

Announcement

A.P. Møller - Mærsk A/S – Transactions in connection with share buy-back program

On 5 February 2025, A.P. Møller - Mærsk A/S (the "Company") announced a share buy-back program of up to DKK 14.4bn (around USD 2bn) to be executed over a period of 12 months. The second phase of the share buy-back program will run from 11 August 2025 up to 4 February 2026. The shares to be acquired will be limited to a total market value of DKK 7.2 billion (around USD 1.1 billion).

The share buy-back program will be executed under EU Commission Regulation No. 596/2014 of the European Parliament and Council of 16 April 2014 (MAR) and the Commission Delegated Regulation (EU) 2016/1052 (the "Safe Harbour Regulation").

The following transactions have been made under the program in the period 20 to 24 October, 2025:

	Number of A shares	Average purchase price A shares, DKK	Transaction value, A shares, DKK
Accumulated, last announcement	124,945		1,522,547,230
20 October 2025	660	13,157.3333	8,683,840
21 October 2025	648	12,951.9599	8,392,870
22 October 2025	682	12,874.9267	8,780,700
23 October 2025	640	13,120.5625	8,397,160
24 October 2025	645	13,205.0233	8,517,240
Total 20-24 October 2025	3,275		42,771,810
Accumulated in the second phase of the program	37,751		497,253,950
Accumulated under the program	128,220		1,565,319,040

	Number of B shares	Average purchase price B shares, DKK	Transaction value, B shares, DKK
Accumulated, last announcement (market and the Foundation)	707,816		8,721,915,446
20 October 2025	3,307	13,184.5116	43,601,180
21 October 2025	3,224	12,941.2717	41,722,660
22 October 2025	3,440	12,869.6933	44,271,745
23 October 2025	3,207	13,124.8753	42,091,475
24 October 2025	3,232	13,209.7850	42,694,025
Total 20-24 October 2025	16,410		214,381,085
Bought from the Foundation*	2,148	13,064.0870	28,061,659
Accumulated in the second phase of the program (market and the Foundation)	213,909		2,832,425,535
Accumulated under the program (market and the Foundation)	726,374		8,964,358,189

*) According to a separate agreement, A.P. Møller og Hustru Chastine Mc-Kinney Møllers Familiefond (the Foundation) participates on a pro rata basis to the shares purchased in the share buy-back program.

With the transactions stated above, the Company owns a total of 128,220 A shares and 826,190 B shares as treasury shares, corresponding to 6.03% of the share capital. Details of each transaction are included as appendix.

Copenhagen, 27 Oktober, 2025

Contact persons:

Head of Investor Relations, Stefan Gruber, tel. +45 3363 3484

Head of Media Relations, Jesper Lov, tel. +45 6114 1521