

company announcement

Novo Nordisk A/S - Share repurchase programme

Bagsværd, Denmark, 23 November 2020 – On 3 November 2020, Novo Nordisk initiated a share repurchase programme in accordance with Article 5 of Regulation No 596/2014 of the European Parliament and Council of 16 April 2014 (MAR) and the Commission Delegated Regulation (EU) 2016/1052 of 8 March 2016 (the "Safe Harbour Rules"). This programme is part of the overall share repurchase programme of up to DKK 17 billion to be executed during a 12-month period beginning 5 February 2020.

Under the programme initiated 3 November 2020, Novo Nordisk will repurchase B shares for an amount up to DKK 2.7 billion in the period from 4 November 2020 to 1 February 2021.

Since the announcement as of 16 November 2020, the following transactions have been made:

| | Number of B shares | Average purchase price | Transaction value, DKK |
|---------------------------------|-----------------------|---------------------------|---------------------------|
| Accumulated, last announcement | 905,000 | | 393,979,797 |
| 16 November 2020 | 115,000 | 425.32 | 48,911,525 |
| 17 November 2020 | 115,000 | 424.37 | 48,802,440 |
| 18 November 2020 | 120,000 | 422.23 | 50,667,116 |
| 19 November 2020 | 120,000 | 423.27 | 50,792,429 |
| 20 November 2020 | 120,000 | 424.28 | 50,913,888 |
| Accumulated under the programme | 1,495,000 | | 644,067,195 |

The details for each transaction made under the share repurchase programme are published on novonordisk.com.

With the transactions stated above, Novo Nordisk owns a total of 35,018,659 B shares of DKK 0.20 as treasury shares, corresponding to 1.5% of the share capital. The total amount of A and B shares in the company is 2,350,000,000 including treasury shares.

Novo Nordisk expects to repurchase B shares for an amount up to DKK 17 billion during a 12-month period beginning 5 February 2020. As of 20 November 2020, Novo Nordisk has since 5 February 2020 repurchased a total of 35,080,522 B shares at an average share price of DKK 424.95 per B share equal to a transaction value of DKK 14,907,496,665.

Novo Nordisk is a leading global healthcare company, founded in 1923 and headquartered in Denmark. Our purpose is to drive change to defeat diabetes and other serious chronic diseases such as obesity and rare blood and endocrine disorders. We do so by pioneering scientific breakthroughs, expanding access to our medicines and working to prevent and ultimately cure disease. Novo Nordisk employs about 44,000 people in 80 countries and markets its products in around 170 countries. Novo Nordisk's B shares are listed on Nasdaq Copenhagen (Novo-B). Its ADRs are listed on the New York Stock Exchange (NVO). For more information, visit novonordisk.com, Facebook, Twitter, LinkedIn, YouTube.

Further information

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