

NEUBERGER | BERMAN

# NB Private Equity Partners Update

*Investing in private companies to generate long-term growth*

Interim Results Presentation as of 30 June 2024



## THIS PRESENTATION MAY CONTAIN FORWARD LOOKING STATEMENTS

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THIS PRESENTATION HAS BEEN CREATED WITH THE BEST AVAILABLE INFORMATION AT THIS TIME. INFORMATION FLOW IN THE PRIVATE EQUITY ASSET CLASS OFTEN LAGS FOR SEVERAL MONTHS. THE PRESENTATION MAY CONTAIN FORWARD LOOKING STATEMENTS, PROJECTIONS AND PRO FORMA INFORMATION BASED UPON THAT AVAILABLE INFORMATION. THERE CAN BE NO ASSURANCE THAT THOSE STATEMENTS, PROJECTIONS AND PRO FORMA NUMBERS WILL BE CORRECT; ALL OF THEM ARE SUBJECT TO CHANGE AS THE UNDERLYING INFORMATION DEVELOPS.

THE INFORMATION IN THIS PRESENTATION IS BASED ON THE 30 JUNE 2024 NAV FIGURES, UNLESS OTHERWISE NOTED.

# NBPE – Investing in Private Companies to Generate Long-term Growth

## Direct investments in private equity owned companies

Investing globally, with a focus on the US, the largest and deepest PE market

## Investing alongside top-tier PE managers in their core areas of expertise

Leveraging the strength of Neuberger Berman's platform, relationships, deal flow and expertise to access the most attractive investment opportunities available

## A highly selective and responsible investment approach

Focusing on sectors and companies expected to benefit from long term structural growth trends, such as changing consumer patterns, demographic shifts or less cyclical industries

Underpinned by a strong focus on responsible investment, with ESG considerations fully integrated into the investment process

**14.6%**

Gross IRR on direct equity investments (5 years)

**35.7%**

Average uplift on IPOs/realisations (5 years)

**2.4x**

Multiple of cost on realisations (5 years)

Benefits of NBPE's co-investment model

Diversified across sectors, underlying private equity managers and company size

Focused on the best opportunities – control the investment decision

Dynamic – can respond to market conditions

ESG Due Diligence – both manager and company-level assessment

Fee efficient – single layer of fees

Note: See endnote 1 for information on uplift and multiple calculation; data as of 30 June 2024.

# NBPE Interim Results Highlights

Continued positive performance from private company portfolio despite a more challenging environment; strong balance sheet with \$386m available liquidity at 30 June 2024

## Private Valuations & NAV

- **\$27.87 / £22.05** NAV per share at 30 Jun 2024 (\$27.44 / £20.88 at 31 Aug)
- **1.0%** NAV TR YTD June; private investments +4.3% YTD (ex-FX)<sup>1</sup> offset by quoted holdings and FX
- **1.2%** NAV TR YTD August

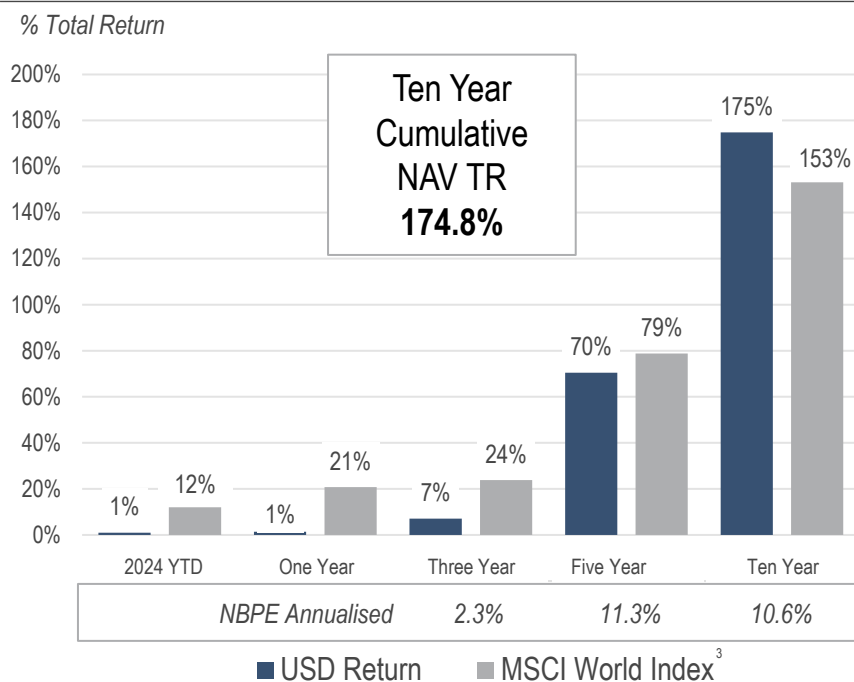
## New Investments

- **\$63 million** of new investments in FDH Aero, Benecon & Zeus
- **\$9 million** of additional new and follow-on investments

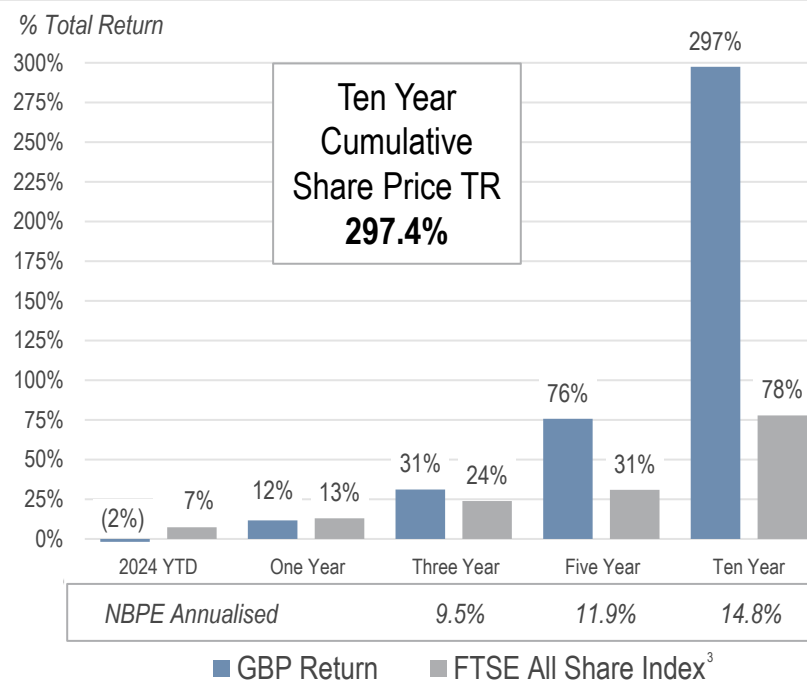
## Realisations

- **\$126 million** of realisations received through 30 June
- **\$158 million** received August YTD including post-30 June realisation activity
- Announced realisation of Syniti expected to generate additional \$6m in proceeds

### NAV Total Return (USD)<sup>2</sup> as of 30 June 2024



### Share Price Total Return (GBP)<sup>2</sup> as of 30 June 2024



Note: Based on NBPE NAV data as of 30 June 2024. Past performance is no guarantee of future results. Realisations through 30 June 2024.

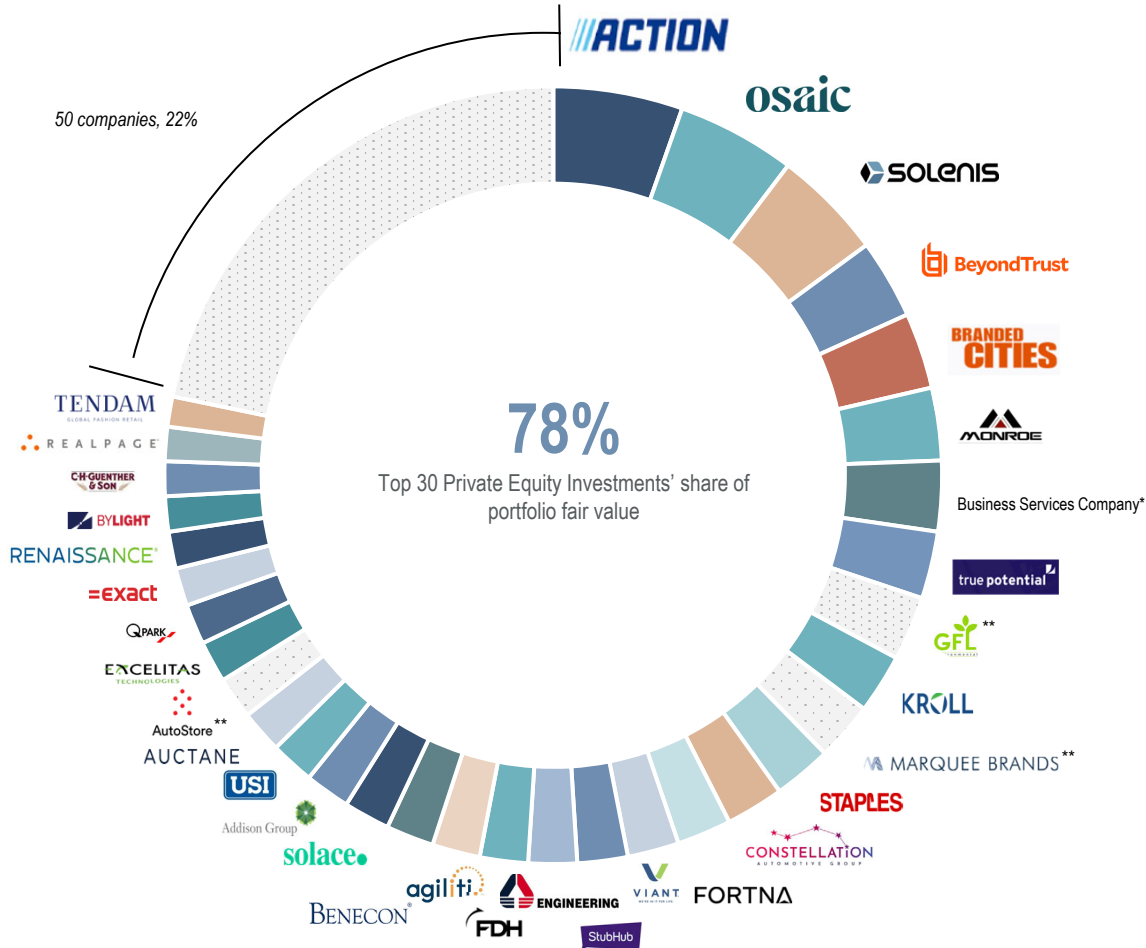
1. Includes reclassification of Agiliti to a private investment and associated reclassification of private company fair value for prior period, following the take private transaction in May 2024. Performance figures assume re-investment of at NAV or closing share price on the ex-dividend date and reflect cumulative returns over the relevant time periods shown and are not annualised returns. Three-year, five-year and ten-year annualised returns are presented below the bars for USD NAV and GBP Share Price Total Returns.
2. See endnote two for important information regarding benchmarking.

## Portfolio Overview & Performance

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# A Well-Diversified Portfolio of Direct Private Equity Investments

A carefully constructed portfolio, built investment by investment from the bottom up



## Key Portfolio Stats

**\$1.3bn**

Value of direct investments

**98%**

Of fair value invested in direct equity

**83**

Number of direct equity investments

**52**

Private equity managers co-invested alongside

**93%**

Fair value of top 50 investments

**5.1**

Private company average age (years)

Note: as of 31 August 2024.

\*undisclosed due to confidentiality provisions.

\*\*Denotes investment not included in the top 30 private companies.

# Private Company Operating Performance, Valuation & Leverage

Continued positive underlying operating performance

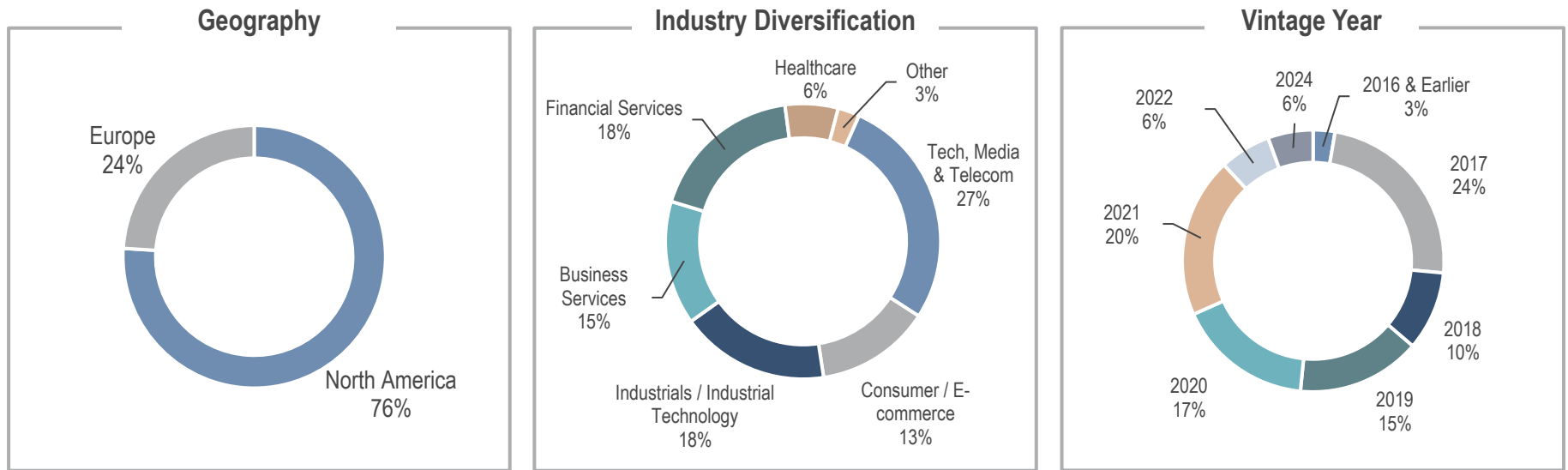


Note: As of 30 June 2024. See endnote 3 and 4 for further information on analysis.

1. Revenue and EBITDA growth: Past performance is no guarantee of future results. Fair value as of 30 June 2024. Growth rate data includes both organic growth and growth from M&A transactions in the portfolio. The following exclusions to the data were made: a) EBITDA growth of one company (approximately 2% of value) was excluded from the data as the Manager believed the EBITDA growth rate was an outlier due to an extraordinary high percentage change b) one company (<1% of direct equity fair value) was excluded due to noncomparable periods of revenue and/or EBITDA c) five companies (5% of direct equity fair value) were held less than one year and excluded from the portfolio company operating metrics data due to noncomparable periods of revenue and/or EBITDA prior to private equity ownership.

# Top 30 Private Direct Equity Investments – Focused on Two Key Themes

Diversified by industry, private equity sponsor, geography and vintage year



\*undisclosed due to confidentiality provisions.  
 Note: Totals may not sum to 100% due to rounding

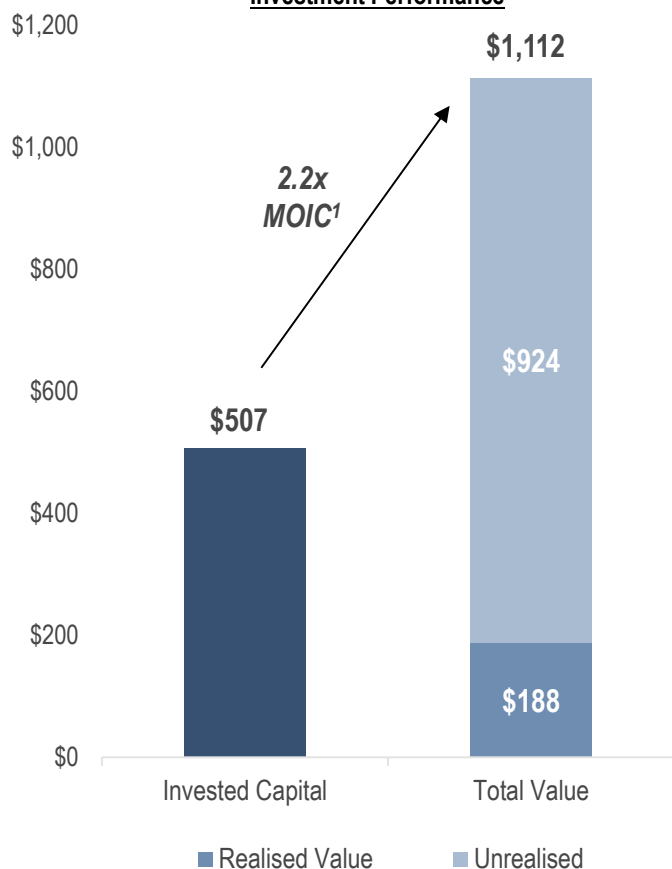


# Top 30 Private Companies at 30 June 2024 – Generated 2.2x<sup>1</sup> Return to Date

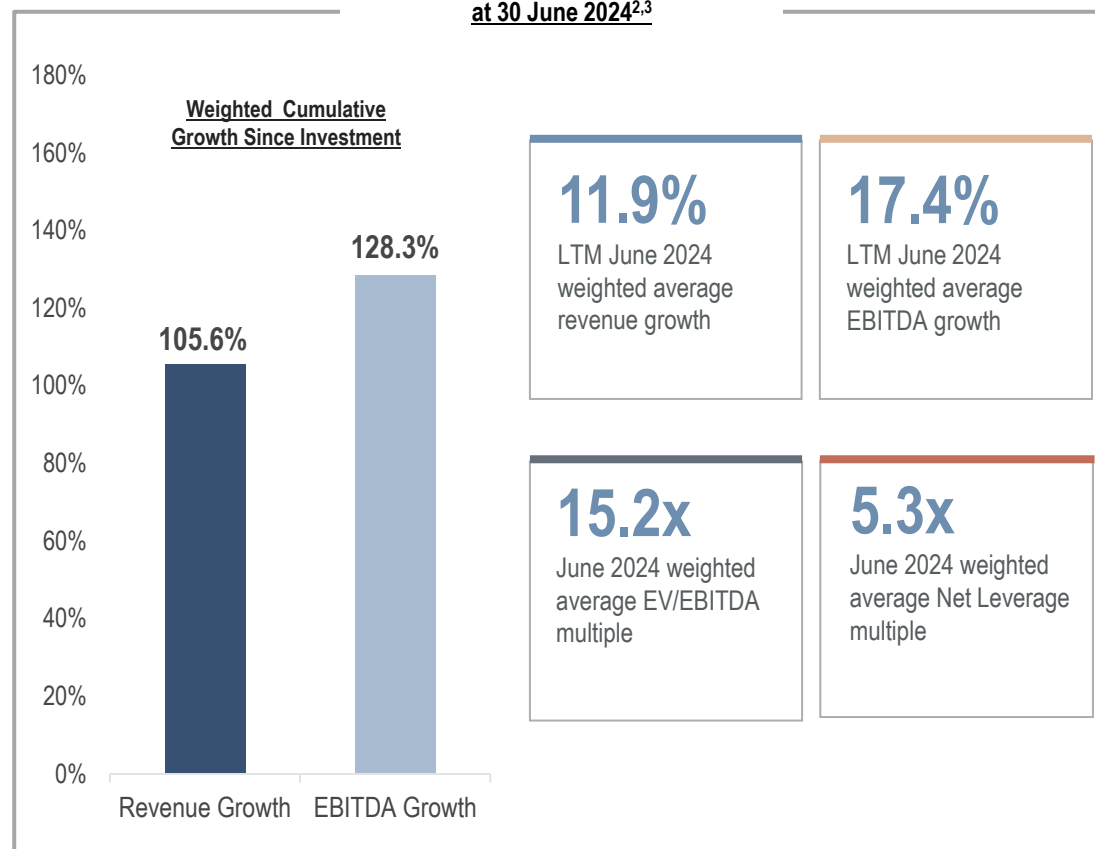
Significant value generated during the holding periods of the current top 30 companies, driven by strong revenue and earnings growth both organically and through M&A

(\$ millions)

**Top 30 Private Companies at 30 June 2024**  
**Investment Performance**



**Metrics for Top 30 Private Companies**  
**at 30 June 2024<sup>2,3</sup>**



1. Reflects the 30 June 2024 fair value and gross multiple of the top 30 investments at 30 June 2024

2. Cumulative growth rates based on top 30 private companies as of 30 June 2024, excluding publics and Marquee Brands. LTM revenue and EBITDA growth rates exclude two companies (~4% of fair value) which had less than one year holding periods. One investment's (~2% of fair value) EBITDA growth rate was excluded due to extraordinary growth which the manager believes was an outlier.

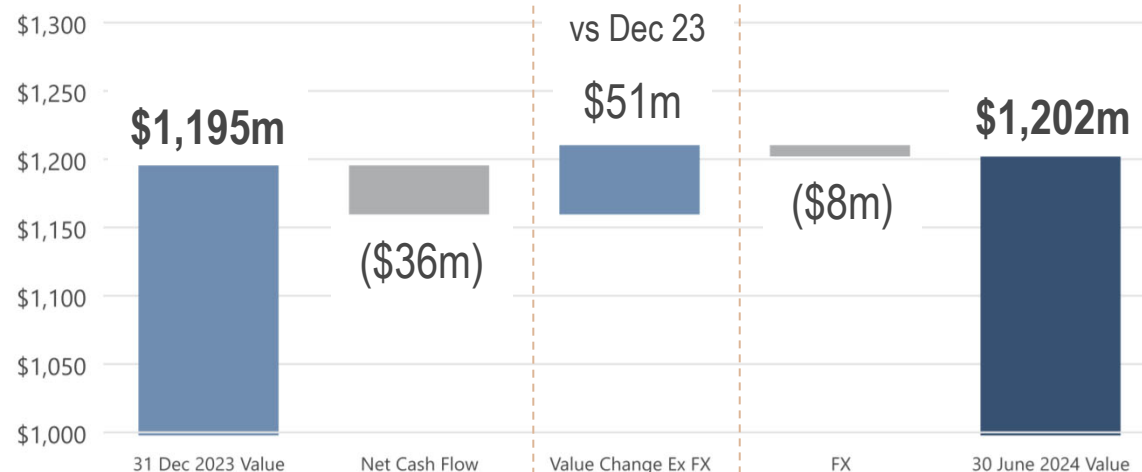
3. Growth rates, valuation and leverage based on 30 June 2024 company data. EV/EBITDA and Net Leverage multiple figures exclude three companies (~7% of direct equity fair value) which were valued based on recent transaction pricing, an industry specific measurement of cash flow and a multiple of revenue.

## Private Valuations to 30<sup>th</sup> June 2024

Overall NAV performance was driven by a 4.3% appreciation (ex-FX)<sup>1</sup> in the value of private holdings

### Private Companies

(\$ millions)

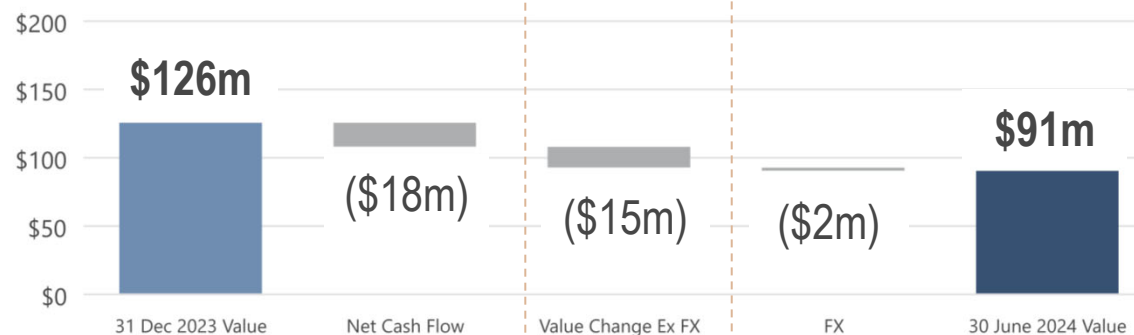


### Summary of Value Changes to 30<sup>th</sup> June 2024

- Continued positive performance in private company valuations, underpinned by operating performance
- Private company valuations up 4.3% (ex FX)<sup>1</sup> through June 2024
- Positive performance from private companies was offset by negative performance in quoted holdings, which were down 12.1% (ex FX)<sup>1</sup>
  - Public investments now constitute 7% of the portfolio fair value at 30 June 2024

### Public Companies










(\$ millions)



Note: As of 30 June 2024. Numbers may not sum due to rounding.

1. Includes reclassification of Agiliti to a private investment and associated reclassification of private company fair value for prior period, following the take private transaction in May 2024.

## Top 10 Private Companies

Top 10 Private Companies	Inv. Date	Sector	Sponsor / GP	Thesis	31 Aug 2024 NAV / % of Total
	2020	Consumer	3i	Store growth through expansion to other European countries, enhance supply chain / operations	\$68.3mm / 5.4%
	2019	Financial Services	Reverence Capital	Secular tailwinds, M&A in fragmented, consolidating industry. Multiple levers for organic growth	\$62.7mm / 4.9%
	2021 / 2023	Industrials	Platinum Equity	Sticky customer base/trusted provider; natural barriers to entry	\$58.2mm / 4.6%
	2018	Technology	Francisco Partners	Market leading, cash flow generative business with a strong organic growth profile and secular tailwinds	\$42.0mm / 3.3%
	2017	Communications / Media	Shamrock Capital	High-quality assets in leading locations, barriers to entry, backed by a strong private equity manager	\$40.1mm / 3.2%
	2021	Industrials	AEA Investors	Distributor of mission-critical standard and custom engineered products	\$38.3mm / 3.0%
Business Services Company*	2017	Business Services	Undisclosed	Low expected cyclicity; essential “utility-like” characteristics with attractive financial profile	\$37.2mm / 2.9%
	2022	Financial Services	Cinven	Best-in-class wealth management technology platform serving advisors and retail clients	\$35.5mm / 2.8%
	2020	Financial Services	Further Global / Stone Point	Multi-national financial consultancy firm	\$31.4mm / 2.5%
	2014	Consumer	Neuberger Berman	Portfolio of consumer branded IP assets, licensed to third parties	\$30.8mm / 2.4%
<b>Top 10 Private Investments</b>					<b>\$444.5mm / 35.0%</b>

Note: As of 31 August 2024.

\*Undisclosed company due to confidentiality provisions. Past performance is no guarantee of future results. Numbers may not sum due to rounding.

## Company Description:

FDH Aero is a global supply chain partner for aerospace and defense companies; it specializes in hardware, electrical, chemical, and consumable products and services for global OEM and aftermarket customers

## Deal Summary:

<b>Investment Date</b>	May 2024
<b>Lead Investor</b>	Audax Group
<b>NBPE Fair Value 31/8/2024</b>	\$25 million
<b>Percent of Fair Value 31/8/2024</b>	2.0%

## Highlights:

### Investment Thesis

- ✓ Leading market position with high barriers to entry
- ✓ Expanding addressable market
- ✓ Demonstrated track record of organic growth

### Strong GP Partner



### Key NBPE Theme

- ✓ Long-term secular growth
- ✓ M&A
- ✓ Mission-critical components

### GP Expertise<sup>1</sup>

- ✓ \$19bn of total assets under management
- ✓ Focused on growing leading companies
- ✓ Invested in more than 170 companies and 1,300 add-on acquisitions since 1999
- ✓ Disciplined buy and build approach

### Compelling Value Proposition

- ✓ Market leading business with demonstrated track record of growth
- ✓ Organic and inorganic growth opportunities

### Recent Developments

- ✓ NBPE invested in FDH Aero in May 2024

Note: Data as of 31 August 2024. Past performance is not an indicator, guarantee or projection of future performance.

1. Source: Audax Group Press Release

## Case Study New Investment: Benecon

### Company Description:

Benecon develops and administers self-funded employee health benefits programs. It provides a full suite of actuarial, compliance, finance and administrative services to small and medium-sized employers

### Deal Summary:

<b>Investment Date</b>	January 2024
<b>Lead Investor</b>	TA Associates
<b>NBPE Fair Value 31/8/2024</b>	\$25 million
<b>Percent of Fair Value 31/8/2024</b>	2.0%

### Highlights:

#### Investment Thesis

- ✓ Large, underserved market with considerable barriers to entry
- ✓ Attractive historical operating performance

#### Strong GP Partner



#### Key NBPE Theme

- ✓ Long-term secular growth
- ✓ Attractive historical performance
- ✓ M&A opportunities

#### GP Expertise<sup>1</sup>

- ✓ Extensive experience within technology, healthcare, financial services, consumer and business services over 55-year history
- ✓ Specialty in profitable, growing companies with opportunities for sustained growth

#### Compelling Value Proposition

- ✓ Underpenetrated addressable market with significant growth opportunities
- ✓ Unique model allows companies significant cost-savings

#### Recent Developments

- ✓ NBPE invested in Benecon in January 2024

Note: Data as of 31 August 2024. Past performance is not an indicator, guarantee or projection of future performance.

1. Source: TA Associates Press Release

## Company Description:

Zeus is a pioneer in the design, development, and extrusion of fluoropolymer tubing for medical devices and select industrial applications. Zeus' components enable the delivery of minimally invasive interventional procedures

## Deal Summary:

**Investment Date** February 2024

**Lead Investor** EQT

**NBPE Fair Value 31/8/2024** \$13 million

**Percent of Fair Value 31/8/2024** 1.0%

## Highlights:

### Investment Thesis

- ✓ Considerable barriers to entry
- ✓ Healthy historical operating performance
- ✓ R&D to drive significant innovation

### Strong GP Partner



### Key NBPE Theme

- ✓ Market leader
- ✓ Mission-critical components
- ✓ Sticky customer relationships

### GP Expertise<sup>1</sup>

- ✓ EQT has a successful track record of investing in the medical technology industry and experience partnering with family-founded businesses
- ✓ Experience facilitating global expansions

### Compelling Value Proposition

- ✓ Demographical tailwinds driven by population aging
- ✓ Inhabits a niche that requires high-precision products

### Recent Developments

- ✓ NBPE invested in Zeus in February 2024

Note: Data as of 31 August 2024. Past performance is not an indicator, guarantee or projection of future performance.

1. Source: EQT Press Release

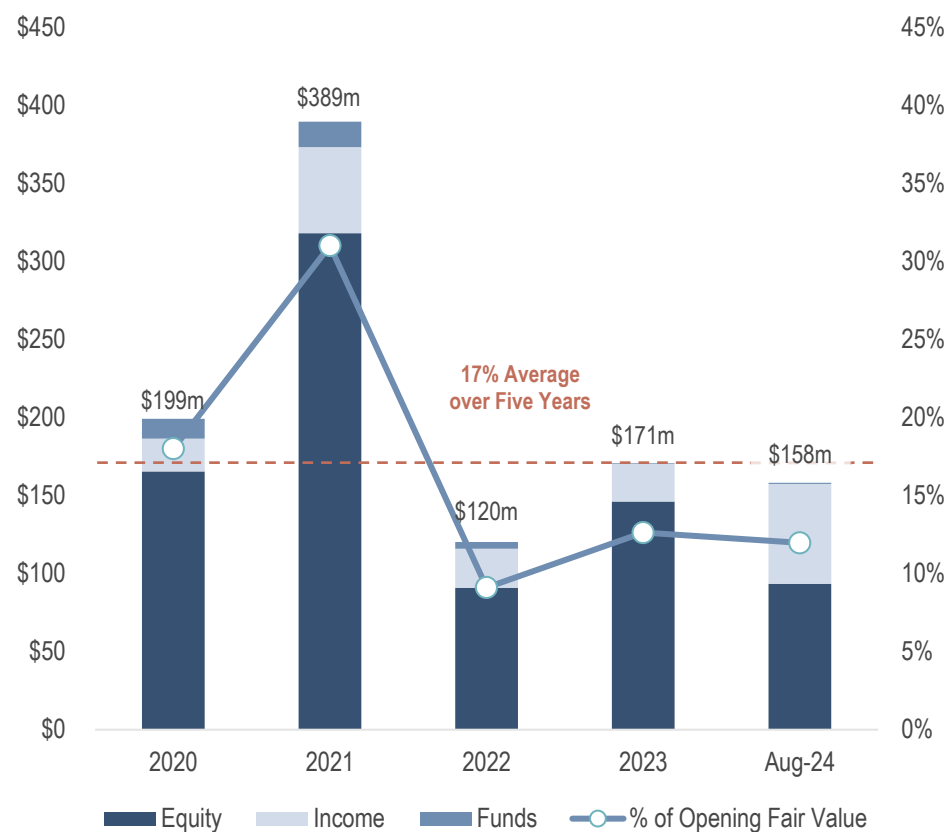


## Liquidity & Capital Allocation

## Liquidity Over the Last Five Years

\$158 million of realisations received YTD to 31 August 2024 relative to \$171 million of cash proceeds received in 2023

Annual Portfolio Liquidity (\$ in mm, % of opening portfolio value)



### Realisations

- YTD August 2024 cash proceeds of \$158 million, consisting of:
  - \$85 million of proceeds from sales of **FV Hospital, Melissa & Doug, Safefleet, and Cotiviti**
  - \$26 million of proceeds from **Action** partial liquidity event
  - \$23 million received YTD from the liquidating income portfolio
  - \$23 million in realisations of quoted holdings including the partial realisations of **AutoStore, GFL, DM Healthcare** and full sale of **Vertiv**
- 2023 total cash received of \$171 million, or 12% of the opening portfolio value

Note: As of 31 August 2024.

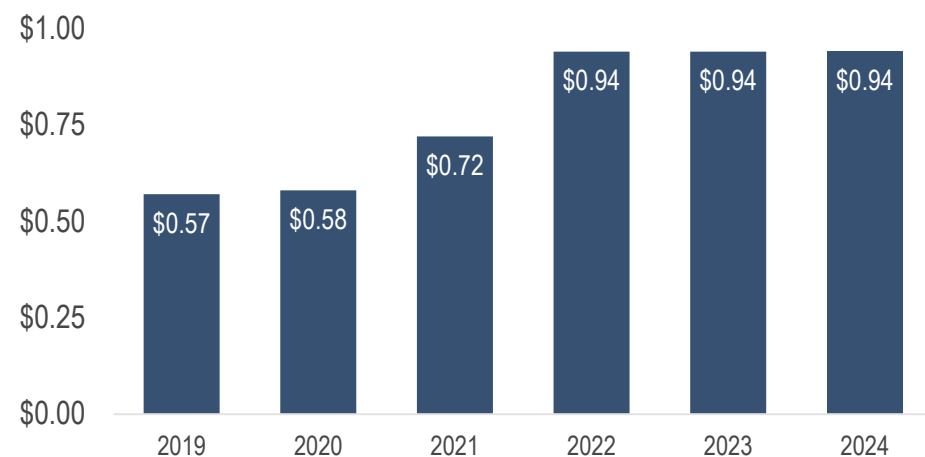


## Capital Allocation – Dividends & Buybacks

Since inception NBPE has returned over \$420m to shareholders through dividends and buybacks

### Dividend History

\$ per Share



### Dividends

- **\$360 million** of dividends paid since inception
- Dividend policy to pay out annualised yield of 3.0% or greater on NAV
- 2024 dividend payments totaling \$0.94 per share (\$44 million)
- Annualised dividend yield on 31 August 2024 NAV of 3.4% and 4.5% on closing share price of £15.92 on 31 August 2024

### Capital Allocation

- The Board oversees the capital allocation framework for the Company. Alongside allocating capital to NBPE's investment programme, the Board is committed to NBPE's long-term dividend policy and regularly reviews the capital allocated to the Company's buyback policy
- NBPE's co-investment model provides flexibility, with new investment decisions being made on a real-time basis, balanced against the pace of realisations as well as other capital requirements
- The Board believes that buybacks can be an attractive tactical use of capital in certain market environments and has allocated capital for share buybacks according to specific criteria
- Since inception, NBPE has completed \$65 million of share buybacks

Note: Past performance is no guarantee of future results.

1. Pending realisations are subject to customary closing conditions. No assurances can be given the transactions ultimately close.

## Concluding Thoughts

### Well-positioned portfolio with attractive underlying performance

#### Differentiated strategy

**Selective:** Co-investing with leading private equity managers, focusing on attractive opportunities with ability to perform across diverse economic conditions

**Dynamic:** Control the investment pacing and capital position

**Fee efficiency:** Single layer of fees on the vast majority of co-investments

#### Strong performance

**Strong Portfolio Company Operating Performance:** 10.6% weighted average LTM June revenue growth; 16.2% weighted average LTM June EBITDA growth

**Realisations:** \$158m of realisations received YTD through August 2024

**Returns:** Strong results in equity co-investments including 2.4x gross multiple on realised investments over 5 years

#### Well positioned

**Portfolio:** We believe the portfolio is well-positioned for future growth

**Strong balance sheet:** 100% investment level, \$386m available liquidity at 30 June 2024

**Investment capacity:** Well-placed to take advantage of new investment opportunities; NB reviewing ~11 new deals per week as of 31 August 2024

Note: As of 30 June 2024, unless otherwise noted. For illustrative purposes only. There is no guarantee that these specific opportunities will be acquired, nor that the opportunities that may eventually be sourced will have similar characteristics to the opportunities described herein. Past performance is no guarantee of future results.

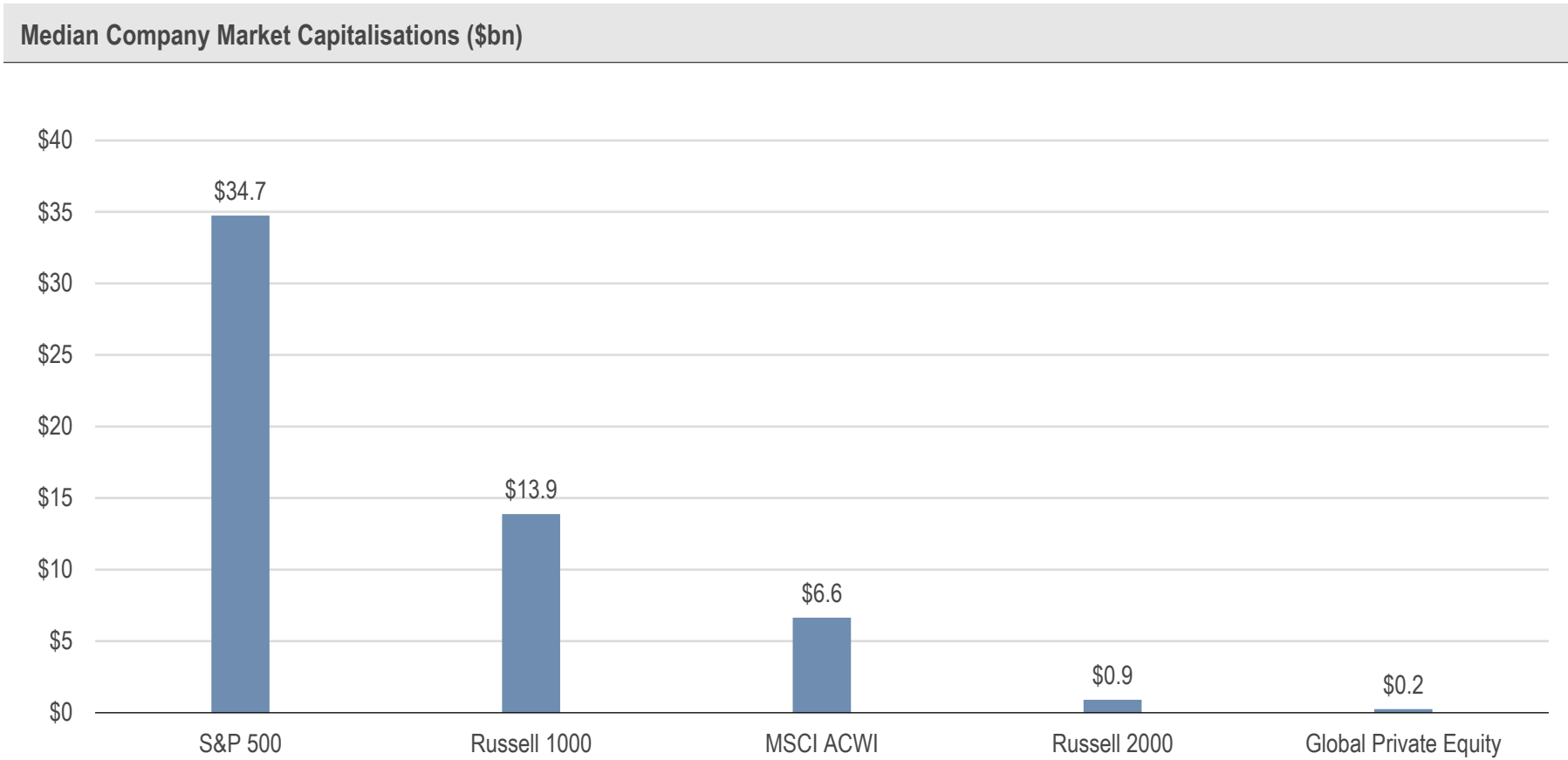


## Private Equity Market Overview

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# Relative Market Capitalisation of Public Indices vs. Private Equity

The average private equity company is smaller than the median size of the companies in the Russell 2000 small-cap index

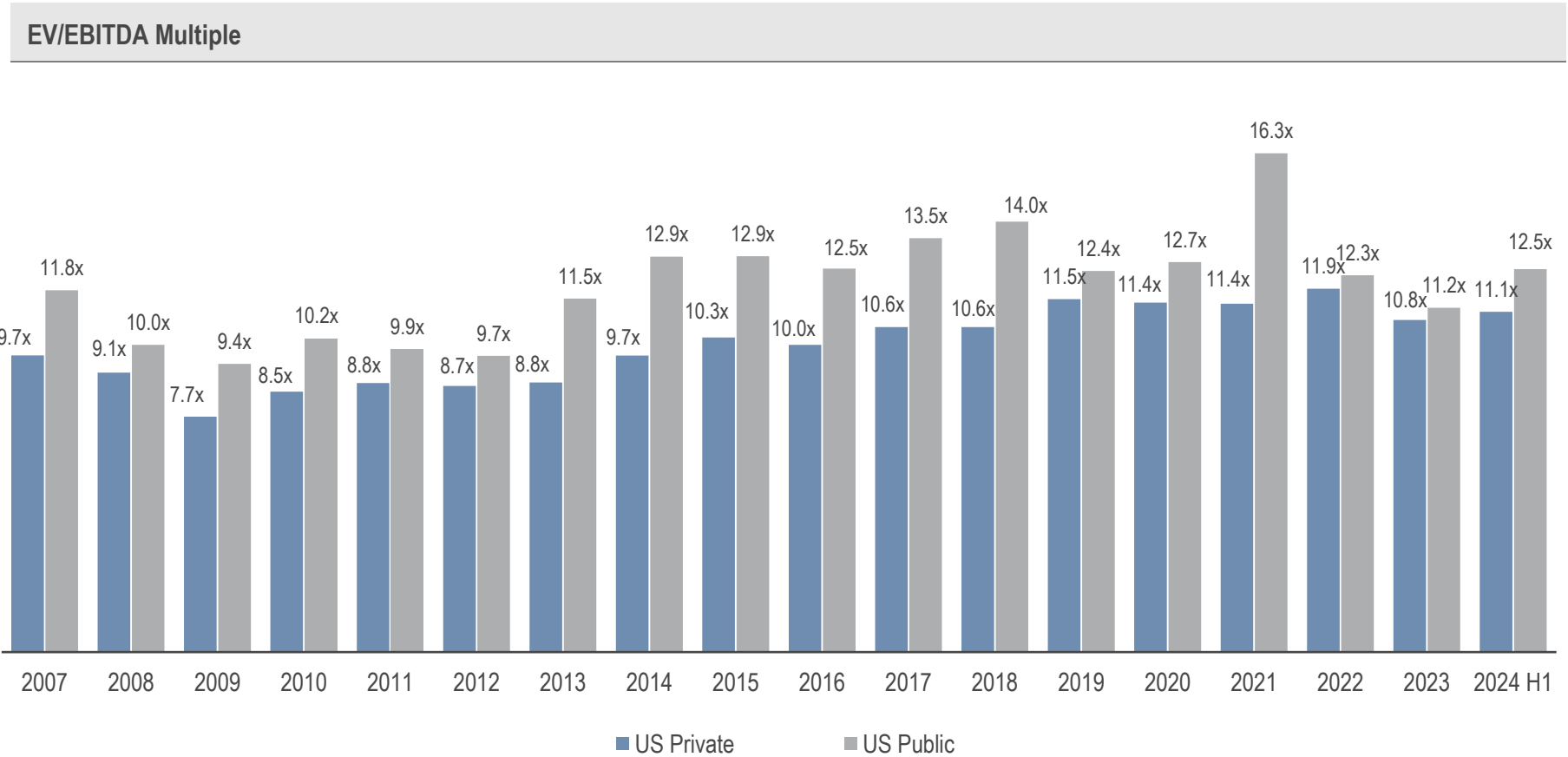


Source: FTSE, MSCI, S&P, PitchBook.

Note: Index median values as of 2024 Q2. Global Private Equity is represented by the median post money valuation for all PE-backed deals closed in 2024 YTD.

# U.S. Valuation Multiples

Purchase Price Multiples of Private Equity-owned companies versus Publicly-held companies

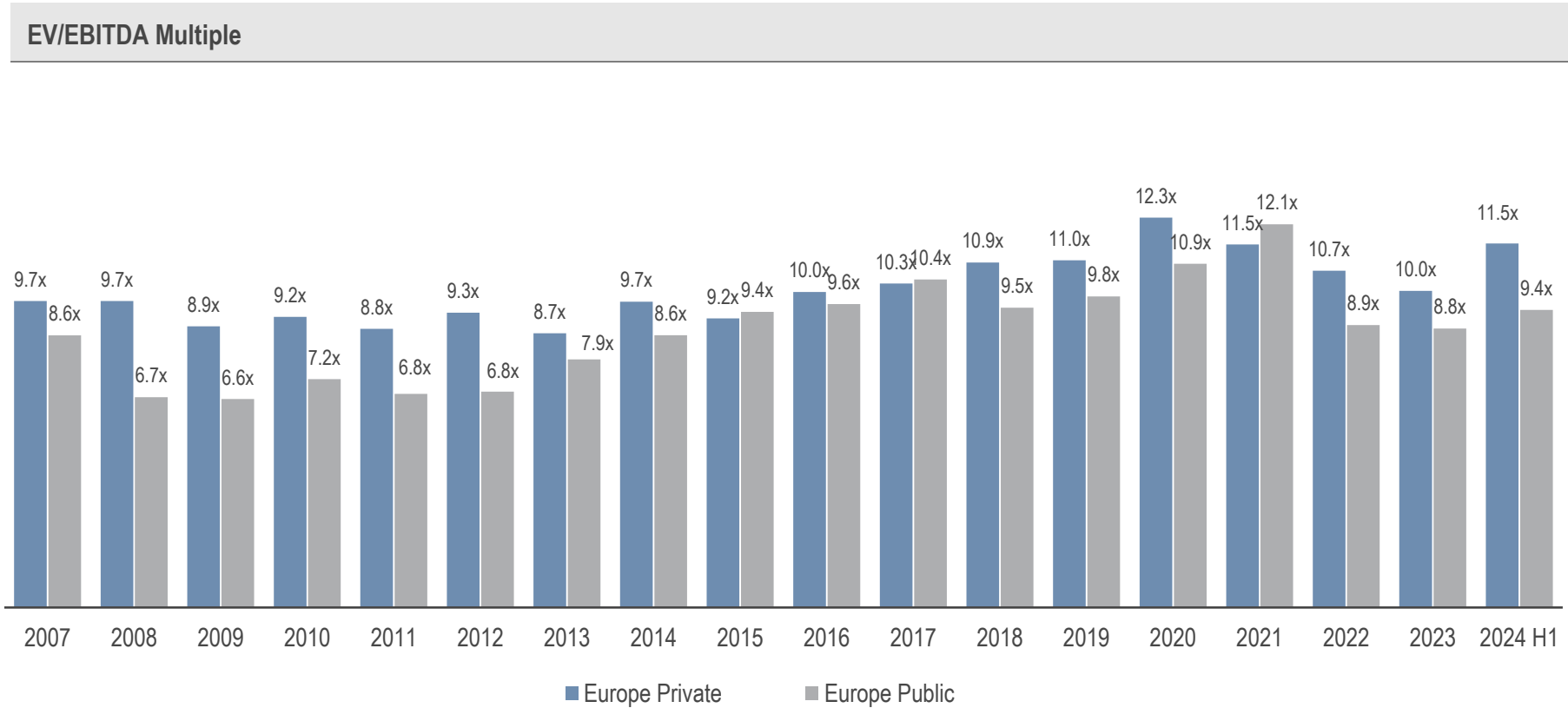


Source: Pitchbook LCD and S&P Capital IQ. As of 2024 Q2.

Note: U.S. public multiples are based on the Russell 2000 Index. We have removed certain anomalies in the market data during the 2007 market crash.

# Europe Valuation Multiples

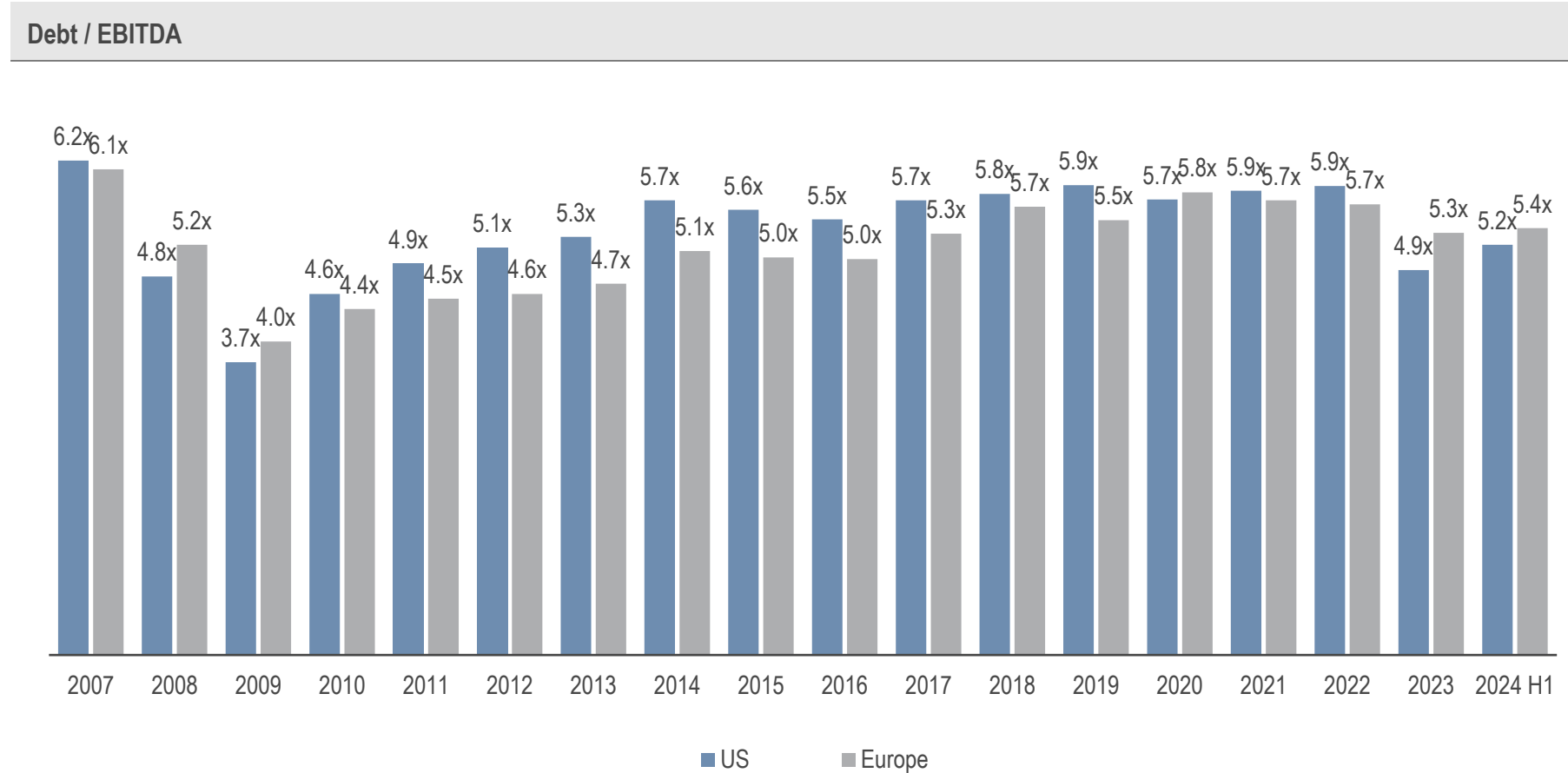
Purchase Price Multiples of Private Equity-owned companies versus Publicly-held companies



Source: Pitchbook LCD and S&P Capital IQ. As of 2024 Q2.

Note: Europe public multiples based on FTSE All World Developed Europe Index. Europe Private data represents trailing 12 months due to data availability.

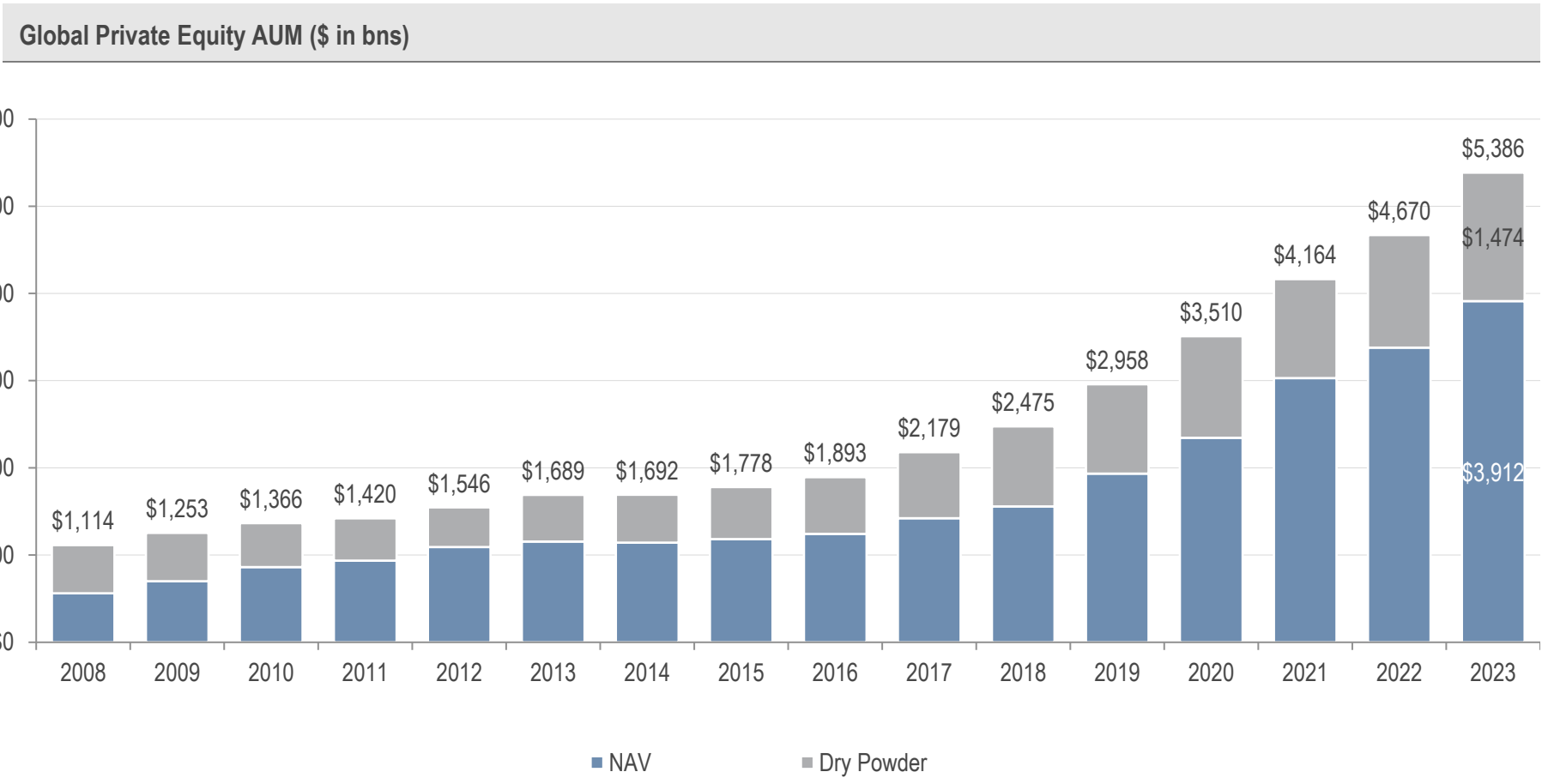
# Leverage Levels by Geography



Source: Pitchbook LCD, as of 2024 Q2. Europe data represents trailing 12 months due to data availability.



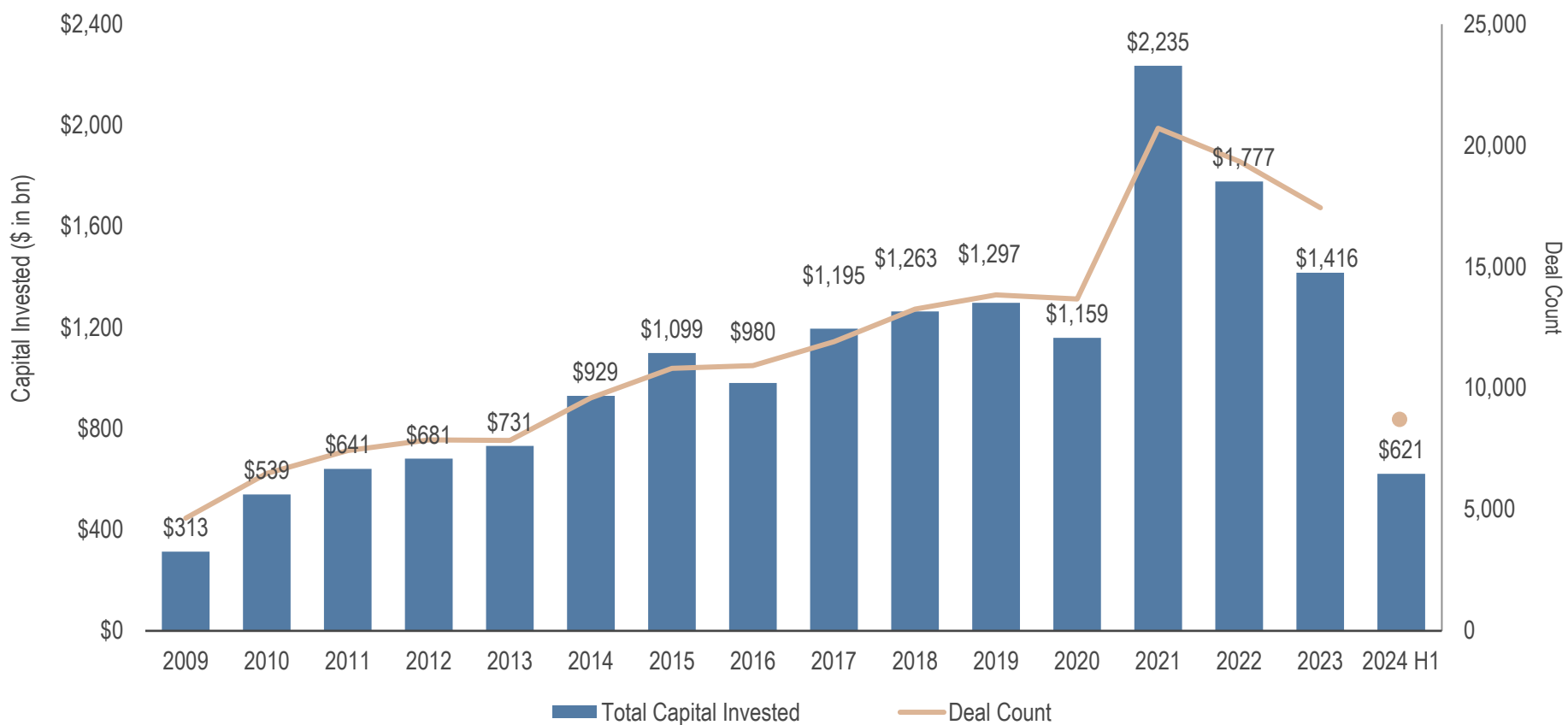
# Private Equity AUM (Net Asset Value + Dry Powder)



Source: Preqin as of Q4 2023, which is the latest available; includes Global Buyout, Growth and Turnaround and excludes Fund of Funds, Co-investments, Secondaries, and other.

# Capital Invested & Deal Count

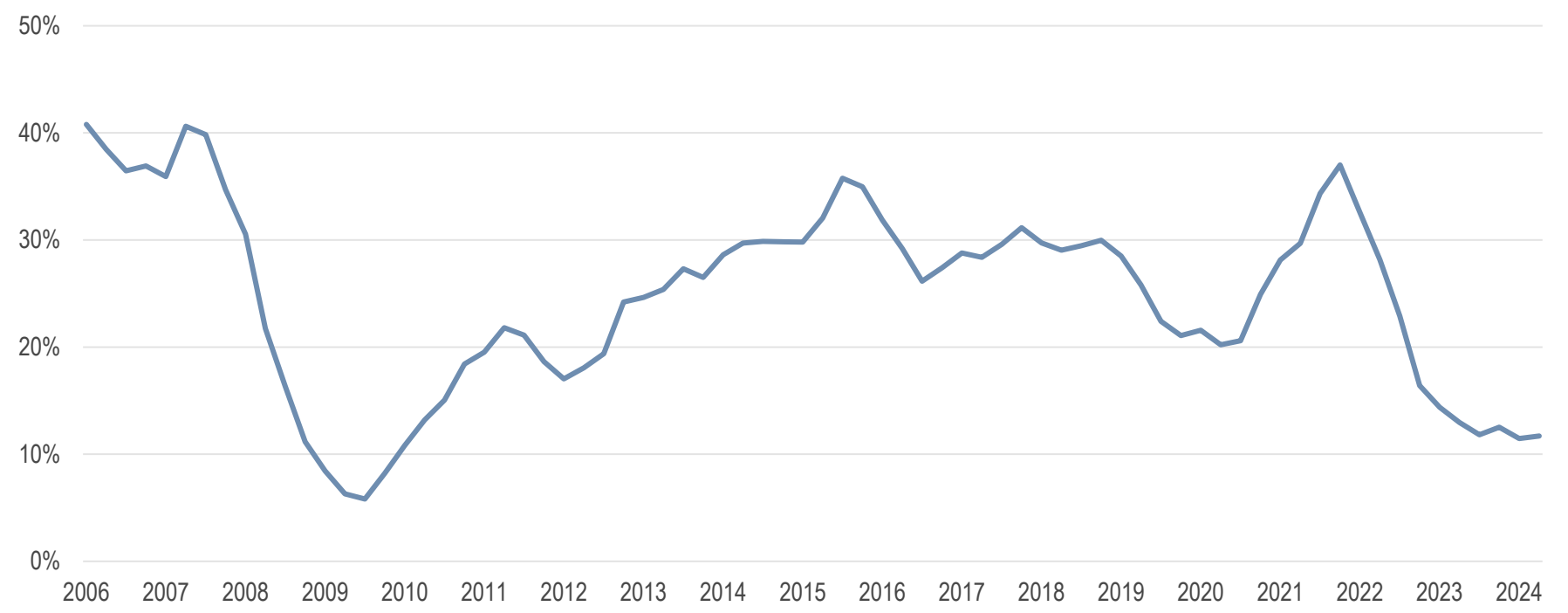
**Global Private Equity Capital Invested and Deal Count**



Source: Pitchbook as of 2024 Q2. Includes buyout and growth equity. Includes completed deals only. Includes add-on / follow on acquisitions, which may constitute a majority of the deal count in any given year.

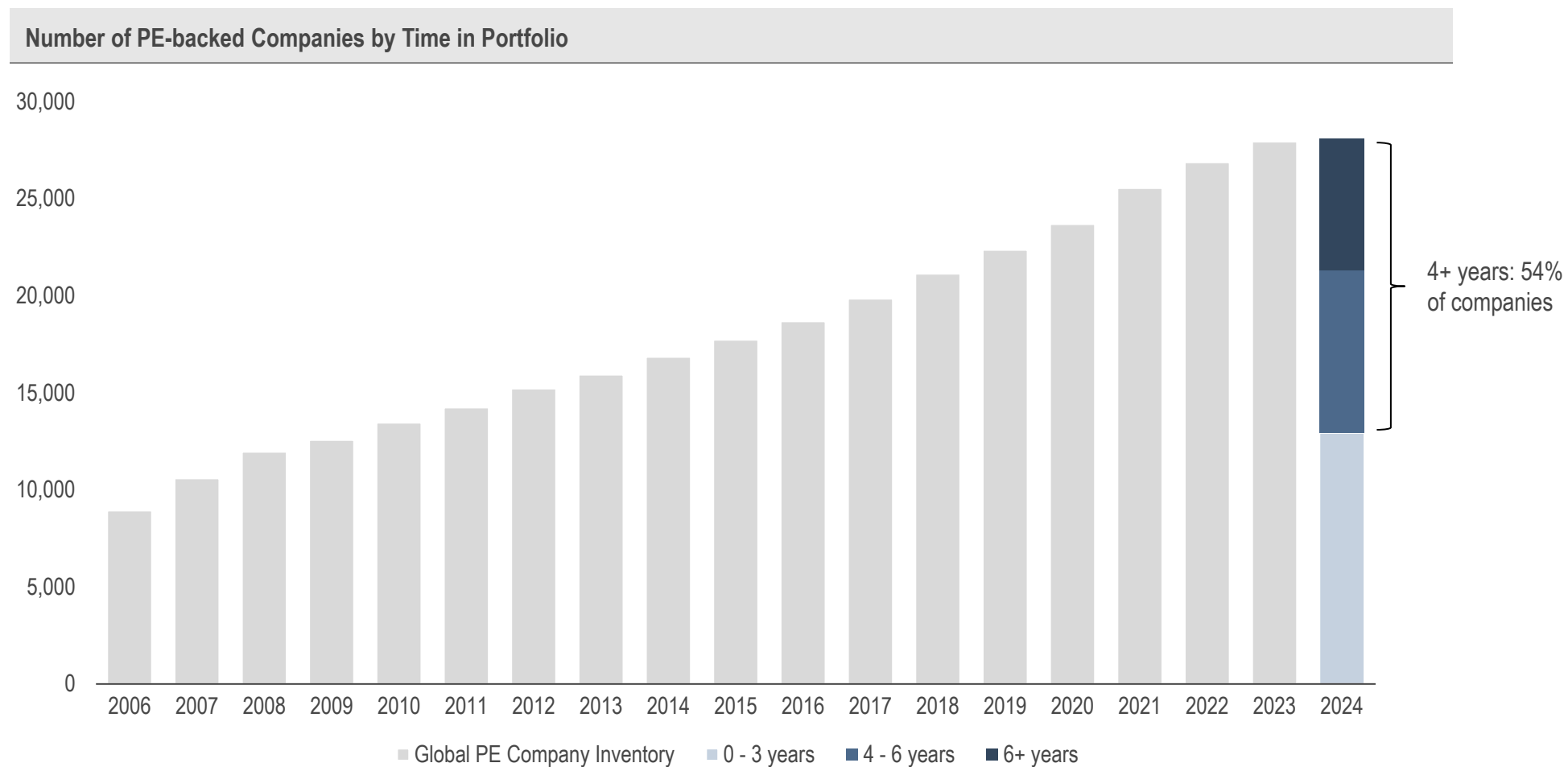
# U.S. Buyout Fund Distributions

LTM U.S. Buyout Fund Distributions as a Percentage of Beginning NAV



Source: Pitchbook as of 2024 Q2, which is the latest available. Note: The data for the most recent two quarters was estimated based on exit deal value.

# Global Active PE-Backed Companies



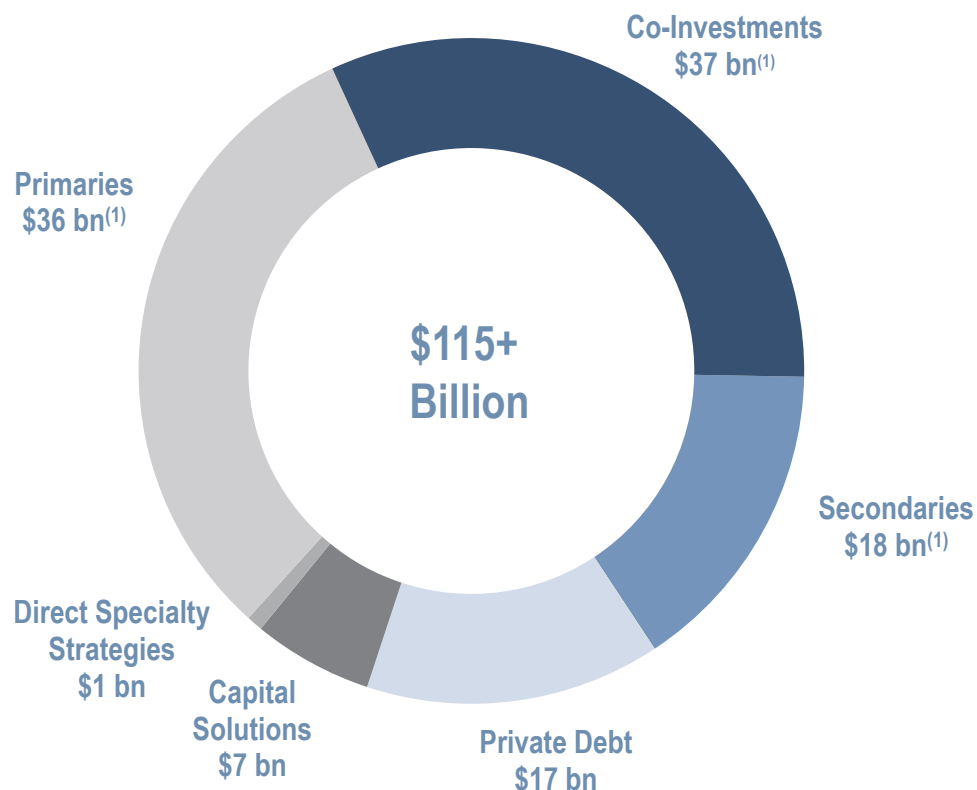
Source: Pitchbook. Data through 2024 Q2. 0 – 3 years represents deal years 2021 to 2024 YTD, 4 – 6 years represents deal years 2018 to 2020, 6+ years represents deal years pre-2018.

Other Supplementary Information



# NB Private Markets Overview

An industry leader with an integrated platform and attractive market position



- 35 years as a private market investor
- Unique position in the private market ecosystem
- A recognized private equity manager within the industry<sup>2</sup>



As of June 30, 2024.

Please note beginning December 31, 2023, NB Private Markets revised the Aggregate Committed Capital calculation methodology. As of December 31, 2023 and going forward, Aggregate Committed Capital represents total commitments to active vehicles (including commitments in the process of documentation or finalization) managed by NB Private Markets. Prior to December 31, 2023, Aggregate Committed Capital reflected total committed capital since inception in 1987, including liquidated vehicles. Using the previous methodology, NB Private Markets Aggregate Committed Capital was \$121 billion as of June 30, 2024, broken down as follows: Primaries, \$42 bn; Co-Investments, \$39 bn; Secondaries, \$21 bn; Private Debt, \$17 bn; Capital Solutions, \$7 bn; and Direct Specialty Strategies, \$1 bn.

1. Includes estimated allocations of dry powder for diversified portfolios consisting of primaries, secondaries, and co-investments. Therefore, amounts may vary depending on how mandates are invested over time.
2. Please refer to the Awards Disclosures at the end of this presentation. The Asset Management Awards were received in 2020, 2021, 2023 and 2024; the European Pensions, Private Equity Wire and Insurance Asset Outsourcing Exchange awards were received in 2020 and 2024, 2021, and 2022, respectively. NB Private Markets did not pay a fee to participate in any of these awards.

## Integrated Platform

Drives relationship, sourcing, information and access advantages

**4,900+**

Deals reviewed across primaries, secondaries, and co-investments over the past 3 years<sup>1</sup>

**770+**

Fund Commitments (active)<sup>2</sup>

**420+**

LPAC Seats<sup>3</sup>

**480+**

Direct Equity & Credit investments (active)<sup>2</sup>

**~8,300**

Underlying portfolio companies (active)<sup>4</sup>

**99%**

Primary allocations filled of allocations requested, past 3 years<sup>5</sup>

**\$30+ Billion**

Capital committed over the last 3 years across primaries, co-investments & secondaries<sup>6</sup>

Source: NB Alternatives Advisers LLC (“NB Alternatives” or the “Adviser”). As of June 30, 2024, unless otherwise indicated.

1. Deals reviewed between 3Q 2021 and 2Q of 2024.

2. As of March 31, 2024.

3. Includes Limited Partner Advisory Committee seats and observer seats for PIPCO and Secondaries since inception as of March 31, 2024.

4. Represents active portfolio companies for PIPCO and Secondaries through March 31, 2024.

5. Measured as amount of commitment accepted by the underlying General Partners divided by total commitment amount requested in submitted subscription documents in private fund investments during their offering period. Past performance is no guarantee of future results. Reflects percentage of requested allocations filled by total primary commitments on average between between 2021 – June 30, 2024.

6. Represents opportunities reviewed, made and committed to across primaries, co-investments and secondaries by NB Alternatives from 3Q 2021 – 2Q 2024 for PIPCO and Secondaries

# Robust Private Markets Team

Global presence with over 410 private markets professionals



EXPERIENCE	FOOTPRINT	GLOBAL	DIVERSITY	STABILITY
21+	15	35+	34%	98%
Average Years Experience Of Senior Investment Team <sup>2</sup>	Private Markets Investment Offices Globally	Languages Spoken	Of the Private Markets team are Women <sup>3</sup>	Retention Level of Senior Investment Team <sup>4</sup>

Note: As of June 30, 2024, unless mentioned otherwise.

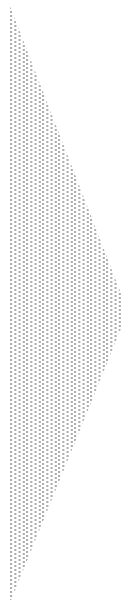
1. Shared firm resources. Subject to Neuberger Berman's policies and procedures, including certain information barriers within Neuberger Berman that are designed to prevent the misuse by Neuberger and its personnel of material information regarding issuers of securities that has not been publicly disseminated.
2. Represents Senior Investment Professionals (Senior Advisors, Managing Directors and Principals) within NB Private Markets, as of June 30, 2024.
3. Represents the share of women within the NB Private Markets team, as of June 30, 2024.
4. Average annual retention from 2019 through June 30, 2024 of Senior Investment Professionals (Managing Directors and Principals) within NB Private Markets. Computed as # of departures (excluding retirements and individuals who have transferred to other roles in the firm) over total # of Private Investment Portfolios and Co-investment MDs and Principals.



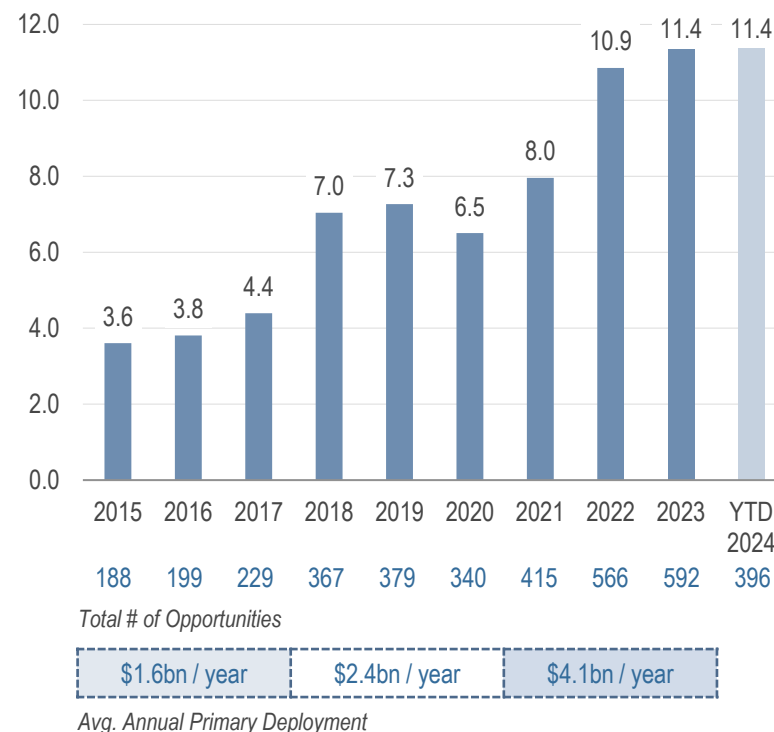
## NB Private Markets Platform Has Generated Robust Co-Investment Deal Flow

Deal flow has more than tripled in the last eight years

- **750+** active funds investments<sup>1</sup>, including commitments to 125+ funds since 2023<sup>2</sup>
- **420+** Advisory Board seats<sup>3</sup>
- **\$14.5bn+** committed over the last year across primaries, co-investments, secondaries and private credit<sup>4</sup>
- **410+** private markets professionals with extensive networks



Average Opportunities Originated Per Week<sup>5</sup>

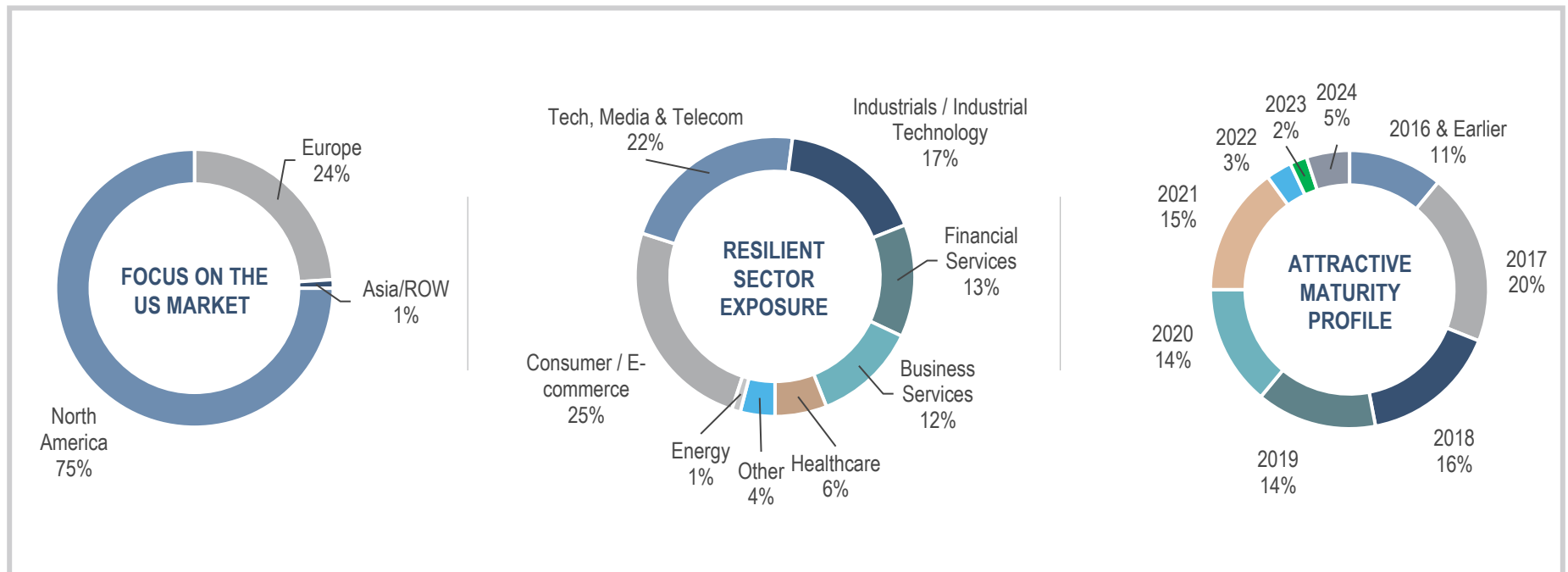


Past performance is not necessarily indicative of future results. There can be no assurance that any pending investments will close, or that any of the terms of such transactions described herein or under discussion will be achieved. The opinions expressed herein reflect the current opinions of Investment Managers of the date appearing in this material only. There can be no assurance that views and opinions expressed in this Presentation will come to pass. There is no guarantee that the investment objectives of the Fund will be achieved. As of June 30, 2024, unless otherwise noted. Estimates are inherently uncertain and subject to change. Actual results may vary.

1. Primary and secondary fund commitments as of December 31, 2023. Includes active investments, which are defined as investments with NAV greater than \$0 (i.e. not fully realized), and funds that have not yet called capital as of the latest available quarter of performance.
2. Primary investment data since January 1, 2023 through June 30, 2024. Based on investment committee approval date. Subject to change.
3. Includes Limited Partner Advisory Committee seats and observer seats for the representatives appointed by the PIPCO and Secondaries Investment Committees since inception as of March 31, 2024.
4. Represents estimated commitments made across primaries, co-investments, secondaries and private credit by NBAA from Q3 2023 through Q2 2024. Data is subject to change.
5. Data reflects opportunities originated through August 31, 2024.

# Portfolio Diversification

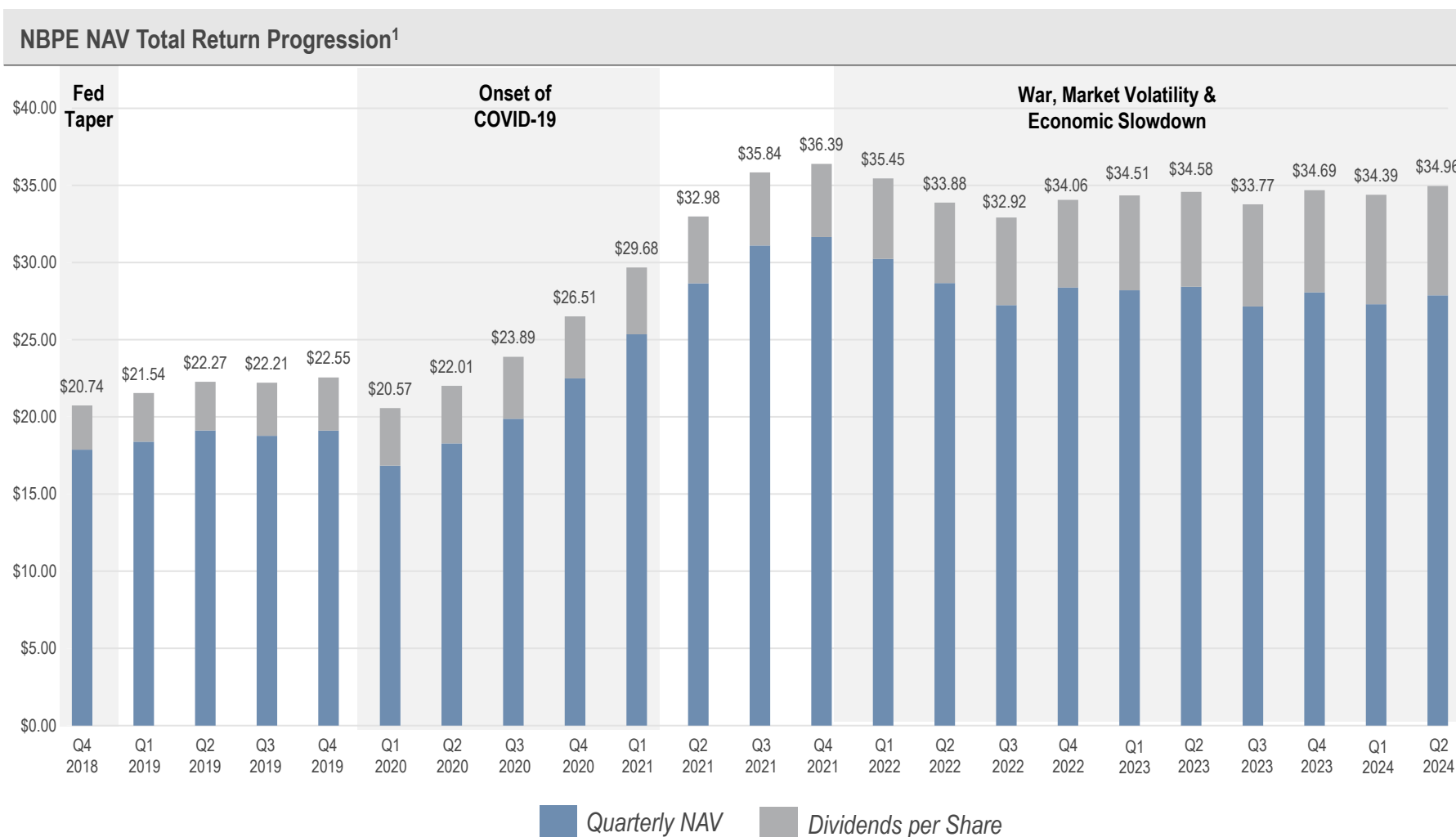
Investing in buyout investments, with a strong bias towards the US and a focus on resilient sectors



Note: Data as of 31 August 2024. Numbers may not sum due to rounding. Year of investment pie chart includes a re-classification of three investments from their original year of investment to the year the Manager elected to re-invest in the company, rather than seek liquidity.

# Total Return NAV Progression

Five-year NAV total return cumulative growth of 70%, through sometimes challenging environments



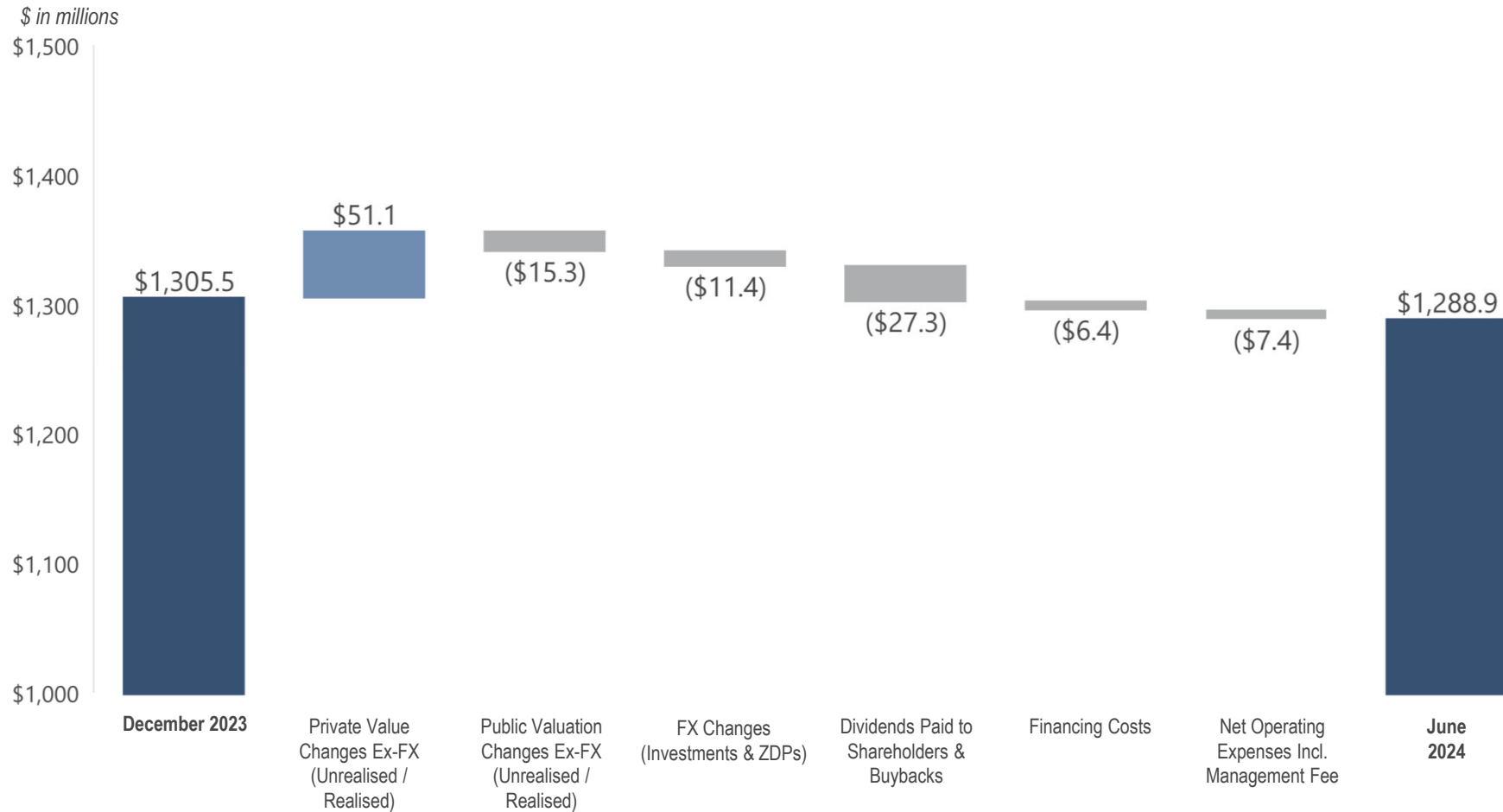
Note: Data as of 30 June 2024.

1. Data reflects total return NAV per share including cumulative dividends.

# 2024 NAV Bridge

## YTD June 2024 NAV

### Change in Net Asset Value<sup>1</sup>



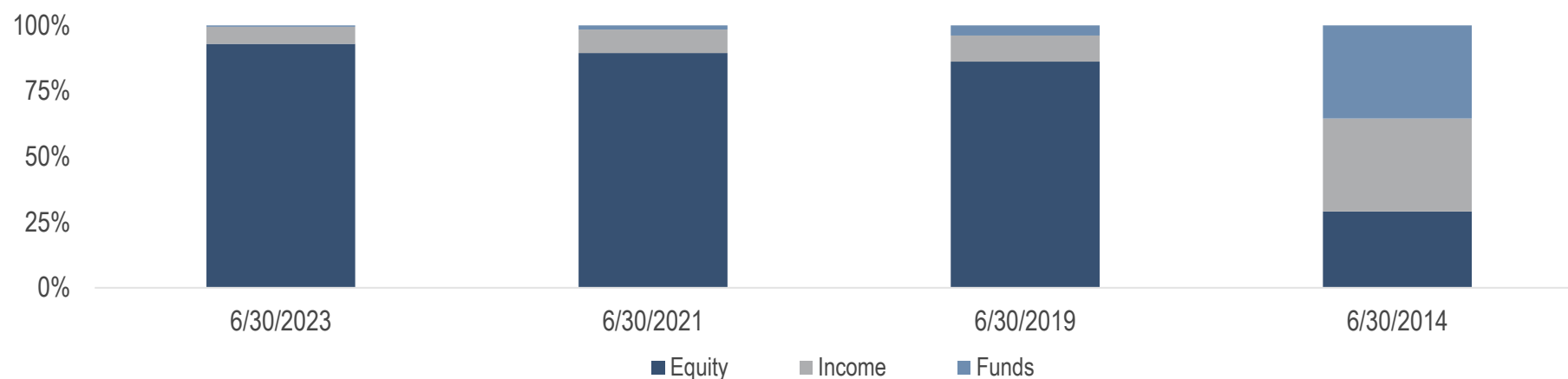
Note: Numbers may not sum due to rounding. Data as of 30 June 2024

1. Includes reclassification of Agiliti to a private investment, following the take private transaction in May 2024.

## Direct Equity Portfolio Performance

Direct equity investments are 97% of the portfolio and are driving long-term growth

Investment Type (Gross IRR)	One Year	Three Year	Five Year	Ten Year
<b>Direct Equity Investments</b>	0.8%	4.7%	14.6%	16.7%
<b>Income Investments</b>	3.6%	7.6%	13.1%	7.6%
<b>Total Portfolio</b>	<b>0.8%</b>	<b>4.8%</b>	<b>14.3%</b>	<b>12.9%</b>

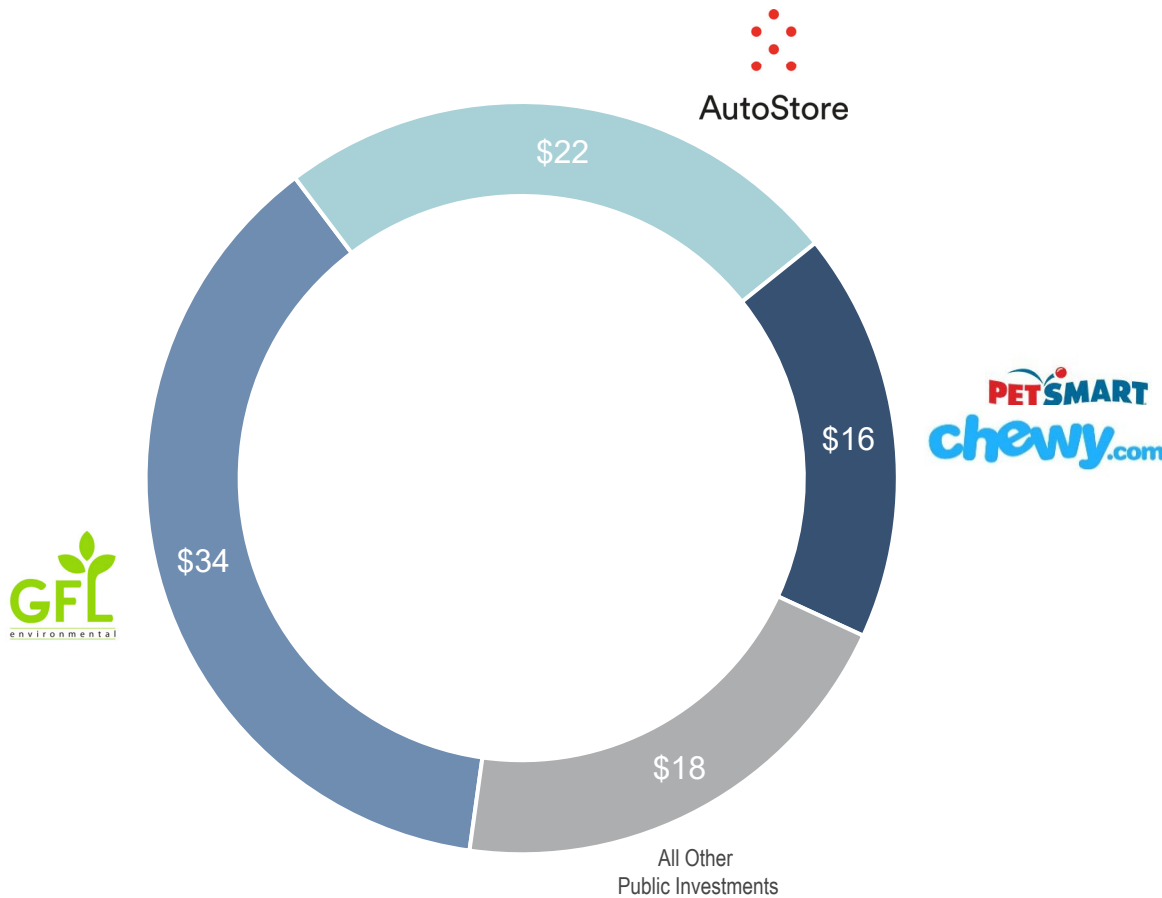


Note: As of 30 June 2024. Fund performance for one, three, five and ten years is (28.8%), (11.1%), 2.6% and 1.5% respectively. Legacy Fund investments constitute less than 1% of total portfolio fair value as of 30 June 2024. Returns are presented on a "gross" basis (i.e. they do not reflect the management fees, carried interest, transaction costs and other expenses that may be paid by investors, which may be significant and will lower returns).

# NBPE Public Investments

12 total public positions with \$90 million of fair value as of 31 August 2024

Public Stock Investments<sup>1</sup> (\$ in millions)



## Public Portfolio Stats

**12**

Public positions of previously private companies

**85%**

Of public stock value held through 5 positions

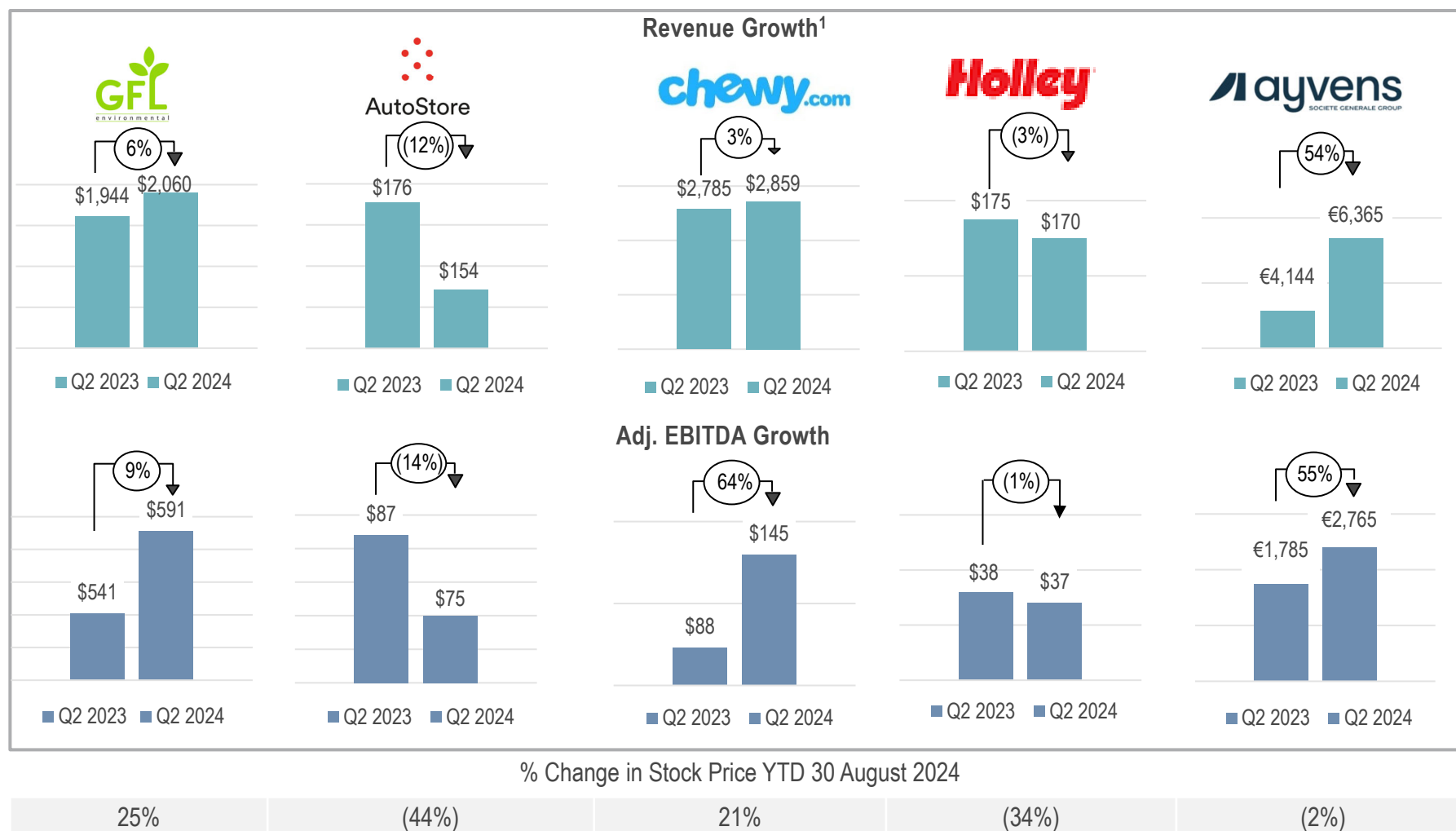
**2.4x / 3.7x**

Realised / Total multiple of invested capital generated by top five investments

Note: as of 31 August 2024. US Dollars in millions; pie chart shows public investments of \$5 million in value or larger. Please see schedule of investments for a full list of investments. Past performance is no guarantee of future results.

# Key Financial Performance of Top Five Public Positions

Based on Q2'24 data



Note: as of 30 August 2024. Chewy is a public company owned by a private entity, Petsmart. Results presented above exclude Petsmart.

Source: company websites, Q2 2024 earnings presentations and releases: GFL (31/7/2024), Autostore (15/8/2024), Chewy (28/8/2024), Holley (7/8/2024), and Ayvens (1/8/2024)

1. Chewy and Holley revenue growth represent net sales.

## Balance Sheet Detail

<i>\$ in millions</i>	31 August 2024 (Unaudited)	31 December 2023 (Audited)
<b>Total Private Equity Investments</b>	<b>\$1,266.1</b>	<b>\$1,321.3</b>
Investment level	100%	101%
Cash / Liquid Investments	\$180.2	\$165.8
Credit Facility Drawn	(\$90.0)	(\$90.0)
2024 ZDP Share Liability	(\$85.3)	(\$80.4)
Other	(\$7.3)	(\$11.2)
<b>Net Asset Value</b>	<b>\$1,269.0</b>	<b>\$1,305.5</b>
Dividend Accrued/Paid in Period (\$)	\$43.6	\$43.8
<b>NAV per Share (\$)</b>	<b>\$27.44</b>	<b>\$28.07</b>
<b>NAV per Share (£)</b>	<b>£20.88</b>	<b>£22.02</b>

Note: As of 31 August 2024, GBP / USD FX rate of \$1.31.



## Fee Summary

	Vehicle Level Fees (Management Fee)	Vehicle Level Fees (Carry)	Underlying Level Fees (Management Fee / Carry)	% Directs	Blended Fee Rate
Listed Fund of Funds	Generally ~1-1.5% of NAV. In some cases also a commitment based fee	0-5% after hurdle	1.5% - 2.0% on committed + 20% carry	0--30%	Vehicle fees + 1.5% - 2.0% fee and 20% carry on underlying committed
Direct Funds	1.5% management fee on PE NAV or greater	15% – 20% carry	-	80-100% (ex cash)	1.5%+ management fee / 15 - 20% carry
<b>NBPE</b>	<b>1.5% on Private Equity Value</b>	<b>7.5% of gains providing 7.5% hurdle is met</b>	<b>-<sup>1</sup></b>	<b>99% PE fair value</b>	<b>1.50% management fee / 7.5% carry at vehicle level</b>

NBPE's fee structure is highly attractive

Note: As of 30 June 2024.

1. Approximately 98% of the direct investment portfolio (measured on 30 June 2024 fair value) is on a no management fee, no carry basis to underlying third-party GPs.

# Schedule of Investments

Company / Investment Name	Asset Class	Investment Date	Lead Sponsor	Fair Value	% of NBPE NAV
Action	Large-cap Buyout	Jan-20	3i	91.5	5.6%
Osaic	Mid-cap Buyout	Jul-19	Reverence Capital	62.7	3.9%
Solenis	Mid-cap Buyout	Sep-21	Platinum Equity	58.2	3.6%
BeyondTrust	Mid-cap Buyout	Jun-18	Francisco Partners	42.0	2.6%
Branded Cities Network	Mid-cap Buyout	Nov-17	Shamrock Capital	40.1	2.5%
Monroe Engineering	Mid-cap Buyout	Dec-21	AEA Investors	38.3	2.4%
Business Services Company*	Large-cap Buyout	Oct-17	Not Disclosed	37.2	2.3%
True Potential	Mid-cap Buyout	Jan-22	Cimven	34.4	2.1%
Kroll	Large-cap Buyout	Mar-20	Further Global / Stone Point	31.4	1.9%
Marquee Brands	Special Situations	Dec-14	Neuberger Berman	30.8	1.9%
Staples	Large-cap Buyout	Sep-17	Sycamore Partners	30.7	1.9%
NB Alternatives Credit Opportunities Program	Income Investment	Sep-16	Neuberger Berman	29.9	1.8%
GFL (NYSE: GFL)	Large-cap Buyout	Jul-18	BC Partners	29.7	1.8%
Constellation Automotive	Mid-cap Buyout	Nov-19	TDR Capital	29.6	1.8%
Fortna	Mid-cap Buyout	Apr-17	THL	28.7	1.8%
Viant	Mid-cap Buyout	Jun-18	JLL Partners	27.2	1.7%
Stubhub	Large-cap Buyout	Feb-20	Neuberger Berman	26.6	1.6%
FDH Aero	Mid-cap Buyout	May-24	Audax Group	25.3	1.6%
Agility	Large-cap Buyout	Jan-19	THL	25.3	1.6%
Benecon	Mid-cap Buyout	Jan-24	TA Associates	24.9	1.5%
Engineering	Mid-cap Buyout	Jul-20	NB Renaissance / Bain Capital	24.8	1.5%
AutoStore (OB: AUTO)	Mid-cap Buyout	Jul-19	THL	24.5	1.5%
Solace Systems	Growth / Venture	Apr-16	Bridge Growth Partners	24.4	1.5%
Addison Group	Mid-cap Buyout	Dec-21	Triantic Capital Partners	23.8	1.5%
USI	Large-cap Buyout	Jun-17	KKR	23.2	1.4%
Auclane	Large-cap Buyout	Oct-21	Thoma Bravo	22.5	1.4%
Excelitas	Mid-cap Buyout	Oct-22	AEA Investors	21.9	1.3%
Qpark	Large-cap Buyout	Oct-17	KKR	20.6	1.3%
Renaissance Learning	Mid-cap Buyout	Jun-18	Francisco Partners	19.4	1.2%
Exact	Mid-cap Buyout	Aug-19	KKR	19.3	1.2%
Bylight	Mid-cap Buyout	Aug-17	Sagwind Partners	18.6	1.1%
CH Guenther	Mid-cap Buyout	Dec-21	Pritzker Private Capital	18.3	1.1%
Real Page	Large-cap Buyout	Apr-21	Thoma Bravo	18.0	1.1%
Petsmart / Chewy (NYSE: CHWY)	Large-cap Buyout	Jun-15	BC Partners	16.0	1.0%
Tendram	Large-cap Buyout	Oct-17	PAI	15.4	0.9%
Chemical Guys	Large-cap Buyout	Sep-21	AEA Investors	14.8	0.9%
Peraton	Large-cap Buyout	May-21	Veritas Capital	13.9	0.9%
Zeus	Large-cap Buyout	Feb-24	EQT	13.1	0.8%
Wind River Environmental	Mid-cap Buyout	Apr-17	Gryphon Investors	11.4	0.7%
Xplor Technologies	Mid-cap Buyout	Jun-18	FTV Capital	9.8	0.6%
Milani	Mid-cap Buyout	Jun-18	Gryphon Investors	9.4	0.6%
Healthcare Company - In-home Devices	Mid-cap Buyout	Jun-18	Not Disclosed	8.8	0.5%
Hub	Large-cap Buyout	Mar-19	Atlas Partners	8.2	0.5%
ZPG	Large-cap Buyout	Jul-18	Silver Lake Partners	8.2	0.5%
Nextlevel	Mid-cap Buyout	Aug-18	Blue Point Capital	7.9	0.5%
ProAmpac	Mid-cap Buyout	Dec-20	Pritzker Private Capital	6.8	0.4%

Company / Investment Name	Asset Class	Investment Date	Lead Sponsor	Fair Value	% of NBPE NAV
CrownRock Minerals	Mid-cap Buyout	Aug-18	Lime Rock Partners	6.8	0.4%
Saguaro	Mid-cap Buyout	Jul-13	Pine Brook	6.5	0.4%
Syniti	Mid-cap Buyout	Dec-17	Bridge Growth Partners	6.4	0.4%
OnPoint	Mid-cap Buyout	Mar-17	Harvest Partners	6.3	0.4%
Edelman	Large-cap Buyout	Aug-18	Hellman & Friedman	5.7	0.3%
Holley (NYSE: HLLY)	Mid-cap Buyout	Oct-18	Sentinel Capital	5.5	0.3%
Rino Mastrotto Group	Mid-cap Buyout	Apr-20	NB Renaissance	5.3	0.3%
Centro	Growth / Venture	Jun-15	FTV Capital	5.1	0.3%
Plaskolite	Mid-cap Buyout	Dec-18	Pritzker Private Capital	5.1	0.3%
SICIT	Mid-cap Buyout	Jan-22	NB Renaissance	4.9	0.3%
Lasko Products	Special Situations	Nov-16	Comvest Partners	4.7	0.3%
Italian Mid-Market Buyout Portfolio	Mid-cap Buyout	Jun-18	NB Renaissance	4.4	0.3%
Leaseplan	Mid-cap Buyout	Apr-16	TDR Capital	4.3	0.3%
Destination Restaurants	Mid-cap Buyout	Nov-19	L. Catterton	4.1	0.3%
Verifone	Large-cap Buyout	Aug-18	Francisco Partners	3.9	0.2%
Healthcare Services Company	Large-cap Buyout	Feb-18	Not Disclosed	3.9	0.2%
Husky Injection Molding	Mid-cap Buyout	Sep-18	Platinum Equity	3.8	0.2%
Infection Energy	Mid-cap Buyout	Oct-14	Chambers Energy	3.4	0.2%
BrightMew (NYSE: BV)	Large-cap Buyout	Dec-13	KKR	3.3	0.2%
Vitrü (NASDAQ: VTRU)	Mid-cap Buyout	Jun-18	Vinci Partners	3.2	0.2%
BK China	Mid-cap Buyout	Nov-18	Cartesian Capital Group	2.9	0.2%
Unity Technologies (NYSE: U)	Special Situations	Jun-21	Thoma Bravo	2.7	0.2%
Accedian	Growth / Venture	Apr-17	Bridge Growth Partners	2.6	0.2%
Inetum	Mid-cap Buyout	Jul-22	NB Renaissance	2.4	0.1%
Syniverse Technologies	Large-cap Buyout	Feb-11	Carlyle Group	2.1	0.1%
Undisclosed Financial Services Company*	Large-cap Buyout	May-21	Not Disclosed	2.0	0.1%
Neopharmed	Mid-cap Buyout	Jun-23	NB Renaissance	2.0	0.1%
DBAG Expansion Capital Fund	Growth / Venture Funds	Jan-12	Deutsche Beteiligung AG	1.9	0.1%
Arbo	Mid-cap Buyout	Jun-22	NB Renaissance	1.9	0.1%
Catalyst Fund III	Special Situations Funds	Mar-11	Catalyst Capital Group	1.8	0.1%
U-Power	Mid-cap Buyout	Jun-23	NB Renaissance	1.7	0.1%
Bending Spoons	Growth / Venture	Jun-23	NB Renaissance	1.6	0.1%
Hydro	Mid-cap Buyout	Apr-20	NB Renaissance	1.6	0.1%
Corona Industrials	Mid-cap Buyout	Jun-14	Victoria Capital Partners	1.4	0.1%
Into University Partnerships	Mid-cap Buyout	Apr-13	Leeds Equity Partners	1.3	0.1%
Kyobo Life Insurance Co.	Mid-cap Buyout	Dec-07	Corsair Capital Partners	1.0	0.1%
Innovacare	Mid-cap Buyout	Apr-20	Summit Partners	1.0	0.1%
Mills Fleet Farms	Large-cap Buyout	Feb-16	KKR	1.0	0.1%
Taylor Precision Products	Mid-cap Buyout	Jul-12	Centre Partners	1.0	0.1%
Aster / DM Healthcare (NSEI: ASTERDM)	Mid-cap Buyout	Jun-14	Olympus Capital Asia	0.9	0.1%
NG Capital Partners I, L.P.	Growth / Venture Funds	May-11	NG Capital Partners	0.8	0.1%
Carestream	Income Investment	Apr-16	CD&R	0.6	0.0%
Snagajob	Growth / Venture	Jun-16	NewSpring Capital	0.1	0.0%
Bertram Growth Capital II	Growth / Venture Funds	Sep-10	Bertram Capital	0.0	0.0%
Other Direct Equity Investments				(8.6)	-0.5%
Other Debt Investments				-	0.0%
Other Fund Investments				0.6	0.0%
<b>Total Portfolio</b>				<b>1,293</b>	

Note: As of 30 June 2024.

## Appendix – UN Sustainable Development Goals (UN SDGs) Thematic Alignment of Investments

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**UN Sustainable Development Goals (UN SDGs) Thematic Alignment of Investments.** The Manager acknowledges that companies may have a range of effects on employees, the community and the environment through their operations and products and services. The Manager believes that companies that exhibit leadership in managing material environmental, social, and governance considerations, are also often more resilient, competitively positioned, and may have lower risk profiles. Furthermore, the Manager believes that companies which can be considered as thematically aligned with addressing social and environmental challenges are by their nature, essential and that these business models may benefit from macroeconomic and demographic trends while also contributing meaningfully to addressing global social and environmental challenges, such as outlined by the United Nations Sustainable Development Goals (“UN SDGs”).

The Manager evaluates UN SDGs Thematic Alignment as follows:

- No potential UN SDGs thematic alignment: Companies whose operations or products/services may potentially conflict with the advancement of positive outcomes for people or the environment, such as outlined by the themes of the UN SDGs;
- Neutral potential UN SDGs thematic alignment: Companies that have a mixed or unknown benefit to people or the environment, such as outlined by the themes of the UN SDGs;
- Potential moderate UN SDGs thematic alignment: Companies that have an overall positive benefit to people or the environment, such as outlined by the themes of the UN SDGs;
- Potential high UN SDGs thematic alignment: Companies whose products or services offer solutions to long-term social and environmental challenges such as those outlined by the UN SDGs in addition to additional social or environmental dimensions as defined by the Impact Management Project.

The Manager strives to identify and invest in companies that it deems to have thematic alignment with the UN SDGs, where deemed financially beneficial to do so, while seeking to avoid exposure to companies that have known ESG-related controversies or business models it deems have no potential UN SDGs thematic alignment or that are otherwise inconsistent with the Manager's Responsible Investment Policy, as the Manager believes such exposure would otherwise present material risks to the future value of an investment.



Endnotes

## Awards Disclosures

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The Asset Management Awards are designed to recognize outstanding achievement in the UK/European institutional and retail asset management spaces. The Asset Management Awards' judging is undertaken by a group of judges with expertise across the UK/European institutional and retail asset management spaces. Each judge reviews submitted entry material and then scores the entries out of a total of score of 10 providing their reasoning as to why they have submitted that score. Two judges analyze each category and the firm with the highest overall score wins that category. Votes are verified by Insurance Asset Management's editorial team. The award does not constitute an investment recommendation. NB Private Equity did not pay a fee to participate. Awards and ratings referenced do not reflect the experiences of any Neuberger Berman client and readers should not view such information as representative of any particular client's experience or assume that they will have a similar investment experience as any previous or existing client. Awards and ratings are not indicative of the past or future performance of any Neuberger Berman product or service.

European Pensions, a leading publication for pension funds across Europe, launched these awards to give recognition to and honor the investment firms, consultancies and pension providers across Europe that have set the professional standards in order to best service European pension funds over the past year. Judging is undertaken by a group of judges with expertise across the European pension fund space. Each judge reviews submitted entry material and then scores the entries out of a total of score of 10 providing their reasoning as to why they have submitted that score. Two judges analyze each category and the firm with the highest overall score wins that category. Votes are verified by the European Pensions' editorial team. The award does not constitute an investment recommendation. NB Private Equity did not pay a fee to participate. Awards and ratings referenced do not reflect the experiences of any Neuberger Berman client and readers should not view such information as representative of any particular client's experience or assume that they will have a similar investment experience as any previous or existing client. Awards and ratings are not indicative of the past or future performance of any Neuberger Berman product or service.

Private Equity Wire, a specialist industry publication in Europe launched these awards to showcase excellence among industry participants. The publication partnered with Bloomberg to create a clearly defined methodology for selecting the award winners. Shortlists were created by Bloomberg from a fund manager universe including all funds managed by European-domiciled GPs with a minimum fund size of \$100 million. Asset band grouping thresholds were based on individual fund sizes – not overall GP assets under management in a category. Funds were grouped according to category and vintages from 2013 to 2018 and ranked on the basis of their net IRR. GPs with more than one fund ranked among the top performers across multiple vintages within any category were shortlisted. Winners from each category were then decided by majority vote from the publication's readers. The award does not constitute an investment recommendation. NB Private Equity did not pay a fee to participate. Awards and ratings referenced do not reflect the experiences of any Neuberger Berman client and readers should not view such information as representative of any particular client's experience or assume that they will have a similar investment experience as any previous or existing client. Awards and ratings are not indicative of the past or future performance of any Neuberger Berman product or service.

# Endnotes

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1. As of 30 June 2024. Includes full and partial exits, including sales of public stock, based on the value of the investment or prior share price attributable to the realised proceeds, three quarters prior to an announced exit. Proceeds include funds that are currently in escrow but are expected to be received. Returns are presented on a “gross” basis (i.e. they do not reflect the management fees, carried interest, transaction costs and other expenses that may be paid by investors, which may be significant and may lower returns).
2. The MSCI World Index captures large and mid-cap representation across 23 Developed Markets (DM) countries\*. With 1,429 constituents, the index covers approximately 85% of the free float-adjusted market capitalisation in each country (MSCI World Factsheet, 31 August 2024, the latest available). The benchmark performance is presented for illustrative purposes only to show general trends in the market for the relevant periods shown. The investment objectives and strategies in the benchmark may be different than the investment objectives and strategies of NBPE and may have different risk and reward profiles. A variety of factors may cause this comparison to be an inaccurate benchmark for any particular fund and the benchmarks do not necessarily represent the actual investment strategy of a fund. It should not be assumed that any correlations to the benchmark based on historical returns would persist in the future. Indexes are unmanaged and are not available for direct investment. Investing entails risks, including possible loss of principal. Past performance is no guarantee of future results.
3. Valuation & Leverage: Past performance is no guarantee of future results. Fair value as of 30 June 2024 and subject to the following adjustments. 1) Excludes public companies, Marquee Brands and other investments not valued on a multiple of EBITDA. 2) Based on 57 private companies which are valued based on EV/EBITDA metrics. 3) The private companies included in the data represents 80% of direct equity investment fair value. 4) Companies not valued on multiples of EBITDA (billings, revenue or other valuation metrics) are excluded from valuation statistics. 5) Leverage statistics exclude companies with net cash position and leverage data represents 80% of direct equity investment fair value. Portfolio company operating metrics are based on the most recently available (unaudited) financial information for each company and are as reported by the lead private equity sponsor to the Manager as of 23 September 2024, based on reporting periods as of 30 June 2024 and 31 March 2024. EV and leverage data is weighted by fair value
4. Revenue and EBITDA growth: Past performance is no guarantee of future results. Fair value as of 30 June 2024. Growth rate data includes both organic growth and growth from M&A transactions in the portfolio. The data is subject to the following adjustments: 1) Excludes public companies, Marquee Brands and other investments not valued on multiples of EBITDA. 2) Analysis based on 58 private companies. 3) The private companies included in the data represent approximately 83% of the total direct equity portfolio by NAV. 4) The following exclusions to the data were made: a) EBITDA growth of one company (approximately 2% of value) was excluded from the data as the Manager believed the EBITDA growth rate was an outlier due to an extraordinary high percentage change b) one company (<1% of direct equity fair value) was excluded due to noncomparable periods of revenue and/or EBITDA c) five companies (5% of direct equity fair value) were held less than one year and excluded from the portfolio company operating metrics data due to noncomparable periods of revenue and/or EBITDA prior to private equity ownership. Where necessary, estimates were used, which include pro forma adjusted EBITDA and other EBITDA adjustments, pro forma revenue adjustments, run-rate adjustments for acquisitions, and annualised quarterly operating metrics. Portfolio company operating metrics are based on the most recently available (unaudited) financial information for each company and are as reported by the lead private equity sponsor to the Manager as of 23 September 2024, with LTM periods as of 30/6/24 and 31/3/24 and 30/6/23 and 31/3/23. LTM revenue and LTM EBITDA growth rates are weighted by fair value.
5. The FTSE All-Share Index represents the performance of all eligible companies listed on the London Stock Exchange's (LSE) main market, which pass screening for size and liquidity. The index captures 98% of the UK's market capitalisation (FTSE All Share Factsheet, 30 June 2024, the latest data available). The benchmark performance is presented for illustrative purposes only to show general trends in the market for the relevant periods shown. The investment objectives and strategies in the benchmark may be different than the investment objectives and strategies of NBPE and may have different risk and reward profiles. A variety of factors may cause this comparison to be an inaccurate benchmark for any particular fund and the benchmarks do not necessarily represent the actual investment strategy of a fund. It should not be assumed that any correlations to the benchmark based on historical returns would persist in the future. Indexes are unmanaged and are not available for direct investment. Investing entails risks, including possible loss of principal. Past performance is no guarantee of future results.



Disclaimers

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