Investor Update



Basel, 23 July 2020

First half of the year with 1%^[1] growth at constant exchange rates, significant impact of COVID-19 pandemic

- Group sales increase 1% at constant exchange rates and decline 4% in Swiss francs as a result of continued appreciation of the Swiss franc against most currencies
- COVID-19 pandemic has a negative impact on sales during the second quarter; since June sales are recovering
- Pharmaceuticals Division sales up 1%, driven by newly launched medicines (+37%),^[2] including Tecentriq, Hemlibra, Ocrevus and Perjeta, compensating for the impact of competition from biosimilars
- Diagnostics Division sales grow 3%, with COVID-19 testing as the main contributor; routine testing declining as COVID-19 causes delays of patients visiting physicians
- Approvals for medicines in the second quarter:
 - in the US: Tecentriq as a first-line monotherapy for certain people with metastatic nonsmall cell lung cancer; Tecentriq in combination with Avastin for people with the most common form of liver cancer; Phesgo for HER2-positive breast cancer
 - in Japan, Canada and Switzerland: Enspryng (satralizumab) for the treatment of a rare neurodegenerative disease (neuromyelitis optica spectrum disorder)
 - in Europe: Ocrevus with shorter infusion time
- Completion of phase III trial enrolment for pivotal studies in Alzheimer's and Huntington's disease and start of four important phase III studies in oncology
- Diagnostic launches in the second quarter: several tests for COVID-19 diagnosis; cobas prime, a pre-analytical system for automation in molecular labs; digital pathology algorithms for non-small cell lung cancer and breast cancer
- Core earnings per share up 2%
- On IFRS basis, net income increases 3%
- Outlook for 2020 confirmed

Roche's contributions to the fight against the COVID-19 pandemic in the second quarter:

- Launches of several new diagnostic tools for COVID-19, including the Elecsys Anti-SARS-CoV-2 test, Roche v-TAC digital algorithm and the Elecsys IL-6 test
- Production capacity for SARS-CoV-2 tests ramped up significantly
- Six different medicines in 28 clinical trials for COVID-19 infections
- Read-out of Covacta study with Actemra/RoActemra expected soon

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Key figures	CHF n	nillions	% change			
January - June 2020	2020	2019	At CER ^[1]	In CHF		
Group sales	29,281	30,469	+1	-4		
Pharmaceuticals Division	23,202	24,194	+1	-4		
Diagnostics Division	6,079	6,275	+3	-3		
Core operating profit	11,766	12,363	+2	-5		
Core EPS - diluted (CHF)	10.44	11.12	+2	-6		
IFRS net income	8,465	8,904	+3	-5		

Commenting on the Group's performance in the first half of the year, Roche CEO Severin Schwan said: "The corona pandemic continues to pose an enormous challenge worldwide. I am grateful that, in close collaboration with health authorities, we have been able to make a number of SARS-CoV-2 tests available and start several global Actemra/RoActemra phase III studies in COVID-19 pneumonia. At the same time, Roche's regular business was significantly impacted by the pandemic in the second quarter. But we now see clear signs of recovery. Furthermore, the uptake of our recently introduced medicines and diagnostic tests continues to be strong. Based on our current assessment of the impact of the pandemic, we can confirm the outlook for the full year."

Outlook confirmed for 2020

Based on the current assessment of the COVID-19 impact, sales are expected to grow in the low- to midsingle digit range, at constant exchange rates. Core earnings per share are targeted to grow broadly in line with sales, at constant exchange rates. Roche expects to increase its dividend in Swiss francs further.

Group results

In the first half of 2020, Group sales rose 1% to CHF 29.3 billion and core EPS grew 2%, ahead of sales. IFRS net income increased 3% at constant exchange rates, due to the strong underlying core results. As a result of the continued appreciation of the Swiss franc against most currencies, the IFRS net income expressed in Swiss francs decreased 5% to CHF 8.5 billion.

Sales in the Pharmaceuticals Division increased 1% to CHF 23.2 billion. The COVID-19 pandemic had an overall negative impact on the division's sales, especially in May. Hospitalisations and out-patient visits decreased, which particularly impacted sales of Ocrevus, Hemlibra, Lucentis and MabThera/Rituxan. Key growth drivers were the cancer medicine Tecentriq, the haemophilia medicine Hemlibra, the multiple sclerosis medicine Ocrevus, Actemra/RoActemra in immunology and Perjeta in breast cancer. The new medicines (+37%) generated sales of CHF 8.9 billion and grew by CHF 2.5 billion at constant exchange rates over 2019, more than offsetting the impact of the competition from biosimilars (CHF 2.1 billion at constant exchange rates).^[3]



Within the Roche Group's sales growth of 1% in the first half of 2020, there was 7% year-on-year growth in the first quarter and 4% decline in the second quarter. Especially in May, Roche's business was impacted by the COVID-19 pandemic.

Sales at constant exchange rates (CER: average 2019)

In the US, overall sales decreased 4%. While sales of Hemlibra, Ocrevus, Tecentriq and Actemra/RoActemra increased, competition from biosimilars for Herceptin, Avastin and MabThera/Rituxan impacted this growth as expected. Hemlibra sales increased 80%, resulting from the ongoing rollout in the US. Ocrevus sales increased by 19% and were driven by both new and returning patient demand. Sales of both Hemlibra and Ocrevus were partly impacted by COVID-19 effects. Tecentriq sales increased by 52%, driven by the growth in the new indications ES-SCLC and triple-negative breast cancer. In the US, as well as in other countries, an increased use of Actemra/RoActemra in patients with severe COVID-19 pneumonia can be observed as countries included it in their treatment guidelines. Actemra/RoActemra is not currently approved for this use; Roche is conducting several phase III clinical studies in severe COVID-19 pneumonia. Results from the Covacta study are expected soon.

In Europe, sales increased (+5%) as the strong demand for Tecentriq, Ocrevus, Hemlibra, Kadcyla, Perjeta and Actemra/RoActemra was able to offset the impact of lower sales of Herceptin (-33%) and MabThera/Rituxan (-34%). The first biosimilar versions of Avastin could come to market in Europe in the second half of 2020.

In the International region (+11%), growth was mostly driven by Russia and China. Growth in China resulted from a strong uptake of Perjeta and Alecensa, partially offset by the National Reimbursement Drug List price cut and COVID-19 impact for Herceptin, MabThera/Rituxan and Avastin.

Sales decreased in Japan 2%, resulting from considerable competition from biosimilars, generics and government price cuts. This decline was partially compensated by recently launched products including Tecentriq, Hemlibra and Perjeta.

Diagnostics Division sales increased 3% to CHF 6.1 billion. The business area Molecular Diagnostics (+61%) was the main growth contributor. Sales of the recently developed cobas SARS-CoV-2 PCR tests could offset the negative impact of the COVID-19 pandemic on products for routine diagnosis. Growth was reported in North America (+13%), EMEA^[4] (+5%), Latin America (+6%) and Japan (+1%). In the Asia-Pacific region

(-9%), sales were strongly impacted by the COVID-19 pandemic shutdown in China. Overall, demand was impacted by COVID-19 in all regions in the second quarter. Routine testing decreased significantly due to a decline in regular health checks while emergency and SARS-Co-V-2 testing increased significantly.

The core operating profit increased 2% in the Pharmaceuticals Division and 9% in the Diagnostics Division.

Roche's response to the COVID-19 pandemic

Ever since the early phase of the COVID-19 pandemic, we have been partnering with healthcare providers, laboratories, authorities and organisations to provide patients with the tests, treatments and care they need.

The portfolio of our recently developed SARS-Co-V-2 tests as well as our existing diagnostics menu for critical care have become a significant factor in supporting patient management during the COVID-19 pandemic. Roche is working closely with healthcare providers around the world, and has significantly increased production to provide tests globally.

To date no major manufacturing supply chain issues have been identified and the Group's planned drug launches, filings, pivotal phase III trial readouts and pivotal trial starts are largely on track. The Group is continuously monitoring the situation.

Test	Usage	Availability	Launch date
LightMix Modular	Detection of active	CE mark and Research	24 January
SARS-CoV-2 tests	infection	Use only in US	
cobas SARS-CoV-2 test	Detection of active	FDA EUA and CE	12 March
	infection, testing on	mark	
	our high throughput		
	instruments		
Elecsys Anti-SARS-	Detection of	FDA EUA and CE	3 May
CoV-2 test	antibodies against	mark	
	SARS-CoV-2 in		
	patients, testing on		
	established cobas e		
	analysers		
Roche v-TAC	Digital tool to	CE mark	15 May
	simplify blood gas		
	value conversion		
	from patients		
Elecsys IL-6 test	IL-6 testing to help	FDA EUA and CE-	4 June
	identify severe	mark	

Overview of Roche Diagnostics' COVID-19 products launched in the first six months 2020

	inflammatory response		
Viewics LabOPS	Efficiency	USA	7 May
COVID-19	improvements in		
	laboratories		
NAVIFY Symptom	Remotely track and	USA	20 May
Tracker	manage symptoms		
	related to COVID-19		

Covacta, a global phase III randomised, double-blind, placebo-controlled clinical trial, was initiated to evaluate the safety and efficacy of intravenous Actemra/RoActemra plus standard of care in hospitalised adult patients with severe COVID-19 pneumonia compared to placebo plus standard of care. The first patients were enrolled in early April; the results of this study are expected soon.

Remdacta, a global phase III, randomised, double-blind, multicentre study, was initiated to evaluate the safety and efficacy of Actemra/RoActemra plus the antiviral remdesivir, versus placebo plus remdesivir in hospitalised patients with severe COVID-19 pneumonia, in collaboration with Gilead Sciences, Inc. The study began enrolment in June. Data from the Remdacta trial are designed to supplement the phase III Covacta trial; results are expected later this year.

Empacta is a randomised, double-blind, placebo-controlled phase III multicentre study to evaluate the efficacy and safety of Actemra/RoActemra in the treatment of COVID-19 associated hospitalised pneumonia in patients that are often underrepresented in clinical trials. Started in the US in May 2020, the study was expanded to sites in other countries, including Brazil, Kenya, Mexico, South Africa and Peru. Results are expected later this year.

Mariposa, a global phase III randomised, double-blind, placebo-controlled clinical trial, was initiated to evaluate the safety and efficacy of 8 mg/kg vs 4 mg/kg intravenous Actemra/RoActemra plus standard of care in hospitalised adult patients with severe COVID-19 pneumonia. The results of this study are expected later this year.

Roche has also initiated an internal early research programme focused on the discovery of medicines for COVID-19 and is evaluating a large number of potential collaborations. Currently, a total of six Roche medicines, including Actemra/RoActemra, Esbriet, Avastin and Pulmozyme, already approved for other diseases, are being studied in 28 Roche or Roche supported clinical trials in COVID-19 infection. Additionally, several new compounds are being investigated in pre-clinical research.

Regulatory achievements in the second quarter

Regulators around the globe granted approvals for new Roche medicines, line extensions of existing medicines and new tests.

The FDA approved Tecentriq in combination with Avastin for the treatment of people with unresectable or metastatic hepatocellular carcinoma (HCC) who have not received prior systemic therapy. The application was reviewed under the FDA's Real-Time Oncology Review pilot and Project Orbis initiative, helping to bring this new treatment option rapidly to patients in the US and around the world.

The FDA also approved Tecentriq as a first-line (initial) treatment for adults with metastatic non-small cell lung cancer (NSCLC) whose tumours have high PD-L1 expression (PD-L1 stained \geq 50% of tumour cells [TC \geq 50%] or PD-L1 stained tumour-infiltrating covering \geq 10% of the tumour area [IC \geq 10]), as determined by an FDA-approved test), with no EGFR or ALK genomic tumour aberrations.

The FDA approved Phesgo, a fixed-dose combination of Perjeta and Herceptin with hyaluronidase, administered by subcutaneous injection (SC) in combination with intravenous chemotherapy, for the treatment of early and metastatic HER2-positive breast cancer. This is the first time that Roche has combined two monoclonal antibodies that can be administered by a single SC injection. The European Medicines Agency (EMA) approved a new, shorter two-hour Ocrevus infusion time, dosed twice yearly, for relapsing or primary progressive multiple sclerosis (MS). The approval will further improve the treatment experience for patients while increasing capacity in healthcare systems.

Enspryng (satralizumab) was approved in Japan for the prevention of relapses of neuromyelitis optica spectrum disorder (NMOSD), including NMO, for aquaporin-4 antibody (AQP4-IgG) seropositive adults and children. Enspryng demonstrated robust efficacy and significantly reduced the risk of relapse across a broad NMOSD patient population in two pivotal phase III studies, as a monotherapy and as an add-on therapy to baseline immunosuppressant therapy (IST), and is dosed subcutaneously every four weeks. Enspryng is also approved in Canada and Switzerland.

Pharmaceuticals	Status	Indication
MabThera/Ritux	EU approval	MabThera/Rituxan in combination with
an		chemotherapy for the treatment of paediatric
		patients from six months to less than 18 years of
		age with previously untreated, advanced stage,
		B-cell non-Hodgkin lymphoma (NHL),
		including diffuse large B-cell lymphoma
		(DLBCL), Burkitt lymphoma/leukaemia and
		Burkitt-like lymphoma.
Rozlytrek	CHMP recommends EU	For treatment of NTRK fusion-positive solid
	approval	tumours and for therapy of ROS1-positive,
		advanced non-small cell lung cancer

Additional regulatory achievements in the second quarter of 2020:

Mosunetuzumab	FDA Breakthrough	Investigational CD20xCD3 T-cell engaging
	Therapy Designation	bispecific, for the treatment of adult patients
	granted	with relapsed or refractory (R/R) follicular
		lymphoma who have received at least two prior
		systemic therapies. This designation was
		granted based on encouraging efficacy results
		observed in the phase I/Ib GO29781 study
		investigating mosunetuzumab in R/R non-
		Hodgkin lymphoma (NHL).

Diagnostics - key launches in the second quarter

In addition to the new COVID-19 portfolio, Roche launched the cobas prime Pre-analytical System, a firstof-its kind solution designed to automate all common pre-analytical manual steps in molecular diagnostics labs. The system accommodates multiple sample types, simplifies workflow and reduces manual errors. Roche is now the first company to offer molecular labs with complete end-to-end automation for testing consolidation on current and future platforms.

Roche also launched its automated digital pathology CE-marked algorithms, the uPath PD-L1 (SP263) image analysis for non-small cell lung cancer (NSCLC) and the uPath HER2 Dual ISH image analysis for breast cancer. The algorithms provide pathologists with automated assessments of scanned slide images that are objective and reproducible and have the potential to aid diagnosis and, ultimately, targeted treatment options for patients.

The new whole exome and custom KAPA Target Enrichment portfolio was launched for translational and clinical research applications in sequencing. The portfolio empowers clinical researchers to process more samples successfully and with greater efficiency.

Key development milestones in the second quarter of 2020

Regulatory filings and product launches for 2020 as well as pivotal trial read outs and pivotal starts in 2020 are largely on track. We are making significant efforts to protect all studies with continued support from health authorities, but the ultimate outcome will depend on the length and severity of the pandemic.

The phase III IMpassion031 study met its primary endpoint by demonstrating a statistically significant and clinically meaningful improvement in pathological complete response (pCR) for the treatment of people with early triple-negative breast cancer (eTNBC), regardless of PD-L1 expression. The study evaluates Tecentriq in combination with chemotherapy (Abraxane, albumin-bound paclitaxel; nab-paclitaxel; followed by doxorubicin and cyclophosphamide) in comparison with placebo plus chemotherapy (including Abraxane).

In spinal muscular atrophy (SMA), data of an exploratory efficacy analysis from part 1 of the pivotal Sunfish trial in people aged 2-25 years with type 2 or 3 SMA show that risdiplam significantly improved motor

function after 24 months of treatment compared to natural history data. In addition, preliminary 12-month data from Jewelfish, a trial in people with all types of SMA aged 6 months to 60 years previously treated with other SMA therapies, showed that treatment with risdiplam led to rapid and sustained increases in SMN protein levels.

One-year data from the study Firefish part 2 show that the study met its primary endpoint with 29% of infants (12/41; p<0.0001) sitting without support for five seconds by month 12, as assessed by the Gross Motor Scale of the Bayley Scales of Infant and Toddler Development Third Edition (BSID-III). This pivotal global study evaluates risdiplam in infants aged 1–7 months with symptomatic Type 1 SMA.

Post-hoc analysis from six years of phase III open-label extension studies showed that Ocrevus treatment reduced the risk of needing a walking aid by 49% in relapsing multiple sclerosis patients compared with patients who switched from interferon beta-1a two years later. Separate analysis showed that Ocrevus slowed thalamic volume loss in patients with RMS and primary progressive MS (PPMS) versus interferon beta-1a and placebo, respectively.

Updated data from the pivotal phase III Alex study show an increased five-year survival rate with Alecensa, compared with crizotinib, in people living with anaplastic lymphoma kinase (ALK)-positive non-small cell lung cancer (NSCLC). These data confirm the longer-term efficacy of Alecensa already demonstrated across three phase III clinical trials.

Roche announced positive topline results from the phase III Archway study, evaluating its Port Delivery System with ranibizumab (PDS) in people living with neovascular or "wet" age-related macular degeneration (nAMD). PDS is a permanent refillable eye implant, approximately the size of a grain of rice, which continuously delivers a customised formulation of ranibizumab over a period of months. The Archway trial met its primary endpoint, demonstrating that patients with PDS who received refills every six months achieved visual acuity outcomes equivalent to those receiving monthly ranibizumab 0.5 mg injections.

Results from the phase III Viale-A study showed that the Venclexta/Venclyxto combination reduced the risk of death (overall survival) by 34% compared to azacitidine alone in people with previously untreated AML. The Venclexta/Venclyxto plus azacitidine combination also led to higher rates of composite complete remission (CR + CR with incomplete blood count recovery [CR + CRi]) at 66.4% compared to 28.3% with azacitidine alone.

The phase III IPATential150 study in patients with metastatic castration-resistant prostate cancer (mCRPC) and whose tumours had PTEN loss met its co-primary endpoint of radiographic progression-free survival (rPFS). In this patient group, ipatasertib in combination with abiraterone and prednisone/prednisolone provided a statistically significant reduction in the risk of disease worsening or death, compared to current standard of care (abiraterone and prednisone/ prednisolone) plus placebo. The other co-primary endpoint of rPFS in the overall study population (ITT) was not met.

Roche announced the first clinical data for the anti-TIGIT cancer immunotherapy tiragolumab. The randomised phase II Cityscape met both its primary endpoints of ORR and PFS in PD-L1-positive metastatic non-small cell lung cancer and showed clinically meaningful results in the PD-L1-high population.

Spark Therapeutics announced updated data on SPK-8011 from Phase 1/2 Clinical Trial in Hemophilia A at ISTH 2020 Virtual Congress, showing an acceptable safety profile, stable and durable factor VIII expression and substantial improvement in annualised bleed rate (ABR) after a follow-up of between two and 3.3 years.

Sales	CHF n	nillions	As % c	of sales	% change		
January - June 2020	2020	2019	2020	2019	At CER	In CHF	
Pharmaceuticals Division	23,202	24,194	100.0	100.0	+1	-4	
United States	12,464	13,370	53.7	55.3	-4	-7	
Europe	4,190	4,221	18.1	17.5	+5	-1	
Japan	1,908	1,988	8.2	8.2	-2	-4	
International*	4,640	4,615	20.0	19.0	+11	+1	

Pharmaceuticals Division

*Asia-Pacific, EEMEA (Eastern Europe, Middle East and Africa), Latin America, Canada, others

Key pharmaceutical products

Avastin (-18%). For advanced colorectal, breast, lung, kidney, cervical and ovarian cancer, and relapsed glioblastoma (a type of brain tumour). Sales were impacted by the biosimilar competition in the US and Japan.

MabThera/Rituxan (-23%). For forms of blood cancer, rheumatoid arthritis and certain types of vasculitis. The sales decline was driven by all regions, due to the launch of biosimilars in the US and most EU markets and in Japan and the impact of the COVID-19 pandemic.

Herceptin (-28%). For HER2-positive breast cancer and HER2-positive metastatic gastric cancer. Sales were impacted by biosimilars in the US, Europe and Japan. In the US, the switch to Kadcyla in the adjuvant setting also impacted sales.

Actemra/RoActemra (+36%). For rheumatoid arthritis, forms of juvenile idiopathic arthritis and giant cell arteritis as well as CAR T cell-induced severe or life-threatening cytokine release syndrome. A number of countries included Actemra/RoActemra in their treatment guidelines for severe COVID-19 pneumonia. Actemra/RoActemra is not currently approved for this use; Roche is conducting three phase III clinical studies. The US and the International region were the major contributors to the sales increase.

Xolair (+2%, US only). For chronic idiopathic urticaria and allergic asthma. The sales increase was driven by the demand in both indications. Xolair remains the market leader in the larger allergic asthma indication.

Lucentis (-19%, US only). For eye conditions, including neovascular ('wet') age-related macular degeneration, macular oedema following retinal vein occlusion, diabetic macular oedema, and diabetic retinopathy. Sales decreased in all approved indications and were especially affected by the COVID-19 pandemic due to disruptions in hospitals and ophthalmology practices and many patients were delaying treatment during restrictions.

Highlights for medicines launched since 2012

Ocrevus (first approved in 2017; CHF 2.1 billion, +25%). For the treatment of both the relapsing (RMS) and primary progressive (PPMS) forms of multiple sclerosis (MS). The strong demand for this treatment in both indications has continued, while the COVID-19 pandemic has had a certain negative impact. In the US, growth was driven both by new and returning patients, with a higher proportion of sales coming from returning patients. In Europe and the International region Ocrevus continues to show strong initial uptake where launched.

Perjeta (first approved in 2012; CHF 1.9 billion, +17%). As therapy for HER2-positive breast cancer. Sales grew strongly in the International region, mostly driven by China. The increased patient demand for Perjeta for adjuvant early breast cancer therapy supports its continued strong growth.

Tecentriq (first approved in 2016; CHF 1.3 billion, +74%). Approved either alone or in combination with targeted therapies and/or chemotherapies in various forms of NSCLC, small cell lung cancer (SCLC), certain types of metastatic urothelial cancer, and in PD-L1-positive metastatic TNBC. In the US and several other countries, Tecentriq in combination with Avastin is approved for people with unresectable or metastatic HCC. Strong sales growth was reported by all regions, driven mainly by the indications in extensive-stage small cell lung cancer (ES-SCLC) and TNBC. Sales in Japan increased due to robust uptake in first-line NSCLC and first-line ES-SCLC.

Hemlibra (first approved in 2017; CHF 1.0 billion, +94%). For treating people with haemophilia A with factor VIII inhibitors. It is also approved to treat people with haemophilia A without factor VIII inhibitors. Hemlibra is the only prophylactic treatment that can be administered subcutaneously and with multiple dosing options (once weekly, once every two weeks or once every four weeks). Sales continued to show a strong uptake in all regions, despite COVID-19 restrictions having some impact on potential new patients.

Kadcyla (first approved in 2013; CHF 837 million, +39%). For treating HER2-positive breast cancer. The increased demand for Kadcyla was driven by its usage in the early breast cancer setting, and benefited from the positive read-out from the Katherine study and patients switching to the new standard of treatment.

Esbriet (first approved in 2014; CHF 566 million, +11%). For idiopathic pulmonary fibrosis. Sales continued to expand, driven by growth in the US and Europe.

Alecensa (first approved in 2015; CHF 540 million, +34%). To treat ALK-positive lung cancer. Alecensa showed continued sales growth across all regions.

Gazyva/Gazyvaro (first approved in 2013; CHF 310 million, +35%). For chronic lymphocytic leukaemia (CLL), rituximab-refractory follicular lymphoma and previously untreated advanced follicular lymphoma. Sales increased in all regions.

Polivy (first approved in 2019; CHF 83 million). Part of combination therapy for the treatment of adults with relapsed or refractory diffuse large B-cell lymphoma.

Xofluza (first approved in 2018; CHF 28 million). For the treatment of acute, uncomplicated influenza, or flu, in people 12 years of age and older and people with high risk of developing flu-related complications.

Rozlytrek (first approved in 2019; CHF 8 million). For lung cancer with a specific gene mutation and solid tumours carrying a certain gene fusion. In Japan, Rozlytrek was approved for treatment of RSO1 fusion-positive NSCLC.

Top-selling	Tot	al	United States		Europe		Japan		International*	
pharmaceuticals	CHFm	%	CHFm	%	CHFm	%	CHFm	%	CHFm	%
Avastin	2,835	-18	1,057	-33	796	-8	363	-13	619	-1
MabThera/Rituxan	2,440	-23	1,693	-23	202	-34	33	-42	512	-17
Herceptin	2,200	-28	848	-42	361	-33	77	-37	914	-5
Ocrevus	2,076	25	1,671	19	297	49	-	-	108	75
Perjeta	1,941	17	770	1	567	11	149	27	455	65
Actemra/RoActemra	1,461	36	692	56	382	14	181	-2	206	77
Tecentriq	1,297	74	744	52	282	123	148	102	123	111
Hemlibra	1,003	94	664	80	146	143	151	87	42	418
Xolair	958	2	958	2	-	-	-	-	-	-
Kadcyla	837	39	404	51	257	34	41	3	135	35

* Asia–Pacific, EEMEA (Eastern Europe, Middle East and Africa), Latin America, Canada, others

Diagnostics Division	Diagn	ostics	Division	L
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Sales	CHF n	nillions	As % c	of sales	% ch	ange
January - June 2020	2020	2019	2020	2019	At CER	In CHF
Diagnostics Division	6,079	6,275	100.0	100.0	+3	-3
Business Areas						
Centralised and Point of Care Solutions	3,181	3,762	52.3	59.9	-10	-15
Molecular Diagnostics	1,558	1,029	25.6	16.4	+61	+51
Diabetes Care	832	958	13.7	15.3	-6	-13
Tissue Diagnostics	508	526	8.4	8.4	+2	-3
Regions						
Europe, Middle East, Africa	2,408	2,456	39.5	39.2	+5	-2
North America	1,740	1,589	28.8	25.3	+13	+10
Asia–Pacific	1,362	1,606	22.4	25.6	-9	-15
Latin America	343	398	5.6	6.3	+6	-14
Japan	226	226	3.7	3.6	+1	0

In the first half 2020, sales of all business units were impacted by the COVID-19 pandemic. In general terms, COVID-19 and emergency testing strongly increased while routine testing decreased as a result of declining or delayed regular health checks. Roche's broad, diversified test portfolio and its large number of instruments installed worldwide could balance out these effects.

During the first half 2020, Roche increased its production capacity (reagents and consumables) for COVID-19 testing massively. This includes all our products used in fighting COVID-19 infections.

Centralised and Point of Care Solutions sales declined by 10%, its immunodiagnostics business (-12%) was strongly impacted by the COVID-19 shutdown in key markets. The Elecsys Anti-SARS-CoV-2 and the Elecsys IL-6 tests were launched in May and June, respectively, in the US. The Elecsys Anti-SARS-CoV-2 was launched in countries accepting the CE mark in May (the Elecsys IL-6 test was launched earlier). Shipment to leading laboratories globally started immediately and market demand for the Elecsys Anti-SARS-CoV-2 antibody test is fully met.

Sales in **Molecular Diagnostics** increased 61%, with 69% growth in the underlying molecular business. Growth was driven by virology (predominantly corona viruses), Molecular Point-of-Care (influenza viruses), Quantitative PCR (to detect molecular/genetic targets) and Nucleic Acid Purification (to isolate and purify genetic material). **Diabetes Care** sales decreased 6%, with the continued contraction of the Blood Glucose Monitoring (BGM) market due to patients switching to Continuous Glucose Monitoring (CGM) systems. The COVID-19 pandemic also had an impact. The decrease was reflected mainly in the EMEA region with a 10% decline, notably in Germany, UK and Italy.

Tissue Diagnostics sales increased 2%, supported by companion diagnostics business and instrument sales. However, overall sales were impacted by the COVID-19 pandemic.

Roche's Half Year Results 2020 - Live video webcast and conference call

There will be a live video webcast and conference call for investors and analysts today, **Thursday, 23 July at 1:00 pm CEST**. To access the **live video webcast**, please click <u>here</u>.

About Roche

Roche is a global pioneer in pharmaceuticals and diagnostics focused on advancing science to improve people's lives. The combined strengths of pharmaceuticals and diagnostics under one roof have made Roche the leader in personalised healthcare – a strategy that aims to fit the right treatment to each patient in the best way possible.

Roche is the world's largest biotech company, with truly differentiated medicines in oncology, immunology, infectious diseases, ophthalmology and diseases of the central nervous system. Roche is also the world leader in in vitro diagnostics and tissue-based cancer diagnostics, and a frontrunner in diabetes management. Founded in 1896, Roche continues to search for better ways to prevent, diagnose and treat diseases and make a sustainable contribution to society. The company also aims to improve patient access to medical innovations by working with all relevant stakeholders. More than thirty medicines developed by Roche are included in the World Health Organization Model Lists of Essential Medicines, among them life-saving antibiotics, antimalarials and cancer medicines. Moreover, for the eleventh consecutive year, Roche has been recognised as one of the most sustainable companies in the Pharmaceuticals Industry by the Dow Jones Sustainability Indices (DJSI).

The Roche Group, headquartered in Basel, Switzerland, is active in over 100 countries and in 2019 employed about 98,000 people worldwide. In 2019, Roche invested CHF 11.7 billion in R&D and posted sales of CHF 61.5 billion. Genentech, in the United States, is a wholly owned member of the Roche Group. Roche is the majority shareholder in Chugai Pharmaceutical, Japan. For more information, please visit <u>www.roche.com</u>.

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Additional information

- Half Year 2020 Presentation: https://www.roche.com/irp200723-a.pdf
- Half Year 2020 Presentation with appendix: https://www.roche.com/irp200723.pdf
- Digital Half Year Report 2020: https://www.roche.com/hy20e.pdf
- Annual Report 2019: https://www.roche.com/investors/annualreport19.htm
- Dow Jones Sustainability Indices : http://www.sustainability-indices.com

References

[1] Unless otherwise stated, all growth rates in this document are at constant exchange rates (CER: average 2019).

[2] Launched since 2012: Alecensa, Cotellic, Erivedge, Esbriet, Gazyva, Hemlibra, Kadcyla, Ocrevus, Perjeta, Polivy, Rozlytrek, Tecentriq and Xofluza

[3] In Europe: MabThera/Rituxan and Herceptin; in Japan: MabThera/Rituxan, Herceptin and Avastin; in the US: Herceptin, Avastin and MabThera/Rituxan

[4] EMEA = Europe, Middle East and Africa

Cautionary statement regarding forward-looking statements

This Annual Report contains certain forward-looking statements. These forward-looking statements may be identified by words such as 'believes', 'expects', 'anticipates', 'projects', 'intends', 'should', 'seeks', 'estimates', 'future' or similar expressions or by discussion of, among other things, strategy, goals, plans or intentions. Various factors may cause actual results to differ materially in the future from those reflected in forward-looking statements contained in this Annual Report, such as: (1) pricing and product initiatives of competitors; (2) legislative and regulatory developments and economic conditions; (3) delay or inability in obtaining regulatory approvals or bringing products to market; (4) fluctuations in currency exchange rates and general financial market conditions; (5) uncertainties in the discovery, development or marketing of new products or new uses of existing products, including without limitation negative results of clinical trials or research projects, unexpected side effects of pipeline or marketed products; (6) increased government pricing pressures; (7) interruptions in production; (8) loss of or inability to obtain adequate protection for intellectual property rights; (9) litigation; (10) loss of key executives or other employees; and (11) adverse publicity and news coverage.

The statement regarding earnings per share growth is not a profit forecast and should not be interpreted to mean that Roche's earnings or earnings per share for 2020 or any subsequent period will necessarily match or exceed the historical published earnings or earnings per share of Roche.

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1. Sales January to June 2020 and 2019

CHF millions	Six mont 30 J		% change			
	2020	2019	At CER	In CHF		
Pharmaceuticals Division	23,202	24,194	1	-4		
United States	12,464	13,370	-4	-7		
Europe	4,190	4,221	5	-1		
Japan	1,908	1,988	-2	-4		
International*	4,640	4,615	11	1		
Diagnostics Division	6,079	6,275	3	-3		
Roche Group	29,281	30,469	1	-4		

* Asia-Pacific, EEMEA (Eastern Europe, Middle East and Africa), Latin America, Canada, Others

2. Quarterly sales and constant exchange rate sales growth by Division in 2020 and 2019

		% change								
CHF millions	Q2 2019	vs.	Q3 2019	vs.	Q4 2019	vs.	Q1 2020	vs.	Q2 2020	vs.
		Q2 2018		Q3 2018		Q4 2018		Q1 2019		Q2 2019
Pharmaceuticals Division	12,267	11	12,365	15	11,957	8	12,262	7	10,940	-6
United States	6,747	13	6,666	14	6,675	11	6,616	3	5,848	-10
Europe	2,120	-2	2,089	5	2,143	6	2,264	14	1,926	-3
Japan	1,047	12	1,088	14	1,067	3	948	3	960	-7
International*	2,353	16	2,522	27	2,072	2	2,434	16	2,206	5
Diagnostics Division	3,376	4	3,232	6	3,443	1	2,881	5	3,198	2
Roche Group	15,643	9	15,597	13	15,400	6	15,143	7	14,138	-4

*Asia-Pacific, EEMEA (Eastern Europe, Middle East and Africa), Latin America, Canada, Others

Top-selling pharmaceuticals	То	tal	United	States	Eur	ope	Japan		International*	
January - June 2020	CHF m	%	CHF m	%	CHF m	%	CHF m	%	CHF m	%
Avastin	2,835	-18	1,057	-33	796	-8	363	-13	619	-1
MabThera/Rituxan	2,440	-23	1,693	-23	202	-34	33	-42	512	-17
Herceptin	2,200	-28	848	-42	361	-33	77	-37	914	-5
Ocrevus	2,076	25	1,671	19	297	49	-	-	108	75
Perjeta	1,941	17	770	1	567	11	149	27	455	65
Actemra/RoActemra	1,461	36	692	56	382	14	181	-2	206	77
Tecentriq	1,297	74	744	52	282	123	148	102	123	111
Hemlibra	1,003	94	664	80	146	143	151	87	42	418
Xolair	958	2	958	2	-	-	-	-	-	-
Kadcyla	837	39	404	51	257	34	41	3	135	35

3. Pharmaceuticals Division - Top-selling pharmaceuticals sales and constant exchange rate growth HY 2020 vs. HY 2019

* Asia-Pacific, EEMEA (Eastern Europe, Middle East and Africa), Latin America, Canada, others

New products	То	Total		United States		ope	Jap	oan	International*	
	CHF m	%	CHF m	%	CHF m	%	CHF m	%	CHF m	%
Erivedge	147	23	100	23	31	15	-	-	16	46
Perjeta	1,941	17	770	1	567	11	149	27	455	65
Kadcyla	837	39	404	51	257	34	41	3	135	35
Gazyva/Gazyvaro	310	35	144	35	101	34	36	77	29	11
Esbriet	566	11	402	11	134	12	-	-	30	12
Cotellic	26	-5	6	-4	12	-27	-	-	8	51
Alecensa	540	34	168	17	125	39	115	11	132	102
Tecentriq	1,297	74	744	52	282	123	148	102	123	111
Ocrevus	2,076	25	1,671	19	297	49	-	-	108	75
Hemlibra	1,003	94	664	80	146	143	151	87	42	418
Xofluza	28	357	26	345	-	_	_	_	2	**
Polivy	83	**	56	**	26	**	-	_	1	-
Rozlytrek	8	-	7	_	-	-	1	-	-	-

4. Pharmaceuticals Division - New products sales and constant exchange rate growth HY 2020 vs. HY 2019

* Asia–Pacific, EEMEA (Eastern Europe, Middle East and Africa), Latin America, Canada, Others

	Tot	tal	United	States	Eur	ope	Japan		International*	
CHF millions	CHF m	%	CHF m	%	CHF m	%	CHF m	%	CHF m	%
Avastin	2,835	-18	1,057	-33	796	-8	363	-13	619	-1
MabThera/Rituxan	2,440	-23	1,693	-23	202	-34	33	-42	512	-17
Herceptin	2,200	-28	848	-42	361	-33	77	-37	914	-5
Ocrevus	2,076	25	1,671	19	297	49	-	-	108	75
Perjeta	1,941	17	770	1	567	11	149	27	455	65
Actemra/RoActemra	1,461	36	692	56	382	14	181	-2	206	77
Tecentriq	1,297	74	744	52	282	123	148	102	123	111
Hemlibra	1,003	94	664	80	146	143	151	87	42	418
Xolair	958	2	958	2	-	-	-	-	-	-
Kadcyla	837	39	404	51	257	34	41	3	135	35
Lucentis	728	-19	728	-19	-	-	-	-	-	-
Activase/TNKase	691	4	664	4	-	-	-	-	27	14
Esbriet	566	11	402	11	134	12	-	-	30	12
Alecensa	540	34	168	17	125	39	115	11	132	102
Pulmozyme	352	0	244	0	68	6	-	-	40	-6
CellCept	314	3	32	-23	80	-2	40	-3	162	14
Gazyva	310	35	144	35	101	34	36	77	29	11
Mircera	251	-7	-	-	31	-4	75	-23	145	3
Madopar	194	13	-	-	53	1	-	-	141	19
Tamiflu	186	-12	-1	-	45	18	29	-59	113	47

5. Top 20 Pharmaceuticals Division product sales and constant exchange rate growth HY 2020 vs. HY 2019

* Asia–Pacific, EEMEA (Eastern Europe, Middle East and Africa), Latin America, Canada, Others

		% change								
CHF millions	Q2 2019	vs.	Q3 2019	vs.	Q4 2019	vs.	Q1 2020	vs.	Q2 2020	vs.
		Q2 2018		Q3 2018		Q4 2018		Q1 2019		Q2 2019
Avastin	1,861	6	1,806	8	1,608	-6	1,497	-13	1,338	-24
MabThera/Rituxan	1,645	-5	1,620	-1	1,518	-6	1,389	-15	1,051	-32
Herceptin	1,598	-12	1,535	-7	1,240	-24	1,207	-24	993	-33
Ocrevus	899	59	929	48	1,044	55	1,112	38	964	12
Perjeta	887	29	910	33	857	16	1,011	22	930	12
Actemra/RoActemra	601	10	571	9	605	5	666	30	795	40
Tecentriq	446	146	515	154	578	136	644	99	653	54
Hemlibra	316	*	386	*	459	313	521	146	482	59
Xolair	503	2	513	3	484	0	468	3	490	1
Kadcyla	345	42	369	54	388	57	428	55	409	26
Lucentis	471	9	442	7	456	7	387	-13	341	-25
Activase/TNKase	324	-3	334	5	312	0	390	11	301	-3
Esbriet	282	13	281	6	316	9	292	22	274	2
Alecensa	225	41	235	50	220	11	268	43	272	27
Pulmozyme	189	0	191	7	189	-5	191	10	161	-10
CellCept	162	-4	177	3	154	-3	166	7	148	-2
Gazyva	126	38	149	45	162	51	165	49	145	23
Mircera	140	10	167	11	142	5	126	-8	125	-7
Madopar	87	-1	94	22	84	9	98	5	96	23
Tamiflu	48	110	59	369	91	104	149	-13	37	-10

6. Top 20 Pharmaceuticals Division quarterly product sales and quarterly constant exchange rate sales growth

		% change								
CHF millions	Q2 2019	vs.	Q3 2019	vs.	Q4 2019	vs.	Q1 2020	vs.	Q2 2020	vs.
		Q2 2018		Q3 2018		Q4 2018		Q1 2019		Q2 2019
Avastin	806	7	742	1	647	-11	586	-27	471	-39
MabThera/Rituxan	1,113	-1	1,108	4	1,099	1	973	-14	720	-33
Herceptin	718	-8	665	-6	533	-24	475	-38	373	-46
Ocrevus	741	46	760	35	833	44	898	29	773	9
Perjeta	376	9	370	8	370	4	395	-1	375	4
Actemra/RoActemra	248	11	236	11	248	6	296	44	396	65
Tecentriq	292	158	329	198	343	146	376	79	368	31
Hemlibra	215	*	254	*	308	302	353	119	311	51
Xolair	503	2	513	3	484	0	468	3	490	1
Kadcyla	153	62	170	87	187	108	204	68	200	36
Lucentis	471	9	442	7	456	7	387	-13	341	-25
Activase/TNKase	310	-4	320	5	297	-1	376	10	288	-3
Esbriet	200	9	199	0	233	6	202	20	200	4
Alecensa	82	5	82	15	98	23	84	29	84	7
Pulmozyme	134	-1	138	9	136	-4	128	10	116	-10
CellCept	22	-25	23	-30	17	-15	18	-15	14	-31
Gazyva	55	8	65	24	74	48	79	48	65	23
Mircera	-	-	_	-	-	-	-	-	-	-
Madopar	-	-	-	-	-	-	-	-	-	-
Tamiflu	7	*	-	-	12	*	6	-75	-7	-

7. Top 20 Pharmaceuticals Division quarterly product sales and quarterly constant exchange rate sales growth United States

		% change								
CHF millions	Q2 2019	vs.	Q3 2019	vs.	Q4 2019	vs.	Q1 2020	vs.	Q2 2020	vs.
		Q2 2018		Q3 2018		Q4 2018		Q1 2019		Q2 2019
Avastin	459	3	435	4	439	1	423	-3	373	-13
MabThera/Rituxan	152	-35	147	-26	120	-33	123	-24	79	-44
Herceptin	268	-47	233	-42	212	-39	193	-32	168	-33
Ocrevus	119	149	127	154	157	112	156	79	141	26
Perjeta	274	28	264	18	287	21	307	21	260	1
Actemra/RoActemra	181	8	172	3	178	3	209	27	173	2
Tecentriq	77	112	93	113	122	172	145	169	137	90
Hemlibra	37	*	45	211	57	202	78	216	68	92
Xolair	-	-	-	-	-	-	-	-	-	-
Kadcyla	107	18	108	20	120	28	132	43	125	26
Lucentis	-	-	-	-	-	-	-	-	-	-
Activase/TNKase	-	-	-	-	-	-	-	-	-	-
Esbriet	66	18	66	26	69	16	74	28	60	-3
Alecensa	50	154	57	164	59	58	66	51	59	27
Pulmozyme	33	3	31	2	33	-2	37	12	31	0
CellCept	43	-2	43	3	43	-1	48	15	32	-20
Gazyva	42	31	44	30	50	38	56	57	45	13
Mircera	17	-7	17	-8	16	-8	17	6	14	-13
Madopar	29	9	28	6	29	7	29	13	24	-11
Tamiflu	13	*	34	*	6	145	24	-8	21	74

8. Top 20 Pharmaceuticals Division quarterly product sales and quarterly constant exchange rate sales growth Europe

		% change								
CHF millions	Q2 2019	vs.	Q3 2019	vs.	Q4 2019	vs.	Q1 2020	vs.	Q2 2020	vs.
		Q2 2018		Q3 2018		Q4 2018		Q1 2019		Q2 2019
Avastin	230	4	241	9	206	-13	181	-5	182	-19
MabThera/Rituxan	30	-42	26	-45	25	-37	17	-39	16	-45
Herceptin	67	6	62	-1	58	-15	40	-26	37	-45
Ocrevus	-	-	-	-	-	-	-	-	-	-
Perjeta	69	99	81	125	79	67	74	49	75	11
Actemra/RoActemra	102	11	107	13	103	1	89	6	92	-8
Tecentriq	42	169	50	66	63	68	69	111	79	94
Hemlibra	57	*	71	*	79	472	74	207	77	36
Xolair	-	-	-	-	-	-	-	-	-	-
Kadcyla	22	11	22	10	20	-5	18	3	23	3
Lucentis	-	-	-	-	-	-	-	-	-	-
Activase/TNKase	-	-	-	-	-	-	-	-	-	-
Esbriet	-	-	-	-	-	-	-	-	-	-
Alecensa	58	16	57	14	55	-1	53	15	62	8
Pulmozyme	_	_	_	_	1	14	-	_	-	_
CellCept	23	7	21	1	22	-1	19	0	21	-6
Gazyva	13	_	25	390	20	145	15	95	21	65
Mircera	55	4	51	-6	51	-14	37	-17	38	-29
Madopar	-	-	_	_	_	_	_	-	-	-
Tamiflu	1	153	-	-	25	50	29	-59	-	-

9. Top 20 Pharmaceuticals Division quarterly product sales and quarterly constant exchange rate sales growth Japan

		% change								
CHF millions	Q2 2019	vs.	Q3 2019	vs.	Q4 2019	vs.	Q1 2020	vs.	Q2 2020	vs.
		Q2 2018		Q3 2018		Q4 2018		Q1 2019		Q2 2019
Avastin	366	10	388	29	316	0	307	5	312	-6
MabThera/Rituxan	350	8	339	3	274	-11	276	-9	236	-25
Herceptin	545	17	575	20	437	-16	499	4	415	-14
Ocrevus	39	173	42	118	54	155	58	119	50	43
Perjeta	168	73	195	122	121	19	235	83	220	50
Actemra/RoActemra	70	15	56	16	76	15	72	27	134	123
Tecentriq	35	127	43	132	50	109	54	101	69	120
Hemlibra	7	-	16	**	15	**	16	**	26	319
Xolair	-	-	-	-	-	-	-	-	-	-
Kadcyla	63	62	69	78	61	50	74	63	61	12
Lucentis	-	-	-	-	-	-	-	-	-	-
Activase/TNKase	14	6	14	2	15	8	14	27	13	4
Esbriet	16	49	16	20	14	31	16	23	14	3
Alecensa	35	177	39	154	8	-64	65	97	67	107
Pulmozyme	22	0	22	5	19	-15	26	8	14	-25
CellCept	74	-1	90	17	72	-1	81	11	81	18
Gazyva	16	101	15	31	18	43	15	7	14	16
Mircera	68	21	99	27	75	28	72	-6	73	13
Madopar	58	2	66	40	55	11	69	2	72	40
Tamiflu	27	30	25	270	48	86	90	70	23	-1

10. Top 20 Pharmaceuticals Division quarterly product sales and quarterly constant exchange rate sales growth International*

* Asia–Pacific, EEMEA (Eastern Europe, Middle East and Africa), Latin America, Canada, Others

11. Roche Group consolidated income statement for the six months ended 30 June 2020

in millions of CHF	Pharma- ceuticals	Diagnostics	Corporate	Group
Sales	23,202	6,079	-	29,281
Royalties and other operating income	1,070	27	-	1,097
Cost of sales	(4,800)	(2,985)	-	(7,785)
Marketing and distribution	(3,305)	(1,267)	-	(4,572)
Research and development	(5,605)	(740)	-	(6,345)
General and administration	(535)	(249)	(254)	(1,038)
Operating profit	10,027	865	(254)	10,638
Financing costs				(286)
Other financial income (expense)				(171)
Profit before taxes				10,181
Income taxes				(1,716)
Net income				8,465
Attributable to				
- Roche shareholders				8,079
- Non-controlling interests				386
Earnings per share and non-voting equity se	curity			
Basic (CHF)	·			9.45
Diluted (CHF)				9.32

12. Roche Group core results reconciliation - Half Year 2020

in millions of CHF	IFRS	Global restructuring	Intangibles amortisation	Intangibles impairment	Mergers and acquisitions and alliance transactions	Legal & environmental	Pension plan settlements	Normalisation of ECP tax benefit	Core
Sales	29,281	-	-	-	-	-	-	-	29,28
Royalties and other operating income	1,097	-	-	-	-	-	-	-	1,09
Cost of sales	(7,785)	45	661	-	-	-	-	-	(7,07
Marketing and distribution	(4,572)	42	15	-	-	-	-	-	(4,51
Research and development	(6,345)	62	154	342	-	-	-	-	(5,78
General and administration	(1,038)	104	-	-	30	(325)	(2)	-	(1,23
Operating profit	10,638	253	830	342	30	(325)	(2)	-	11,76
Financing costs	(286)	-	-	-	3	3	-	-	(28
Other financial income (expense)	(171)	-	-	-	-	-	-	-	(17
Profit before taxes	10,181	253	830	342	33	(322)	(2)	-	11,3
Income taxes	(1,716)	(47)	(97)	(75)	(6)	72	-	(3)	(1,87
Net income	8,465	206	733	267	27	(250)	(2)	(3)	9,44
Attributable to									
- Roche shareholders	8,079	200	731	267	27	(250)	(2)	(3)	9,04
- Non-controlling interests	386	6	2	-	-	-	-	-	39
EPS - diluted (CHF)	9.32	0.24	0.83	0.31	0.03	(0.29)	-	-	10.4

13. Divisional core results reconciliation - Half Year 2020

in millions of CHF	IFRS	Global restructuring	Intangibles amortisation	Intangibles impairment	Mergers and acquisitions and alliance transactions	Legal & environmental	Pension plan settlements	Core
Pharmaceuticals								
Sales	23,202	-	-	-	-	-	-	23,202
Royalties and other operating income	1,070	-	-	-	-	-	-	1,070
Cost of sales	(4,800)	12	613	-	-	-	-	(4,175)
Marketing and distribution	(3,305)	27	12	-	-	-	-	(3,266)
Research and development	(5,605)	36	150	342	-	-	-	(5,077)
General and administration	(535)	53	-	-	28	(337)	(2)	(793)
Operating profit	10,027	128	775	342	28	(337)	(2)	10,961
Diagnostics								
Sales	6,079	-	-	-	-	-	-	6,079
Royalties and other operating income	27	-	-	-	-	-	-	27
Cost of sales	(2,985)	33	48	-	-	-	-	(2,904)
Marketing and distribution	(1,267)	15	3	-	-	-	-	(1,249)
Research and development	(740)	26	4	-	-	-	-	(710)
General and administration	(249)	8	-	-	2	18	-	(221)
Operating profit	865	82	55	-	2	18	-	1,022
Corporate General and								
administration	(254)	43	-	-	-	(6)	-	(217)
Operating profit	(254)	43	-	_	-	(6)	-	(217)

14. Roche Group consolidated balance sheet

in millions of CHF	30 June	31 December	31 December
	2020	2019*	2018
Non-current assets			
Property, plant and equipment	22,066	22,173	21,818
Right-of-use assets	1,181	1,145	0
Goodwill	10,109	10,295	8,948
Intangible assets	11,394	10,751	9,346
Deferred tax assets	5,069	4,979	3,895
Defined benefit plan assets	902	945	877
Other non-current assets	1,939	1,549	1,389
Total non-current assets	52,660	51,837	46,273
Current assets			
Inventories	6,787	6,055	6,621
Accounts receivable	11,666	10,440	9,776
Current income tax assets	189	237	208
Other current assets	2,809	2,664	2,521
Marketable securities	2,482	5,783	6,437
Cash and cash equivalents	3,770	6,075	6,681
Total current assets	27,703	31,254	32,244
Total assets	80,363	83,091	78,517
Non-current liabilities			
Long-term debt	(12,491)	(12,668)	(16,077)
Net deferred tax liabilities	(301)	(298)	(384)
Defined benefit plan liabilities	(7,614)	(7,480)	(7,017)
Provisions	(1,451)	(1,515)	(1,452)
Other non-current liabilities	(1,228)	(1,144)	(188)
Total non-current liabilities	(23,085)	(23,105)	(25,118)
Current liabilities			
Short-term debt	(2,552)	(1,695)	(2,693)
Current income tax liabilities	(4,238)	(3,838)	(3,808)
Provisions	(2,387)	(2,885)	(2,329)
Accounts payable	(3,042)	(3,822)	(3,526)
Other current liabilities	(10,244)	(11,879)	(10,677)
Total current liabilities	(22,463)	(24,119)	(23,033)
Total liabilities	(45,548)	(47,224)	(48,151)
Total net assets	34,815	35,867	30,366
Equity			
Capital and reserves attributable to Roche	31,509	32,747	27,622
shareholders			
Equity attributable to non-controlling interests	3,306	3,120	2,744
Total equity	34,815	35,867	30,366

* The balance sheet at 31 December 2019 has been restated following the finalisation of the valuation of the net assets acquired related to the Spark Therapeutics acquisition in 2019.

15. Roche Group consolidated statement of cash flows

Cash flows from operations13.80714.092(Increase) decrease in net working capital(4.817)(3.723)Payments made for defined benefit plans(284)(284)Uilisation of provisions(505)(485)Disposal of products130436Other operating cash flowsCash flows from operating activities, before income taxes paid(1.269)(1.911)Total cash flows from operating activities7,0628,115Purchase of property, plant and equipment(1.614)(1.508)Purchase of intangible assets(1.524)(914)Disposal of intangible assets(1.524)(914)Disposal of intangible assetsSales of marketable securitiesPurchase of intangible assets(1.11)(123)Disposal of intangible assetsSales of marketable securities206531Purchases of marketable securities206531Purchases of marketable securities(111)(123)Sales (purchases) of money market instruments and time accounts over three months, netOther investing cash flowsIncrease (decrease) in onds and notesIncrease (decrease) in onds and notesIncrease (decrease) in commercial paper521741Increase (decrease) in onds and notesIncrease (decrease) in one, controlling interests - capital injection-133 </th <th></th> <th></th> <th></th>			
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Increase (decrease) in other debt393206Hedging and collateral arrangements196(16)Changes in ownership interests in subsidiaries-(21)Changes in non-controlling interestsEquity contribution by non-controlling interests - capital injection-13Interest paid(264)(358)Principal portion of lease liabilities paid(183)(178)Dividends paid(7,806)(7,574)Equity-settled equity compensation plans, net of transactions in own equity(1,380)(401)Other financing cash flows3-Total cash flows from financing activities(51)(11)Increase (decrease) in cash and cash equivalents(51)(11)Cash and cash equivalents at beginning of period6,0756,681	Redemption and repurchase of bonds and notes	-	-
Hedging and collateral arrangements196(16)Changes in ownership interests in subsidiaries-(21)Changes in non-controlling interestsEquity contribution by non-controlling interests - capital injection-13Interest paid(264)(358)Principal portion of lease liabilities paid(183)(178)Dividends paid(7,806)(7,574)Equity-settled equity compensation plans, net of transactions in own equity(1,380)(401)Other financing cash flows3-Total cash flows from financing activities(8,520)(7,588)Net effect of currency translation on cash and cash equivalents(51)(11)Increase (decrease) in cash and cash equivalents(2,305)(992)Cash and cash equivalents at beginning of period6,0756,681	Increase (decrease) in commercial paper	521	741
Changes in ownership interests in subsidiaries-(21)Changes in non-controlling interestsEquity contribution by non-controlling interests - capital injection-13Interest paid(264)(358)Principal portion of lease liabilities paid(183)(178)Dividends paid(7,806)(7,574)Equity-settled equity compensation plans, net of transactions in own equity(1,380)(401)Other financing cash flows3-Total cash flows from financing activities(8,520)(7,588)Net effect of currency translation on cash and cash equivalents(51)(11)Increase (decrease) in cash and cash equivalents(2,305)(992)Cash and cash equivalents at beginning of period6,0756,681	Increase (decrease) in other debt	393	206
Changes in non-controlling interestsEquity contribution by non-controlling interests - capital injection-13Interest paid(264)(358)Principal portion of lease liabilities paid(183)(178)Dividends paid(7,806)(7,574)Equity-settled equity compensation plans, net of transactions in own equity(1,380)(401)Other financing cash flows3-Total cash flows from financing activities(8,520)(7,588)Net effect of currency translation on cash and cash equivalents(51)(11)Increase (decrease) in cash and cash equivalents(2,305)(992)Cash and cash equivalents at beginning of period6,0756,681	Hedging and collateral arrangements	196	(16)
Equity contribution by non-controlling interests - capital injection-13Interest paid(264)(358)Principal portion of lease liabilities paid(183)(178)Dividends paid(7,806)(7,574)Equity-settled equity compensation plans, net of transactions in own equity(1,380)(401)Other financing cash flows3-Total cash flows from financing activities(8,520)(7,588)Net effect of currency translation on cash and cash equivalents(51)(11)Increase (decrease) in cash and cash equivalents(2,305)(992)Cash and cash equivalents at beginning of period6,0756,681	Changes in ownership interests in subsidiaries	-	(21)
Interest paid(264)(358)Principal portion of lease liabilities paid(183)(178)Dividends paid(7,806)(7,574)Equity-settled equity compensation plans, net of transactions in own equity(1,380)(401)Other financing cash flows3-Total cash flows from financing activities(8,520)(7,588)Net effect of currency translation on cash and cash equivalents(51)(11)Increase (decrease) in cash and cash equivalents(2,305)(992)Cash and cash equivalents at beginning of period6,0756,681	Changes in non-controlling interests	-	-
Principal portion of lease liabilities paid(183)(178)Dividends paid(7,806)(7,574)Equity-settled equity compensation plans, net of transactions in own equity(1,380)(401)Other financing cash flows3-Total cash flows from financing activities(8,520)(7,588)Net effect of currency translation on cash and cash equivalents(51)(11)Increase (decrease) in cash and cash equivalents(2,305)(992)Cash and cash equivalents at beginning of period6,0756,681	Equity contribution by non-controlling interests - capital injection	-	13
Dividends paid(7,806)(7,574)Equity-settled equity compensation plans, net of transactions in own equity(1,380)(401)Other financing cash flows3-Total cash flows from financing activities(8,520)(7,588)Net effect of currency translation on cash and cash equivalents(51)(11)Increase (decrease) in cash and cash equivalents(2,305)(992)Cash and cash equivalents at beginning of period6,0756,681	Interest paid	(264)	(358)
Dividends paid(7,806)(7,574)Equity-settled equity compensation plans, net of transactions in own equity(1,380)(401)Other financing cash flows3-Total cash flows from financing activities(8,520)(7,588)Net effect of currency translation on cash and cash equivalents(51)(11)Increase (decrease) in cash and cash equivalents(2,305)(992)Cash and cash equivalents at beginning of period6,0756,681	Principal portion of lease liabilities paid	(183)	(178)
Equity-settled equity compensation plans, net of transactions in own equity(1,380)(401)Other financing cash flows3-Total cash flows from financing activities(8,520)(7,588)Net effect of currency translation on cash and cash equivalents(51)(11)Increase (decrease) in cash and cash equivalents(2,305)(992)Cash and cash equivalents at beginning of period6,0756,681		(7,806)	(7,574)
Other financing cash flows3Total cash flows from financing activities(8,520)Net effect of currency translation on cash and cash equivalents(51)Increase (decrease) in cash and cash equivalents(2,305)Cash and cash equivalents at beginning of period6,0756,681	-		
Total cash flows from financing activities(8,520)(7,588)Net effect of currency translation on cash and cash equivalents(51)(11)Increase (decrease) in cash and cash equivalents(2,305)(992)Cash and cash equivalents at beginning of period6,0756,681			-
Increase (decrease) in cash and cash equivalents(2,305)(992)Cash and cash equivalents at beginning of period6,0756,681	Total cash flows from financing activities	(8,520)	(7,588)
Increase (decrease) in cash and cash equivalents(2,305)(992)Cash and cash equivalents at beginning of period6,0756,681	Net effect of currency translation on cash and cash equivalents	(51)	(11)
Cash and cash equivalents at beginning of period6,0756,681			
	Increase (accrease) in cash and cash equivalents	(2,505)	(774)
Cash and cash equivalents at end of period 3,770 5,689	Cash and cash equivalents at beginning of period	6,075	6,681
	Cash and cash equivalents at end of period	3,770	5,689