer is contemplating to convene an extraordinary general meeting of shareholders of the Issuer to be held in December 2025 to approve the Demerger Plan and resolve upon the Proposed Demerger. The Proposed Demerger shall be completed on the date of registration of the completion of the Proposed Demerger with the Finnish Trade Register, which is expected to take place on or about 31 December 2025 (the "Effective Date"). It is contemplated that the Receiving Company becomes the new issuer of the Notes in connection with the Demerger. The Demerger Plan and a related stock exchange release regarding the Proposed Demerger were published today on 7 August 2025 and can be found on the website of the Issuer. The Board of Directors of the Issuer having signed the Demerger Plan also constitutes a Put Option Event as defined in the Terms and Conditions.

The Proposed Demerger shall be carried out in accordance with Chapter 17 of the Finnish Companies Act (624/2006, as amended) (the "**Finnish Companies Act**") and Section 52 c of the Finnish Business Income Tax Act (360/1968, as amended).

The Issuer is soliciting consents, waivers and decisions to amend the Terms and Conditions from the Noteholders and proposing that the Noteholders pass resolutions in the Procedure in Writing to sanction the Consents and Waivers, and the Amendments (each as defined below), as may be required for, or in relation to, the Proposed Demerger.

Pursuant to the Terms and Conditions, each Noteholder has waived any and all statutory rights under Finnish law to oppose the Proposed Demerger in its capacity as a Noteholder.

The Terms and Conditions include the Sustainability Performance Targets, established in the Issuers' Sustainability-Linked Bond Framework adopted by the Issuer on 5 May 2022, and meeting the Sustainability Performance Targets will affect the price for Redemption on the Redemption Date. Pursuant to the Sustainability-Linked Bond Framework any changes to the Issuer's organisational structure, the calculation methodology for a KPI, or significant changes in data due to better data accessibility that lead to an impact on the baseline equal to, or above, 5 per cent, will result in a change in the baseline. As the Proposed Demerger is considered a change to the Issuer's organisational structure in accordance with the Sustainability-Linked Bond Framework, it will result in changes to both: (i) KPI1: Scopes 1 and 2 GHG emissions (gCO2e/km); and (ii) KPI2: Scope 3 GHG emissions (from contractor fuel consumption). Therefore, from the Effective Date, the baselines will be adjusted as follows: (i) the 2018 baseline for KPI1 will be adjusted from 952 gCO2e/km to 1,590 gCO2e/km; and (ii) the 2020 baseline for KPI2 will be adjusted from 20.5 tCO2e to 16.9 tCO2e.

2 Proposal for Consents and Waivers, and Amendments to the Terms and Conditions

The Issuer proposes that the Noteholders resolve to:

- (a) grant the irrevocable and unconditional waiver of any and all of the rights they may have to make claims against the Demerging Company on the basis of any actual or alleged secondary demerger liability with respect of the Notes pursuant to Chapter 17, Section 16 of the Finnish Companies Act;
- (b) grant irrevocable and unconditional waiver and authorisation of any breach or any alleged breach whatsoever of any obligation under or in respect of the Notes which may be breached or may be capable of being breached by the threat of, in anticipation of, in connection with, or as a result, of the proposed Demerger;
- (c) acknowledge and agree that, with effect from the Effective Date:
 - (i) all obligations and liabilities of the Issuer under or in relation to the Notes are transferred solely to, and assumed by, the Receiving Company which shall become the new issuer of the Notes and consequently, any references to the "Issuer" in the Terms and Conditions and otherwise in respect of the Notes, shall be deemed references to the Receiving Company; and
 - (ii) the Demerging Company shall no longer have any obligations or liabilities towards the Noteholders under or in relation to the Notes including the Secondary Demerger Liability (as defined below); and
- (d) consent to implement the following amendments to the Terms and Conditions:
 - (i) The last paragraph of Condition 12 (*Event of Default*) to be amended to clarify that the Proposed Demerger will not constitute an Event of Default under the Terms and Conditions as follows (amendments shown in red):

In respect of an Event of Default as specified in Sub-Clause (b)-(f) above, the Issuer shall notify each Noteholder in accordance with Condition 15 (*Notices and right to information*) without undue delay after becoming aware of the respective Event of Default. For the sake of clarity, the Proposed Demerger does not constitute an Event of Default.

In these Terms and Conditions:

"Proposed Demerger" means the partial demerger of the Issuer to the effect that all assets and liabilities relating to the circular economy business area or mainly serving the circular economy business area of the Issuer shall be transferred without a liquidation procedure to the Receiving Company in accordance with the related demerger plan dated 7 August 2025.

"Receiving Company" means the receiving company to be incorporated in the Proposed Demerger and to be named Lassila & Tikanoja Plc.

(ii) The following new Condition 16. (*Waiver of Statutory Rights*) to be introduced (and the numbering of the existing Conditions shall be amended accordingly):

"16. Waiver of Statutory Rights

Each Noteholder is deemed to have granted the irrevocable and unconditional waiver of any and all of the rights it may have to make claims against the Demerging Company after the Effective Date on the basis of any actual or alleged Secondary Demerger Liability with respect of the Notes.

In these Terms and Conditions:

"Demerging Company" means Lassila & Tikanoja plc (Business ID: 1680140-0), being the original Issuer of the Notes.

"Effective Date" means the date of registration of the completion of the Proposed Demerger with the Finnish Trade Register, which is expected to take place on or about 31 December 2025.

"Secondary Demerger Liability" means the liability of a company participating in a demerger for debts that have in the demerger plan been allocated to another participating company and being limited to a total amount equal to the value of the net assets received by the first mentioned participating company in the demerger pursuant to Chapter 17, Section 16 of the Finnish Companies Act (624/2006, as amended from time to time, Fin. *Osakeyhtiölaki*)."

Items (a) - (d) above are hereby jointly referred to as the "**Proposal**".

3 Right to exercise Put Option

The Board of Directors of the Issuer having signed the Demerger Plan constitutes a Put Option Event as defined in the Terms and Conditions, and the Put Option Event has been notified by the Issuer in a stock exchange release published today on 7 August 2025, and each Noteholder has a right to elect to exercise the right to require prepayment of their Notes in accordance with Condition 10 (*Put Option Events*) of the Terms and Conditions due to such Put Option Event regardless of whether the Proposal is accepted in the Procedure in Writing.

Each Noteholder that wishes to exercise its put option in respect of the Proposed Demerger in accordance with Condition 10 (*Put Option Events*) of the Terms and Conditions, shall in accordance with Condition 10.3 of the Terms and Conditions require prepayment of Notes held by them by a written notice to be given to the Issuer no later 18 September 2025.

4 Effectiveness

When a requisite majority of consents set forth in Section 6.6 (*Majority*) of the principal amount of the Notes has been received by the Solicitation Agent, the Proposal shall be deemed to be approved, and the Solicitation Agent after consulting with the Issuer may terminate the written procedure, even if the Final Response Deadline has not yet expired provided that the Noteholders representing such requisite majority are registered as Noteholders on the list of Noteholders provided by EFi in accordance with the Condition 15 (*Notices and Right to Information*) of the Terms and Conditions, on the date when such requisite majority is reached.

Any consent and waiver sanctioned by the Noteholders in relation to the Proposal (the "Consents and Waivers") but, for the avoidance of doubt, excluding the amendments under item (c) and (d) under Section 2 (*Proposal for Consents and Waivers, and Amendments to the Terms and* Conditions), shall become effective immediately upon approval by the Noteholders.

The effectiveness of any amendments to the Terms and Conditions approved by the Noteholders (the "Amendments") is conditional upon the Proposed Demerger in such a manner that subject to the Amendments having been approved by the Noteholders, the Amendments enter into force on the Effective Date.

Provided that the Amendments have entered into force, the Issuer shall amend and restate the Terms and Conditions in accordance with the Proposal, as well as enter into and deliver any other agreements and/or documents that are necessary and/or desirable for the purpose of effectuating the Proposal set out in this Notice. The Issuer shall, immediately following the execution of such Amendments of the Terms and Conditions, procure that the relevant duly executed amended and restated Terms and Conditions are registered with the EFi.

The Issuer may take any further action deemed required in order to implement the Proposal.

The Issuer will notify the Noteholders when the Proposal has been approved and when the Effective Date has occurred in separate stock exchange releases.

In the event the Effective Date does not occur by 31 March 2026 (the "Back Stop Date"), any and all Consents and Waivers, and the Amendments, sanctioned by the Noteholders in accordance with the Proposal shall lapse. Notwithstanding the aforesaid, in case the Issuer makes the Voluntary Payment in accordance with Section 5.3 (Voluntary Payment of the Consent Fee and the Early Bird Consent Fee) prior to the Back Stop Date, any and all the Consent and Waivers and the Amendments shall remain in force.

5 Fees

5.1 Consent Fee

Subject to the Proposal being duly approved and the occurrence of the Effective Date before the Back Stop Date, the Issuer shall pay the Noteholders who have submitted to the Solicitation Agent a valid Voting Form i) in favour of the Proposal or ii) who have marked that they will abstain from voting, in the Procedure in Writing, a consent fee (the "Consent Fee") in an amount equal to 0.20 per cent. of the principal amount of each Note (corresponding to EUR 2.0 per Note).

The Consent Fee shall be paid as a direct payment transfer by Danske Bank A/S, Finland Branch (the "**Paying Agent**") on behalf of the Issuer to Noteholders registered on the date which falls one (1) settlement day prior

to the payment date of the Consent Fee (the "Consent Fee Record Date") as direct registered owners or nominees in the holder register kept by the EFi. The payment of the Consent Fee shall be made on the tenth (10th) Business Day after the Effective Date provided that the Paying Agent has received clear and sufficient instructions for payment purposes. For the avoidance of doubt, no Consent Fee will be paid to Noteholders who (i) elect to exercise the right to require prepayment of their Notes in accordance with Condition 10 (*Put Option Events*) of the Terms and Conditions in respect of the Proposed Demerger and/or (ii) vote against the Proposal.

Noteholders undertake in accordance with the terms hereof not to trade or transfer or attempt to trade or transfer with the relevant Notes from the date that a Voting Form is submitted in respect of such Notes until the Effective Date. If Notes are traded or transferred prior to the Effective Date by a Noteholder, the Noteholder entitled to an Early Bird Consent Fee and/or a Consent Fee will lose its right to claim such fee(s)

5.2 Early Bird Consent Fee

The Issuer shall pay to the Noteholders who vote in favour of the Proposal an early bird consent fee (the "Early Bird Consent Fee") in an amount equal to 0.10 per cent. of the principal amount of all Notes (corresponding to EUR 1.0 per Note) voted by such Noteholder for which a valid voting instruction for the Proposal has been submitted to the Solicitation Agent prior to 4:00 p.m. (Finnish time) on 14 August 2025 (the "Early Bird Consent Fee Deadline").

The Early Bird Consent Fee shall be paid to each Noteholder for which a valid voting instruction for the Proposal has been submitted to the Solicitation Agent prior to the Early Bird Consent Fee Deadline as a direct payment transfer by the Paying Agent on behalf of the Issuer to the accounts specified by Noteholders in the Voting Form and Power of Attorney. The payment of the Early Bird Consent Fee shall be made on the date which falls forty-five (45) Business Days after the date of this notice provided that the Paying Agent has received clear and sufficient instructions for payment purposes. The payment will be made to those Noteholders registered on the date which falls one (1) settlement day prior to the payment date of the Early Bird Consent Fee as direct registered owners or nominees in the holder register kept by the EFi. For the avoidance of doubt, no Early Bird Consent Fee will be paid to Noteholders who (i) elect to exercise the right to require prepayment of their Notes in accordance with Condition 10 (*Put Option Events*) of the Terms and Conditions in respect of the Proposed Demerger and/or (ii) vote against the Proposal.

Subject to the Proposal being duly approved and the occurrence of the Effective Date before the Back Stop Date, any eligible Noteholders for which responses are received by the Solicitation Agent prior to the Early Bird Consent Fee Deadline, will receive both the Early Bird Consent Fee and the Consent Fee, in aggregate amounting to 0.30 per cent. of the principal amount of each Note (corresponding to EUR 3 per Note).

Noteholders undertake in accordance with the terms hereof not to trade or transfer or attempt to trade or transfer with the relevant Notes from the date that a Voting Form is submitted in respect of such Notes until the Effective Date. If Notes are traded or transferred prior to the Effective Date by a Noteholder, the Noteholder entitled to an Early Bird Consent Fee and/or a Consent Fee will lose its right to claim such fee(s)

5.3 Voluntary Payment of the Consent Fee and the Early Bird Consent Fee

Provided that the Proposal has been passed, the Issuer has the right, but not the obligation, in its sole discretion to pay the Consent Fee and the Early Bird Consent Fee before the Back Stop Date regardless of whether the Effective Date has occurred in which case the Consents and Waivers and the Amendments will become effective in full (the "Voluntary Payment").

6 Procedure in Writing

The following instructions need to be adhered to under the Procedure in Writing.

6.1 Final date to vote in the Procedure in Writing

The Solicitation Agent must have received all votes by email to the address indicated below no later than the Final Response Deadline. Votes received thereafter may be disregarded.

6.2 Decision procedure

The Solicitation Agent will determine if replies received are eligible for and be valid votes under the Procedure in Writing.

When a requisite majority of consents of the principal amount of the Notes has been received by the Solicitation Agent, the Proposal shall be deemed to be approved, and the Solicitation Agent after consulting with the Issuer may terminate the Procedure in Writing, even if the time period for replies in the Procedure in Writing has not yet expired provided that the Noteholders representing such requisite majority are registered as Noteholders on the list of Noteholders provided by EFi in accordance with the Condition 15 (*Notices and Right to Information*) of the Terms and Conditions, on the date when such requisite majority is reached.

Information about the decision taken under the Procedure in Writing will be published by the Issuer: (a) by way of a stock exchange release; and (b) on the website of the Issuer.

A matter decided under the Procedure in Writing will be binding on all Noteholders, irrespective of them responding in the Procedure in Writing or not, or whether they have abstained from voting in the Procedure in Writing or voted against the Proposal.

6.3 Voting rights and authorisation

Anyone who wishes to participate in the Procedure in Writing must at the Record Time (end of EFi Business Day on 28 August 2025):

- (a) be registered as a direct registered owner (Fin: *omistaja*) of one or several Notes in the holder register kept by the EFi; or
- (b) be registered as nominee (Fin: *hallintarekisteröinnin hoitaja*) with respect to one or several Notes in the holder register kept by the EFi.

6.4 Notes registered with a nominee

If you are not registered as a direct registered owner, but your Notes are held through a nominee or another intermediary, you may have two different options to influence the voting for the Notes.

- (a) You can ask the nominee or other intermediary that holds the Notes on your behalf to vote in its own name as instructed by you.
- (b) You can obtain a Power of Attorney (Appendix 2) from the authorised nominee or other intermediary and send in your own Voting Form based on the authorisation. If you hold your Notes through several intermediaries, you need to obtain authorisation directly from the intermediary that is registered in the holder register kept by the EFi, or from each intermediary in the chain of holders, starting with the intermediary that is registered in the holder register as a Noteholder as nominee.

Whether one or both of these options are available to you depends on the agreement between you and the nominee or other intermediary that holds the Notes on your behalf (and the agreement between the intermediaries, if there are more than one). The Solicitation Agent recommends that you contact the securities

firm that holds the Notes on your behalf for assistance, if you wish to participate in the Procedure in Writing and do not know how your Notes are registered or need authorisation or other assistance to participate. Notes held by the Issuer and its Subsidiaries do not carry any voting rights.

6.5 Quorum

Quorum in respect of the Procedure in Writing only exists if two (2) or more Noteholders holding in aggregate at least fifty (50) per cent. of the principal amount of the Notes outstanding or one (1) Noteholder holding one hundred (100) per cent. of the principal amount of the Notes outstanding provide/provides replies in the Procedure in Writing.

If by the last day to reply in the Procedure in Writing no quorum is reached, the time for replies may be extended as determined by the Issuer, however not less than ten (10) and no more than forty-five (45) calendar days. The extended Procedure in Writing shall constitute a quorum if two (2) or more Noteholders holding in aggregate at least ten (10) per cent of the principal amount of the Notes outstanding or one (1) Noteholder holding one hundred (100) per cent of the principal amount of the Notes outstanding provide/provides replies in the extended Procedure in Writing.

6.6 Majority

The Proposal requires the consent of Noteholders representing more than fifty (50) per cent. of the votes cast in the Procedure in Writing.

6.7 Address for sending replies

Return the Voting Form (Appendix 1), and, if applicable, the Power of Attorney (Appendix 2) or other sufficient evidence, if the Notes are held in custody other than by the EFi, by scanned copy by e-mail:

E-mail: liabilitymanagement@danskebank.dk

6.8 Representations and warranties by Noteholders

By submitting the Voting Form, each Noteholder, nominee or other intermediary submitting such Voting Form on such Noteholder's behalf shall (as applicable) be deemed to agree, and acknowledge, represent, warrant and undertake, to the Issuer, the Solicitation Agent and the Paying Agent the following, with effect at the time of submitting the Voting Form and the Final Response Deadline (if a Noteholder, nominee or other intermediary submitting the Voting Form on a Noteholder's behalf (as applicable), is unable to make any such agreement or acknowledgement or give any such representation, warranty or undertaking, such Noteholder, nominee or other intermediary should immediately contact the Solicitation Agent):

- (a) it is the owner and/or holder (as applicable) of the Notes in respect of which it is submitting the Voting Form;
- (b) it has not issued and will not issue an authorisation or power of attorney to vote with respect to the Notes in respect of which it is submitting the Voting Form (other than any authorisation or Power of Attorney that relates to the Voting Form being submitted);
- (c) it has received this Notice and has reviewed and accepts the distribution restrictions, terms, conditions and other considerations of the Proposal, all as described in this Notice, and it is assuming all the risks inherent in the Proposal and has undertaken an appropriate analysis of the implications of the Proposal without reliance on the Issuer, the Solicitation Agent or the Paying Agent;
- (d) any Voting Form or withdrawal instructions (if any) relating thereto constitutes clear and distinct instructions to the Solicitation Agent and the Paying Agent upon which the Solicitation Agent and the Paying Agent may rely without investigation;

- (e) it has observed the laws of all relevant jurisdictions; obtained all requisite governmental, exchange control or other required consents; complied with all requisite formalities; and paid any issue, transfer or other taxes or requisite payments due from it in each respect in connection with any offer or acceptance in any jurisdiction and that it has not taken or omitted to take any action in breach of the terms of the Proposal or which will or may result in the Issuer, the Solicitation Agent, the Paying Agent or any other person acting in breach of the legal or regulatory requirements of any such jurisdiction in connection with the Proposal;
- (f) all authority conferred or agreed to be conferred pursuant to its acknowledgements, agreements, representations, warranties and undertakings, and all of its obligations shall be binding upon its successors, assigns, heirs, executors, trustees in bankruptcy and legal representatives, and shall not be affected by, and shall survive, its death or incapacity;
- (g) no information has been provided to it by the Issuer, the Solicitation Agent, the Paying Agent or any of their respective directors, employees or affiliates, with regard to the tax consequences for Noteholders arising from the receipt by the Noteholder of the Consent Fee and/or the Early Bird Consent Fee, and it acknowledges that it is solely liable for any taxes and similar or related payments imposed on it under the laws of any applicable jurisdiction as a result of its participation in the Procedure in Writing and the Proposal and agrees that it will not and does not have any right of recourse (whether by way of reimbursement, indemnity or otherwise) against the Issuer, the Solicitation Agent, the Paying Agent or any of their respective directors, employees or affiliates, or any other person in respect of such taxes and payments;
- (h) it has had access to such financial and other information concerning the Notes, and has consulted with its own legal, regulatory, tax, business, investment, financial and accounting advisers, as it deems necessary or appropriate in order to make an informed decision with respect to voting in respect of the Proposal; it is not relying on any communication (written or oral) made by any party involved in the Proposal or any such party's affiliates as constituting a recommendation to vote in respect of the Proposal; and it is able to bear the economic risks of participating in the Procedure in Writing and the Proposal;
- (i) it is not a person to whom it is unlawful to make an invitation pursuant to the Proposal under applicable securities laws and it has (before submitting, or arranging for the submission on its behalf, as the case may be of the Voting Form in respect of the Notes it is voting) complied with all laws and regulations applicable to it for the purposes of its participation in the Procedure in Writing and the Proposal, as applicable;
- (j) it has full power and authority to exercise the voting rights pertaining to the Notes in respect of which it has voted:
- (k) it owns, either as a direct owner or through a nominee, the Notes for which it has submitted the Voting Form and it will not trade or transfer or attempt to trade or transfer Notes until the Effective Date; and
- (l) the terms and conditions of the Proposal set out in this Notice shall be deemed to be incorporated in, and form a part of, the Voting Form, which shall be read and construed accordingly, and the information given by or on behalf of such Noteholder in the Voting Form is true in all respects.

7 Risk Factors and Other Considerations

Withdrawal; Termination.

No assurance can be given that the Procedure in Writing will be successful. The submission of Voting Forms will be irrevocable on receipt of such Voting Forms by the Solicitation Agent unless otherwise required by law. In addition, the Issuer may, in its sole discretion, amend, terminate or withdraw the Procedure in Writing at any time and may, in its sole discretion, waive conditions to the Procedure in Writing after the date of this Notice. In the event that the Procedure in Writing were to be terminated or withdrawn, no business would be proposed, and the Procedure in Writing will not be voted on or the Proposal approved.

Restrictions on transferring Notes

When considering whether to vote in relation to the Proposal, Noteholders should take into account that restrictions on the transfer of the relevant Notes will apply from the time of submission of Voting Forms. Noteholders undertake in accordance with the terms hereof not to trade or transfer or attempt to trade or transfer with the relevant Notes from the date that a Voting Form is submitted in respect of such Notes until the Effective Date. If Notes are traded or transferred prior to the Effective Date by a Noteholder, the Noteholder entitled to an Early Bird Consent Fee and/or a Consent Fee will lose its right to claim such fee(s).

Changes in the market price of the Notes as a consequence of approval of the Proposal

There can be no assurance that, as a result of the Procedure in Writing, the market price of the Notes will not be negatively affected.

Tax Consequences; Responsibility to Consult Advisers.

Noteholders should consult their own tax, accounting, financial and legal advisers regarding the suitability to themselves of the tax or accounting consequences of participating or declining to participate in the Procedure in Writing. Each Noteholder must determine, based on its own independent review and such professional advice as it deems appropriate under the circumstances, that participation in the Procedure in Writing is fully consistent with its objectives and condition, complies and is fully consistent with all internal policies, guidelines and restrictions applicable to it and is a fit, proper and suitable action for it. Noteholders may not rely on the Issuer, the Solicitation Agent or the Paying Agent or any of their respective affiliates in connection with the determination as to the legality or suitability of its participation in the Procedure in Writing or as to the other matters referred to above.

Responsibility for Complying with the Procedure in Writing

Noteholders are solely responsible for complying with all of the procedures for submitting Voting Form. None of the Issuer, the Solicitation Agent or the Paying Agent assumes any responsibility for informing Noteholders of irregularities with respect to Voting Forms.

Responsibility for Information on the Issuer and the Notes

Noteholders are responsible for independently informing themselves as to the position of the Issuer and the nature of the Notes. None of the Issuer, the Solicitation Agent or the Paying Agent assumes any responsibility for informing Noteholders as to the position of the Issuer, the nature of the Notes and/or the effects of the Proposal in connection with the Procedure in Writing.

Decision Binding

If the Proposal is approved through the Procedure in Writing and the Effective Date occurs, the Proposal will be binding on all Noteholders, including those Noteholders who do not consent to the Proposal or who do not participate in the Procedure in Writing.

Responsibility for assessing the merits of the Proposal

Each Noteholder is responsible for assessing the merits of the Proposal. None of the Solicitation Agent, the Issuer or the Paying Agent has made or will make any assessment of the merits of the Proposal or of the impact of the Proposal on the interests of the Noteholders either as individuals or collectively.

Waiving statutory rights under Finnish law

If passed, the Proposal will include a waiver of the statutory right under the Finnish Companies Act make claims against the Demerging Company after the Effective Date on the basis of any actual or alleged secondary demerger liability pursuant to Chapter 17, Section 16 of the Finnish Companies Act. The Issuer believes that such waiver will be binding upon all the Noteholders once the Proposal has properly been approved, although, in the absence of prior court decision on this point, no assurance can be given that such approval of the Proposal would be deemed to amount to a valid waiver of such rights under Finnish law, if challenged in a Finnish court.

Certain Significant Considerations in respect of the Proposed Demerger

Uncertainty related to the completion of the Proposed Demerger

The Issuer's Board of Directors will present to the extraordinary general meeting of shareholders expected to be held in December 2025 the approval of the Proposed Demerger as set forth in the Demerger Plan. The resolution will have to be approved by shareholders that represent at least two-thirds of the votes cast and shares represented at the meeting. The Proposed Demerger must be approved as presented by the Board of Directors or the Proposed Demerger lapses. A demerger pursuant to the Finnish Companies Act includes a creditor hearing process during which creditors of the demerging company may object to the demerger. If any of the Issuer's creditors object to the Proposed Demerger in the creditor hearing process and do not revoke such objection prior to the expiry of the creditor hearing process, the Finnish Trade Register would register the completion of the Proposed Demerger only after a competent district court had confirmed in a confirmatory judgment that the opposing creditors have received payment for their receivables or a securing collateral for the payment of their receivables have been set by the Issuer. The registration of the completion of the Proposed Demerger is scheduled to take place on 31 December 2025. When the completion of the Proposed Demerger is registered, all the assets and debts of the Issuer relating to the circular economy business area or mainly serving the circular economy business area of the Issuer are transferred to the Receiving Company. Accordingly, there can be no assurance that the Proposed Demerger will be approved by the Issuer's extraordinary general meeting of shareholders or that the Issuer's creditors do not oppose to the Proposed Demerger, and that such possible opposition does not postpone the completion of the Proposed Demerger.

The Demerging Company and the Receiving Company remain jointly liable for certain obligations after the Proposed Demerger

Pursuant to the Finnish Companies Act, all companies participating in a demerger are jointly liable for the debts of the demerging company that have arisen prior to the registration of the completion of the demerger. Pursuant to the secondary demerger liability, the liability of a participating company for debts that have in the demerger plan been allocated to another participating company is limited to a total amount equal to the value of the net assets received by the first mentioned participating company in the demerger. A demand for payment based on secondary demerger liability can be made only after it has been established that payment will not be received from the participating company to which such debt was allocated in the demerger plan or out of the proceeds of security posted for the relevant debt, all as set out in the Finnish Companies Act.

In the Proposed Demerger, all (including known, unknown and conditional) assets and debts of the Issuer relating to the circular economy business area or mainly serving the circular economy business area of the

Issuer existing on the registration date of the completion of the Proposed Demerger, will transfer to the Receiving Company.

In case the Demerging Company would, according to the Demerger Plan, be liable for a debt which existed prior to the completion of the Proposed Demerger and could not repay such debt, the Receiving Company would be jointly liable for fulfilling such debt on the basis of the secondary demerger liability.

Financial information may deviate from the illustrative financial information of the Demerging Company and the Receiving Company included in the Demerger Plan.

The unaudited illustrative financial information for the Demerging Company and the Receiving Company taken as Appendix 3 (*The preliminary presentation of the balance sheets of the Demerging Company and the Receiving Company*) in the Demerger Plan may not accurately reflect the financial condition of the Demerging Company and the Receiving Company had the Proposed Demerger actually been completed as assumed in the unaudited illustrative financial information in the Demerger Plan or upon the occurrence of the Effective Date. In the past, businesses of the Demerging Company and the Receiving Company have been operated as part of the Issuer's group and there is no prior history as separate entities. The preparation of the financial information requires certain adjustments and assumptions to be made to the historical financial information. Such assumptions and adjustments are based upon the Issuer's preliminary analysis and based upon currently available information. Accordingly, Noteholders are cautioned that the financial information included in Appendix 3 (*The preliminary presentation of the balance sheets of the Demerging Company and the Receiving Company*) of the Demerger Plan is inherently unreliable and that it does not necessarily reflect the financial condition that the Demerging Company and the Receiving Company would have achieved, or will achieve in the future.

Noteholders should be aware that the unaudited illustrative financial information included in Appendix 3 (*The preliminary presentation of the balance sheets of the Demerging Company and the Receiving Company*) of the Demerger Plan has not been audited or reviewed by the Issuer's auditor, and the auditor has not issued any audit report or review opinion on the contents of such unaudited illustrative consolidated financial information, or the basis upon which it has been prepared. The unaudited illustrative financial information included in Appendix 3 (*The preliminary presentation of the balance sheets of the Demerging Company and the Receiving Company*) of the Demerger Plan is solely based on assumptions and estimations made by the Issuer, and neither the Solicitation Agent nor the Paying Agent takes any responsibility or liability for the contents of such unaudited illustrative financial information or the basis of preparation.

8 Further information

For further questions regarding the Proposal, please contact the Issuer at <u>joni.sorsanen@lassila-tikanoja.fi</u> or +358 50 443 3045, or the Solicitation Agent at <u>liabilitymanagement@danskebank.dk</u> or +45 33 64 88 51.

For further questions regarding the administration of the Procedure in Writing, please contact the Solicitation Agent at liabilitymanagement@danskebank.dk or +45 33 64 88 51.

Helsinki 7 August 2025

LASSILA & TIKANOJA PLC

This Notice of Procedure in Writing does not constitute an invitation to participate in the consent solicitation in any jurisdiction in which, or to any person to or from whom, it is unlawful to make such invitation or for there to be such participation under applicable securities laws.

In a number of jurisdictions, in particular in Australia, Canada, South Africa, Singapore, Japan and the United States, the distribution of this Notice of Procedure in Writing may be subject to restrictions imposed by law (such as registration of the relevant offering documents, admission, qualification and other regulations). Persons into whose possession this Notice of Procedure in Writing comes are required to inform themselves about, and to observe, any such restrictions. In particular, none of the securities referenced in this announcement, including the Notes, have been registered or will be registered under the United States Securities Act of 1933, as amended (the "Securities Act") or the securities laws of any state of the United States and as such any securities may not be offered or sold (and the consent solicitation is not being made) in the United States except pursuant to an exemption from registration under the Securities Act.

The consent solicitation is only being made outside the United States. This Notice of Procedure in Writing is not an offer to sell or the solicitation of an offer to buy any securities and shall not constitute an offer solicitation or sale in the United States or any other jurisdiction in which such offering solicitation or sale would be unlawful. This Notice of Procedure in Writing must not be released or otherwise forwarded, distributed, or sent, directly or indirectly, in whole or in part, in or into the United States or any jurisdiction where the distribution of these materials would breach any applicable law or regulation or would require any registration or licensing within such jurisdiction. Failure to comply with the foregoing limitation may result in a violation of the Securities Act or other applicable securities laws.

Enclosed:

Appendix 1	Voting Form		
Appendix 2	Power of Attorney		

Appendix 1

Voting Form

For the Procedure in Writing in Lassila & Tikanoja plc EUR 75,000,000 sustainability-linked fixed rate notes due 2028 (ISIN: FI4000523022). The undersigned Noteholder or authorised person/entity (the "Voting Person"), votes either For or Against the Proposal by marking the applicable box below.

NOTE: If the Voting Person is not registered as a direct registered owner (Fin: omistaja) or as a nominee (Fin: hallintarekisteröinnin hoitaja) with respect to the Notes voted for, the Voting Person must enclose a Power of Attorney (see Appendix 2).

Capitalised terms used and not otherwise defined herein shall have the meanings assigned to them in the Notice of Procedure in Writing dated 7 August 2025.

	For the Proposal Against the Proposal Abstain from voting		
Name of the Voting	g Person:	 	
Capacity of the Voting Person:			Noteholder ¹
			Authorised person ²
Name of the benefit voted for: ³	cial holder of the Notes being		
Voting Person's regincorporation/domi	gister/identity number and country of cile:		
Book-entry accoun (if applicable)	t number in the EFi:	 	
Name of account of (if applicable)	perator of the book-entry account:	 	
Principal amount v	oted for (in EUR):	 	
Contact person, day address:	time telephone number and e-mail	 	

¹ When voting in this capacity, no further evidence is required.

² When voting in this capacity, the person/entity voting must also enclose a Power of Attorney (Appendix 2) from the Noteholder or other proof of authorisation showing the number of votes held at the Record Time (as defined in the Notice of Procedure in Writing).

³ When voting on behalf of a Noteholder, the beneficial owner's name must be included in the voting form in order for such holder to be eligible for the Early Bird Consent Fee. By signing this form it is agreed that the Solicitation Agent may share such name with the Issuer.

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Please note that if the Noteholder wishes to be eligible to receive the Early Bird Consent Fee and/or the Consent Fee, it shall submit this Voting Form (and a Power of Attorney, if applicable) together with the below recipient information by the Early Bird Consent Fee Deadline (in case of the Early Bird Consent Fee) or by the Final Response Deadline (in case of the Consent Fee) as further set out in the Notice.

The Early Bird Consent Fee (if any) (which is only payable if the conditions set out in Section 5.2 (*Early Bird Consent* Fee) in the Notice are met) and/or the Consent Fee (if any) (which is only payable if the conditions set out in Section 5.1 (*Consent Fee*) in the Notice are met) may be paid to the bank account, specified below which accepts payments in EUR and the Issuer and Danske Bank, Finnish Branch are hereby authorised to execute such payment to such account.

Name of recipient

Recipient's register/identity number Recipient's street address, etc.	
Recipient's city, postal code and area, country	
Name of the recipient's bank	
IBAN	
SWIFT	
By signing hereunder, the Noteholder acknowledges that its	narronal data is transformed to Dangles Danle and the honly i
entitled to process such personal data as a data controller in Danske Bank's Privacy Notice (https://www.danskebank.fi/	1 1

⁴ If the undersigned is not a Noteholder as defined in the Terms and Conditions and has marked the box "authorised person", the undersigned – by signing this document – confirms that the Noteholder has been instructed to refrain from voting for the number of votes cast with this Voting Form.

Appendix 2

Power of Attorney

For the Procedure in Writing in Lassila & Tikanoja plc EUR 75,000,000 sustainability-linked fixed rate notes due 2028 (ISIN: FI4000523022). Capitalised terms used and not otherwise defined herein shall have the meanings assigned to them in the Notice of Procedure in Writing dated 7 August 2025.

NOTE: This Power of Attorney shall be filled out if the Voting Person is not registered as a direct registered owner (Fin: omistaja) or as a nominee (Fin: hallintarekisteröinnin hoitaja) with respect to the Notes voted for on a book-entry account at the EFi. An unbroken chain of powers of attorney from the Noteholder shall be provided. I.e., if the person/entity filling out this Power of Attorney does so in its capacity as "other intermediary", the person/entity must enclose its Power of Attorney from the Noteholder.

Name of the Recor	person/entity authorised to vote as per rd Time:			
authorise	amount (in EUR) in respect of the d person/entity is authorised to vote as ecord Time:			
Name of the autho	Noteholder or other intermediary giving risation:			
	ersigned hereby confirms that the authorised person/eet out above.	entity speci	fied above has the	right to vote for the principal
The unde	ersigned represents an aggregate principal amount otes of:	EUR		
The unde	ersigned is:			
	registered as Noteholder on a book-entry account			
	other intermediary and hold the Notes through (spe	ecify below):	
	ed signature of Noteholder or Place an	d date		