

Participation notification by BlackRock Inc.

Brussels, Belgium – August 08, 2025 – 8:30 CEST

According to Belgian transparency legislation (Law of May 2, 2007), BlackRock Inc. (12 Throgmorton Avenue, London EC2N 2DL, UK) recently sent Syensqo the following transparency notifications indicating that it crossed the threshold of 3%. Here is the summary of the moves:

Date on which the threshold was crossed	Voting rights after the transaction	Equivalent financial instruments after the transaction	Total
August 01 2025	3.04%	0.64%	3.68%

The latest notification, dated **August 04, 2025** and received on **August 05, 2025**, contains the following information:


- Reason for the notification:
 - Acquisition or disposal of voting securities or voting rights
- Notified by: BlackRock Inc : A parent undertaking or a controlling person
- Date on which the threshold is crossed: **August 01, 2025**
- Threshold of direct voting rights crossed: 3% **upwards**
- Denominator: 103,921,273
- Additional information: The disclosure obligation arose due to voting rights attached to shares for BlackRock, Inc. going **above** 3%.
- Persons subject to the notification requirement:

Name	Address (for legal entities)
BlackRock, Inc.	50 Hudson Yards, New York, NY, 10001, U.S.A.
BlackRock (Singapore) Limited	20 Anson Road #18-01, Singapore, 79912, Singapore
BlackRock Advisors (UK) Limited	12 Throgmorton Avenue, London, EC2N 2DL, U.K.
BlackRock Advisors, LLC	50 Hudson Yards, New York, NY, 10001, U.S.A.
BlackRock Asset Management Canada Limited	161 Bay Street, Suite 2500, Toronto, Ontario, M5J 2S1, Canada
BlackRock Asset Management Deutschland AG	Lenbachplatz 1 1st Floor, Munich, 80333-MN3, Germany
BlackRock Asset Management North Asia Limited	15/F, 16/F, 17/F Citibank Tower & 17/F ICBC Tower, 3 Garden Road, Central, Hong Kong
BlackRock Capital Management, Inc.	100 Bellevue Parkway, Wilmington, 19809, U.S.A.
BlackRock Financial Management, Inc.	50 Hudson Yards, New York, NY, 10001, U.S.A.
BlackRock Fund Advisors	400 Howard Street, San Francisco, CA, 94105, U.S.A.
BlackRock Institutional Trust Company, National Association	400 Howard Street, San Francisco, CA, 94105, U.S.A.
BlackRock Investment Management (Australia) Limited	Level 37 Chifley Tower, 2 Chifley Square, Sydney NSW 2000, Australia
BlackRock Investment Management (UK) Limited	12 Throgmorton Avenue, London, EC2N 2DL, U.K.
BlackRock Investment Management, LLC	1 University Square Drive, Princeton, NJ, 8540, U.S.A.
BlackRock Japan Co., Ltd.	1-8-3 Marunouchi Chiyoda-ku, Trust Tower Main, Tokyo, 100-8217, Japan
Aperio Group, LLC	3 Harbor Dr Suite 204, Sausalito, CA 94965, U.S.A.

Notified details

A) Voting rights	Previous notification	After the transaction			
	# of voting rights	# of voting rights		% of voting rights	
Holders of voting rights		Linked to securities	Not linked to the securities	Linked to securities	Not linked to the securities
BlackRock, Inc.	0	0		0.00%	
BlackRock (Singapore) Limited	4,355	4,355		0.00%	
BlackRock Advisors (UK) Limited	181,062	208,980		0.20%	
BlackRock Advisors, LLC	47,772	47,772		0.05%	
BlackRock Asset Management Canada Limited	58,091	58,095		0.06%	
BlackRock Asset Management Deutschland AG	188,417	188,417		0.18%	
BlackRock Asset Management North Asia Limited	2,356	2,356		0.00%	
BlackRock Capital Management, Inc.	0	28		0.00%	
BlackRock Financial Management, Inc.	7,871	7,871		0.01%	
BlackRock Fund Advisors	1,339,960	1,339,896		1.29%	
BlackRock Institutional Trust Company, National Association	894,466	893,963		0.86%	
BlackRock Investment Management (Australia) Limited	17,082	17,082		0.02%	
BlackRock Investment Management (UK) Limited	122,163	179,476		0.17%	
BlackRock Investment Management, LLC	98,173	98,102		0.09%	
BlackRock Japan Co., Ltd.	82,690	82,690		0.08%	
Aperio Group, LLC	29,698	29,698		0.03%	
Subtotal	3,074,156	3,158,781		3.04%	
TOTAL		3,158,781	0	3.04%	0.00%

B) Equivalent financial instruments	After the transaction					
Holders of equivalent financial instruments	Type of financial instrument	Expiration date	Exercise period or date	# of voting rights that may be acquired if the instrument is exercised	% of voting rights	Settlement
BlackRock Advisors (UK) Limited	Securities Lent			575,480	0.55%	physical
BlackRock Fund Advisors	Securities Lent			6,882	0.01%	physical
BlackRock Investment Management (UK) Limited	Securities Lent			78,075	0.08%	physical
BlackRock Investment Management, LLC	Securities Lent			3,424	0.00%	physical
TOTAL				663,861	0.64%	

 The totals will be updated once you have clicked on <CALCULATE>

TOTAL (A & B)	# of voting rights	% of voting rights
	CALCULATE	3,822,642 3.68%

Transparency notifications and the full chain of controlled undertakings through which the holding is effectively held is available on the [Investor Relations Section](#) of Syensqo's website.

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Our solutions contribute to safer, cleaner, and more sustainable products found in homes, food and consumer goods, planes, cars, batteries, smart devices and health care applications. Our innovation power enables us to deliver on the ambition of a circular economy and explore breakthrough technologies that advance humanity.

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