Golar LNG

Barclays 2020 CEO Energy Power Conference

Forward Looking Statements

This press release contains forward-looking statements (as defined in Section 21E of the Securities Exchange Act of 1934, as amended) which reflects management's current expectations, estimates and projections about its operations. All statements, other than statements of historical facts, that address activities and events that will, should, could or may occur in the future are forward-looking statements. Words such as "may," "could," "should," "would," "will," "expect," "plan," "anticipate," "intend," "forecast," "believe," "estimate," "predict," "propose," "potential," "continue," or the negative of these terms and similar expressions are intended to identify such forward-looking statements. These statements are not guarantees of future performance and are subject to certain risks, uncertainties and other factors, some of which are beyond our control and are difficult to predict. Therefore, actual outcomes and results may differ materially from what is expressed or forecasted in such forward-looking statements. You should not place undue reliance on these forward-looking statements, which speak only as of the date of this press release. Unless legally required, Golar undertakes no obligation to update publicly any forward-looking statements whether as a result of new information, future events or otherwise.

Among the important factors that could cause actual results to differ materially from those in the forward-looking statements are: our inability and that of our counterparty to meet our respective obligations under the Lease and Operate Agreement ("LOA") entered into in connection with the BP Greater Tortue / Ahmeyim Project ("Gimi GTA Project"); continuing uncertainty resulting from current or potential future claims from our counterparties of purported force majeure under contractual arrangements, including but not limited to our construction projects (including the Gimi GTA Project) and other contracts to which we are a party; the length and severity of outbreaks of pandemics, including the recent worldwide outbreak of the novel coronavirus ("COVID-19") and its impact on demand for liquefied natural gas ("LNG") and natural gas, the timing of completion of our conversion projects, the operations of our charterers, our global operations and our business in general; changes in our ability to obtain additional financing on acceptable terms or at all; changes in our ability to retrofit vessels as floating storage and regasification units ("FSRUs") or floating liquefaction natural gas vessels ("FLNGs") and in our ability to obtain financing for such conversions on acceptable terms or at all; Golar Power's ability to operate the Sergipe power station project and related FSRU contract and to execute its downstream LNG distribution and merchant power sales plans; changes in our relationship with Golar LNG Partners LP ("Golar Partners"), Golar Power Limited ("Golar Power") or Avenir LNG Limited ("Avenir") and the sustainability of any distributions they pay to us; failure of our contract counterparties, including our joint venture co-owners, to comply with their agreements with us or other key project stakeholders; changes in LNG carrier, FSRU, or FLNG, or small-scale LNG market trends, including charter rates, vessel values or technological advancements; our vessel values and any future impairment charges we may incur; challenges by authorities to the tax benefits we previously obtained under certain of our leasing agreements; our ability to close potential future sales of additional equity interests in our vessels, including the Hilli Episeyo and FLNG Gimi on a timely basis or at all and our ability to contract the full utilization of the Hilli Episeyo or other vessels and the benefits that may to accrue to us as the result of any such modifications; changes in the supply of or demand for LNG carriers, FSRUs, FLNGs or small-scale LNG infrastructure; a material decline or prolonged weakness in rates for LNG carriers, FSRUs, FLNGs or small-scale LNG infrastructure; changes in the performance of the pool in which certain of our vessels operate and the performance of our joint ventures; changes in trading patterns that affect the opportunities for the profitable operation of LNG carriers, FSRUs, FLNGs or small-scale LNG infrastructure; changes in the supply of or demand for LNG or LNG carried by sea; continuing volatility of commodity prices; changes in the supply of or demand for natural gas generally or in particular regions; changes in our relationships with our counterparties, including our major chartering parties; a decline or continuing weakness in the global financial markets; changes in general domestic and international political conditions, particularly where we operate; changes in the availability of vessels to purchase and in the time it takes to construct new vessels; failures of shipyards to comply with delivery schedules or performance specifications on a timely basis or at all; our ability to integrate and realize the benefits of acquisitions; changes in our ability to sell vessels to Golar Partners or Golar Power; changes to rules and regulations applicable to LNG carriers, FSRUs, FLNGs or other parts of the LNG supply chain; our inability to achieve successful utilization of our expanded fleet or inability to expand beyond the carriage of LNG and provision of FSRUs, FLNGs, and small-scale LNG infrastructure particularly through our innovative FLNG strategy and our joint ventures; actions taken by regulatory authorities that may prohibit the access of LNG carriers, FSRUs, FLNGs or small-scale LNG vessels to various ports; increases in costs, including, among other things, wages, insurance, provisions, repairs and maintenance; and other factors listed from time to time in registration statements, reports or other materials that we have filed with or furnished to the Securities and Exchange Commission, or the Commission, including our most recent annual report on Form 20-F.

As a result, you are cautioned not to rely on any forward-looking statements. Actual results may differ materially from those expressed or implied by such forward-looking statements. The Company undertakes no obligation to publicly update or revise any forward-looking statements, whether as a result of new information, future events or otherwise unless required by law.

The Golar Group: four business lines in LNG

Liquefaction → **Shipping** → **Regasification** → **Downstream**

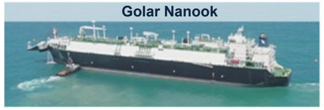
ASSETS

FLNG

LNG Carriers

FSRU

Downstream Gas



Power generation

Sergipe power plant[3]

Small scale LNG

Ownership:

- 🟧 GMLP
- 🟦 GLNG
- 🟩 Golar Power[2]

Gross Adjusted EBITDA[4]

	$ m	$ m	$ m	$ m	**TOTAL** $ m
Q3 2019	46.6	18.8	64.2	(4.5)	125.1
Q4 2019	37.5	69.7	62.9	(4.3)	165.8
Q1 2020	42.0	56.4	45.9	(4.6)	139.7
Q2 2020	46.2	41.3	55.4	(6.3)	136.5
Last 12 months	**172.3**	**186.2**	**228.4**	**(19.7)**	**567.1**
Less: others share of LTM Golar Partners' and Hygo Energy Transition's adjusted EBITDA					(243.7)
Less: LTM GLNG Corporate cost					(27.6)
Golar LNG's LTM adjusted EBITDA[4]					**295.7**

* Golar Viking currently being converted to a FSRU that will be sold to Croatian project developers after successful commissioning and then operated by Golar for 10-years

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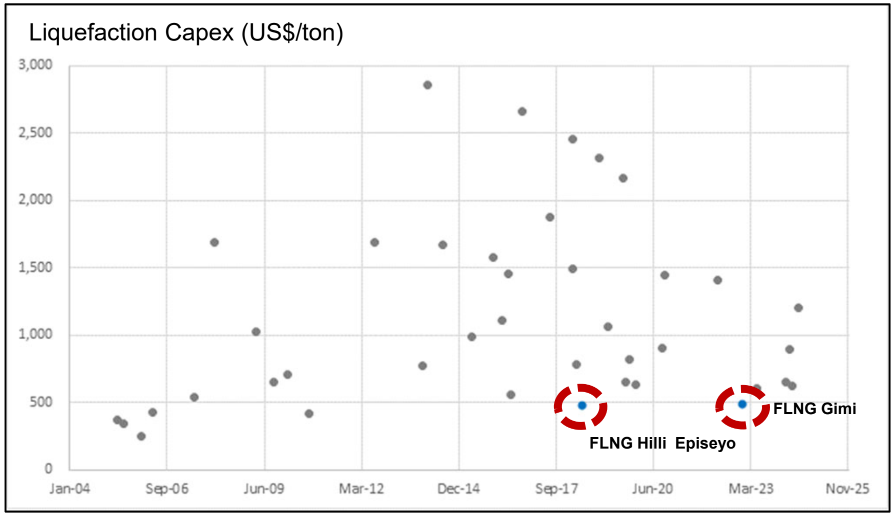
1) GMLP currently has 50% interest in Hilli T1 and T2, which represents the current contracted capacity of the Hilli Episeyo, which has a total of 4 trains
2) Hygo Energy Transition is a 50/50 JV between Golar LNG Limited and Stonepeak Infrastructure
3) Sergipe is a 50/50 JV between Hygo Energy Transition Ltd and EBRASIL Energia Ltda, one of the largest independent power producers in Brazil
4) Please see appendix for definition on the non-GAAP measure

FLNG: the current market benefits low cost producers and Golar has one asset operating and one under construction

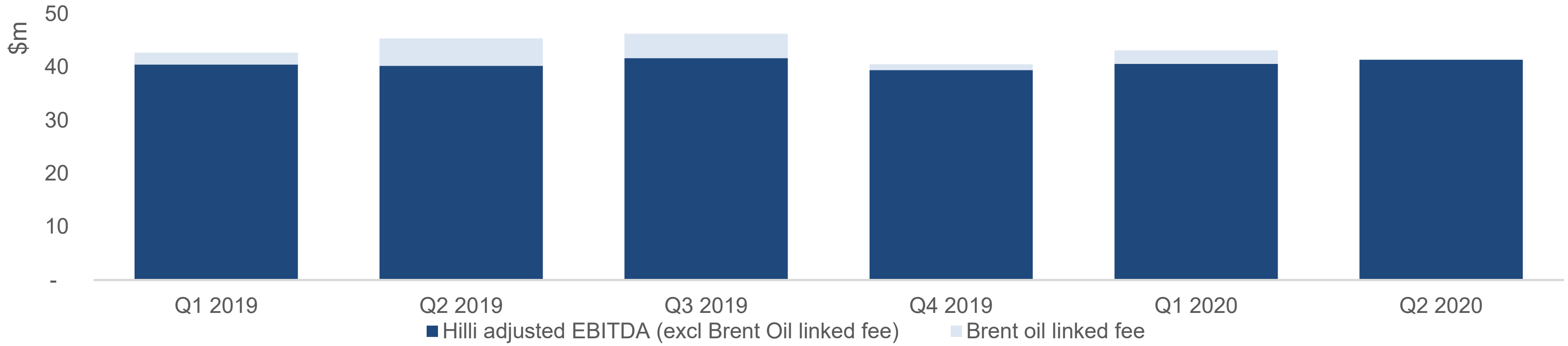
FLNG cost competitiveness



FLNG – Gimi under constructiopn

- Construction of FLNG Gimi that will serve for 20 years the BP and Kosmos Greater Tortue Area Project.
- BP as customer maintains a delay of around 12 months.
- Singapore shutdown and resurgence of COVID-19 has generated construction delays
- Remobilization of construction workforce and ramp up now progressing to revised plan.
- Constructive discussions continue with BP and Keppel continue to agree project timetable and delivery dates and with lending banks to adjust the financing schedule to reflect these changes

FLNG Hilli Episeyo Adjusted EBITDA(1) per quarter



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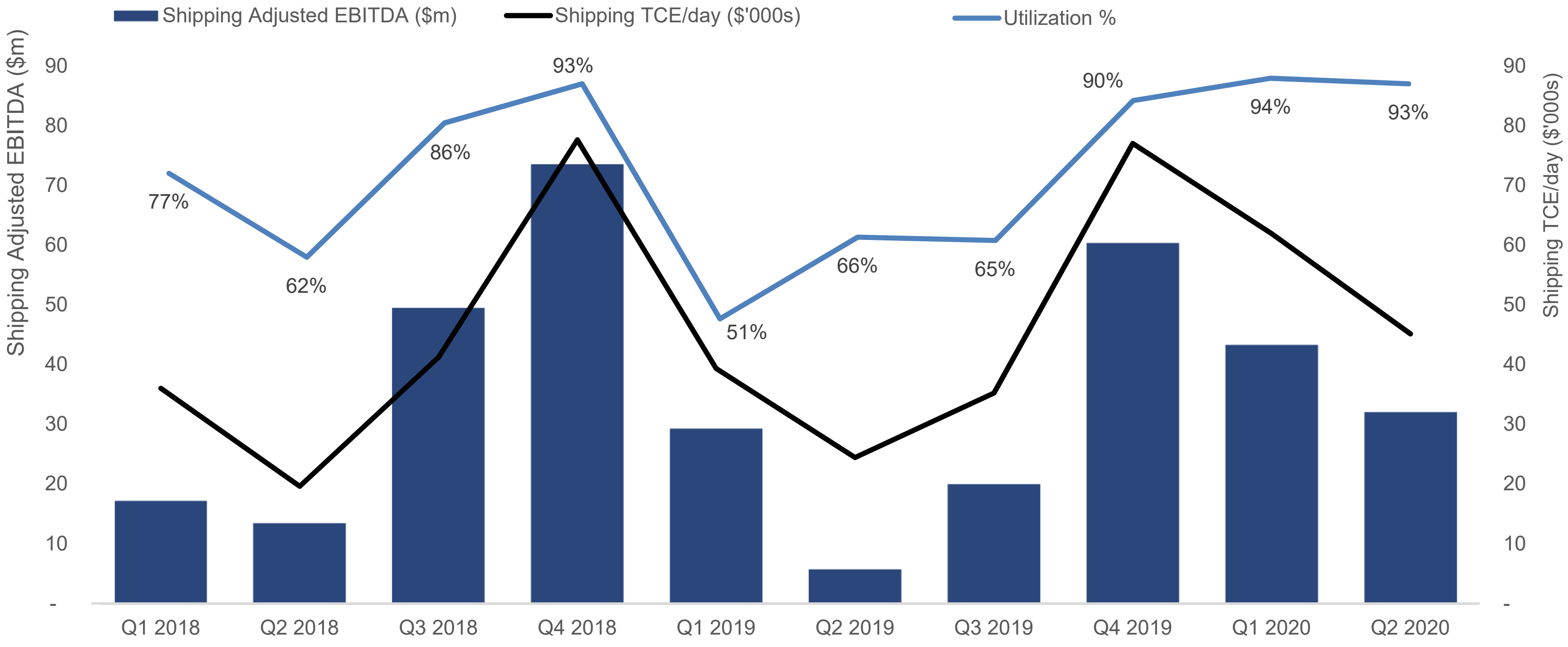
(1) Please see appendix for definition on the non-GAAP measure.

Shipping: a focus on utilization is delivering improved Adjusted EBITDA[1]

Evolution of Shipping Adjusted EBITDA(1)



- Seasonality in Q2 2020 leading to lower TCE(1) rates achieved compared to Q1 2020. However utilization for the quarter has remained in line with Q1 20.
- A change in shipping strategy together with an improving supply/demand balance has contributed to a **54%** compound annual growth rate in Shipping adjusted Q2 EBITDA(1) over the last 2 years.

1) Please see appendix for definition on the non-GAAP measure

Downstream gas: Hygo is building a portfolio of Brazilian customers for re-gasified LNG across three core markets

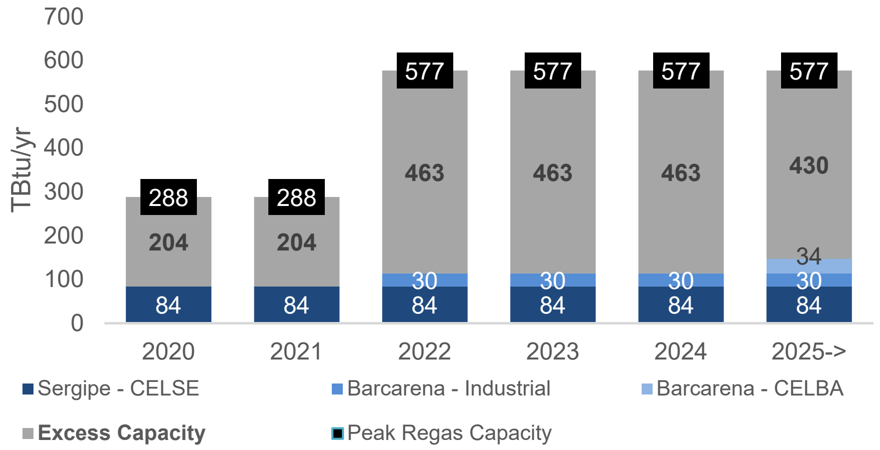
Hygo Terminals/ FSRUs serve 3 key markets

- Hygo has access to excess capacity from FSRUs in Brazil.
- Excess capacity can be utilized for:
  - Power plant gas usage (Sergipe/Barcarena)
  - Gas Marketing (Sale of natural gas to 3rd parties)
  - Break-bulk for small-scale (Use of FSRU storage)
- Hygo pursuing all three business lines as growth initiatives

Sergipe is the region's largest thermal plant

	Q1 2020	**Q2 2020**
Sergipe Utilisation %	12%	15%
Power Generated (MWh)	384,581	512,376
Variable Power Revenue (BRL)	51.6m	30.8m
Fixed Capacity Revenue (BRL)	434.4m	396.2m
Total Sergipe Revenue	**486.0m**	**427.0m**

Excess Capacity from FSRUs



Small-scale continues to show solid progress

	Q1 20	Q2 20
LOIs signed/under discussion	190	185
Contract under negotiations	8	9
Executed contracts	3	5

Second quarter 2020 financial results

SUMMARY RESULTS

		Q2 2020	Q1 2020		Q2 2019	
		$m	$m	% Δ	$m	% Δ
GAAP	Shipping and Corporate	*48*	*68*	*-29%*	*42*	*14%*
	FLNG	*55*	*55*	-	*55*	-
	Operating revenues	**103**	**123**	**-16%**	**97**	**6%**
	Net (Loss)/Income	(156)	(104)	50%	(113)	38%
NON GAAP[(1)]	Net Debt	2,280	2,254	+1%	1,922	+19%
	Unrestricted cash	129	131	-2%	140	-8%
	Golar restricted cash	97	104	-7%	291	-67%
	Total Golar cash	**226**	**235**	**-4%**	**431**	**-48%**
	Shipping	*32*	*43*	*-26%*	*8*	*400%*
	FLNG	*41*	*42*	*-2%*	*43*	*-5%*
	Corporate	*(6)*	*(9)*	*-33%*	*(11)*	*-45%*
	Adjusted EBITDA	**67**	**76**	**-13%**	**40**	**68%**

HIGHLIGHTS

Operating Results

FLNG Hilli: 100% up time delivering revenues and Adjusted EBITDA(1) consistent with Q1

Shipping: Effect of seasonality on TCE(1) but improved utilisation caused Q2 20 to be weaker than Q1 20 but materially better than Q2 19. TCE(1) decreased from $61,900 in Q1 20 to $45,100 in Q2 20. But substantially higher than the $24,400 achieved in Q2 19

Net loss:

Net loss in Q2 caused by an impairment of $135.9m on Golar's investment in Golar Partners due to the persistence of the market unit price below the previous book value, now impaired to $2.58/unit as at June 30, 2020.

Financing:

Vessel: refinancing of the *Golar Bear* which injected $32.1m of liquidity and released $5.6m of restricted cash. $33.4m was drawn down on the *Golar Viking* facility. Frost and Seal discussions are underway

Corporate: $30m margin loan and $150m bilateral facility both outstanding at end Q2. Golar in advanced discussions with lenders on replacing these with a revolving credit facility

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(1) Please see the appendix for definition on the non-GAAP measures.

The key strategic priorities for 2020

	Objective	Status	Timing
Shipping	• Continue to de-risk the division by placing vessels on longer charters	• Utilization 93% • Backlog $105m	Ongoing
FLNG	• Conclude BP and Gimi contractor discussions • Continue to progress Hilli expansion • Development and marketing of Mark III FLNG	• Advanced • Underway • Underway	Ongoing Ongoing Ongoing
Downstream Golar Power	• Continue build out of small- scale LNG customers, convert LOIs into contracts • Barcarena Terminal FID • Formalize BR Distribuidora partnership	• 185 LOIs • 5 Contracts • Underway • Underway	Ongoing Q4 2020 2020
Finance	• Refinance $150m bilateral loan and $30m margin loan balance • Refinance Golar Bear, Seal and Frost	• RCF advanced • Bear closed • Others ongoing	Q3 2020 Done in Q2 Q3 2020
Corporate	• Maintain reductions in admin costs • Simplify group structure	• 15% reduction • Moving towards execution	2020 2020

Contact Us

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Appendix

Non-GAAP Measures

Non-GAAP measure	Closest equivalent US GAAP measure	Rationale for adjustments
Adjusted EBITDA and LTM (last twelve months) adjusted EBITDA	Net (loss)/income attributable to Golar LNG Limited	Increases the comparability of total business performance from period to period and against the performance of other companies by excluding the results of our equity investments, removing the impact of unrealized movements on embedded derivatives and removing the impact of depreciation, financing and tax items. The 12 month trailing metric removes the impact of seasonality on our results.
Shipping Adjusted EBITDA	Vessel and other operations segment operating income/(loss)	Increases the comparability of performance of our vessels from period to period and against the performance of other companies by excluding the results of our equity investments, removing the impact of administrative services revenues and the administrative expenses, depreciation, financing and tax items.
Corporate Adjusted EBITDA	Vessel and other operations segment operating income/(loss)	Increases the comparability of performance of our administrative services from period to period and against the performance of other companies by excluding the results of our equity investments, removing the impact of vessel operations and the administrative, depreciation, financing and tax items.

Quantitative reconciliation

(in $M)	Apr-Jun	Jan-Mar	Oct-Dec	Jul-Sep	Apr-Jun	Jan-Mar	Oct-Dec	Jul-Sep
	2020		2019				2018	
Net (loss)/income attributable to Golar LNG Limited	**(155.6)**	**(104.2)**	**24.8**	**(82.3)**	**(112.7)**	**(41.7)**	**(313.0)**	**66.2**
Net financial expense	12.2	74.3	25.9	39.3	37.8	33.2	52.7	37.8
Income taxes	0.2	0.2	0.4	0.3	0.2	0.2	0.6	0.2
Equity in net losses/(gains) of affiliates	139.4	37.9	(1.8)	7.8	27.0	12.9	154.1	(2.7)
Net income attributable to non-controlling interests	32.2	13.0	19.7	21.3	24.3	24.3	2.8	31.0
Operating income/(loss)	**28.4**	**21.2**	**68.9**	**(13.7)**	**(23.4)**	**28.9**	**(102.8)**	**132.5**
Adjusted for:								
Unrealized (gain)/loss on oil derivative instrument	11.8	27.8	(4.3)	44.2	27.6	(28.4)	195.7	(77.5)
Depreciation and amortization	27.0	27.2	28.3	28.4	28.1	28.2	28.3	28.5
Impairment of long-term assets	-	-	0.5	-	7.3	34.3	-	-
Adjusted EBITDA	**67.2**	**76.2**	**93.4**	**58.9**	**39.7**	**62.9**	**121.2**	**83.5**
Last Twelve Months adjusted EBITDA	295.7	-	-	-	307.3	-	-	-

	Apr-Jun	Jan-Mar	Apr-Jun
	2020		2019
(in $M)	Vessel and other operations		
Operating income/ (loss)	**11.0**	**19.0**	**(26.6)**
Depreciation and amortization	15.0	15.3	16.1
Vessel and other operations segment administrative expenses*	8.3	9.9	14.7
Vessel and other operations segment project development expenses*	1.0	2.6	(0.6)
Management and administrative services revenue	(3.4)	(3.3)	(3.4)
Impairment of long-term assets	-	-	7.3
Shipping Adjusted EBITDA	**32.0**	**43.3**	**7.5**

*We have not allocated these expenses for the calculation of Shipping Adjusted EBITDA.

	Apr-Jun	Jan-Mar	Apr-Jun
	2020		2019
(in $M)	Vessel and other operations		
Operating income/ (loss)	**11.0**	**19.0**	**(26.6)**
Time and voyage charter revenues	(42.6)	(63.0)	(30.9)
Time charter revenues - collaborative arrangement	-	-	(6.2)
Vessel management fees	(1.7)	(1.7)	(1.8)
Vessel operating expenses	11.3	16.5	17.0
Voyage, charterhire and commission expenses	1.5	4.8	5.9
Voyage, charterhire and commission expenses - collaborative arrangement	-	-	8.5
Depreciation and amortization	15.0	15.2	16.1
Impairment of long-term assets	-	-	7.3
Other operating gains	(0.5)	-	-
Corporate Adjusted EBITDA	**(6.0)**	**(9.2)**	**(10.7)**

Appendix

Non-GAAP Measures

<table>
<tr><th>Non-GAAP measure</th><th>Closest equivalent US GAAP measure</th><th>Rationale for adjustments</th><th>Quantitative reconciliation</th></tr>
<tr><td>Hilli Adjusted EBITDA</td><td>FLNG segment operating income/(loss)</td><td>Increases the comparability of our operational FLNG, Hilli from period to period and against the performance of other companies by removing the costs of early stage FLNG projects, the impact of unrealized movements on embedded derivatives and removing the impact of depreciation, financing and tax items.</td><td>
<table>
<tr><th></th><th>Apr-Jun</th><th>Jan-Mar</th><th>Apr-Jun</th></tr>
<tr><td></td><td colspan="2">2020</td><td>2019</td></tr>
<tr><td><i>(in $M)</i></td><td></td><td>FLNG</td><td></td></tr>
<tr><td>Operating income</td><td>17.3</td><td>2.2</td><td>3.2</td></tr>
<tr><td>Unrealized loss on oil derivative instrument</td><td>11.8</td><td>27.8</td><td>27.6</td></tr>
<tr><td>Depreciation and amortization</td><td>12.0</td><td>12.0</td><td>12.1</td></tr>
<tr><td>Administrative expenses</td><td>-</td><td>-</td><td>(0.5)</td></tr>
<tr><td>Project development expenses</td><td>0.3</td><td>1.1</td><td>0.4</td></tr>
<tr><td>Hilli Adjusted EBITDA</td><td>41.4</td><td>43.1</td><td>42.8</td></tr>
</table>
</td></tr>
<tr><td>Golar cash and Golar restricted cash</td><td>Cash, cash equivalents and restricted cash at end of period based on GAAP measures:
- Cash and cash equivalents
- Restricted cash and short-term deposits (current and non-current)</td><td>Increases the comparability of our cash position with other companies by removing the lessor VIEs' cash which we have no control or ability to access this cash.</td><td>
<table>
<tr><th><i>(in $M)</i></th><th>June 30,</th><th>March 31,</th><th>June 30,</th></tr>
<tr><td></td><td colspan="2">2020</td><td>2019</td></tr>
<tr><td>Cash and cash equivalents</td><td>128.7</td><td>131.0</td><td>139.8</td></tr>
<tr><td>Restricted cash and short-term deposits - current and non-current portion</td><td>136.5</td><td>172.4</td><td>405.5</td></tr>
<tr><td>Adjusted for:</td><td></td><td></td><td></td></tr>
<tr><td>VIE restricted cash</td><td>(40.0)</td><td>(68.3)</td><td>(114.8)</td></tr>
<tr><td>Golar cash</td><td>225.2</td><td>235.1</td><td>430.5</td></tr>
<tr><td>Adjusted for:</td><td></td><td></td><td></td></tr>
<tr><td>Cash and cash equivalents</td><td>(128.7)</td><td>(131.0)</td><td>(139.8)</td></tr>
<tr><td>Golar restricted cash</td><td>96.5</td><td>104.1</td><td>290.7</td></tr>
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Non-GAAP measure	Definitions
Average daily TCE	Please see our Q2 2020 earnings release for a reconciliation to the most comparable US GAAP measure and the rationale for the adjustments: https://www.golarlng.com/investors/quarterly-reports/2020
Gross Adjusted EBITDA	Gross Adjusted EBITDA represents 100% of adjusted EBITDA for each of the asset groups across Golar LNG and our equity investments Golar Power (50% ownership) and Golar LNG Partners (32% ownership). Management believe that this 100% asset presentation is useful to investors and other users of our financial information to assess the performance of our integrated asset portfolio without taking into account ownership interests. This method is also consistent with how management review the business. Under US GAAP we account for our investment in Golar LNG Partners and Golar Power (which has 50% ownership of CELSE) under the equity method of accounting. Our proportionate share of the EBITDA of their assets is reflected in one line in our Income Statement "Equity in Net Earnings (losses) of affiliates". In addition as these numbers reflect 100% of asset performance, we have not removed the EBITDA relating to third party equity investors. For Hilli, Keppel and B&V have a 5% and 0.4% respective ownership interest of the income stream. Their share is reflected as noncontrolling interest in our financial statements prepared in accordance with US GAAP. Gross Adjusted EBITDA is a non GAAP measure and should not be considered as an alternative to net (loss) income or any other indicator of Golar's performance in accordance with US GAAP.
Unrestricted cash	Unrestricted cash refers to our cash and cash equivalents.