

Participation notification by BlackRock Finance Inc.

Brussels, Belgium - October 10, 2024 - 8:30 CEST

According to Belgian transparency legislation (Law of May 2, 2007), BlackRock Finance Inc. (12 Throgmorton Avenue, London EC2N 2DL, UK) recently sent Syensqo the following transparency notifications indicating that it crossed the threshold of 3%. Here is the summary of the moves:

Date on which the threshold was crossed	Voting rights after the transaction	Equivalent financial instruments after the transaction	Total	
October 1, 2024	3.14%	0.65%	3.79%	

The latest notification, dated October 7, 2024, contains the following information:

- Reason for the notification:
 - o Acquisition or disposal of voting securities or voting rights
 - As a result of the acquisition of Global Infrastructure Partners there has been a change to BlackRock's group Structure. Upon the close of the transaction, BlackRock, Inc. was renamed BlackRock Finance, Inc. and a NewCo became the publicly listed company with the name BlackRock, Inc.
- Notified by: BlackRock Inc : A parent undertaking or a controlling person
- Date on which the threshold is crossed: October 1, 2024
- Threshold of direct voting rights crossed: 3% upwards
- Denominator: 105,876,417
- Additional information: The disclosure obligation arose due to voting rights attached to shares for BlackRock, Inc. going **above** 3%.
- Persons subject to the notification requirement:

Name	Address (for legal entities)
BlackRock, Inc.	50 Hudson Yards, New York, NY, 10001, U.S.A.
BlackRock (Singapore) Limited	20 Anson Road #18-01, Singapore, 79912, Singapore
BlackRock Advisors (UK) Limited	12 Throgmorton Avenue, London, EC2N 2DL, U.K.
BlackRock Advisors, LLC	50 Hudson Yards, New York, NY, 10001, U.S.A.
BlackRock Asset Management Canada Limited	161 Bay Street, Suite 2500, Toronto, Ontario, M5J 2S1, Canada
BlackRock Asset Management Deutschland AG	Lenbachplatz 1 1st Floor, Munich, 80333-MN3, Germany
BlackRock Asset Management North Asia Limited	15/F, 16/F, 17/F Citibank Tower & 17/F ICBC Tower, 3 Garden Road, Central, Hong Kong
BlackRock Financial Management, Inc.	50 Hudson Yards, New York, NY, 10001, U.S.A.
BlackRock Fund Advisors	400 Howard Street, San Francisco, CA, 94105, U.S.A.
BlackRock Institutional Trust Company, National Association	400 Howard Street, San Francisco, CA, 94105, U.S.A.
BlackRock Investment Management (Australia) Limited	Level 37 Chifley Tower, 2 Chifley Square, Sydney NSW 2000, Australia
BlackRock Investment Management (UK) Limited	12 Throgmorton Avenue, London, EC2N 2DL, U.K.
BlackRock Investment Management, LLC	1 University Square Drive, Princeton, NJ, 8540, U.S.A.
BlackRock Japan Co., Ltd.	1-8-3 Marunouchi Chiyoda-ku, Trust Tower Main, Tokyo, 100-8217, Japan
Aperio Group, LLC	3 Harbor Dr Suite 204, Sausalito, CA 94965, U.S.A.

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Notified details

A) Voting rights	Previous notification	After the transaction				
	# of voting rights	# of voti	ing rights	% of voting rights		
Holders of voting rights		Linked to securities	Not linked to the securities	Linked to securities	Not linked to the securities	
BlackRock, Inc.	0	0		0.00%		
BlackRock (Singapore) Limited	1,552	6,342		0.01%		
BlackRock Advisors (UK) Limited	169,633	270,559		0.26%		
BlackRock Advisors, LLC	118,612	118,612		0.11%		
BlackRock Asset Management Canada Limited	7,773	22,010		0.02%		
BlackRock Asset Management Deutschland AG	273,243	265,008		0.25%		
BlackRock Asset Management North Asia Limited	2,356	2,356		0.00%		
BlackRock Financial Management, Inc.	41,144	41,044		0.04%		
BlackRock Fund Advisors	1,134,000	1,138,688		1.08%		
BlackRock Institutional Trust Company, National Association	888,613	887,110		0.84%		
BlackRock Investment Management (Australia) Limited	20,052	20,052		0.02%		
BlackRock Investment Management (UK) Limited	107,863	118,158		0.11%		
BlackRock Investment Management, LLC	258,644	263,900		0.25%		
BlackRock Japan Co., Ltd.	139,814	139,814		0.13%		
Aperio Group, LLC	25,873	25,873		0.02%		
Subtotal	3,189,172	3,319,526		3.14%		
	TOTAL	3,319,526	0	3.14%	0.00%	

Start with "groups" of holders. Add subtotals with Σ , and then finish with the persons who are "alone". For groups, start with the ultimate controlling natural person or legal entity. The totals, subtotals and % will be updated once you have clicked on <CALCULATE>.

B) Equivalent financial instruments	After the transaction						
Holders of equivalent financial instruments	Type of financial instrument	Expiration date	Exercise period or date	# of voting rights that may be acquired if the instrument is exercised	% of voting rights	Settlement	
BlackRock (Singapore) Limited	Securities Lent			44,912	0.04%	physical	
BlackRock Advisors (UK) Limited	Securities Lent			407,946	0.39%	physical	
BlackRock Asset Management Canada Limited	Securities Lent			25,246	0.02%	physical	
BlackRock Fund Advisors	Securities Lent			98,274	0.09%	physical	
BlackRock Institutional Trust Company, National Association	Securities Lent			19,319	0.02%	physical	
BlackRock Investment Management (UK) Limited	Securities Lent			85,929	0.08%	physical	
BlackRock Investment Management, LLC	Securities Lent			2,642	0.00%	physical	
BlackRock Financial Management, Inc.	Contract Difference			615	0.00%	cash	
BlackRock Institutional Trust Company, National Association	Contract Difference			1,471	0.00%	cash	
BlackRock Investment Management (UK) Limited	Contract Difference			1,093	0.00%	cash	
BlackRock Investment Management, LLC	Contract Difference			4,632	0.00%	cash	
	TOTAL			692,080	0.65%		

The totals will be updated once you have clicked on <CALCULATE>

TOTAL (A & B) # of voting rights % of voting rights

CALCULATE 4,011,606 3.79%

Transparency notifications and the full chain of controlled undertakings through which the holding is effectively held is available on the <u>Investor Relations Section</u> of Syensqo's website.

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Contacts

Investors & Analysts

Sherief Bakr Bisser Alexandrov +44 7920 575 989 +33 607 635 280

Loïc Flament Callie Gauzer Laetitia Schreiber +32 478 69 74 20 +1 908 642 7363 +32 487 74 38 07

investor.relations@syensqo.com media.relations@syensqo.com

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Media

Perrine Marchal

+32 478 32 62 72

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<u>syensqo.com</u> 3