

Clermont-Ferrand, March 2nd, 2026

COMPAGNIE GÉNÉRALE DES ÉTABLISSEMENTS MICHELIN

Implementation of a partial share buyback management agreement

COMPAGNIE GÉNÉRALE DES ÉTABLISSEMENTS MICHELIN has called on the assistance of three Investment Services Provider for the implementation of its Share Buyback Program as authorized by the Shareholders Meeting of May 16, 2025.

Under the terms of the Agreements, the last of which was signed on February 26, 2026, the parties agree that the Investment Services Providers will sell a certain number of COMPAGNIE GÉNÉRALE DES ÉTABLISSEMENTS MICHELIN shares, representing a maximum of €750,000,000, to COMPAGNIE GÉNÉRALE DES ÉTABLISSEMENTS MICHELIN, which undertakes to buy them, between March 03, 2026 and November 27, 2026, at an average price to be determined objectively and independently by the market over the duration of the Agreement, less a guaranteed discount. The price may not exceed the maximum purchase price approved by the Shareholders Meeting of May 16, 2025 or, if the shareholders adopt a new share buyback resolution on May 22, 2026 Shareholders Meeting.

All of the shares bought back under the Agreement will be cancelled.

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