

# **IBA Reports Half Year 2024 Results**

### GROUP REVENUES UP 21.9%

### ACCELERATED BACKLOG CONVERSION IN PROTON THERAPY AND OTHER ACCELERATORS

### STRONG GROSS MARGIN IMPROVEMENT AND BREAKEVEN REBIT

**Louvain-Ia-Neuve, Belgium, 29 August 2024** - IBA (Ion Beam Applications S.A), the world leader in particle accelerator technology, today announces its consolidated results for the first half of 2024.

(EUR 000)	H1 2024	H1 2023	Variance	Variance %
Total Revenues	206 452	169 418	37 034	21.9%
Proton Therapy	107 724	95 082	12 642	13.3%
Other Accelerators	70 078	41 354	28 724	69.5%
Dosimetry	28 649	32 982	-4 333	-13.1%
REBITDA	6 776	-13 859	20 635	148.9%
% of Revenues	3.3%	-8.2%		
REBIT	43	-20 296	20 339	100.2%
% of Revenues	0.0%	-12.0%		
Profit Before Tax	-6 818	-22 656	15 838	69.9%
% of Revenues	-3.3%	-13.4%		
NET RESULT	-10 302	-27 263	16 961	62.2%
% of Revenues	-5.0%	-16.1%		

#### **Financial summary**

- Group H1 revenues increased by 21.9% to EUR 206.5 million (H1 2023: EUR 169.4 million), driven by accelerated backlog conversion and increasing Services revenues across all businesses
- Gross margin increased to 33.8%, up from 26.6% last year, driven in particular by an increase in the proportion of Other Accelerators revenues, improvement of project cost estimates and better margin mix in Proton Therapy (PT)
- Group REBIT of EUR 0.04 million, a strong improvement on the same period last year, reflecting a combination of backlog conversion, improvement in gross margin and the uptick in Services revenues
- Group order intake of EUR 113.9 million; of which PT was EUR 34.9 million, Other Accelerators was EUR 47.5 million and Dosimetry was EUR 31.5 million
- Strong acceleration of backlog conversion, but with equipment and upgrade backlog still standing at EUR 715 million (FY 2023: EUR 720 million). Overall Group Equipment and Services backlog remains high at EUR 1.4 billion
- Both PT and Other Accelerators Services revenues grew 8.8%

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- Total Group net loss of EUR 10.3 million (H1 2023: EUR 27.3 million loss)
- Healthy balance sheet, with EUR 60.2 million gross cash and EUR 21.7 million net cash position. Cash position reflects strong procurement and backlog conversion activity over the period. EUR 60 million undrawn short-term credit lines available at period end
- Mid-term guidance reiterated

#### **Business summary**

- 14 Other Accelerators systems sold in H1, a significant increase on the previous year (H1 2023: 8 systems)
- One Proteus<sup>®</sup>ONE<sup>1</sup> system sold in H1 to Connecticut Proton Therapy Center (H1 2023: Two Proteus<sup>®</sup>ONE systems and one Proteus<sup>®</sup>PLUS<sup>1</sup> system) and a partial Proteus<sup>®</sup>PLUS<sup>1</sup> equipment batch sold to CGN
- Post-period, memorandum of understanding (MoU) signed for two Proteus<sup>®</sup>ONE proton therapy solutions with the University of Pennsylvania Health System
- 35 PT projects under construction or installation at the end of the period with good progress on major Spanish and Chinese projects
- Strong Industrial Solutions performance, with excellent backlog conversion and growing Services revenue
- Dosimetry acquisition completed of California-based RadCal Corporation, specialists in medical imaging Quality Assurance
- IBA and SCK CEN's joint venture PanTera secured four commercial agreements for early supply of actinium-225 (<sup>225</sup>Ac) in a highly active market
- B Corp certification renewed during the period, with a significantly improved score of 114 points (2021: 90 points), placing the Group among the top 10% of those certified globally

**Olivier Legrain, Chief Executive Officer of IBA, commented:** *"In the first half of the year, we have made excellent progress with the acceleration of backlog conversion. Other Accelerators has had a particularly strong first half, with a high number of systems sold, strong backlog conversion and growing Services revenues. In the Proton Therapy division, alongside the accelerated delivery of projects, there was an uptick in margins as project costs stabilized after last year's high inflation.* 

"While the Dosimetry business was affected during the period by scheduled timing impacts, with slower backlog conversion in the first half and some market effects, we are expecting this to accelerate in the second half of the year, boosted also by the acquisition of RadCal. We are also pleased with the strong progress made by our joint venture PanTera, which is seeking to address the global supply shortage of actinium-225.

"Following the encouraging first half, our strong pipeline across all business units underpins our confidence for the remainder of the year and we expect a second half weighting of financial performance. Looking further ahead, we continue to reshape our businesses and provide them with more accountability in order to capitalize on future growth opportunities while safeguarding our core values across IBA. We are committed to delivering strong results as we continue to innovate to serve

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<sup>&</sup>lt;sup>1</sup> Proteus<sup>®</sup>ONE and Proteus<sup>®</sup>PLUS are the brand names of Proteus<sup>®</sup>235



our customers in all four businesses. Alongside this, we remain confident on delivering our mid-term guidance with strong progress already being made towards meeting our targets."

\*\*\*ENDS\*\*\*

Olivier Legrain, Chief Executive Officer, Henri de Romrée, Deputy Chief Executive Officer and Soumya Chandramouli, Chief Financial Officer, will host a conference call and webcast to present the Interim results, followed by a Q&A session.

The conference call will be held on **Thursday**, **29 August 2024 at 3pm CEST / 2pm BST / 9am EDT / 6am PDT** as a Teams webinar and can be accessed via <u>this link</u>.

If you would like to join by phone only, please dial (Phone conference ID 533 540 829#)

Belgium:	+32 2 890 97 20
UK:	+44 20 3321 5200
NL:	+31 20 708 6901
LU:	+352 27 87 00 02
US:	+1 347-991-7591
FR:	+33 1 70 99 53 51

The presentation will be available on <u>IBA's investor relations</u> website and on: <u>https://www.iba-worldwide.com/iba-half-year-2024-results-presentation-and-press-release</u> shortly before the call.

To ensure a timely connection, it is recommended that users register at least 10 minutes prior to the scheduled webcast.

For participants who do not have the Teams application installed, please follow the process described in <u>this link</u> to access the conference.

#### **Financial calendar**

Business Update Q3 2024 Full Year Results 2024 Capital Markets Day Business Update First Quarter 2025 Annual General Meeting Half Year Results 2025 21 November 2024
20 March 2025
Q2 2025
22 May 2025
11 June 2025
28 August 2025

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#### About IBA

IBA (Ion Beam Applications S.A.) is the world leader in particle accelerator technology. The company is the leading supplier of equipment and services in the field of proton therapy, considered to be the most advanced form of radiation therapy available today. IBA is also a leading player in the fields of industrial sterilization, radiopharmaceuticals and dosimetry. The company, based in Louvain-la-Neuve, Belgium, employs approximately 2,000 people worldwide. IBA is a certified B Corporation (B Corp) meeting the highest standards of verified social and environmental performance.

IBA is listed on the pan-European stock exchange EURONEXT (IBA: Reuters IBAB.BR and Bloomberg IBAB.BB). More information can be found at: <u>www.iba-worldwide.com</u>

# For further information, please contact: IBA

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# **Operating review**

#### **Proton Therapy and Other Accelerators**

(EUR 000)	H1 2024	H1 2023	Variance	Variance %
Revenues	177 803	136 436	41 367	30.3%
Proton Therapy	107 724	95 082	12 642	13.3%
Other Accelerators	70 078	41 354	28 724	69.5%
REBITDA	4 142	-18 486	22 628	122.4%
% of Revenues	2.3%	-13.5%		
REBIT	-1 072	-23 455	22 383	95.4%
Proton Therapy	-10 027	-22 948	12 921	56.3%
Other Accelerators	8 955	-507	9 462	1866.3%
% of Revenues	-0.6%	-17.2%		

(EUR 000)	H1 2024	H1 2023	Variance	Variance %
Equipment Proton Therapy	46 210	38 537	7 673	19.9%
Equipment Other Accelerators	52 805	25 473	27 332	107.3%
Total equipment revenues	99 015	64 010	35 005	54.7%
Services Proton Therapy	61 514	56 545	4 969	8.8%
Services Other Accelerators	17 273	15 881	1 392	8.8%
Total service revenues	78 788	72 426	6 362	8.8%
Total revenues Proton Therapy & Other Accelerators	177 803	136 436	41 366	30.3%
Service in % of segment revenues	44.3%	53.1%		

#### Overview

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- Total revenues of EUR 177.8 million, up 30.3% versus H1 2023, driven by backlog conversion, cost improvements on ongoing projects and growing Services revenues
- Proton Therapy (PT) equipment revenues increased to EUR 46.2 million thanks to good progress on existing contracts
- PT order intake of EUR 34.9 million, with one Proteus<sup>®</sup>ONE solution sold in the US and a partial Proteus<sup>®</sup>PLUS equipment configuration sold to CGN
- Post-period, MoU signed for two Proteus<sup>®</sup>ONE solutions in the USA
- Other Accelerators equipment revenue increased by 107% to EUR 52.8 million
- Excellent order intake for Other Accelerators with 14 new sales (EUR 47.5 million) alongside additional upgrades (H1 2023: eight machines)
- Services revenues grew to EUR 79 million boosted by new contracts and favorable exchange rates
- Continued R&D investment of around 13% of topline
- Combined PT/Other Accelerators REBIT of EUR -1.1 million
  - PT REBIT of EUR -10.0 million
  - Other Accelerators REBIT of EUR 8.9 million

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#### Proton Therapy

(EUR 000)	H1 2024	H1 2023	Variance	Variance %
Equipment Proton Therapy	46 210	38 537	7 673	19.9%
Services Proton Therapy	61 514	56 545	4 969	8.8%
Revenues	107 724	95 082	12 642	13.3%
REBIT*	-10 027	-22 948	12 921	56.3%
% of Revenues	-9.3%	-24.1%		

\* Based on a pro forma allocation of overheads and SG&A to each business

Overall Proton Therapy (PT) revenue increased by 13.3%, reflecting higher production levels and growing Services revenues. The acceleration of backlog conversion was previously communicated as a key focus area for driving revenue growth. The PT team has made strong progress against this objective with 35 projects currently under construction or installation. This includes nine Proteus<sup>®</sup>PLUS and 26 Proteus<sup>®</sup>ONE systems globally. Specifically, four shipments were made to customers in the US and EMEA, and two installations began during the period. As a result of the backlog conversion, equipment revenues grew by 19.9% in the period.

Services revenue grew by 8.8%, thanks to full year effects of three sites that started operations in 2023, several contract renewals and favorable foreign exchange impacts. There are now 44 IBA PT sites generating service revenues worldwide.

REBIT improved to EUR -10.0 million (H1 2023: EUR -22.9 million) benefiting from accelerated backlog conversion, project mix, and Services growth, offset by some inflationary impacts.

IBA remains the market leader in PT, with 42% of the market and a strong pipeline, particularly in the USA and Asia.

A one-room Proteus<sup>®</sup>ONE contract was secured with the Connecticut Proton Therapy Center in the US during the period, and additional scope equipment was ordered by CGN Medical Technology, as part of the existing strategic licensing agreement.

On June 4<sup>th</sup>, the results of a multi-centric phase III trial on Proton Therapy for head and neck cancer<sup>2</sup> were presented by Dr. Steven Frank of MD Anderson, at the American Society for Clinical Oncology Conference. This study showed proof of reduction of side effects with proton therapy compared to conventional radiotherapy and offers a good perspective in further demonstrating the value of PT to patients.

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<sup>&</sup>lt;sup>2</sup> Phase III randomized trial of intensity-modulated proton therapy (IMPT) versus intensity-modulated photon therapy (IMRT) for the treatment of head and neck oropharyngeal carcinoma (OPC)



In parallel, IBA continues to spearhead research on DynamicARC<sup>®3</sup> and ConformalFLASH<sup>®4</sup> with successful irradiation of proton arc clinical plans at Corewell Health and several publications made on ConformalFLASH<sup>®</sup> by Penn Medicine, opening the way for future research and clinical adoption.

Post-period IBA signed a Memorandum of Understanding with existing customer the University of Pennsylvania Health System for the installation of two side by side Proteus<sup>®</sup>ONE compact proton therapy solutions at the Penn Presbyterian Medical Center in Philadelphia, PA, USA.

(EUR 000)	H1 2024	H1 2023	Variance	Variance %
Equipment Other Accelerators	52 805	25 473	27 332	107.3%
Services Other Accelerators	17 273	15 881	1 392	8.8%
Revenues	70 078	41 354	28 724	69.5%
REBIT*	8 955	-507	9 462	1866.3%
% of Revenues	12.8%	-1.2%		

#### **Other Accelerators**

\* Based on a pro forma allocation of overheads and SG&A to each of IBA's businesses

Other Accelerators had a strong first half of the year, selling 14 machines globally, with order intake at EUR 47.5 million, a significant increase on the same period last year (H1 2023: eight machines, 28.9 million). Equipment revenues more than doubled, increasing to EUR 52.8 million. REBIT also grew to EUR 9.0 million (H1 2023: EUR -0.5 million), reflecting high value backlog conversion, as well as the growth of the Services business, which was up 8.8% compared to the same period last year. 12 installations started in the period, with 19 expected in the second half.

Industrial Solutions saw a particularly strong H1 related to equipment backlog conversion and growing Services demand, with revenues increasing by 200%. As anticipated, order intake has been impacted by macroeconomic factors, and is expected to pick up in the second half. Progress continues to be made in opportunities for environmental applications, such as employing IBA's Rhodotron<sup>®</sup> accelerators for water purification, aiming to break down an extensive array of PFAS (forever chemicals). IBA's strategy involves conducting in-house research, partnering with universities and industry peers as well as the Belgian Walloon Region.

At its User Meeting in May 2024, bringing together more than 75% of its customers, Industrial Solutions also launched its digital portal Beln, opening up the way for predictive maintenance and a wider service offering using data collected from IBA machines.

IBA's RadioPharma Solutions business had a strong first half in terms of order intake, boosted by sales of newly launched machines. During the period, in particular, one mid-energy Cyclone<sup>®</sup> IKON was sold in Asia and a low-energy Cyclone<sup>®</sup>KEY was sold in South America.

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<sup>&</sup>lt;sup>3</sup> DynamicARC® is a registered brand of the IBA's Proton Arc therapy solution currently under development phase.

<sup>&</sup>lt;sup>4</sup> ConformalFLASH<sup>®</sup> is a registered brand of IBA's Proton FLASH irradiation solution currently under research and development phase.



IBA and SCK CEN's joint venture PanTera has secured agreements with four companies including Bayer for the early supply of actinium-225 (<sup>225</sup>Ac), a strong sign of its credibility in a concentrated supply market. The radiotherapeutic market is currently worth an estimated \$7 billion and is expected to grow to \$39 billion by 2032<sup>5</sup>. The strategic collaboration with TerraPower Isotopes for early supply <sup>225</sup>Ac production, is progressing well, with the first shipments of thorium-229 (<sup>229</sup>Th) completed from Terrapower Isotopes to Belgium, on track to improve the short-term availability of this rare isotope for more clinical studies. Construction of the early supply production unit that will produce <sup>225</sup>Ac from early 2025 is ongoing currently in Mol, Belgium and the construction of a large-scale production facility remains on track to begin in 2025, with commercial production expected to start by 2029.

# Dosimetry

(EUR 000)	H1 2024	H1 2023	Variance	Variance %
Revenues	28 649	32 982	-4 333	-13.1%
REBITDA*	2 634	4 627	-1 933	-43.1%
% of Revenues	9.2%	14.0%		
REBIT*	1 115	3 159	-2 044	-64.7%
% of Revenues	3.9%	9.6%		

#### Overview

- Dosimetry experienced lumpy performance in the first half: the anti-corruption campaign in China, contraction of the MR LINAC market and backlog conversion scheduled later in the year impacted Dosimetry revenues:
  - After an all-time record order intake in H1 last year, H1 2024 came back to EUR 31.5 million (H1 2023: 36.9 million)
  - Revenues decreased to EUR 28.6 million (H1 2023: 33.0 million), impacted by the second half weighting of some projects and the anti-corruption campaign in China slowing down investment decisions in the first half
- Backlog remained high, at EUR 42.7 million (H1 2023: EUR 35.6 million), related to slower revenue recognition in the first half
- REBIT decreased to EUR 1.1 million (H1 2023: EUR 3.2 million) as a result of lower revenues and among others one time inflation compensation measures taken in Germany affecting H1 OPEX
- Improvement is anticipated in H2 with the anti-corruption campaign effects gradually lifting, higher project-related revenues and new tenders expected.

The Dosimetry team remains committed to expanding its expertise and was pleased to complete the acquisition of RadCal Corporation, a leader in diagnostic X-ray measurement based in California, USA, in February. It marks a significant expansion of IBA's Medical Imaging Quality Assurance portfolio and strengthens its presence in the US market. It is expected to be revenue accretive and EBIT positive by the end of 2024.

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<sup>&</sup>lt;sup>5</sup> https://www.ft.com/content/6ce668bc-4180-4e84-9feb-f25ac0e83f6f



### **Financial review**

Group revenue in the first half of the year was EUR 206.5 million, a 21.9% increase from the same period last year. The increase was driven by the acceleration of project delivery in Proton Therapy (PT) and Other Accelerators, alongside the growth of Services revenue.

Gross profit as a percentage of revenues was 33.8% (H1 2023: 26.5%), the more than 7% improvement driven by an increased proportion of high margin Other Accelerator projects with PT project costs stabilizing after a period of inflation.

Operating expenses increased by 6.8%, in line with expectations, with planned increases in selling and marketing and R&D expenses as the Group continues to invest heavily in future growth. The G&A expense line was limited to inflation.

The recurring operating profit (REBIT) for the period stood at break-even (EUR 0.04 million) (H1 2023: EUR -20.3 million), the significant year-on-year improvement reflecting the revenue growth and improvement in margins.

Other operating expenses of EUR 3.0 million reflected stock option costs, software implementation costs and reorganization expenses.

Financial expenses were strongly affected by foreign exchange losses from hyperinflation in Argentina.

Taxes decreased compared to 2023 thanks to contracts with better cost allocation between Asia and Belgium. 2023 had also included some one-off current tax effects in some countries.

As a result of the above IBA reported a net loss of EUR 10.3 million, a strong improvement from last year (H1 2023: EUR 27.3 million).

Operating cash flow was EUR -50.7 million (H1 2023: EUR -43.7 million) as inventory and downpayments to suppliers increased with backlog conversion. The position included a large overdue customer receivable.

Cash flow used in investing activities increased to EUR -10.8 million, driven by the acquisition of RadCal Corporation and a convertible loan to PanTera, partly offset by a decrease in CAPEX.

Cash flow from financing activities of EUR 12.8 million included proceeds from a new financial debt linked to a credit insurance payment on an overdue customer receivable, partially offset by the dividend paid on 2023 results and repayments on debts. Post-period, the debt related to the credit insurance claim was reimbursed to the insurance company, following the payment of the receivable to IBA by the customer.

IBA's balance sheet remained solid with EUR 60.2 million gross cash and EUR 21.7 million net cash at the end of H1. The expected decrease of the cash position was linked to working capital as the

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Company continued to procure inventory for its ongoing contracts, and in particular the ten-room Proteus<sup>®</sup>ONE contract in Spain. The Company had EUR 60 million undrawn short-term credit lines still available at the end of the period and all bank covenants were complied with.

## Sustainability

In May, IBA obtained its recertification as a B Corporation, achieving a score of 114 points, a substantial increase from 90 points in 2021. This places IBA within the top 10% of the more than 9,000 B Corps globally, underscoring the Company's commitment to leading the charge in social and environmental sustainability. IBA's score performance reflects its efforts in environmental initiatives, such as the introduction of eco-design in product development and a significant reduction in carbon emissions through revised transport and mobility policy, among others. In social matters, the Company has launched initiatives like collective intelligence and demonstrated a commitment to society with the launch of the Oncia community. In governance matters, IBA has further expanded the screening of its main suppliers based on the Ecovadis framework, and prepared for CSRD non-financial reporting, among others.

# Organization

As already communicated over the course of the past year, IBA sees growth potential in many new areas related to its key areas of expertise and has begun to shape the company to harness these growth opportunities, whilst maintaining its core focus on the delivery of its existing businesses. The first step in supporting this strategy was the appointment of Henri de Romrée as Deputy CEO in March 2024, with a focus on driving forward the development of the Other Accelerator business.

Furthermore, in line with this, IBA has decided to organize its businesses to more accurately reflect the growth potential of each and align its business divisions between the medical and non-medical applications of its technologies, enabling both greater focus and accountability.

IBA will group its Dosimetry and Proton Therapy businesses under a "Clinical" umbrella while Other Accelerators, including the Radiopharmaceutical and Industrial businesses and IBA's manufacturing capabilities, will become the "Technologies" business. Both of these divisions will be served by a corporate structure designed to smart share business-enabling services and safeguard core values, while maximizing ownership of decisions by the businesses. This reshaping will be implemented over the coming months and IBA will report its numbers under this format from December 31, 2024.

# Outlook

Following the encouraging first half of 2024 with strong revenue growth and margin improvement, IBA remains confident about performance for the remainder of the year. This confidence is

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underpinned by a highly active pipeline across all businesses. The Company expects the normal second half weighting of both top line and bottom line.

IBA reiterates its mid-term guidance that was laid out at the full-year results, based on the assumption that macro-economic factors remain stable over the coming year. In addition, guidance is on the basis that order intake remains solid, especially in the Proton Therapy and Industrial Solutions businesses. As a reminder, subject to these factors, IBA, expects:

- 15% CAGR 2022-2026 on revenues, nearly doubling revenues over the period
- REBIT on revenues to reach around 10% by 2026, delivered gradually and weighted to after 2024, as macro-economic effects wane and operating leverage accelerates with volume
- CAPEX to remain at around EUR 10-12 million per year until 2026 to support increased investment in infrastructure, innovation, sustainability and digitalization to maintain IBA's leading offering and invest in its future growth

IBA is making good progress towards meeting this mid-term guidance. The strong revenue growth in the first half of the year reflects IBA's commitment to the acceleration of backlog conversion, which was achieved across the business, and the Company is confident on continuing this trajectory to meet the 15% revenue CAGR target.

IBA delivered a strong improvement in REBIT versus the same period last year reflecting the revenue growth and margin improvement. Looking to the remainder of 2024, IBA expects this improvement to continue with an expected second half weighting. Thinking further ahead, the strengthened gross margin is expected to remain with a continued increase in the proportion of Other Accelerator revenues, alongside improved margin mix for Proton Therapy and a more stable inflationary environment. This underpins the Company's expectation of approaching a 10% REBIT margin by 2026.

The Company remains on track with CAPEX guidance, with EUR 4.4 million of CAPEX spend in the first half of 2024.

Alongside the continued strong performance of its core businesses, IBA believes that PanTera could provide significant future upside given the rapid growth in the radiotherapeutics market and the potential of PanTera to become a leading supplier of actinium-225.

#### **Directors' declarations**

In accordance with the Royal Decree of November 14, 2007, IBA indicates that this announcement was prepared by the Chief Executive Officer (CEO), Olivier Legrain, and the Chief Financial Officer (CFO), Soumya Chandramouli.

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# Report of the statutory auditor on the financial information presented in the press release over the half year consolidated financial statements

The statutory auditor has issued an unqualified review report dated 27 August 2024 on the company's condensed consolidated interim financial statements as of and for the six month period ended 30 June 2024, and has confirmed that the accounting data reported in the press release is consistent, in all material respects, with the accounts from which it has been derived.

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# **Other Figures**

ASSETS         Goodwill and other intangible assets       25 568       23 396       2 172         Property, plant and equipment and right-of-use assets       50 345       49 465       8800         Investments accounted for using the equity method       18 160       18 304       -144         Other investments       2 398       2 438       -400         Deferred tax assets       17 627       64         Long-term derivative financial assets       25       510       -485         Other inong-term receivable and operating assets       32 779       33 743       -964         Non-current assets       151 545       130 545       21 000         Contract assets       151 545       130 545       21 000         Contract assets       151 545       130 545       21 000         Contract assets       160 866       145 483       6183         Trade receivables       112 215       107 576       4 639         Other short-term assets and receivables       71 603       66 435       6 168         Short-term derivative financial assets       140       739       -2885         ToTAL ASSETS       596 156       597 528       1 372         EQUITY AND LIABILITIES       HY 2024       FY 2023	(EUR 000)	HY 2024	FY 2023	Variance
Property, plant and equipment and right-of-use assets       50 345       49 465       880         Investments accounted for using the equity method       18 160       18 304       -144         Other investments       2 398       2 438       -40         Deferred tax assets       25       510       -445         Long-term derivative financial assets       25       510       -445         Non-current assets       32 779       33 743       -964         Non-current rassets       32 500       38 444       15 056         Other iong-term receivables       151 545       130 545       21 000         Contract assets       53 500       38 444       15 056         Trade receivables       17 603       65 435       6 188         Short-term derivative financial assets       140       739       -599         Cash and cash equivalents       60 187       109 306       -49 119         Current assets       449 190       452 045       -28 855         TOTAL ASSETS       596 156       597 528       -1 372         Reserves and Retained earnings       4 303       20 232       -15 929         Long-term provisions       6 850       6 865       6 247         Long-term derivative f	ASSETS			
Investments         18 160         18 304         -144           Other investments         2 398         2 438         -400           Deferred tax sasets         17 621         64           Long-term derivative financial assets         25         510         -485           Other investments         25         510         -485           On-current assets         32 779         33 743         -964           Non-current assets         146 966         145 483         1483           Inventories         151 545         130 545         21 000           Contract assets         53 500         38 444         15 056           Trade receivables         116 215         107 576         4 639           Other short-term assets and receivables         116 03         66 435         6 186           Short-term derivative financial assets         140         739         -599           Cash and cash equivalents         60 187         1093 306         -49 119           Current assets         449 190         452 045         -2 855           Stort All SSETS         596 156         597 528         -1 372           EQUITY AND LIABILITIES         HY 2024         FY 2023         Variance	Goodwill and other intangible assets	25 568	23 396	2 172
Other investments         2 398         2 438         -40           Deferred tax assets         17 691         17 7 627         64           Long-term derivative financial assets         25         510         -485           Other long-term receivable and operating assets         32 779         33 743         -964           Non-current assets         161 545         130 545         21 000           Contract assets         151 545         130 545         21 000           Contract assets         53 500         38 444         15 056           Trade receivables         112 215         107 576         4 639           Other short-term assets and receivables         71 603         65 435         6 168           Short-term derivative financial assets         140         739         -599           Cash and cash equivalents         60 187         109 306         -49 119           Current assets         1449 190         452 045         -2 855           TOTAL ASSETS         596 156         597 528         -1 372           EQUITY AND LIABILITIES         HY 2024         FY 2023         Variance           Dang-term kase liabilities         21 880         21 880         21 829           Long-term provisions		50 345	49 465	880
Deferred tax assets         17 691         17 627         64           Long-term derivative financial assets         25         510         -485           Other long-term receivable and operating assets         32 779         33 743         -964           Mon-current assets         146 966         145 483         1483           Inventories         151 545         130 545         21 000           Contract assets         53 500         38 444         15 056           Trade receivables         112 215         107 576         4 639           Other short-term assets and receivables         71 603         65 435         6 188           Short-term derivative financial assets         140         739         -599           Cash and cash equivalents         60 187         109 306         -49 119           Current assets         449 190         452 045         -2 855           EQUITY AND LIABILITIES         HY 2024         FY 2023         Variance           Share capital and Share premium         85 980         85 980         0           Reserves and Retained earnings         4 303         20 232         -15 529           EQUITY         90 283         106 212         -15 929           Long-term borrowings         <	Investments accounted for using the equity method	18 160	18 304	-144
Long-term derivative financial assets         25         510         .485           Other long-term receivable and operating assets         32 779         33 743         .964           Non-current assets         146 966         145 483         1 483           Inventories         151 545         130 645         21 000           Contract assets         53 500         38 444         15 056           Trade receivables         112 215         107 576         4 639           Other short-term derivative financial assets         71 603         65 435         6 168           Short-term derivative financial assets         140         739         -599           Cash and cash equivalents         60 187         109 306         -49 119           Current assets         449 190         452 045         -2 885           TOTAL ASSETS         5966         5980         0         0           Reserves and Retained earnings         4 303         20 232         -15 929           Long-term borrowings         7 191         7 114         77           Long-term provisions         6 656         6 247         409           Long-term provisions         2 678         2 955         -277           Non-current liabilities	Other investments	2 398	2 438	-40
Other long-term receivable and operating assets         32 779         33 743         -964           Non-current assets         146 966         145 483         1483           Inventories         151 545         130 545         21 000           Contract assets         55 500         38 444         15 056           Trade receivables         112 215         107 576         4 639           Other short-term assets and receivables         71 603         65 435         6 168           Short-term derivative financial assets         140         739        599           Cash and cash equivalents         60 187         109 306         -49 119           Current assets         449 190         452 045         -2 8855           TOTAL ASSETS         596 156         597 528         -1 372           EQUITY AND LIABILITIES         HY 2024         FY 2023         Variance           Share capital and Share premium         85 980         85 980         0         0           Reserves and Retained earnings         7 191         7 114         77         10 521         -15 929           Long-term lease liabilities         21 880         21 896         -16         10 6212         -15 929           Long-term derivative financial liabilities<	Deferred tax assets	17 691	17 627	64
Non-current assets         146 966         145 483         1 483           Inventories         151 545         130 545         21 000           Contract assets         53 500         38 444         15 056           Trade receivables         112 215         107 576         4 639           Other short-term assets and receivables         71 603         65 435         6 188           Short-term derivative financial assets         140         739         -599           Cash and cash equivalents         60 187         109 306         -49 119           Current assets         449 190         452 045         -2 855           TOTAL ASSETS         596 156         597 528         -1 372           EQUITY AND LIABILITIES         HY 2024         FY 2023         Variance           Share capital and Share premium         85 980         85 980         0           Reserves and Retained earnings         7 191         7 114         77           Long-term borrowings         7 191         7 114         77           Long-term derivative financial liabilities         2 180         2 186         -16           Long-term derivative financial liabilities         2 678         2 955         -277           Non-current liabilities	Long-term derivative financial assets	25	510	-485
Inventories         151 545         130 545         21 000           Contract assets         53 500         38 444         15 056           Trade receivables         112 215         107 576         4 639           Other short-term assets and receivables         71 603         65 435         6 168           Short-term derivative financial assets         140         739         -559           Cash and cash equivalents         60 187         109 306         -49 119           Current assets         449 190         452 045         -2 855           TOTAL ASSETS         596 156         597 528         -1 372           EQUITY AND LIABILITIES         HY 2024         FY 2023         Variance           Share capital and Share premium         85 980         85 980         0           Reserves and Retained earnings         4 303         20 232         -15 929           Long-term borrowings         7 191         7 114         77           Long-term derivative financial liabilities         21 880         21 896         -16           Long-term derivative financial liabilities         26 6 247         409         18 778           Deferred tax liabilities         26 6 26 6 38 715         51         51           Short-term horo	Other long-term receivable and operating assets	32 779	33 743	-964
Contract assets         53 500         38 444         15 056           Trade receivables         112 215         107 576         4 639           Other short-term assets and receivables         71 603         65 435         6 168           Short-term derivative financial assets         140         739         -599           Cash and cash equivalents         60 187         109 306         -49 119           Current assets         449 190         452 045         -2 855           TOTAL ASSETS         596 156         597 528         -1 372           EQUITY AND LIABILITIES         HY 2024         FY 2023         Variance           Share capital and Share premium         85 980         85 980         0           Reserves and Retained earnings         4 303         20 232         -15 929           EQUITY         90 283         106 212         -15 929           Long-term borrowings         71 91         7114         77           Long-term lease liabilities         21 880         21 886         -16           Long-term provisions         6 656         6 247         409           Long-term lease liabilities         2 676         2 955         -277           Non-current liabilities         2 676         3	Non-current assets	146 966	145 483	1 483
Trade receivables       112 215       107 576       4 639         Other short-term assets and receivables       71 603       65 435       6 168         Short-term derivative financial assets       140       739       -599         Cash and cash equivalents       60 187       109 306       -49 119         Current assets       449 190       452 045       -2 855         TOTAL ASSETS       596 156       597 528       -1 372         EQUITY AND LIABILITIES       HY 2024       FY 2023       Variance         Share capital and Share premium       85 980       85 980       0         Reserves and Retained earnings       4 303       20 232       -15 929         Long-term borrowings       7 191       7 114       77         Long-term provisions       6656       6 247       409         Long-term provisions       6656       6 247       409         Long-term provisions       6656       6 247       409         Long-term provisions       2668       -17       049         Long-term provisions       2656       -277       409         Short-term borrowings       25 247       6 469       18 778         Short-term lease liabilities       2 678       2 955 <td>Inventories</td> <td>151 545</td> <td>130 545</td> <td>21 000</td>	Inventories	151 545	130 545	21 000
Other short-term assets and receivables         71 603         65 435         6 168           Short-term derivative financial assets         140         739         -599           Cash and cash equivalents         60 187         109 306         -49 119           Current assets         449 190         452 045         -2 855           TOTAL ASSETS         596 156         597 528         -1 372           EQUITY ND LIABILITIES         HY 2024         FY 2023         Variance           Share capital and Share premium         85 980         85 980         0           Reserves and Retained earnings         4 303         20 232         -15 929           EQUITY         90 283         106 212         -15 929           Long-term borrowings         7 191         7 114         77           Long-term provisions         6 666         6 247         409           Long-term provisions         2 69         2 86         -17           Other long-term liabilities         2 678         2 955         -277           Non-current liabilities         2 678         2 955         -277           Non-current liabilities         2 672         6 469         18 778           Short-term labilities         5 662         6 104 </td <td>Contract assets</td> <td>53 500</td> <td>38 444</td> <td>15 056</td>	Contract assets	53 500	38 444	15 056
Short-term derivative financial assets         140         739         -599           Cash and cash equivalents         60         109         306         -49         119           Current assets         449         190         452         445         -2         855           TOTAL ASSETS         596         156         597         528         -1         372           EQUITY AND LIABILITIES         HY 2024         FY 2023         Variance           Share capital and Share premium         85         980         85         980         0           Reserves and Retained earnings         4         303         20         222         -15         929           EQUITY         90         283         106         212         -15         929           Long-term borrowings         7         191         7         114         77           Long-term provisions         6         6656         6         247         409           Long-term provisions         2         6         6         16         16           Long-term liabilities         2         678         2         955         -277           Non-current liabilitities         2         678	Trade receivables	112 215	107 576	4 639
Cash and cash equivalents         60 187         109 306         -49 119           Current assets         449 190         452 045         -2 855           TOTAL ASSETS         596 156         597 528         -1 372           EQUITY AND LIABILITIES         HY 2024         FY 2023         Variance           Share capital and Share premium         85 980         85 980         0           Reserves and Retained earnings         4 303         20 232         -15 929           EQUITY         90 283         106 212         -15 929           Long-term borrowings         7 191         7 114         77           Long-term borrowings         21 880         21 896         -16           Long-term derivative financial liabilities         92 247         -125           Deferred tax liabilities         269         286         -17           Other long-term liabilities         2678         2 955         -277           Non-current liabilities         2 678         2 955         -277           Non-current liabilities         2 662         6 104         -442           Short-term borrowings         2 5 247         6 469         18 778           Short-term lease liabilities         1 734         555         1 179 <td>Other short-term assets and receivables</td> <td>71 603</td> <td>65 435</td> <td>6 168</td>	Other short-term assets and receivables	71 603	65 435	6 168
Current assets         449 190         452 045         -2 855           TOTAL ASSETS         596 156         597 528         -1 372           EQUITY AND LIABILITIES         HY 2024         FY 2023         Variance           Share capital and Share premium         85 980         85 980         0           Reserves and Retained earnings         4 303         20 232         -15 929           EQUITY         90 283         106 212         -15 929           Long-term borrowings         7 191         7 114         77           Long-term borrowings         7 191         7 114         77           Long-term provisions         6 656         6 247         409           Long-term derivative financial liabilities         269         286         -17           Other long-term liabilities         2 678         2 955         -277           Non-current liabilities         2 678         2 955         -277           Non-current liabilities         2 678         2 955         -277           Non-current liabilities         2 678         2 955         177           Short-term borrowings         2 5 247         6 469         18 778           Short-term derivative financial liabilities         1 734         555	Short-term derivative financial assets	140	739	-599
TOTAL ASSETS         596         150         1372           EQUITY AND LIABILITIES         HY 2024         FY 2023         Variance           Share capital and Share premium         85 980         85 980         0           Reserves and Retained earnings         4 303         20 232         -15 929           EQUITY         90 283         106 212         -15 929           EQUITY         90 283         106 212         -15 929           Long-term borrowings         7 191         7 114         77           Long-term borrowings         21 880         21 896         -16           Long-term provisions         6 656         6 247         409           Long-term provisions         6 656         6 247         409           Long-term idabilities         269         286         -17           Other long-term liabilities         2678         2 955         -277           Non-current liabilities         2 678         2 955         -277           Non-current liabilities         5 662         6 104         -442           Short-term borrowings         2 5 247         6 469         18 778           Short-term derivative financial liabilities         1734         555         1179	Cash and cash equivalents	60 187	109 306	-49 119
EQUITY AND LIABILITIES         HY 2024         FY 2023         Variance           Share capital and Share premium         85 980         85 980         0           Reserves and Retained earnings         4 303         20 232         -15 929           EQUITY         90 283         106 212         -15 929           Long-term borrowings         7 191         7 114         77           Long-term borrowings         21 880         21 896         -16           Long-term provisions         6 656         6 247         409           Long-term derivative financial liabilities         92         217         -125           Deferred tax liabilities         269         286         -17           Other long-term liabilities         2678         2 955         -277           Non-current liabilities         2 678         2 955         -177           Short-term portowings         2 5 247         6 469	Current assets	449 190	452 045	-2 855
Share capital and Share premium         85 980         85 980         0           Reserves and Retained earnings         4 303         20 232         -15 929           EQUITY         90 283         106 212         -15 929           Long-term borrowings         7 191         7 114         77           Long-term lease liabilities         21 880         21 896         -16           Long-term provisions         66 656         6 247         409           Long-term derivative financial liabilities         92         217         -125           Deferred tax liabilities         269         286         -17           Other long-term liabilities         2 678         2 955         -277           Non-current liabilities         2 678         2 955         -277           Non-term borrowings         25 247         6 469         18 778           Short-term lease liabilities         5 662         6 104         -442           Short-term provisions         6 458         8 783         -2 325           Short-term provisions         5 662         6 104         -442           Short-term provisions         6 458         8 783         -2 325           Short-term provisions         6 4237         76 564	TOTAL ASSETS	596 156	597 528	-1 372
Reserves and Retained earnings         4 303         20 232         -15 929           EQUITY         90 283         106 212         -15 929           Long-term borrowings         7 191         7 114         77           Long-term lease liabilities         21 880         21 896         -16           Long-term provisions         6 656         6 247         409           Long-term derivative financial liabilities         92         217         -125           Deferred tax liabilities         269         286         -17           Other long-term liabilities         2 678         2 955         -277           Non-current liabilities         2 678         2 955         -277           Non-current liabilities         2 678         2 955         -277           Non-current liabilities         2 678         2 955         -277           Non-term borrowings         2 5 247         6 469         18 778           Short-term provisions         6 458         8 783         -2 325           Short-term provisions         6 458         8 783         -2 325           Short-term derivative financial liabilities         1 734         555         1 179           Trade payables         66 237         76 564	EQUITY AND LIABILITIES	HY 2024	FY 2023	Variance
EQUITY         90 283         106 212         -15 929           Long-term borrowings         7 191         7 114         77           Long-term lease liabilities         21 880         21 896         -16           Long-term provisions         6 656         6 247         409           Long-term derivative financial liabilities         92         217         -125           Deferred tax liabilities         269         286         -17           Other long-term liabilities         2 678         2 955         -277           Non-current liabilities         38 766         38 715         51           Short-term lease liabilities         5 662         6 104         -442           Short-term lease liabilities         5 662         6 104         -442           Short-term provisions         6 458         8 783         -2 325           Short-term provisions         6 6 237         76 564         -10 327           Current income tax liabilities         2 363         1 723         640           Other payables         74 774         68 914         5 860           Contract liabilities         284 632         283 489         1 143           Current liabilities         284 632         283 489         1	Share capital and Share premium	85 980	85 980	0
Image: Construction         Image: Construction	Reserves and Retained earnings	4 303	20 232	-15 929
Long-term lease liabilities         21 880         21 896         -16           Long-term provisions         6 656         6 247         409           Long-term derivative financial liabilities         92         217         -125           Deferred tax liabilities         269         286         -17           Other long-term liabilities         2 678         2 955         -277           Non-current liabilities         38 766         38 715         51           Short-term borrowings         25 247         6 469         18 778           Short-term lease liabilities         5 662         6 104         -442           Short-term provisions         6 458         8 783         -2 325           Short-term provisions         6 458         8 783         -2 325           Short-term provisions         6 458         8 783         -2 325           Short-term derivative financial liabilities         1 734         555         1 179           Trade payables         66 237         76 564         -10 327           Current income tax liabilities         2 363         1 723         640           Other payables         74 774         68 914         5 860           Contract liabilities         284 632         283	EQUITY	90 283	106 212	-15 929
Long-term provisions         6 656         6 247         409           Long-term derivative financial liabilities         92         217         -125           Deferred tax liabilities         269         286         -17           Other long-term liabilities         2 678         2 955         -277           Non-current liabilities         38 766         38 715         51           Short-term borrowings         25 247         6 469         18 778           Short-term lease liabilities         5 662         6 104         -442           Short-term provisions         6 458         8 783         -2 325           Short-term derivative financial liabilities         1 734         555         1 179           Trade payables         66 237         76 564         -10 327           Current income tax liabilities         2 363         1 723         640           Other payables         74 774         68 914         5 860           Contract liabilities         284 632         283 489         1 143           Current liabilities         467 107         452 601         14 506           TOTAL LIABILITIES         505 873         491 316         14 557	Long-term borrowings	7 191	7 114	77
Long-term derivative financial liabilities         92         217         -125           Deferred tax liabilities         269         286         -17           Other long-term liabilities         2 678         2 955         -277           Non-current liabilities         38 766         38 715         51           Short-term borrowings         25 247         6 469         18 778           Short-term lease liabilities         5 662         6 104         -442           Short-term provisions         6 458         8 783         -2 325           Short-term derivative financial liabilities         1 734         555         1 179           Trade payables         66 237         76 564         -10 327           Current income tax liabilities         2 363         1 723         640           Other payables         74 774         68 914         5 860           Contract liabilities         284 632         283 489         1 143           Current liabilities         284 632         283 489         1 44 506           TOTAL LIABILITIES         505 873         491 316         14 507	Long-term lease liabilities	21 880	21 896	-16
Deferred tax liabilities         269         286         -17           Other long-term liabilities         2 678         2 955         -277           Non-current liabilities         38 766         38 715         51           Short-term borrowings         25 247         6 469         18 778           Short-term lease liabilities         5 662         6 104         -442           Short-term provisions         6 458         8 783         -2 325           Short-term derivative financial liabilities         1 734         555         1 179           Trade payables         66 237         76 564         -10 327           Current income tax liabilities         2 363         1 723         640           Other payables         74 774         68 914         5 860           Contract liabilities         284 632         283 489         1 143           Current liabilities         467 107         452 601         14 506           TOTAL LIABILITIES         505 873         491 316         14 557	Long-term provisions	6 656	6 247	409
Other long-term liabilities         2 678         2 955         -277           Non-current liabilities         38 766         38 715         51           Short-term borrowings         25 247         6 469         18 778           Short-term lease liabilities         5 662         6 104         -442           Short-term provisions         6 458         8 783         -2 325           Short-term derivative financial liabilities         1 734         555         1 179           Trade payables         66 237         76 564         -10 327           Current income tax liabilities         2 363         1 723         640           Other payables         74 774         68 914         5 860           Contract liabilities         284 632         283 489         1 143           Current liabilities         467 107         452 601         14 506           TOTAL LIABILITIES         505 873         491 316         14 557	Long-term derivative financial liabilities	92	217	-125
Non-current liabilities38 76638 71551Short-term borrowings25 2476 46918 778Short-term lease liabilities5 6626 104-442Short-term provisions6 4588 783-2 325Short-term derivative financial liabilities1 7345551 179Trade payables66 23776 564-10 327Current income tax liabilities2 3631 723640Other payables74 77468 9145 860Contract liabilities284 632283 4891 143Current liabilities467 107452 60114 506TOTAL LIABILITIES505 873491 31614 557	Deferred tax liabilities	269	286	-17
Short-term borrowings       25 247       6 469       18 778         Short-term lease liabilities       5 662       6 104       -442         Short-term provisions       6 458       8 783       -2 325         Short-term derivative financial liabilities       1 734       555       1 179         Trade payables       66 237       76 564       -10 327         Current income tax liabilities       2 363       1 723       640         Other payables       74 774       68 914       5 860         Contract liabilities       284 632       283 489       1 143         Current liabilities       467 107       452 601       14 506         TOTAL LIABILITIES       505 873       491 316       14 557	Other long-term liabilities	2 678	2 955	-277
Short-term lease liabilities       5 662       6 104       -442         Short-term provisions       6 458       8 783       -2 325         Short-term derivative financial liabilities       1 734       555       1 179         Trade payables       66 237       76 564       -10 327         Current income tax liabilities       2 363       1 723       640         Other payables       74 774       68 914       5 860         Contract liabilities       284 632       283 489       1 143         Current liabilities       467 107       452 601       14 506         TOTAL LIABILITIES       505 873       491 316       14 557	Non-current liabilities	38 766	38 715	51
Short-term provisions       6 458       8 783       -2 325         Short-term derivative financial liabilities       1 734       555       1 179         Trade payables       66 237       76 564       -10 327         Current income tax liabilities       2 363       1 723       640         Other payables       74 774       68 914       5 860         Contract liabilities       284 632       283 489       1 143         Current liabilities       467 107       452 601       14 506         TOTAL LIABILITIES       505 873       491 316       14 557	Short-term borrowings	25 247	6 469	18 778
Short-term derivative financial liabilities       1 734       555       1 179         Trade payables       66 237       76 564       -10 327         Current income tax liabilities       2 363       1 723       640         Other payables       74 774       68 914       5 860         Contract liabilities       284 632       283 489       1 143         Current liabilities       467 107       452 601       14 506         TOTAL LIABILITIES       505 873       491 316       14 557	Short-term lease liabilities	5 662	6 104	-442
Trade payables       66 237       76 564       -10 327         Current income tax liabilities       2 363       1 723       640         Other payables       74 774       68 914       5 860         Contract liabilities       284 632       283 489       1 143         Current liabilities       467 107       452 601       14 506         TOTAL LIABILITIES       505 873       491 316       14 557	Short-term provisions	6 458	8 783	-2 325
Current income tax liabilities         2 363         1 723         640           Other payables         74 774         68 914         5 860           Contract liabilities         284 632         283 489         1 143           Current liabilities         467 107         452 601         14 506           TOTAL LIABILITIES         505 873         491 316         14 557	Short-term derivative financial liabilities	1 734	555	1 179
Other payables         74 774         68 914         5 860           Contract liabilities         284 632         283 489         1 143           Current liabilities         467 107         452 601         14 506           TOTAL LIABILITIES         505 873         491 316         14 557	Trade payables	66 237	76 564	-10 327
Other payables         74 774         68 914         5 860           Contract liabilities         284 632         283 489         1 143           Current liabilities         467 107         452 601         14 506           TOTAL LIABILITIES         505 873         491 316         14 557	Current income tax liabilities			
Current liabilities         467 107         452 601         14 506           TOTAL LIABILITIES         505 873         491 316         14 557	Other payables	74 774	68 914	5 860
TOTAL LIABILITIES         505 873         491 316         14 557	Contract liabilities	284 632	283 489	1 143
	Current liabilities	467 107	452 601	14 506
TOTAL EQUITY AND LIABILITIES 596 156 597 528 -1 372	TOTAL LIABILITIES	505 873	491 316	14 557
	TOTAL EQUITY AND LIABILITIES	596 156	597 528	-1 372

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_(EUR 000)	H1 2024	H1 2023	Variance	Variance %
Sales and services	206 452	169 418	37 034	21.9%
Cost of sales and services (-)	136 619	124 380	12 239	9.8%
Gross profit/(loss)	69 833	45 038	24 795	55.1%
	33.83%	26.58%		
Selling and marketing expenses (-)	15 156	14 035	1 121	8.0%
General and administrative expenses (-)	27 709	27 099	610	2.3%
Research and development expenses (-)	26 925	24 200	2 725	11.3%
Recurring expenses (-)	69 790	65 334	4 456	6.8%
Recurring profit/(loss)	43	-20 296	20 339	100.2%
	0.02%	-11.98%		
Other operating result (-)	3 004	462	2 542	550.2%
Financial result (-)	2 713	1 879	834	44.4%
Share of profit/(loss) of equity-accounted companies (-)	1 144	19	1 125	5921.1%
Profit/(loss) before tax	-6 818	-22 656	15 838	69.9%
Tax result (-)	3 484	4 607	-1 123	-24.4%
Profit/(loss) for the period	-10 302	-27 263	16 961	62.2%

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# Press Release Inside/regulated information



(EUR 000)	H1 2024	H1 2023
CASH FLOW FROM OPERATING ACTIVITIES		
Net profit/(loss) for the period	-10 302	-27 263
Adjustments for :		
Depreciation of tangible assets	4 696	4 569
Depreciation and impairment of intangible assets	961	855
Write-off on receivables	580	203
Changes in fair value of financial assets (profits)/losses	296	-680
Changes in provisions	481	433
Deferred taxes	62	1 044
Share of result of associates and joint ventures accounted for using the equity method	1 144	19
Other non-cash items	69	-553
Net cash flow changes before changes in working capital	-2 013	-21 373
Trade receivables, other receivables and deferrals	-2 570	-1 361
Inventories and contracts in progress	-37 347	-31 497
Trade payables, other payables and accruals	-5 445	5 415
Other short-term assets and liabilities	-2 102	7 639
Changes in working capital	-47 464	-19 804
Net income tax paid/received	-1 134	-1 984
Interest expense	-70	-577
Net cash (used)/generated from operations	-50 681	-43 738
CASH FLOW FROM INVESTING ACTIVITIES		
Acquisition of property, plant and equipment	-2 278	-2 531
Acquisition of intangible assets	-2 163	-4 099
Cash received on disposal of fixed assets	-2 569	-182
Acquisitions de filiales, nettes du cash acquis	-161	0
Investment in Long-term subordinated bond	-3 500	0
Other investing cash flows	-127	-3
Net cash (used)/generated from investing activities	-10 798	-6 815
CASH FLOW FROM FINANCING ACTIVITIES		
Repayment of borrowings	-2 734	0
Repayment of principal portion of lease liabilities and proceeds from sublease	-3 597	-3 266
Proceeds from borrowings	21 512	0
Interest paid	66	797
Dividends paid	-3 521	0
(Acquisitions)/disposal of treasury of shares	563	0
Other financing cash flows	477	-741
Net cash (used)/generated from financing activities	12 766	-3 210
Net cash and cash equivalents at beginning of the period	109 306	158 366
Net change in cash and cash equivalents	-48 713	-53 763
Exchange (profits)/losses on cash and cash equivalents	-406	-1 292
Net cash and cash equivalents at end of the period	60 187	103 311

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