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Highlights



Record revenue and EBITDA in 2019

BW Energy IPO and capital raise completed

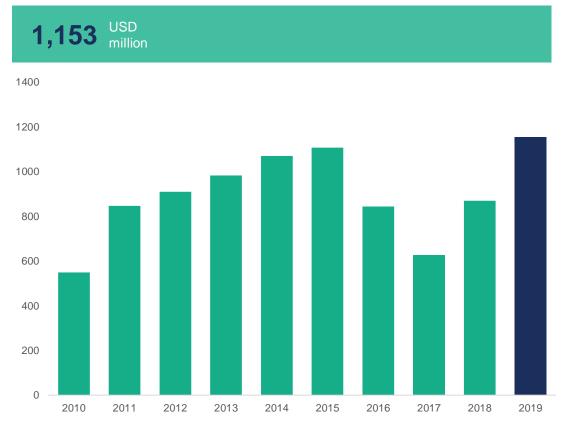
Dividends resumed in Q1

- EBITDA of USD 169 million in Q4
- Operating cash flow of USD 135 million in Q4
- Completed two liftings to BW Energy
- Successful refinancing of Nordic high-yield bond portfolio
- USD 101 million of BWE shares distributed as dividend-in-kind
- Plan to pay cash dividends from Q2

Strong financial performance in 2019



Revenues







BW Energy IPO completed



Listing day 19 February 2020



- Raised gross proceeds of USD 125 million before overallotment
- BWE financed on stand-alone basis through to first oil on Maromba with direct access to additional capital through listing
- USD ~101 million of BWE shares to BWO shareholders as dividend-in-kind
 - First dividend distribution since September 2015
 - BWE free float of ~25%
- BWO largest shareholder post IPO and distribution with 38.8% of shares outstanding
 - BW Group holds 35.1% and Arnet Energy 1.1%
- Both companies free to independently pursue attractive growth opportunities



Strong fleet performance and HSE focus

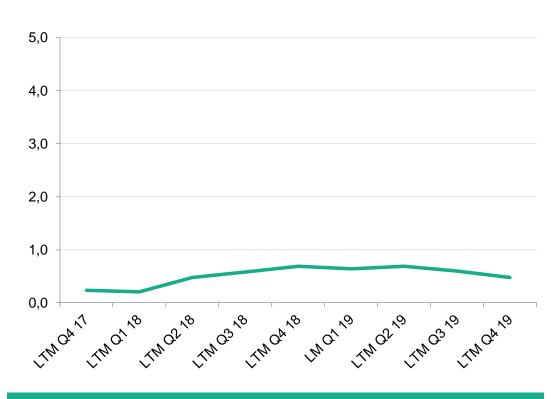


Fleet uptime



The FPSO fleet has delivered 99% average uptime over the last five years

HSE record (LTI¹)



BWO prioritises safety first in all its operations and strives towards "zero harm"

¹⁾ Lost time injuries per million man-hours. Last Twelve Months (LTM) figures

Unit update











BW Catcher

- Production at ~58,000 bopd
- Uptime ~98% in Q4
- No excess contribution
- Future tie-ins expected to extend plateau production

BW Adolo

- Production at ~10,700 bopd
- Uptime ~99%
- Ready for start-up of Tortue phase 2 in March
- Production growth triggers higher revenue

Berge Helene

- Preservation and condition assessment ongoing at Keppel Shipyard
- Modifications to start after Maromba FID

Umuroa

- Client in liquidation
- Total impact for 2019 of USD 23 million
- Demobilisation cost of USD ~20 million expected in Q1 2020
- Sail-away to Singapore expected in March

Combined strategy unlocks value in existing fleet



Continuous FPSO extensions

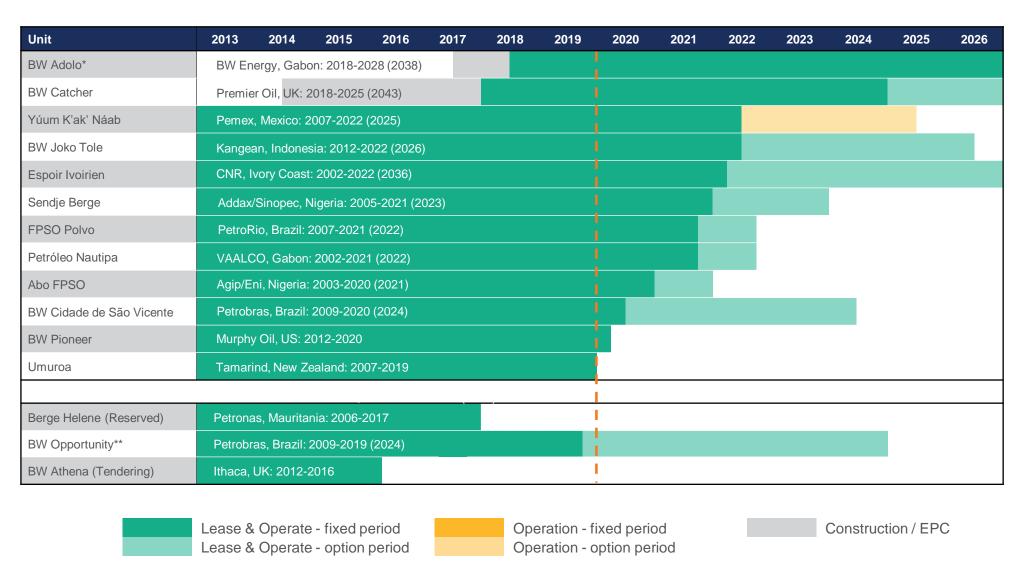


Bringing redeployment candidates on contract



Fleet contract overview





^{*} Contract duration reflects BWO estimated field life (2028) and current license (2038)

^{**} At yard pending agreement with Client

BWE continues to exceed expectations



- 2019 EBITDA of USD 192 million
- Tortue production 4.3 million bbls (gross) for 2019
- Tortue production ~987,000 bbls (gross) in Q4
 - ~10,700 bbls per day
 - Two liftings completed by licence partners
 - Net 1.3 million bbls sold from BWE at an average price of USD 65.1
 - Production cost (excluding royalty) of USD 22.8 per barrel
- Tullow 10% back-in right exercised
- BW Energy completed second production well of Tortue phase 2 development in January 2020 with first oil expected in March

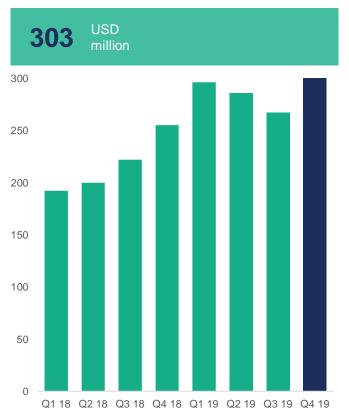




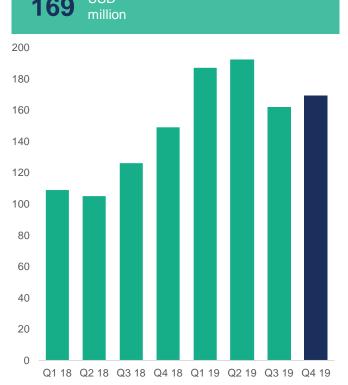
Q4 income statement highlights











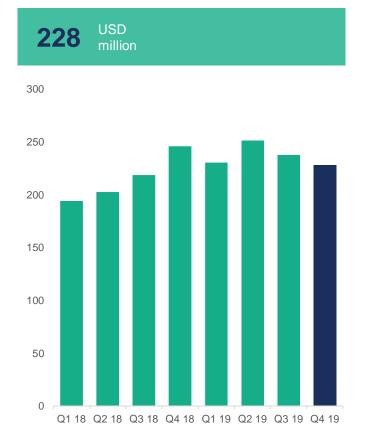




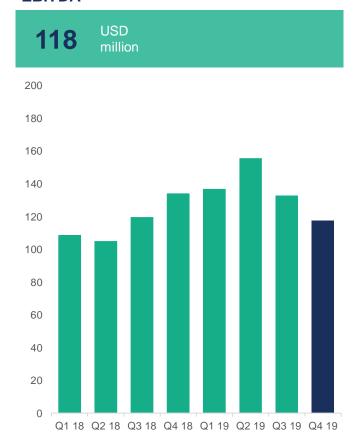
Income statement highlights Q4 FPSO segment¹



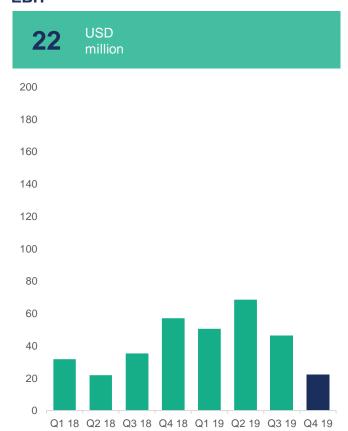
Operating revenue



EBITDA



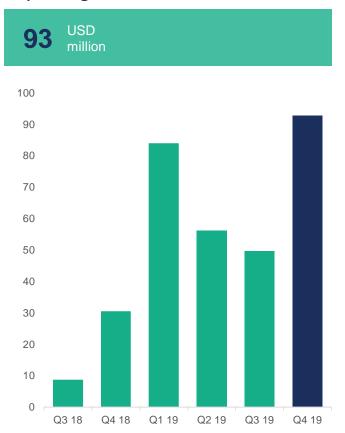
EBIT



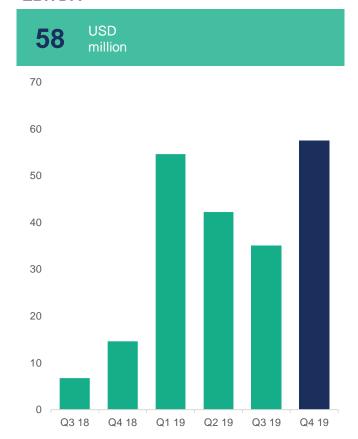
Income statement highlights Q4 E&P segment¹



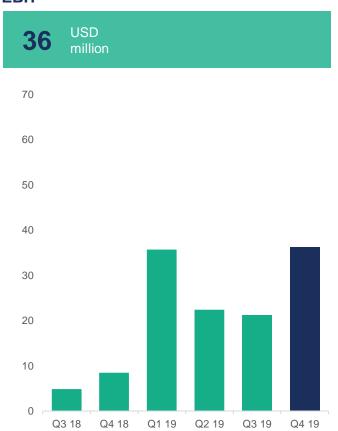
Operating revenue



EBITDA



EBIT



Income statement

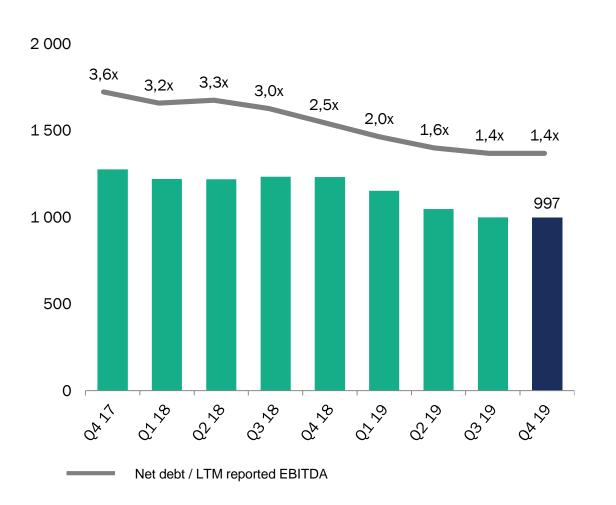


| USD million | Q4 2019 | Q3 2019 | 2019 | 2018 |
|---|---------|---------|---------|---------|
| Operating revenues | 303.4 | 267.2 | 1,153.0 | 870.4 |
| Operating expenses | (133.7) | (105.2) | (443.8) | (382.6) |
| Share of profit from associates | (0.3) | 0.1 | 0.7 | 1.4 |
| EBITDA | 169.4 | 162.1 | 709.9 | 489.2 |
| Depreciation, amortization and impaiments | (110.8) | (96.3) | (412.3) | (338.7) |
| Gain/(loss) sale of assets | - | (0.1) | - | 7.0 |
| EBIT | 58.6 | 65.7 | 297.6 | 157.5 |
| Net interest expense | (20.1) | (19.6) | (81.9) | (77.1) |
| FX, financial instruments and other financial items | 8.8 | (12.8) | (31.4) | (3.6) |
| Profit (loss) before tax | 47.3 | 33.7 | 184.3 | 76.8 |
| Income tax expense | (16.7) | (23.8) | (78.2) | (40.3) |
| Net profit (loss) | 30.6 | 9.5 | 106.1 | 36.5 |

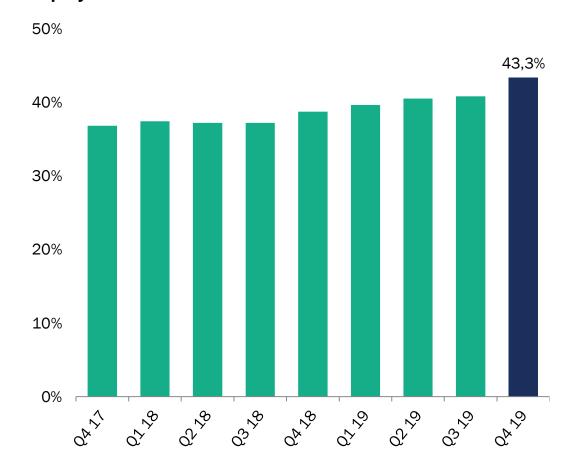
Significant strengthening of balance sheet



Net debt (USD million) and leverage ratio

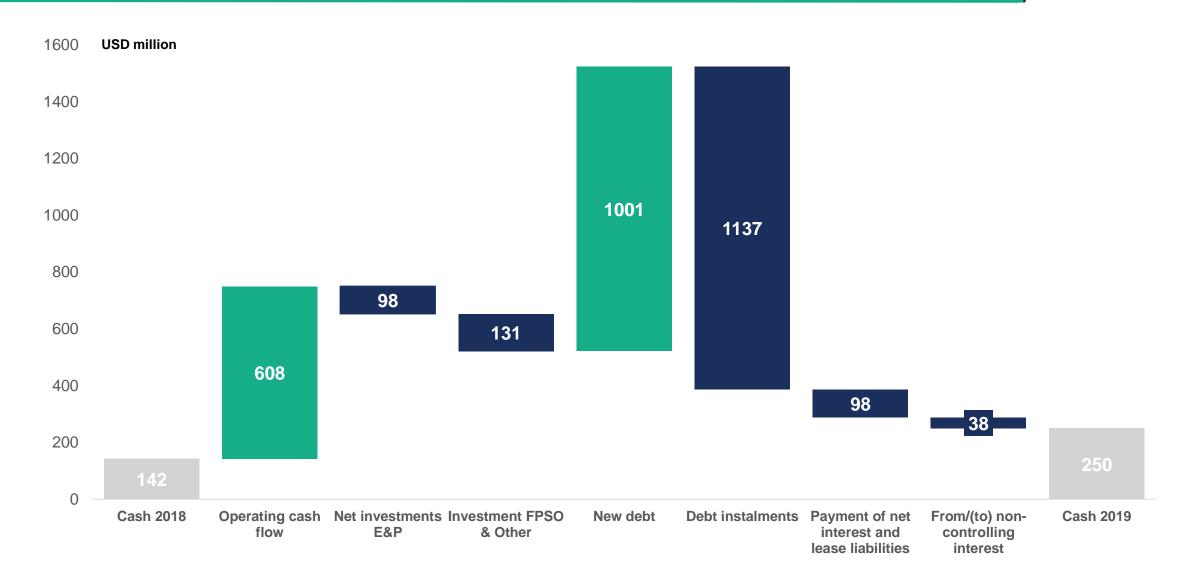


Equity ratio



Strong operational cash flow in 2019





Good progression on multiple financing initiatives



Gross debt (USD million end Q4 19)

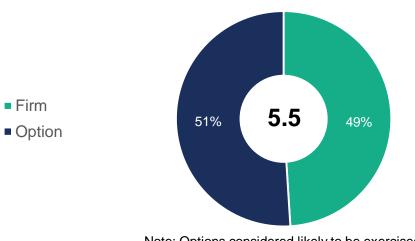


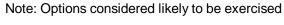
- Excludes related cross currency swaps.
- 2) Repaid in January 2020.
- 3) USD ~50 million of convertible bond classified as equity. Strike price adjusted from USD 10.24 to USD 9.27 post dividend of BWE shares.

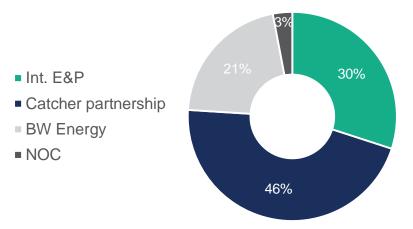
Stable FPSO backlog and increasing E&P reserves



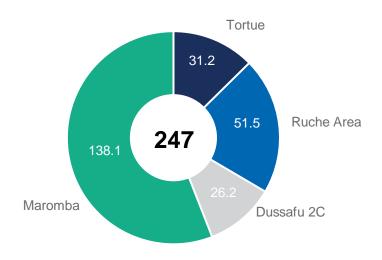
FPSO revenue backlog per Q4 (USD billion)







E&P assets per Q4 (mmbl net reserves and resources)



~10,700 bopd

Q4 2019 average gross daily production

247 mmbbl¹

Net reserve estimate

~5x

Increase in Dussafu 2P reserve base since YE 2017



¹⁾ Netherland, Sewell & Associates 2P and 2C (including development unclarified). Net reserves assumes 73.5% and 95% working interest in Dussafu and Maromba respectively.

Dividends resumed



Dividend policy

BW Offshore has an objective to generate competitive long-term total shareholder returns. This return will be achieved through growth and dividend distributions. The Company intends to pay dividends on a quarterly basis.

The Board of Directors targets a sustainable dividend that can grow over time, taking into account the Company's overall cash flow and future capital requirements. In addition to paying a cash dividend, BW Offshore may also buy back shares as part of its plan to distribute capital to shareholders.

- USD ~101 million of BWE shares distributed as dividend-in-kind paid in Q1 2020
- Plan to start paying quarterly cash dividends from Q2 2020
- The board will propose an initial annual dividend of USD 25 million¹
- Equivalent to USD ~0.034 per share per quarter

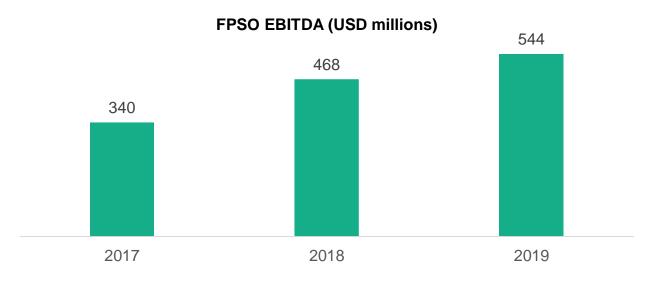


Selective investment approach enhancing financial performance

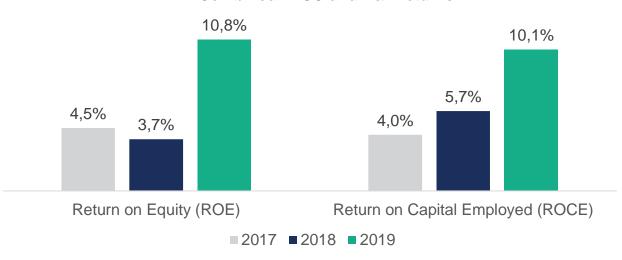


- BW Catcher confirming ability to deliver new high-value FPSO projects
- BW Adolo redeployment triggered by clearly defined E&P strategy
- Successful launch of BW Energy and Dussafu investment





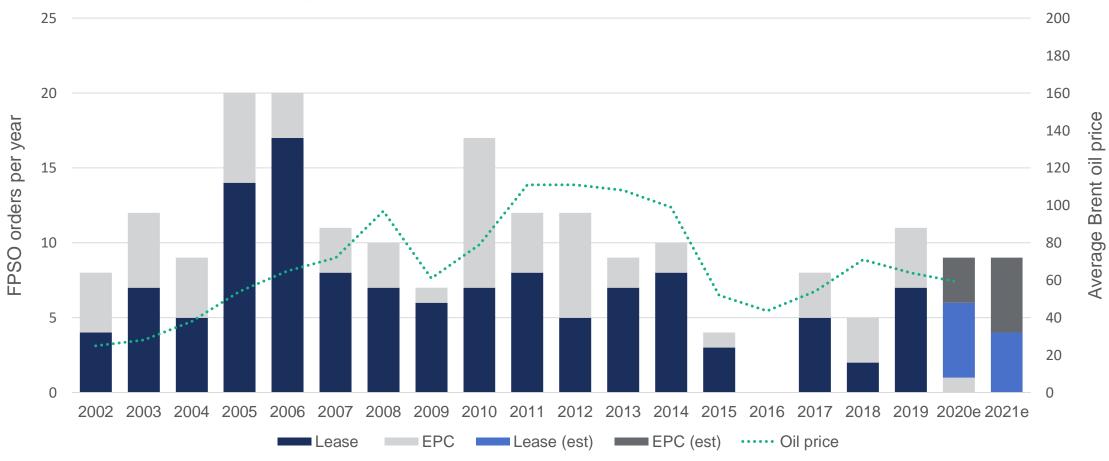
Combined FPSO and E&P returns



Tightening FPSO market offers growth opportunities







¹⁾ Source: Fearnley Offshore

Multiple paths to FPSO growth



Extensions



Petróleo Nautipa



BW Pioneer



Abo FPSO



Redeployments







BW Athena





Newbuilds







One new significant project beyond Berge Helene redeployment targeted within next 12 months

Delivering on strategic priorities



- FPSO backlog provides long-term cash flow visibility
- Oil price fluctuates at levels providing FPSO extensions
- Tightening FPSO market
- Actively pursuing new FPSO projects meeting required risk-return criteria
- Continued value generation through redeployments for field developments
- Increased financial flexibility and extended installment profile after bond refinancing and BWE listing



2019 achievements laying foundation for long-term growth



All-time-high Group EBITDA

USD 710 million

BWE listing completed

~USD 101 million in-kind distribution

Improved HSE performance

LTI 0.48 (LTM)

Resumption of cash dividends

USD ~0.034 per share from Q2 2020

Strong financial position

1.4x Net debt / LTM reported EBITDA

Positioned for growth

1 new FPSO project in next 12 months





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For further information please contact ir@bwoffshore.com

Event guidance



H2 2019

H1 2020

H2 2020

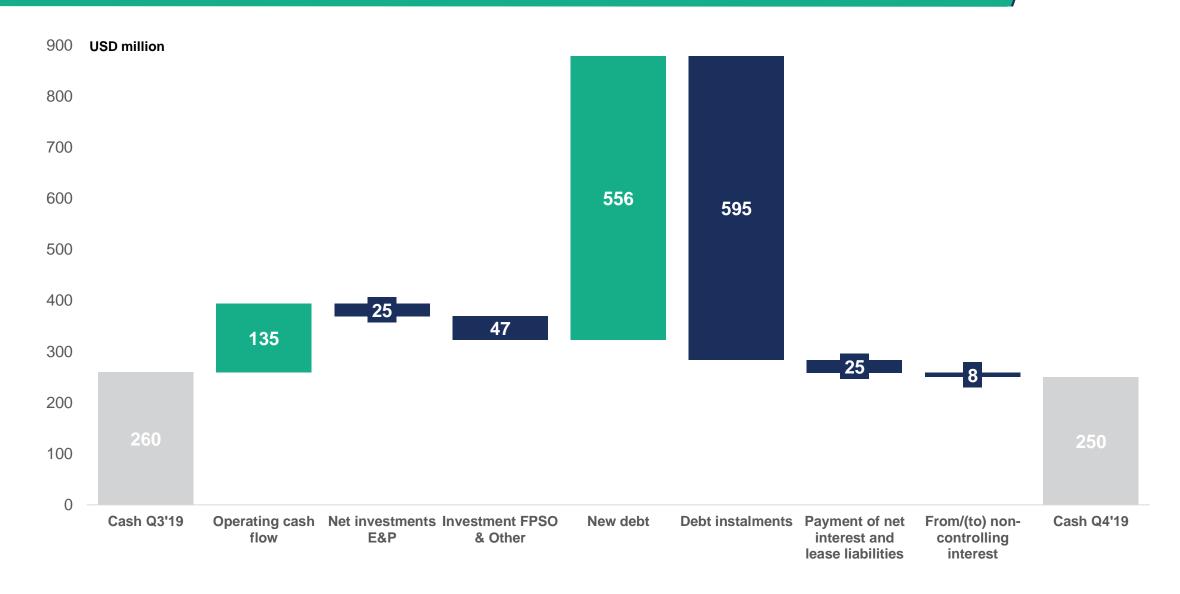
- Petróleo Nautipa extension√
- Abo extension ✓
- Umuroa not extended√
- Upgrades to BW Adolo

- Extensions for:
 - FPSO Polvo√
 - BW Cidade de São Vicente -
 - BW Pioneer
- FPSO Cidade de São Mateus agreement

- Berge Helene redeployment contract
- Extensions for:
 - Petróleo Nautipa
 - Abo

Q4 operational cash flow





Income statement



| | Q4 2017 | FY 2017 | Q1 2018 | Q2 2018 | Q3 2018 | Q4 2018 | FY 2018 | Q1 2019 | Q2 2019 | Q3 2019 | Q4 2019 | FY 2019 |
|---|---------|---------|---------|---------|---------|---------|-------------|---------|---------|---------|---------|---------|
| Operating revenue | 150.3 | 626.0 | 192.5 | 200.2 | 222.3 | 255.4 | 870.4 | 296.4 | 286.0 | 267.2 | 303.4 | 1,153.0 |
| Operating expenses | (77.3) | (290.7) | (84.5) | (95.1) | (96.0) | (107.0) | (382.6) | (110.1) | (94.8) | (105.2) | (133.7) | (443.8) |
| Share of profit/(loss) from equity accounted investments | 0.5 | 0.9 | 0.5 | 0.3 | 0.1 | 0.5 | 1.4 | 0.5 | 0.4 | 0.1 | (0.3) | 0.7 |
| Operating profit /(loss) before depreciation/amortisation | 73.5 | 336.2 | 108.5 | 105.4 | 126.4 | 148.9 | 489.2 | 186.8 | 191.6 | 162.1 | 169.4 | 709.9 |
| Depreciation | (57.6) | (225.9) | (76.5) | (82.7) | (86.2) | (91.1) | (336.5) | (103.4) | (100.6) | (96.1) | (110.4) | (410.5) |
| Amortisation | (0.7) | (2.7) | (0.5) | (0.5) | (0.5) | (0.6) | (2.1) | (0.7) | (0.5) | (0.2) | (0.4) | (1.8) |
| Impairment vessels and other assets | - | (27.4) | - | (0.1) | - | - | (0.1) | - | - | - 1 | - | - |
| Gain/(loss) sale of assets | - | - | - | - | - | 7.0 | 7.0 | 0.1 | - | (0.1) | - | - |
| Operating profit/(loss) | 15.2 | 80.2 | 31.5 | 22.1 | 39.7 | 64.2 | 157.5 | 82.8 | 90.5 | 65.7 | 58.6 | 297.6 |
| | | | | | | | | | | | | |
| Interest income | 0.5 | 1.8 | 0.5 | 0.6 | 0.6 | 0.7 | 2.4 | 0.8 | 1.1 | 1.2 | 1.1 | 4.2 |
| Interest expense | (8.8) | (39.6) | (18.9) | (20.4) | (18.9) | (21.3) | (79.5) | (21.9) | (22.2) | (20.8) | (21.2) | (86.1) |
| Gain/(loss) on financial instruments | (4.3) | 31.7 | 29.4 | (14.0) | 4.9 | (34.0) | (13.7) | (6.7) | (9.8) | (28.4) | 94.7 | 49.8 |
| Other financial items | 10.6 | (30.6) | (14.9) | 11.7 | (1.5) | 14.8 | 10.1 | (2.0) | (8.9) | 15.6 | (85.9) | (81.2) |
| Net financial income/(expense) | (2.0) | (36.7) | (3.9) | (22.1) | (14.9) | (39.8) | (80.7) | (29.8) | (39.8) | (32.4) | (11.3) | (113.3) |
| Profit/(loss) before tax | 13.2 | 43.5 | 27.6 | 0.0 | 24.8 | 24.4 | 76.8 | 53.0 | 50.7 | 33.3 | 47.3 | 184.3 |
| Income tax expense | 34.0 | (2.3) | (9.5) | (7.5) | (9.2) | (14.1) | (40.3) | (16.4) | (21.3) | (23.8) | (16.7) | (78.2) |
| Net profit/(loss) for the period | 47.2 | 41.2 | 18.1 | (7.5) | 15.6 | 10.3 | 36.5 | 36.6 | 29.4 | 9.5 | 30.6 | 106.1 |
| | | | | | | | | | | | | |
| Attributable to shareholders of the parent | 45.5 | 39.8 | 16.5 | (9.3) | 12.7 | 9.1 | 33.5 | 26.6 | 24.7 | 5.4 | 21.6 | 82.6 |
| Attributable to non-controlling interests | 1.7 | 1.4 | 1.6 | 1.8 | 2.9 | 1.2 | 3.0 | 10.0 | 4.7 | 4.1 | 9.0 | 23.5 |
| Basic earnings/(loss) per share (USD) net | 0.25 | 0.22 | 0.09 | (0.05) | 0.07 | 0.05 | 0.18 | 0.14 | 0.13 | 0.03 | 0.12 | 0.45 |
| Diluted earnings/(loss) per share (USD) net | 0.25 | 0.22 | 0.09 | (0.05) | 0.07 | 0.05 | 0.18 | 0.14 | 0.13 | 0.03 | 0.12 | 0.44 |

Balance sheet



| ASSETS | Q4 2017 | Q1 2018 | Q2 2018 | Q3 2018 | Q4 2018 | Q1 2019 | Q2 2019 | Q3 2019 | Q4 2019 |
|--|---------------------------------------|----------|---------|---------|---------|---------|---------|---------|---------|
| Vessels and vessels under construction | 2,808.4 | 2,778.2 | 2,743.1 | 2,681.2 | 2,614.6 | 2,555.5 | 2,498.3 | 2,431.8 | 2,377.1 |
| Property and other equipment | 10.1 | 10.2 | 10.6 | 12.0 | 13.3 | 13.3 | 14.1 | 14.6 | 16.0 |
| Right-of-use assets* | - | - | - | - | - | 23.0 | 25.0 | 22.4 | 22.0 |
| E&P tangible assets | 63.3 | 109.4 | 150.4 | 226.9 | 183.4 | 188.0 | 184.1 | 195.9 | 216.1 |
| Intangible assets | 6.7 | 6.9 | 8.5 | 29.0 | 37.7 | 36.5 | 40.4 | 92.5 | 101.1 |
| Equity accounted investments | 7.9 | 8.3 | 8.5 | 8.6 | 9.2 | 9.7 | 9.9 | 10.1 | 9.8 |
| Finance lease receivables | 77.5 | 72.6 | 67.6 | 62.5 | 57.3 | 52.1 | 46.7 | 41.2 | 35.6 |
| Deferred tax assets | 11.5 | 10.5 | 10.7 | 10.3 | 12.5 | 12.7 | 11.5 | 8.5 | 12.3 |
| Pension assets | 0.5 | 0.8 | 0.6 | 0.5 | _ | _ | - | _ | 0.2 |
| Derivatives | 7.7 | 15.6 | 18.0 | 21.2 | 12.9 | 6.7 | 2.3 | 0.8 | 5.7 |
| Other non-current assets | 5.4 | 6.4 | 10.0 | 2.6 | 10.8 | 8.3 | 4.9 | 7.1 | 1.6 |
| Total non-current assets | 2,999.0 | 3,018.9 | 3,028.0 | 3,054.8 | 2,951.7 | 2,905.8 | 2,837.2 | 2,824.9 | 2,797.5 |
| Total Hon-current assets | 2,333.0 | 3,010.5 | 3,020.0 | 3,034.0 | 2,331.7 | 2,303.0 | 2,037.2 | 2,024.5 | 2,737.3 |
| Inventories | 31.8 | 37.1 | 44.4 | 46.5 | 63.8 | 56.3 | 56.7 | 62.7 | 62.6 |
| Trade receivables and other current assets | 245.0 | 171.3 | 175.2 | 160.1 | 208.5 | 247.9 | 205.6 | 198.7 | 258.1 |
| Derivatives | 1.5 | 2.5 | 0.5 | 0.4 | 0.0 | 0.1 | 0.2 | 0.3 | 0.7 |
| Cash and cash equivalents | 145.5 | 162.7 | 145.0 | 145.4 | 142.1 | 177.0 | 265.2 | 259.5 | 250.2 |
| Assets held for sale | - | - | - | - | 50.4 | 24.0 | 25.1 | 25.5 | 230.2 |
| Total current assets | 423.8 | 373.6 | 365.1 | 352.4 | 464.8 | 505.3 | 552.8 | 546.7 | 571.6 |
| Total current assets | 423.0 | 3/3.0 | 303.1 | 332.4 | 404.6 | 303.3 | 332.8 | 540.7 | 3/1.0 |
| TOTAL ASSETS | 3,422.8 | 3,392.5 | 3,393.1 | 3,407.2 | 3,416.5 | 3,411.1 | 3,390.0 | 3,371.6 | 3,369.1 |
| EQUITY AND LIABILITIES | Q4 2017 | Q1 2018 | Q2 2018 | Q3 2018 | Q4 2018 | Q1 2019 | Q2 2019 | Q3 2019 | Q4 2019 |
| Shareholders' equity | 971.5 | 987.6 | 975.9 | 987.4 | 995.6 | 1,019.8 | 1,045.6 | 1,049.3 | 1,119.6 |
| Non-controlling interests | 287.9 | 281.8 | 286.0 | 281.3 | 325.3 | 330.3 | 327.8 | 324.8 | 338.9 |
| Total equity | 1,259.4 | 1,269.4 | 1.261.9 | 1,268.7 | 1.320.9 | 1,350.1 | 1,373.4 | 1,374.1 | 1,458.5 |
| • • | · · · · · · · · · · · · · · · · · · · | <u> </u> | | | | | | | |
| Interest-bearing long-term debt | 1,198.0 | 1,117.1 | 1,103.0 | 1,118.2 | 1,112.8 | 826.4 | 1,135.9 | 1,025.8 | 1,025.7 |
| Pension obligations | 4.2 | 4.3 | 4.3 | 4.3 | 4.6 | 4.5 | 4.7 | 4.3 | 5.3 |
| Asset retirement obligations | _ | _ | _ | 16.0 | 16.2 | 14.6 | 15.3 | 15.5 | 8.9 |
| Other long-term liabilities | 337.9 | 338.0 | 290.9 | 271.6 | 252.5 | 240.9 | 230.0 | 229.6 | 228.7 |
| Long-term lease liabilities* | _ | - | | | - | 16.8 | 16.6 | 14.4 | 14.8 |
| Derivatives | 101.9 | 79.8 | 92.8 | 90.5 | 112.9 | 89.5 | 96.5 | 85.6 | 35.5 |
| Total non-current liabilities | 1,642.0 | 1,539.2 | 1,491.0 | 1,500.6 | 1,499.0 | 1,192.7 | 1,499.0 | 1,375.2 | 1,318.9 |
| | 2,0 .2.0 | 1,000.1 | 2,152.0 | | 2,.55.0 | -, | 2,13310 | 1,070.1 | 2,020.0 |
| Trade and other payables | 287.8 | 305.8 | 370.1 | 365.9 | 324.0 | 321.6 | 296.8 | 304.6 | 325.6 |
| Derivatives | 1.1 | 0.5 | 1.0 | 1.2 | 2.3 | 26.3 | 25.2 | 63.2 | 23.1 |
| Interest-bearing short-term debt | 222.8 | 266.6 | 260.1 | 260.4 | 260.9 | 502.0 | 175.4 | 232.8 | 221.1 |
| Short-term lease liabilities* | 222.0 | 200.0 | 200.1 | 200.4 | 200.9 | 6.5 | 8.9 | 8.5 | 8.2 |
| | - 9.7 | | 9.0 | | 9.4 | | | | |
| Income tax liabilities | | 11.0 | | 10.4 | | 11.9 | 11.3 | 13.2 | 13.7 |
| Total current liabilities | 521.4 | 583.9 | 640.2 | 637.9 | 596.6 | 868.3 | 517.6 | 622.3 | 591.7 |
| Total liabilities | 2,163.4 | 2,123.1 | 2,131.2 | 2,138.5 | 2,095.6 | 2,061.0 | 2,016.6 | 1,997.5 | 1,910.6 |
| | 3,422.8 | | | | | | | | |

*Effects from the implementation of IFRS 16

Cashflow



| | Q4 2017 | FY 2017 | Q1 2018 | Q2 2018 | Q3 2018 | Q4 2018 | FY 2018 | Q1 2019 | Q2 2019 | Q3 2019 | Q4 2019 | FY 2019 |
|--|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|-----------|
| Profit/(loss) before taxes | 13.2 | 43.5 | 27.6 | - | 24.8 | 24.4 | 76.8 | 53.0 | 50.7 | 33.3 | 47.3 | 184.3 |
| Unrealised currency exchange loss/(gain) | (11.1) | 28.0 | 14.1 | (12.3) | 0.6 | (15.7) | (13.3) | 0.6 | 4.9 | (16.9) | 1.7 | (9.7) |
| Depreciation and amortisation | 58.3 | 228.6 | 77.0 | 83.2 | 86.7 | 91.7 | 338.6 | 104.1 | 101.0 | 96.4 | 110.9 | 412.4 |
| Share of loss/(profit) from equity accounted investments | (0.5) | (0.9) | (0.5) | (0.3) | (0.1) | (0.5) | (1.4) | (0.6) | (0.3) | (0.1) | 0.3 | (0.7) |
| Loss/ (gain) on sale of shares and fixed assets | - | - | - | - | - | (7.0) | (7.0) | (0.1) | - | 0.1 | - | - |
| Impairment | - | 27.4 | - | 0.1 | - | - | 0.1 | - | - | - | - | - |
| Share-based payment expense | - | - | - | - | - | - | - | - | - | - | 1.0 | 1.0 |
| Change in fair value of derivatives | 4.3 | (31.7) | (29.4) | 14.0 | (4.9) | 34.0 | 13.7 | 6.7 | 9.8 | 28.4 | (94.7) | (49.8) |
| Changes in ARO through income statement | - | - | - | - | - | 0.2 | 0.2 | 0.2 | 0.4 | 0.2 | (0.5) | 0.3 |
| Add back of net interest expense | 8.3 | 37.8 | 18.4 | 19.8 | 18.3 | 20.6 | 77.1 | 21.0 | 21.2 | 19.6 | 20.0 | 81.8 |
| Instalment on financial lease | 4.5 | 17.3 | 4.5 | 4.6 | 4.7 | 4.9 | 18.7 | 4.9 | 5.0 | 5.1 | 5.1 | 20.1 |
| Changes in inventories | (1.2) | (17.8) | (5.3) | (7.3) | (2.1) | (17.3) | (32.0) | 7.5 | (0.4) | (6.0) | 0.1 | 1.2 |
| Changes in trade and other current assets | (75.7) | 231.9 | 73.7 | (3.7) | 28.7 | (60.9) | 37.8 | (38.8) | 42.6 | 7.2 | (58.6) | (47.6) |
| Changes in trade and other payables | 37.6 | 31.6 | 17.9 | 64.3 | (4.3) | (76.2) | 1.7 | (3.5) | (8.0) | 21.8 | 13.8 | 24.1 |
| Changes in other balance sheet items and items related to operating activities | 79.8 | 91.8 | (4.0) | (46.8) | (46.1) | 61.2 | (35.7) | 13.6 | (41.6) | (19.5) | 101.4 | 53.9 |
| Taxes paid | (7.2) | (28.0) | (6.5) | (9.3) | (7.4) | (16.2) | (39.4) | (12.9) | (19.2) | (17.7) | (13.2) | (63.0) |
| Net cash flow from operating activities | 110.3 | 659.5 | 187.5 | 106.3 | 98.9 | 43.2 | 435.9 | 155.7 | 166.1 | 151.9 | 134.6 | 608.3 |
| Investment in operating fixed assets and intangible assets | (128.9) | (443.0) | (95.8) | (101.2) | (107.1) | (53.1) | (357.2) | (48.2) | (44.2) | (93.7) | (87.4) | (273.5) |
| Sale of fixed assets | - | - | - | - | - | - | - | - | 28.6 | - | 15.9 | 44.5 |
| Interest received | 0.5 | 1.8 | 0.5 | 0.6 | 0.6 | 0.7 | 2.4 | 0.8 | 1.0 | 1.2 | 1.2 | 4.2 |
| Cash outflow on business combinations | (0.1) | (35.4) | - | - | - | - | - | - | - | - | 0.1 | 0.1 |
| Net cash flow from investing activities | (128.5) | (476.6) | (95.3) | (100.6) | (106.5) | (52.4) | (354.8) | (47.4) | (14.6) | (92.5) | (70.2) | (224.7) |
| Proceeds from new interest-bearing debt | 33.0 | 374.0 | 56.0 | 25.0 | 95.0 | 65.0 | 241.0 | 105.0 | 340.0 | - | 556.2 | 1,001.2 |
| Repayment of interest-bearing debt | (275.4) | (725.9) | (108.5) | (35.5) | (80.7) | (53.6) | (278.3) | (152.0) | (354.9) | (34.4) | (595.2) | (1,136.5) |
| Interest paid | (21.4) | (87.3) | (19.5) | (19.2) | (20.4) | (19.2) | (78.3) | (21.2) | (27.8) | (19.6) | (23.7) | (92.3) |
| Payment of lease liabilities | - | - | - | - | - | - | - | (2.6) | (2.5) | (2.6) | (2.6) | (10.3) |
| Cash transfer from non-controlling interests* | 278.9 | 294.9 | (3.0) | 6.3 | 14.1 | 13.7 | 31.1 | (2.6) | (18.1) | (8.5) | (8.4) | (37.6) |
| Net cash flow from financing activities | 15.1 | (144.3) | (75.0) | (23.4) | 8.0 | 5.9 | (84.5) | (73.4) | (63.3) | (65.1) | (73.7) | (275.5) |
| Net change in cash and cash equivalents | (3.1) | 38.6 | 17.2 | (17.7) | 0.4 | (3.3) | (3.4) | 34.9 | 88.2 | (5.7) | (9.3) | 108.1 |
| Cash and cash equivalents at beginning of period | 148.6 | 106.9 | 145.5 | 162.7 | 145.0 | 145.4 | 145.5 | 142.1 | 177.0 | 265.2 | 259.5 | 142.1 |
| Cash and cash equivalents at end of period | 145.5 | 145.5 | 162.7 | 145.0 | 145.4 | 142.1 | 142.1 | 177.0 | 265.2 | 259.5 | 250.2 | 250.2 |

 $[\]hbox{*Cash transfer from non-controlling interests includes equity investment and loan}$

Key figures



| | Q4 2017 | FY 2017 | Q1 2018 | Q2 2018 | Q3 2018 | Q4 2018 | FY 2018 | Q1 2019 | Q2 2019 | Q3 2019 | Q4 2019 | FY 2019 |
|---|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| EBITDA-margin | 48.9 % | 53.7 % | 56.4 % | 52.6 % | 56.9 % | 58.3 % | 56.2 % | 63.0 % | 67.0 % | 60.7 % | 55.8 % | 61.6 % |
| Equity ratio | 36.8 % | 36.8 % | 37.4 % | 37.2 % | 37.2 % | 38.7 % | 38.7 % | 39.6 % | 40.5 % | 40.8 % | 43.3 % | 43.3 % |
| Return on equity | 17.9 % | 4.5 % | 2.7 % | -2.4 % | 4.8 % | 9.5 % | 3.7 % | 15.7 % | 14.0 % | 5.4 % | 4.8 % | 10.8 % |
| Return on capital employed | 3.6 % | 4.0 % | 4.6 % | 3.3 % | 5.5 % | 8.9 % | 5.7 % | 11.3 % | 12.5 % | 9.0 % | 8.2 % | 10.1 % |
| Net interest-bearing debt (USD million) | 1,275.3 | 1,275.3 | 1,221.0 | 1,218.1 | 1,233.2 | 1,231.6 | 1,231.6 | 1,151.4 | 1,046.1 | 999.1 | 996.6 | 996.6 |
| Cash flow per share (USD) | 0.60 | 3.57 | 1.01 | 0.57 | 0.53 | 0.23 | 2.36 | 0.87 | 0.85 | 0.82 | 0.75 | 3.29 |
| EPS - basic (USD) | 0.25 | 0.22 | 0.09 | (0.05) | 0.07 | 0.05 | 0.18 | 0.14 | 0.13 | 0.03 | 0.12 | 0.45 |
| EPS - diluted (USD) | 0.25 | 0.22 | 0.09 | (0.05) | 0.07 | 0.05 | 0.18 | 0.14 | 0.13 | 0.03 | 0.12 | 0.44 |
| Shares - end of period (million) | 185.0 | 185.0 | 185.0 | 185.0 | 185.0 | 185.0 | 185.0 | 185.0 | 185.0 | 185.0 | 185.0 | 185.0 |
| Share price (NOK) | 35.8 | 35.8 | 42.8 | 41.7 | 64.6 | 31.7 | 31.7 | 44.8 | 52 | 62.8 | 66.0 | 66.0 |
| Market cap (NOKm) | 6,621 | 6,621 | 7,916 | 7,713 | 11,948 | 5,854 | 5,854 | 8,286 | 9,608 | 11,615 | 12,207 | 12,207 |
| Market cap (USDm) | 807 | 807 | 1,018 | 945 | 1,461 | 674 | 674 | 964 | 1,128 | 1,278 | 1,390 | 1,390 |

Segments



| | Q4 2017 | FY 2017 | Q1 2018 | Q2 2018 | Q3 2018 | Q4 2018 | FY 2018 | Q1 2019 | Q2 2019 | Q3 2019 | Q4 2019 | FY 2019 |
|--|----------------|-----------|-----------|-----------|--------------|--------------|-----------|---------------------|---------|---------|---------------------|---------|
| FPSO | 151.4 | 629.0 | 194.2 | 202.7 | 218.7 | 245.9 | 861.5 | 230.5 | 251.2 | 237.7 | 228.0 | 947.4 |
| E&P | - | - | - | - | 8.7 | 30.5 | 39.2 | 84.0 | 56.2 | 49.5 | 92.7 | 282.4 |
| Eliminations | (1.1) | (3.0) | (1.7) | (2.5) | (5.1) | (21.0) | (30.3) | (18.1) | (21.4) | (20.0) | (17.3) | (76.8) |
| Revenues | 150.3 | 626.0 | 192.5 | 200.2 | 222.3 | 255.4 | 870.4 | 296.4 | 286.0 | 267.2 | 303.4 | 1,153.0 |
| | | | | | | | | | | | | |
| | Q4 2017 | FY 2017 | Q1 2018 | Q2 2018 | Q3 2018 | Q4 2018 | FY 2018 | Q1 2019 | Q2 2019 | Q3 2019 | Q4 2019 | FY 2019 |
| FPSO | 74.7 | 339.8 | 108.8 | 105.1 | 119.7 | 134.3 | 467.9 | 137.0 | 155.8 | 133.0 | 117.8 | 543.6 |
| E&P | (1.2) | (3.6) | (0.3) | 0.3 | 6.7 | 14.6 | 21.3 | 54.6 | 42.7 | 35.0 | 57.5 | 189.8 |
| Eliminations | - | - | - | - | - | - | - | (4.8) | (6.9) | (5.9) | (5.9) | (23.5) |
| EBITDA | 73.5 | 336.2 | 108.5 | 105.4 | 126.4 | 148.9 | 489.2 | 186.8 | 191.6 | 162.1 | 169.4 | 709.9 |
| | | | | ***** | | | | | | ***** | | |
| | Q4 2017 | FY 2017 | Q1 2018 | Q2 2018 | Q3 2018 | Q4 2018 | FY 2018 | Q1 2019 | Q2 2019 | Q3 2019 | Q4 2019 | FY 2019 |
| FPSO | (58.3) | (256.0) | (77.0) | (83.3) | (84.3) | (77.2) | (321.8) | (86.5) | (87.3) | (86.9) | (95.7) | (356.1) |
| E&P | - | - | - | - | (1.8) | (6.1) | (7.9) | (18.9) | (20.3) | (13.8) | (21.3) | (74.6) |
| Eliminations | - (50.2) | (250.0) | - (77.0) | - (02.2) | (0.6) | (1.4) | (2.0) | 1.4 | 6.5 | 4.3 | 6.2 | 18.4 |
| Depreciation, amortisation, impairment and gain sale of assets | (58.3) | (256.0) | (77.0) | (83.3) | (86.7) | (84.7) | (331.7) | (104.0) | (101.1) | (96.4) | (110.8) | (412.3) |
| | Q4 2017 | FY 2017 | Q1 2018 | Q2 2018 | Q3 2018 | Q4 2018 | FY 2018 | Q1 2019 | Q2 2019 | Q3 2019 | Q4 2019 | FY 2019 |
| FPSO | 16.4 | 83.8 | 31.8 | 21.8 | 35.4 | 57.1 | 146.1 | 50.5 | 68.5 | 46.1 | 22.1 | 187.2 |
| E&P | (1.2) | (3.6) | (0.3) | 0.3 | 4.9 | 8.5 | 13.4 | 35.7 | 22.4 | 21.2 | 36.2 | 115.5 |
| Eliminations | - | - | - | - | (0.6) | (1.4) | (2.0) | (3.4) | (0.4) | (1.6) | 0.3 | (5.1) |
| EBIT | 15.2 | 80.2 | 31.5 | 22.1 | 39.7 | 64.2 | 157.5 | 82.8 | 90.5 | 65.7 | 58.6 | 297.6 |
| | | | | | | | | | | | | |
| | Q4 2017 | FY 2017 | Q1 2018 | Q2 2018 | Q3 2018 | Q4 2018 | FY 2018 | Q1 2019 | Q2 2019 | Q3 2019 | Q4 2019 | FY 2019 |
| FPSO | 132.8 | 424.0 | 47.0 | 48.3 | 54.3 | 37.8 | 187.4 | 29.9 | 33.5 | 24.5 | 42.4 | 130.3 |
| E&P | 9.0 | 67.2 | 46.4 | 66.5 | 75.0 | 19.6 | 207.5 | 17.8 | 11.2 | 72.6 | 40.8 | 142.4 |
| Eliminations | - | - | - | (23.9) | (6.1) | (4.4) | (34.4) | (1.3) | (1.8) | (3.7) | - | (6.8) |
| CAPEX | 141.8 | 491.2 | 93.4 | 90.9 | 123.2 | 53.0 | 360.5 | 46.4 | 42.9 | 93.4 | 83.2 | 265.9 |
| | | | | | | | | | | | | |
| | Q4 2017 | FY 2017 | Q1 2018 | Q2 2018 | Q3 2018 | Q4 2018 | FY 2018 | Q1 2019 | Q2 2019 | Q3 2019 | Q4 2019 | FY 2019 |
| FPSO | 2,913.1 | 2,913.1 | 2,887.4 | 2,877.5 | 2,820.3 | 2,743.7 | 2,743.7 | 2,680.7 | 2,604.5 | 2,554.6 | 2,494.4 | 2,494.4 |
| E&P | 67.2 | 67.2 | 113.6 | 163.3 | 253.3 | 227.3 | 227.3 | 375.2 | 400.8 | 455.1 | 547.4 | 547.4 |
| Assets not allocated to segments | 18.7 | 18.7 | 17.9 | 17.8 | 17.9 | 19.6 | 19.6 | 43.4 | 44.8 | 39.7 | 43.8 | 43.8 |
| Eliminations | - | - | - | (30.6) | (36.7) | (38.9) | (38.9) | (193.5) | (212.9) | (224.5) | (288.1) | (288.1) |
| Total non-current assets | 2,999.0 | 2,999.0 | 3,018.9 | 3,028.0 | 3,054.8 | 2,951.7 | 2,951.7 | 2,905.8 | 2,837.2 | 2,824.9 | 2,797.5 | 2,797.5 |
| | Q4 2017 | FY 2017 | Q1 2018 | Q2 2018 | Q3 2018 | Q4 2018 | FY 2018 | Q1 2019 | Q2 2019 | Q3 2019 | Q4 2019 | FY 2019 |
| FPSO | - Q4 Z017 - | - FT 2017 | - Q1 2016 | - QZ Z016 | Q3 2018 - | Q4 2018 - | - FT 2018 | 1.6 | 1.6 | 1.6 | 1.6 | 6.4 |
| E&P | _ | _ | _ | _ | _ | _ | _ | 5.0 | 8.6 | 6.9 | 6.9 | 27.4 |
| Eliminations | _ | _ | _ | _ | _ | _ | _ | (4.8) | (6.9) | (5.9) | (5.9) | (23.5) |
| Effect on EBITDA of Implementing IFRS 16* | - | | | | | | - | (4.8) 1.8 | 3.3 | 2.6 | (3.9) 2.6 | 10.3 |
| Enest on Estima of implementing it to 10 | - | | | | | | | 1.0 | 3.3 | 2.0 | 2.0 | 10.5 |

^{*}The effect on EBITDA of implementing IFRS 16 is provided for information purposes only.