## Skagi hf. Financial results Q2 2025





**Best quarterly** 

insurance results

since listing and all

operational metrics

strong

Net financial

income

of insurance

investments under

target but over

benchmark<sup>1</sup>

1 Net financial income of VÍS insurance investments business unit

### Key highlights Q2 2025

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2.5%

80,9%

Combined

ratio

1.2%

0.4%

Q2 25 Benchmark Target

Financial services continues growth, with revenue **growing 120% YoY** 

Cross-selling

within Skagi group

in motion, with

emphasis on VÍS

and ÍV

collaboration

Increased organic growth in AuM, standing at 232bn

+3% +7bn

1/

Opportunities for Skagi in an evolving competitive landscape



732

parnaður í sjóðum

Besta kvedjor, Nå ottur bå VIS

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# VÍS is growing faster than market and has momentum moving forward



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- VÍS continues to show healthy YoY revenue growth
- In absolute terms, Q1 insurance revenue gains exceeded the combined growth of the top three competitors

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Íslandsbanki partnership (launched Q2) has significantly boosted daily lead volume, helping support further growth

## **Consistent improvement of insurance results**



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Strategic changes in early 2023 have driven a strong turnaround

- Continued focus on toptier customer service
- Revenue growth from higher market share and better coverage for existing clients
- Tight opex control, leveraging on past IT investments
- Claims ratio remains well below historical levels
- Q2 boosted, in part, by ISK 259m one-off from discontinued international operations

1. Thereof 259m due to one-off in discontinued international operations

# Insurance investment results under target but outperforming benchmark

Return of insurance investments<sup>1</sup>



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- Q2 return: 1.2% vs. 0.4% benchmark
- H1 2025 return: 0.1% below target but ahead of market benchmark
- Outperformance driven by strong bond returns, FX hedging, and private equity revaluations
- Portfolio shifted away from listed equities, with reduced exposure to underperforming domestic stocks

1. Insurance investments under management of Íslensk verðbréf

2. Benchmark return is combined from Kvika indices for each relevant asset class, based on investment strategy for VÍS Investment portfolio in each year

# Consistent revenue growth from Financial services with profitability improving



### Financial Services LTM pre-tax profit/loss by quarter, ISKm<sup>1</sup>



ÍSLENSK FOSSAR VERÐBRÉF

- Financial services have grown steadily in recent quarters, with a broader mix of revenue sources
- Strong emphasis on growth in asset and fund management: AM fees up from ISK 318m to 943m (LTM), a 3x increase
- Focus now on translating growth into profitability by leveraging ÍV merger synergies and scale benefits

1. This illustrates pro forma LTM pre-taz profit/loss by quarter. Fossar losses and revenue in Q1–Q3 2023 were not consolidated with Skagi as the marger of Fossar into Skagi was not concluded until as of Q4 2023.

# Clear opportunities for Skagi in an evolving market landscape

Illustrative



1) Not ranked by size, sorted by service offering



- The financial markets continue to evolve, with merger discussions among local banks signaling a consolidation-driven shift
- Expected consolidation in Iceland's financial services landscape is likely to create multiple strategic options for Skagi in terms of external growth
- Specifically, we see opportunity both in actively participating in future consolidation and in opportunistically acquiring select assets that may become available



	<b>re revenue A Group PBT</b> 87m 14% 1,267m YoY	Group profitGroup ROE972m18.4%annualised
Insurance	Investments	Financial services
Best insurance service results	Weak equities market negatively	Growth of Financial services
since listing in 2013	affect investment income	continues
<ul> <li>Insurance revenues grow 8.9% in Q2 2025</li> <li>Combined ratio of 80.9% (2Q 2024: 90.4%) delivering a result of ISK 1,499m and improvement of 804m YoY</li> <li>Cost ratio improves at 18.4% (2Q 2024: 19.7%)</li> <li>Results ahead of budget and guidance range updated accordingly to 92% - 95% in 2025</li> </ul>	<ul> <li>Return on investments 1.2% investment income of 536m in Q2 2025</li> <li>Negative impact from listed equites amount to ISK -121m in 2Q 2025</li> <li>Investment portfolio stands at 47bn at quarter end</li> </ul>	<ul> <li>Net financial services income grow 120% YoY</li> <li>Focus on scaling towards further profitability</li> <li>Continued strong performance in debt and corporate finance within investment banking</li> <li>Emphasis on growth in asset management to support further diversification of financial services</li> <li>AuM at 232bn at the end of the quarter</li> </ul>
<b>1,499m insurance service</b> result	-67m net financial income	<b>6m operating profit</b> before tax <sup>1</sup>
<b>80.9%</b> Combined ratio	536 million investment income	<b>232</b> AuM <sup>2</sup>
<b>8.9%</b> YoY revenue growth	1.2% return	<b>732 million</b> revenue <sup>3</sup>

### **Income statement Q2 2025**

Best insurance service results since listing in 2013

Income statement	Q2 2025	Q2 2024	Diff.	Diff. %
Insurance service result	1,499	695	804	116%
Net interest income	92	46	46	98%
Net fee and commission income	657	290	367	127%
Net financial income	-143	-31	-112	361%
Other income	73	37	36	95%
Net Operating Income	2,178	1,038	1,140	110%
Operating expenses	-860	-713	-147	21%
Amortization of intangible assets	-50	-36	-14	40%
Net impairments	-1	-2	1	-50%
Profit before taxes	1,267	287	980	342%
Income tax	-295	-149	-146	51%
Profit	972	138	834	606%

Group KPIs				
Core Revenues	8,587	7,546	1,041	14%
ROE - annualised	18.4%	2.7%	15.7p.p	
Profit per share	0.51	0.07	0.44	628%

Business Unit KPIs				
Insurance revenue	7,855	7,213	642	9%
Combined ratio	80.9%	90.4%	-9.5p.p	
Financial services income	732	333	399	120%
Investment income	536	352	139	52%
Investment income return %	1.2%	0.8%	0.4p.p	



#### Insurance

- Insurance revenue 7,855m (9% YoY)
- Combined ratio 80.9% and insurance service result 1.499m (804 million improvement YoY)

#### **Financial services**

- Net interest income 92m from Fossar and ÍV (98% YoY)
- Net fee and commission income from Fossar and ÍV 657m (127% YoY)

#### Investments

- Investment income 536m, representing a 1.2% return in the period
- Net financial income negative 143m

#### Net operating income

 Net operating income 2,178m (110% YoY)

#### **Expenses**

- Operating expenses 860m (21% YoY)
- Net impairments in line YoY

#### Results

• Pre-tax profit of 1,267m and profit after tax of 972m

### **Income statement 1H 2025**

Results impacted by negative investment returns

Income statement	H1 2025	H1 2024	Diff.	Diff. %
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Insurance service result	1,449	453	996	220%
Net interest income	200	97	103	106%
Net fee and commission income	1,192	831	361	43%
Net financial income	-1,241	468	-1,709	-365%
Other income	123	62	61	98%
Net Operating Income	1,723	1,911	-188	-10%
Operating expenses	-1,726	-1,342	-384	29%
Amortization of intangible assets	-97	-72	-25	35%
Net impairments	-4	-9	5	-56%
Profit before taxes	-104	488	-592	-121%
Income tax	-276	-216	-60	78%
Profit	-380	272	-652	-240%

Group KPIs				
Core Revenues	16,898	14,961	1,937	13%
ROE - annualised	-3.5%	2.6%	-6.1p.p	
Profit per share	-0.19	0.15	-0.35	-233%

Business Unit KPIs				
Insurance revenue	15,386	14,002	1,384	10%
Combined ratio	90.6%	96.8%	-6.3p.p	
Financial services income	1,512	960	552	58%
Investment income	39	1,298	-1,259	-97%
Investment income return %	0.1%	3.0%	-2.9p.p	



#### Insurance

- Insurance revenue 15,386m (10% YoY)
- Combined ratio 90.6% and insurance service result 1.449m (996 million improvement YoY)

#### **Financial services**

- Net interest income 200m from Fossar and ÍV (106% YoY)
- Net fee and commission income from Fossar and ÍV 1,192m (43% YoY)

#### Investments

- Investment income 39m, representing a 0.1% return in the period
- Net financial income negative 1,241m

#### Net operating income

 Net operating income 1,723m (-10% YoY)

#### Expenses

- Operating expenses 1,726m (29% YoY)
- Net impairments slightly lower YoY

#### Results

- Pre-tax loss of 104m and loss after tax of 380m
- High effective tax rate due to losses on listed equity

### **Balance sheet**

Strong and robust balance sheet

Balance sheet, ISKm	30.6.2025	31.3.2025	Δ%	30.6.2024	Δ%
Assets					
Cash	2,317	3,091	-25%	1,467	58%
Insurance investments assets	45,720	46,021	-1%	44,025	4%
Fixed income securities	5,360	6,768	-21%	4,787	12%
Shares and other variable income securities	494	387	28%	231	113%
Securities used for hedging	6,023	4,951	22%	4,226	43%
Loans to customers	9,598	8,643	11%	3,908	146%
Goodwill and intangible assets	5,878	5,373	9%	4,068	44%
Other assets	7,056	7,259	-3%	5,981	18%
Total Assets	82,446	82,493	0%	68,693	20%
Liabilities and Equity					
Insurance liabilities	30,340	30,819	-2%	27,501	10%
Money market deposits	10,682	9,412	13%	9,115	179
Bills and marketable instruments	4,222	4,764	-11%	2,119	99%
Other liabilities	11,949	12,820	-7%	6,285	90%
Subordinated liabilities	3,859	3,752	3%	3,716	4%
Total Liabilities	61,053	61,567	-1%	48,736	25%
Equity	21,393	20,927	2%	19,957	79
Total Liabilities and Equity	82,446	82,493	0%	68,693	20%



- Total group assets are 82bn (+20% YoY)
- Insurance investment assets stand at 45.7bn (47bn including cash)
- Insurance liability 30.3bn (10% YoY)
- Balance sheet of Fossar consists mainly of liquid government bonds and listed assets
- Loans to customers consist in part of financing with security in liquid listed assets
- Fossar funding source is mostly in form of money market deposits, bills and bonds
- Fossar has continued to diversify its funding sources with longer term bonds
- Goodwill and intangible assets are mainly related to acquisitions and mergers in financial services
- Equity of the group stands at 21.4bn

## **Business unit financials**

- Insurance
- Financial services
- Investments



### Insurance

### Ongoing journey towards growth and improved profitability



Life insurance revenue



Insurance contract results



90.6

18.8

71.8

H1 25



- Positive momentum in insurance revenue remains
- 8.9% insurance revenue growth in Q2 YoY and 9.9% H1 2025
- Strong 12.1% Q2 growth in life and health insurance and ongoing emphasis on growth in this product range
- The partnership with Íslandsbanki which began this quarter is off to a strong start
- Claims ratio historically low in Q2 •
- Cost measures implemented and higher premium base continue to result in decreased cost ratio, down to 18.8% in H1 2025 compared to 20.3% the year before
- Combined ratio is 80.9% in Q2 and 90.6% in H1 2025, partly driven by a positive 259m one-off in relation to discontinued international operations
- Thus, guidance range for combined ratio for the year has been updated to 92-95%, from 93-96%

All amounts are in ISKm unless stated otherwise

### **Financial services**

### **Growth of Financial services continues**



**Income and costs per FTE** ISKm annualized, only including financial services

Income per FTE Costs per FTE



Composition of financial services income, % Excluding financial income



Assets under management billions ISK





- Financial services generate revenue growth of 120% in Q2 and 58% YoY in 1H 2025
- Financial services continues to deliver diversified income streams, with over 70% of income coming from non-capital markets related activities in in 2025
- Group AuM of 232bn at end of period growing at 12% p.a. and we see a momentum for even stronger growth in the second half of the year with new fund products
- Significant expenses were incurred in the first half in relation to the merger of Íslensk verðbréf and other one-off expenses, in total amounting to 95m
- Financial services delivered pretax profit of 6 million Q2 but a pretax loss of 27m in 1H 2025
- Focus is now firmly on scaling towards further profitability

All amounts are in ISKm unless stated otherwise

### Investments

### Weak equities market negatively affect investment income



Investment income from assets in Q2 2025



### Net financial income breakdown of investments in Q2 2025



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- Weak listed equities negatively impact investment results by ISK -1,184 million in 1H 2025, thereof -1,063m in Q1 and -121m in Q2
- Return on investments 1.2% in Q2 and 0.1% in 1H 2025
- Investment income of 536m in Q2 and 39m in 1H 2025
- Investment income mainly driven across bond portfolio whilst equities remained weak during the same period
- Current interest rate environment drives high financial expenses from insurance contracts and other finances costs, totaling 524m in Q2 and 1,036m in 1H 2025
- Net financial income result of investments is -67m in 2Q and -1,155m in 1H 2025

### **Investment portfolio**

### Investment portfolio with limited exposure on listed equity

#### Investment assets<sup>1</sup>, ISK billions



### Bonds - duration and CPI-linked ratio



Q123 Q223 Q323 Q423 Q124 Q224 Q324 Q424 Q125 Q225

#### Asset allocation shift in Q2 25



### Asset allocation



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Investment asset portfolio<sup>1</sup> stands at 47bn at end of quarter, consisting of financial assets of VÍS insurance

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- Composition of portfolio is 69%
   bonds and 31% equity, thereof
   14% in unlisted equity
- Allocation shift with reduced listed equities and lower exposure to other bonds
- Duration higher at about 3.2 in Q2
- Foreign bonds are comprised of foreign credit funds and bonds issued by financial institutions
- Currency hedges are in place against the foreign bond exposure

## **Operating costs and solvency**

- Operating costs
- Solvency and bank capitalisation



### **Operating costs**

Operating costs impacted by costs related to ÍV merger

### **Operating costs**



**Employees (FTEs)** 







- Operating costs increase YoY mainly due to inclusion of ÍV base operating costs.
   Furthermore costs are higher due to integration and other one off expenses within Financial services of approx. 95 million in 1H 2025
- Other integration costs incurred by the group during the period amounted to approx. 40 million, related to transfer of insurance and establishment of group structure
- Streamlining of operating costs continues with focus on cost measures and synergies across all business units
- Average 244 FTEs at end of period and has reduced by 7 FTEs during the year. FTEs are up 6 FTEs YoY, which is explained in part by ÍV aquisition
- Insurance base costs increase only ~3% YoY

### Solvency ratio and inv. bank capital

Market conditions and dividend result in solvency temporarily below target





Solvency position

- Group solvency ratio is 1.28 at end of year while VÍS insurance solvency ratio is 1.43
- Own funds are within target policy levels;

#### Fossar capital position

- Fossar capital ratio of 23.9%
- Fossar capital position is ~200m above capital requirement

### Capital allocation

 Capital allocation optimization within the Group to support internal and external growth is consistently monitored

### Key takeaways





### Insurance services deliver strong results but investment income is below expectations

- Insurance: Results ahead of expectations and strong momentum into the second half of the year
- Financial Services: Revenue growth on track and emphasis on increasing profitability with continued growth
- Investments: Weak equity markets have considerable impact on results

Ongoing positive momentum in insurance services into the 2H

Record 1,449m results in 1H 2025

Financial services continue to **grow** – with a YoY income growth of **58% in 1H 2025**  Strong results in Q2 2025 delivering ROE of 18.4% despite muted returns from investment portfolio First half **impacted heavily** by weak performance in the Icelandic equities market



## **Appendix:** Further information

### Investment portfolio – additional information

Breakdown of asset allocation and major positions in the portfolio

Allocation of bonds and equity



Unlisted assets – 5 largest

	Value 30.06.2025	Value 31.03.2025	Difference	Share price 31.03.2025
CORIPHARMA	827	827	0	13.7
BLUE LAGOON	705	705	0	80
annata Powering possibilities	611	602	9	134.9*
	425	330	95	83.5**
💊 Styrkás	300	0	300	20.5

\* indirect via VPE AN (VEX) | \*\*indirect via Nox Holding ehf.



Equity – 10 largest and return in guarter



### **Fossar Investment Bank – balance sheet**

Strong balance sheet with majority of assets in listed assets

Balance sheet	30.6.2025	31.3.2025	Δ%
Assets			
Fixed income securities	5,087	6,484	-22%
Shares and other variable income securities	494	387	6%
Securities used for hedging	6,023	4,951	22%
Cash	928	909	2%
Loans to customers	9,598	8,643	11%
Claims and other assets	1,343	1,282	7%
Total assets	23,472	22,656	3%
Liabilities and Equity			
Borrowings	3,350	4,400	-24%
Money market deposits	10,682	9,412	13%
Bills and marketable instruments	4,222	4,764	-11%
Other liabilities	2,325	1,255	85%
Total liabilities	20,580	19,831	4%
Total equity	2,893	2,826	0%
Total Liabilities and Equity	23,472	22,656	3%



R ratio and net stable funding rati	0	
Liquidity coverage ratio (LCR)	30.06.2025	31.03.2025
High quality liquid assets	3,390	4,719
Net outflow	1,624	1,161
Liquidity coverage ratio (LCR)	209%	406%
Minimum regulatory requirement	100%	100%
Net stable funding ratio (NSFR)	30.06.2025	31.03.2025
Available stable funding	8,786	7,666
Required stable funding	5,366	5,519
Net stable funding ratio (NSFR)	164%	139%
Minimum regulatory requirement	100%	100%

### Skagi financial targets

### Guidance range and targets for 2025

SKAGI		2025 target
Combined ratio	Range:	<b>&lt;94%</b> 92 - 95%
Financial services	Range:	> <b>3.1bn</b> 2.9 - 3.5bn
Vr Investment return		10%

1. Target Combined ratio for VÍS insurance business. Guidance range is 92-95% in 2025.

2. Target Financial Services Income includes all income of Financial services. Guidance range is 2.9–3.5bn in 2025. Target RoTE from Financial services is >20%.

3. Investment return target is based on market conditions and assumptions in November 2024 and asset allocation policy for 2025 (35% Equity & 65% Bonds). Investments include solely the investments and income derived from VÍS Insurance investment portfolio.

Outlook to be updated if performance is expected to be outside of target range on Combined Ratio in Insurance or on revenue in Financial Services.

No update is given on Investment return of Investments nor on RoTE in Financial services.



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Long-term targets 2026 put forward in relation to VÍS/Fossar merger<sup>1</sup>

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SKAGI	Q2 2025 annualized	2026 target
Profit per share	2.04	2.50
AuM	232bn	250bn
Core revenue	34.3bn	36bn
Financial services revenue	2.9bn	4bn
All targets on track		

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