

Financial Report First quarter 2025

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Forenote

Solvay presents its accounts together with alternative performance indicators ("underlying"), to provide a more consistent and comparable indication of the Group's underlying financial performance and financial position, as well as cash flows. These indicators provide a balanced view of the Group's operations, and are considered useful to investors, analysts and credit rating agencies as these measures provide relevant information on the Group's past or future performance, financial position, or cash flows. Generally, these indicators are used in the sector it operates in and therefore serve as a useful aid for investors to compare the Group's performance with its peers. The underlying performance indicators adjust IFRS figures for some elements that would distort the analysis of the Group's underlying performance (defined in the glossary under "Adjustments"). The comments on the results made on pages 3 to 8 are on an underlying basis, unless otherwise stated.

Underlying business review Highlights

- Underlying net sales in Q1 2025 of €1,122 million were down -5.8% organically compared to Q1 2024. Uncertainties on the macro-environment led customers to be more cautious in the second part of the quarter, creating some softness in Soda Ash, particularly in March. Most of the other businesses showed resilient performance.
- Underlying EBITDA in Q1 2025 decreased year-on-year to €250 million (-5.7% organically) compared to Q1 2024, with 22.3% underlying EBITDA margin. It was supported by a one-off gain of c. €10 million on the favorable outcome of a patent dispute in Performance Chemicals.
- Structural cost savings initiatives delivered €27 million in Q1 2025, bringing the cumulative savings to €137 million since the start of 2024.
- Underlying net profit from continuing operations was €102 million in Q1 2025 vs. €119 million in Q1 2024.
- Free Cash Flow¹ amounted to €42 million in Q1 2025, in line with normal seasonality, including Capex of €-70 million.
- Underlying Net Debt at €1.7 billion, implying a leverage ratio of 1.7x.
- 2025 outlook confirmed: underlying EBITDA currently expected to reach the lower half of the guidance range; free cash flow¹ guidance of €300 million confirmed

| Underlying (in € million) | 2025 | 2024 | % уоу | % organic |
|---------------------------|-------|-------|--------|--------------|
| Net sales | 1,122 | 1,201 | -6.6% | -5.8% |
| EBITDA | 250 | 265 | -5.9% | <i>-5.7%</i> |
| EBITDA margin | 22.3% | 22.1% | +0.2pp | - |
| FCF ¹ | 42 | 126 | n.m. | - |
| ROCE | 17.2% | 19.8% | -2.7pp | - |

Philippe Kehren, Solvay CEO

"The current macro-environment is uncertain and filled with challenges that were not foreseen at the start of the year. However, our resilient global and local to local business model will allow us to navigate these challenges.

Our focus in the short-term is clear: accelerating the transformation of the company and disciplined spending to optimize cash generation. And I am pleased to see the ongoing progress in these areas, driven by our teams worldwide.

I have every confidence in the ability of the Solvay team to succeed in the current environment and continue to deliver for all our stakeholders."

¹ Free Cash Flow (FCF) here is the free cash to Solvay shareholders from continuing operations.

2025 Outlook

The current demand environment is uncertain but the essential nature of its businesses makes Solvay resilient. The company expects the second quarter underlying net sales to be sequentially stable compared to Q1 2025, while underlying EBITDA would be sequentially down as Q1 included a one-off gain of c. €10 million and as Q2 will start to see an increase of the temporary stranded costs from the exit of the Transition Service Agreement with Syensqo.

Solvay confirms the 2025 guidance as follows:

- Underlying EBITDA: €1.0 billion to €1.1 billion; Solvay currently expects to reach the lower half of the range (should current market conditions and currency exchange rates continue to prevail)
- Cost savings: €200 million by the end of 2025
- Free cash flow to Solvay shareholders from continuing operations: around €300 million in 2025, of which the majority will be delivered in the second half of the year due to normal seasonality
- Capex: around €300 million, down from "between €300 million to €350 million"

Solvay is exposed to different currencies. We estimate that the average annual currency translation impact on underlying EBITDA is €15 million per 5 USD cents movement and €5 million per 25 BRL cents movement.

Financial performance

In 2024, Solvay applied a change in Alternative Performance Metric (APM) in relation with its equity accounted investment in Peroxidos do Brasil.

Solvay applied that change in the Consolidated Income Statement in Q1 2024, and beyond the Consolidated Income Statement since Q2 2024. In the following tables, all Q1 2024 APM have been restated accordingly. For instance, this represents ≤ 4 million of FCF, and ≤ 1 million of Capex difference compared to the figures published on May 7, 2024.

Key figures

| Underlying key figures | | | |
|---|---------|---------|--------|
| (in € million) | Q1 2025 | Q1 2024 | % yoy |
| Net sales | 1,122 | 1,201 | -6.6% |
| EBITDA | 250 | 265 | -5.9% |
| EBITDA margin | 22.3% | 22.1% | +0.2pp |
| EBIT | 172 | 184 | -6.7% |
| Net financial charges | -30 | -31 | +3.3% |
| Income tax expenses | -39 | -33 | -18.2% |
| Tax rate | 28.1% | 22.1% | +6.0pp |
| Profit from continuing operations | 102 | 119 | -14.5% |
| Profit / (loss) from discontinued operations | -1 | 1 | n.m. |
| (Profit) / loss attributable to non-controlling interests | -2 | -3 | -19.0% |
| Profit / (loss) attributable to Solvay shareholders | 99 | 117 | -15.9% |
| Basic earnings per share (in €) | 0.94 | 1.12 | -15.4% |
| of which from continuing operations | 0.96 | 1.11 | -13.9% |
| Capex in continuing operations | 70 | 61 | +16.2% |
| FCF to Solvay shareholders from continuing operations | 42 | 126 | -66.5% |
| Net financial debt | 1,725 | 1,544 | +11.7% |
| Underlying leverage ratio | 1.7 | 1.5 | +13.4% |
| ROCE (continuing operations) | 17.2% | 19.8% | -2.7pp |

Group performance

Net sales

Underlying net sales of €1,122 million for the first guarter of 2025 were lower by -6.6% versus the first guarter of 2024 (-5.8% organically) primarily due to lower volumes (-6.3%), while prices were up slightly (+0.6%), mainly in Performance Chemicals.



Underlying EBITDA

Underlying EBITDA of €250 million in Q1 2025 was down -5.9% (-5.7% organically). Volumes (-5.7%) and Net pricing (-4.3%) were lower, mainly due to soda ash softness while Performance Chemicals had a more resilient performance. Fixed costs were stable in the first quarter, with savings offsetting inflation. Overall, the EBITDA margin was 22.3%, +0.2pp year on year.



Free cash flow

Free cash flow to shareholders from continuing operations was in line with normal seasonality at €42 million in Q1 2025 with Capex at €-70 million and €-46 million of Working Capital. Cash outflows from Provisions reached €-60 million as expected, including €-21 million relating to pension and environmental liabilities, restructuring, Dombasle Energy (\in -6 million), and the settlement of certain litigations.



Underlying net debt

Underlying net financial debt was $\in 1.7$ billion at the end of Q1 2025, increasing by $\in 0.2$ billion compared to the end of 2024, mainly from the interim dividend payments ($\in 101$ million) and leases related to the launch of the biomass boilers in Rheinberg ($\in 105$ million), partly offset by the positive free cash flow of $\in 42$ million. The underlying leverage ratio was 1.7x at the end of Q1 2025.



Provisions

Provisions amounted to ≤ 1.5 billion at the end of Q1 2025, decreasing by ≤ 42 million, and included ≤ 673 million of employee benefits (primarily pensions) and ≤ 507 million of environmental provisions.



Performance by segment

Net sales bridge Q1

| (in € million) | Q1 2024 | Scope & APM * | Forex conversion | Volume & mix | Price | Q1 2025 |
|-----------------------|---------|------------------|------------------|-----------------|-------|---------|
| Solvay | 1,201 | 3 | -14 | -75 | 7 | 1,122 |
| Basic Chemicals | 715 | 6 | 2 | -36 | -14 | 672 |
| Performance Chemicals | 484 | - | -15 | -39 | 21 | 450 |
| Corporate | 3 | -3 | - | - | - | - |

Basic Chemicals

Basic Chemicals sales in Q1 2025 were down -6.0% (-7.0% organically) compared to Q1 2024, with a positive impact from conversion, scope and change in APM (+1.0%), but lower volumes (-5.0%) and prices (-2.0%), mainly due to soda ash.

Soda Ash & Derivatives sales for the quarter were lower by -11.0% (-11.4% organically) compared to a high base in Q1 2024. Soda ash volumes and prices were lower in Q1 2025. Demand in Europe and in the US remained low, and the seaborne market was softer sequentially, especially in South East Asia. Bicarbonate demand continues to be strong, fueled by global megatrends.

Peroxides sales for the quarter increased by +5.1% compared to Q1 2024 (+2.6% organically). Volumes were up year on year while pricing slightly decreased compared to Q1 2024 (stable sequentially).

The segment EBITDA was down -19.7% (-20.0% organically) in Q1 2025 following lower volumes and Net pricing, and slightly higher fixed costs. The EBITDA margin reached 24.1%, -4.1pp lower versus Q1 2024.

Performance Chemicals

Performance Chemicals sales in Q1 2025 were down -7.0% (-3.9% organically) compared to Q1 2024, with negative scope and conversion impact (-3.2%), and lower volumes (-8.1%) while prices increased (+4.3%).

Silica sales for the quarter were rather flat by -0.8% (-0.4% organically) with a slight volume decrease in the tire market mostly compensated by pricing.

Coatis sales for the quarter were lower by -11.2% due to the changes in BRL/EUR exchange rate, but only down -0.4% organically, with strong phenol demand offsetting softer performance in solvents.

Special Chem sales for the quarter were lower by -8.4% (-9.4% organically) compared to Q1 2024. Volumes were lower in autocatalysis (but improved sequentially), partly offset by higher demand in electronics.

The segment EBITDA for the quarter was up +17.9% (+20.0% organically), thanks to positive Net pricing, slightly increased volumes, and to the one-off gain of c. \leq 10 million on the favorable outcome of a patent dispute, recorded in fixed costs in Special Chem. The EBITDA margin increased year on year to 21.0% by +4.4pp.

Corporate

For Q1 2025, EBITDA was \in -6 million, \notin +10 million compared to 2024 (\notin +10 million organically). The improvement mainly reflects the non-repeat of the Q1 2024 accrual of \notin -10.5 million for the Dombasle energy transition project. The negative impact of inflation was fully offset by the structural savings of the quarter.

Key figures by segments

| Segment review | Underlying | | | |
|------------------------|------------|---------|--------|-----------|
| (in € million) | Q1 2025 | Q1 2024 | % yoy | % organic |
| Net sales | 1,122 | 1,201 | -6.6% | -5.8% |
| Basic Chemicals | 672 | 715 | -6.0% | -7.0% |
| Soda Ash & Derivatives | 438 | 493 | -11.0% | -11.4% |
| Peroxides | 233 | 222 | +5.1% | +2.6% |
| Performance Chemicals | 450 | 484 | -7.0% | -3.9% |
| Silica | 144 | 145 | -0.8% | -0.4% |
| Coatis | 138 | 155 | -11.2% | -0.4% |
| Special Chem | 168 | 183 | -8.4% | -9.4% |
| Corporate | - | 3 | N/A | -99.8% |
| EBITDA | 250 | 265 | -5.9% | -5.7% |
| Basic Chemicals | 162 | 202 | -19.7% | -20.0% |
| Performance Chemicals | 94 | 80 | +17.9% | +20.0% |
| Corporate | -6 | -16 | +59.9% | n.m |
| EBITDA margin | 22.3% | 22.1% | +0.2pp | |
| Basic Chemicals | 24.1% | 28.2% | -4.1pp | |
| Performance Chemicals | 21.0% | 16.5% | +4.4pp | |

Key IFRS figures

| Q1 key figures | | IFRS | | | Underlying | |
|---|---------|---------|--------|---------|------------|--------|
| (in € million) | Q1 2025 | Q1 2024 | % yoy | Q1 2025 | Q1 2024 | % yoy |
| Net sales | 1,085 | 1,166 | -6.9% | 1,122 | 1,201 | -6.6% |
| EBITDA | 228 | 246 | -7.6% | 250 | 265 | -5.9% |
| EBITDA margin | | | | 22.3% | 22.1% | +0.2pp |
| EBIT | 148 | 159 | -7.1% | 172 | 184 | -6.7% |
| Net financial charges | -33 | -24 | -40.1% | -30 | -31 | +3.3% |
| Income tax expenses | -32 | -26 | -19.9% | -39 | -33 | -18.2% |
| Tax rate | | | | 28.1% | 22.1% | +6.0pp |
| Profit from continuing operations | 83 | 109 | -23.8% | 102 | 119 | -14.5% |
| Profit / (loss) from discontinued operations | - | - | n.m. | -1 | 1 | n.m. |
| (Profit) / loss attributable to non-controlling interests | -2 | -3 | -19.3% | -2 | -3 | -19.0% |
| Profit / (loss) attributable to Solvay shareholders | 81 | 107 | -23.9% | 99 | 117 | -15.9% |
| Basic earnings per share (in €) | 0.78 | 1.02 | -23.5% | 0.94 | 1.12 | -15.4% |
| of which from continuing operations | 0.78 | 1.02 | -23.5% | 0.96 | 1.11 | -13.9% |
| Capex in continuing operations | | | | 70 | 61 | +14.8% |
| FCF to Solvay shareholders from continuing operations | | | | 42 | 126 | -66.5% |
| Net financial debt | | | | 1,725 | 1,544 | +11.7% |
| Underlying leverage ratio | | | | 1.7 | 1.5 | +13.4% |
| ROCE (continuing operations) | | | | 17.2% | 19.8% | -2.7pp |

Supplementary information

Reconciliation of alternative performance metrics

Solvay measures its financial performance using alternative performance metrics, which are presented below. Solvay believes that these measurements are useful for analyzing and explaining changes and trends in its historical results of operations, as they allow performance to be comparable on a consistent basis. Definitions of the different metrics presented here are included in the glossary at the end of this financial report.

| Underlying tax rate | | | |
|---|--------------|---------|---------|
| (in € million) | | Q1 2025 | Q1 2024 |
| Profit / (loss) for the period before taxes | а | 141 | 153 |
| Earnings from associates & joint ventures | b | 2 | 3 |
| Income taxes | С | -39 | -33 |
| Underlying tax rate | e = -c/(a-b) | 28.1% | 22.1% |

| Free cash flow (FCF) | | | |
|--|-----------------------|---------|---------|
| (in € million) | | Q1 2025 | Q1 2024 |
| Cash flow from operating activities | а | 116 | 141 |
| of which voluntary pension contributions | b | - | - |
| of which cash flow related to internal portfolio management and excluded from Free Cash Flow | С | -8 | -55 |
| Cash flow from investing activities | d | -51 | -40 |
| of which capital expenditures required for the Partial Demerger and excluded from Free Cash Flow | e | - | -2 |
| Acquisition (-) of investments - Other | f | - | -8 |
| Loans to associates and non-consolidated companies | g | -1 | 1 |
| Sale (+) of subsidiaries and investments | h | -1 | 11 |
| Payment of lease liabilities | i | -16 | -16 |
| FCF | j = a-b-c+d-e-f-g-h+i | 59 | 139 |
| FCF from Peroxidos do Brasil | k | -13 | 2 |
| Net interests received/(paid) from continuing operations | | -5 | -15 |
| Net interests received/(paid) from Peroxidos do Brasil | m | 1 | 1 |
| FCF to Solvay shareholders from continuing operations | n = j+k+l+m | 42 | 126 |

| Net working capital | | 2025 | 2024 |
|---|---------------|----------|-------------|
| (in € million) | | March 31 | December 31 |
| Inventories | а | 641 | 623 |
| Trade receivables | b | 811 | 826 |
| Other current receivables | С | 395 | 396 |
| Trade payables | d | -783 | -810 |
| Other current liabilities | е | -472 | -458 |
| Net working capital (IFRS) | f = a+b+c+d+e | 592 | 577 |
| Net working capital (Peroxidos do Brasil) | g | 23 | 24 |
| Underlying net working capital | h=f+g | 616 | 601 |
| Quarterly total sales | i | 1,279 | 1,291 |
| Annualized quarterly total sales | j = 4*i | 5,118 | 5,163 |
| Underlying net working capital / annualized quarterly total sales | k = h / j | 12.0% | 11.6% |

| Capital expenditure (capex) | | | |
|--|-------------|---------|---------|
| (in € million) | | Q1 2025 | Q1 2024 |
| Acquisition (-) of tangible assets | а | -49 | -43 |
| of which capital expenditures required for the Partial Demerger and excluded from Free Cash Flow | | - | - |
| Acquisition (-) of intangible assets | b | -3 | -2 |
| of which capital expenditures required for the Partial Demerger and excluded from Free Cash Flow | | - | 2 |
| Payment of lease liabilities | С | -16 | -16 |
| Сарех | d=a+b+c | -68 | -59 |
| Capex in discontinued operations | е | - | - |
| Capex in continuing operations | f=d-e | -68 | -59 |
| Capex from Peroxidos do Brasil | g | -2 | -2 |
| Underlying Capex in continuing operations | h=f+g | -70 | -61 |
| Basic Chemicals | | -47 | -41 |
| Performance Chemicals | | -17 | -15 |
| Corporate | | -7 | -5 |
| Underlying EBITDA | i | 250 | 265 |
| Underlying cash conversion (continuing operations) | j = (h+i)/i | 71.8% | 77.2% |

| Net financial debt | | 2025 | 2024 |
|---|----------|----------|-------------|
| (in € million) | | March 31 | December 31 |
| Non-current financial debt | а | -2,093 | -1,983 |
| Current financial debt | b | -127 | -155 |
| IFRS gross debt | c = a+b | -2,220 | -2,138 |
| Underlying gross debt | d = c+h | -2,191 | -2,099 |
| Other financial instruments (current + non-current) | е | 16 | 16 |
| Cash & cash equivalents | f | 451 | 539 |
| Total cash and cash equivalents | g = e+f | 466 | 555 |
| IFRS net debt | i = c+g | -1,753 | -1,583 |
| Net debt of Peroxidos do Brasil | h | 28 | 39 |
| Underlying net debt | j = i+h | -1,725 | -1,544 |
| Underlying EBITDA (LTM) | k | 1,036 | 1,052 |
| Underlying leverage ratio | l = -j/k | 1.7 | 1.5 |

| ROCE | | Q1 2025 | Q1 2024 |
|--|---------------------|--------------------|--------------------|
| (in € million) | | As calcu- lated | As calcu- lated |
| EBIT (LTM) | а | 719 | 826 |
| Accounting impact from EUAs and amortization & depreciation of purchase price allocation (PPA) from acquisitions | b | -3 | -7 |
| Numerator | c = a+b | 716 | 819 |
| WC industrial | d | 706 | 653 |
| WC Other | е | -114 | -151 |
| Property, plant and equipment | f | 2,180 | 2,161 |
| Intangible assets | g | 214 | 207 |
| Right-of-use assets | h | 297 | 273 |
| Investments in associates & joint ventures | i | 78 | 191 |
| Other investments | j | 30 | 32 |
| Goodwill | k | 782 | 769 |
| Denominator | l = d+e+f+g+h+i+j+k | 4,174 | 4,135 |
| ROCE | m = c/l | 17.2% | 19.8% |

Reconciliation of underlying income statement indicators

| Q1 consolidated income statement | Q1 2025 Adjust- | | | Q1 2024 Adjust- | | |
|---|--------------------|-------|-------------|--------------------|-------|-------------|
| (in € million) | IFRS | ments | Under-lying | IFRS | ments | Under-lying |
| Sales | 1,243 | 36 | 1,279 | 1,298 | 36 | 1,334 |
| of which revenues from non-core activities | 158 | - | 158 | 132 | - | 132 |
| of which net sales | 1,085 | 36 | 1,122 | 1,166 | 36 | 1,201 |
| Cost of goods sold | -991 | -22 | -1,013 | -1,007 | -27 | -1,034 |
| Gross margin | 252 | 14 | 266 | 290 | 9 | 300 |
| Commercial costs | -24 | -1 | -25 | -22 | -1 | -23 |
| Administrative costs | -81 | - | -81 | -80 | - | -80 |
| Research & development costs | 4 | - | 4 | -8 | - | -8 |
| Other operating gains & losses | -4 | 11 | 6 | -11 | 4 | -7 |
| Earnings from associates & joint ventures | 10 | -8 | 2 | 13 | -11 | 3 |
| Result from portfolio management & major restructuring | -6 | 6 | - | -15 | 15 | - |
| Result from legacy remediation & major litigations | -2 | 2 | - | -8 | 8 | - |
| EBIT | 148 | 24 | 172 | 159 | 25 | 184 |
| of which EBITDA | 228 | 22 | 250 | 246 | 19 | 265 |
| of which Depreciation, amortization & impairments | -80 | 2 | -78 | -87 | 6 | -81 |
| Net cost of borrowings | -16 | -4 | -20 | -14 | -6 | -20 |
| Coupons on perpetual hybrid bonds | - | - | - | - | - | - |
| Cost of discounting provisions | -11 | - | -11 | -3 | -9 | -12 |
| Result from equity instruments measured at fair value | -6 | 6 | - | -7 | 7 | - |
| Profit / (loss) for the period before taxes | 115 | 26 | 141 | 136 | 17 | 153 |
| Income taxes | -32 | -8 | -39 | -26 | -7 | -33 |
| Profit / (loss) for the period from continuing operations | 83 | 19 | 102 | 109 | 10 | 119 |
| Profit / (loss) for the period from discontinued operations | - | -1 | -1 | - | 1 | 1 |
| Profit / (loss) for the period | 83 | 18 | 101 | 109 | 11 | 120 |
| attributable to Solvay share | 81 | 17 | 99 | 107 | 11 | 117 |
| attributable to non-controlling interests | 2 | - | 2 | 3 | - | 3 |
| Basic earnings per share (in €) | 0.78 | 0.17 | 0.94 | 1.02 | 0.10 | 1.12 |
| of which from continuing operations | 0.78 | 0.18 | 0.96 | 1.02 | 0.09 | 1.11 |
| of which from discontinued operations | - | -0.01 | -0.01 | - | 0.01 | 0.01 |
| Diluted earnings per share (in €) | 0.77 | 0.16 | 0.93 | 1.01 | 0.10 | 1.10 |
| of which from continuing operations | 0.77 | 0.18 | 0.95 | 1.01 | 0.09 | 1.10 |
| of which from discontinued operations | - | -0.01 | -0.01 | - | 0.01 | 0.01 |

Sales and Cost of goods sold (gross margin) on an IFRS basis were €252 million, versus €266 million on an underlying basis to adjust for the change from equity accounting to proportional consolidation under the modified APM for Peroxidos do Brasil.

EBITDA on an IFRS basis totaled €228 million, versus €250 million on an underlying basis. The difference of €22 million is mainly explained by the following adjustments to IFRS results, which are made to improve the comparability of underlying results:

- €4 million to adjust for the "Result from portfolio management and major restructuring" (excluding depreciation, amortization and impairment elements), mainly including several restructuring initiatives.
- €2 million to adjust for the "Result from legacy remediation and major litigations", mainly due to legacy environmental provisions.
- €11 million to adjust for the change from equity accounting to proportional consolidation under the modified APM for Peroxidos do Brasil.

EBIT on an IFRS basis totaled \in 148 million, versus \in 172 million on an underlying basis. The difference of \in 24 million is explained by the above-mentioned \in 22 million adjustments at the EBITDA level and \in 2 million of "Depreciation, amortization & impairments". The latter consist of \in 2 million to adjust for the impact of impairment of other non-performing assets in "Results from portfolio management and major restructuring".

Net financial charges on an IFRS basis were €-33 million versus €-30 million on an underlying basis. The €+3 million adjustment made to IFRS net financial charges mainly consists of:

- €-5 million related to the reevaluation of Long-term incentive liabilities due to the Syensqo shares.
- €+6 million related to the re-measurement of the Syensqo shares at fair value.

Income taxes on an IFRS basis were \in -32 million, versus \in -39 million on an underlying basis. The \in -8 million adjustment mainly relates to the adjustments of the earnings before taxes described above and valuation allowances on deferred tax assets related to prior periods.

Profit / (loss) attributable to Solvay shareholders was €83 million on an IFRS basis and €102 million on an underlying basis. The delta of €18 million reflects the above-mentioned adjustments to EBIT, net financial charges, and income taxes.

Main events in Q1 2025

Litigations

In 2016, Solvay initiated several infringement proceedings against a competitor regarding one of its patents for automotive catalyst materials. In late February 2025, the court awarded Solvay ≤ 10.3 million in damages and ≤ 1.3 million in additional procedural interest for the first case. The court decision became final at the end of March and the indemnity was received by Solvay on March 31, 2025, and the corresponding impact was recorded in Q1 2025 financial statements.

Condensed consolidated interim financial statements

| Consolidated income statement | IF | IFRS | |
|---|-------------|-------------|--|
| (in € million) | Q1 2025 | Q1 2024 | |
| Sales | 1,243 | 1,298 | |
| of which revenues from non-core activities | 158 | 132 | |
| of which net sales | 1,085 | 1,166 | |
| Cost of goods sold | -991 | -1,007 | |
| Gross margin | 252 | 290 | |
| Commercial costs | -24 | -22 | |
| Administrative costs | -81 | -80 | |
| Research & development costs | 4 | -8 | |
| Other operating gains & losses | -4 | -11 | |
| Earnings from associates & joint ventures | 10 | 13 | |
| Result from portfolio management & major restructuring | -6 | -15 | |
| Result from legacy remediation & major litigations | -2 | -8 | |
| EBIT | 148 | 159 | |
| Cost of borrowings | -24 | -27 | |
| Interest on loans & short term deposits | 3 | 4 | |
| Other gains & losses on net indebtedness | 5 | 10 | |
| Cost of discounting provisions | -11 | -3 | |
| Result from equity instruments measured at fair value | -6 | -7 | |
| Profit / (loss) for the period before taxes | 115 | 136 | |
| Income taxes | -32 | -26 | |
| Profit / (loss) for the period from continuing operations | 83 | 109 | |
| attributable to Solvay share | 81 | 107 | |
| attributable to non-controlling interests | 2 | 3 | |
| Profit / (loss) for the period from discontinued operations | - | - | |
| Profit / (loss) for the period | 83 | 109 | |
| attributable to Solvay share | 81 | 107 | |
| attributable to non-controlling interests | 2 | 3 | |
| Weighted average of number of outstanding shares, basic | 104,483,648 | 105,111,693 | |
| Weighted average of number of outstanding shares, diluted | 105,606,167 | 106,196,992 | |
| Basic earnings per share (in €) | 0.78 | 1.02 | |
| of which from continuing operations | 0.78 | 1.02 | |
| of which from discontinued operations | - | - | |
| Diluted earnings per share (in €) | 0.77 | 1.01 | |
| of which from continuing operations | 0.77 | 1.01 | |
| of which from discontinued operations | - | - | |

| Consolidated statement of cash flows | IFRS | | |
|--|---------|---------|--|
| (in € million) | Q1 2025 | Q1 2024 | |
| Profit / (loss) for the period | 83 | 109 | |
| Adjustments to profit / (loss) for the period | 132 | 148 | |
| Depreciation, amortization & impairments | 80 | 87 | |
| Earnings from associates & joint ventures | -10 | -13 | |
| Additions and reversal of employee benefits and other provisions | - | 33 | |
| Other non-operating and non-cash items | -4 | -8 | |
| Net financial charges | 34 | 23 | |
| Income tax expenses | 32 | 26 | |
| Changes in working capital | -34 | -48 | |
| Payments related to employee benefits and use of provisions | -53 | -59 | |
| Dividends received from associates & joint ventures | 5 | 5 | |
| Income taxes paid (excluding income taxes paid on sale of investments) | -17 | -14 | |
| Cash flow from operating activities | 116 | 141 | |
| of which cash flow related to internal portfolio management and excluded from Free Cash Flow | -8 | -55 | |
| Acquisition (-) of investments - Other | - | -8 | |
| Loans to associates and non-consolidated companies | -1 | 1 | |
| Sale (+) of subsidiaries and investments | -1 | 11 | |
| Acquisition (-) of tangible and intangible assets (capex) | -52 | -45 | |
| of which property, plant and equipment | -49 | -43 | |
| of which intangible assets | -3 | -2 | |
| of which capital expenditures required for the Partial Demerger and excluded from Free Cash Flow | - | -2 | |
| Sale (+) of property, plant and equipment & intangible assets | 3 | - | |
| Changes in non-current financial assets | - | 1 | |
| Cash flow from investing activities | -51 | -40 | |
| Acquisition (-) / sale (+) of treasury shares | -13 | 3 | |
| Increase in borrowings | 6 | 167 | |
| Repayment of borrowings | -22 | -46 | |
| Changes in other financial assets | - | 10 | |
| Payment of lease liabilities | -16 | -16 | |
| Net interests received/(paid) | -5 | -15 | |
| Dividends paid | -101 | -170 | |
| of which to Solvay shareholders | -101 | -170 | |
| Other | - | -72 | |
| Cash flow from financing activities | -152 | -141 | |
| Net change in cash and cash equivalents | -86 | -39 | |
| Currency translation differences | -2 | -2 | |
| Opening cash balance | 539 | 584 | |
| Closing cash balance | 451 | 543 | |

| Consolidated statement of financial position | 2025 | 2024 December | |
|--|-------|------------------|--|
| | March | | |
| (in € million) | 31 | 31 | |
| Intangible assets | 209 | 217 | |
| Goodwill | 782 | 782 | |
| Property, plant and equipment | 2,111 | 2,150 | |
| Right-of-use assets | 346 | 264 | |
| Equity instruments measured at fair value | 57 | 63 | |
| Investments in associates & joint ventures | 225 | 216 | |
| Other investments | 29 | 29 | |
| Deferred tax assets | 5 | 301 | |
| Loans & other assets | 215 | 22 | |
| Non-current assets | 3,979 | 4,243 | |
| Inventories | 641 | 623 | |
| Trade receivables | 811 | 826 | |
| Income tax receivables | 52 | 5 | |
| Other financial instruments | 16 | 1 | |
| Other receivables | 395 | 39 | |
| Cash & cash equivalents | 451 | 53 | |
| Current assets | 2,365 | 2,45 | |
| Total assets | 6,345 | 6,694 | |
| Share capital | 237 | 237 | |
| Share premiums | 174 | 174 | |
| Other reserves | 949 | 928 | |
| Non-controlling interests | 66 | 65 | |
| Total equity | 1,425 | 1,404 | |
| Provisions for employee benefits | 673 | 674 | |
| Other provisions | 544 | 550 | |
| Deferred tax liabilities | -151 | 13 | |
| Financial debt | 2,093 | 1,98 | |
| Other liabilities | 49 | 54 | |
| Non-current liabilities | 3,207 | 3,40 | |
| Other provisions | 285 | 31 | |
| Financial debt | 127 | 15 | |
| Trade payables | 783 | 810 | |
| Income tax payables | 40 | 43 | |
| Dividends payables | 6 | 10 | |
| Other liabilities | 472 | 458 | |
| Current liabilities | 1,712 | 1,888 | |
| Total equity & liabilities | 6,345 | 6,694 | |

Events after the reporting period

On April 3, Solvay received the final decision of the arbitration tribunal in a proceeding resulting from a past M&A involving the divestment of a shareholding in a discontinued business activity. Considered as an adjusting event and as the final amount was lower than the existing provision, a \$6.3 million impact was recorded in Q1 2025 financial statements. The amount was classified as "Result from portfolio management & major restructuring". The payment has been settled in Q2 2025 and will be excluded from the Free Cash Flow as related to a past M&A transaction.

Declaration by responsible persons

Philippe Kehren, Chief Executive Officer, and Alexandre Blum, Chief Financial Officer, of the Solvay Group, declare that to the best of their knowledge:

- The condensed consolidated financial information reflects a faithful image of the assets and liabilities, financial situation and results of the Solvay Group;
- The management report contains a faithful presentation of significant events occurring during 2025, and their impact on the condensed consolidated financial information.
- The main risks and uncertainties are in accordance with the assessment disclosed in the Risk Management section of the Solvay 2024 Annual Integrated Report, taking into account the current economic and financial environment.

Glossary

Adjustments: Each of these adjustments made to the IFRS results is considered significant in nature and/or value. Excluding these items from the profit metrics provides readers with relevant additional information on the Group's underlying performance over time because it is consistent with how the business' performance is reported to the Board of Directors and the Executive Leadership Team. These adjustments consist of:

- Results from portfolio management and major restructurings,
- Results from legacy remediation and major litigations,
- Major change in environmental provision at open sites,
- Amortization of intangible assets resulting from Purchase Price Allocation (PPA) and inventory step-up in gross margin,
- Net financial results related to changes in discount rates and debt management impacts (mainly including gains/(losses)) related to the early repayment of debt,
- Adjustments of equity earnings for impairment gains or losses, unrealized foreign exchange gains or losses on debt and contribution to IFRS equity earnings of equity investments disposed of in the period,
- Results from equity instruments measured at fair value, and re-measurement of the long-term incentive plans related to Syensqo Group shares and the related hedging instruments.
- Gains and losses, related to the management of the CO2 hedges not accounted for as Cash Flow Hedge, deferred in adjustments until the maturity of the economic hedge.
- Tax effects related to the items listed above and tax expense or income of prior years.
- The impact of the Group's share of significant equity investments in the consolidated financial statements beginning in Q1 2024.

All adjustments listed above apply to both continuing and discontinuing operations and include the impacts on noncontrolling interests.

Basic earnings per share: Net income (Solvay's share) divided by the weighted average number of shares, after deducting own shares purchased to cover Long Term Incentive programs.

Capital expenditure (Capex): Cash paid for the acquisition of tangible and intangible assets presented in cash flows from investing activities, and cash paid on the lease liabilities (excluding interests paid), presented in cash flows from financing activities, excluding acquisition of assets associated with the Partial Demerger project. This indicator is used to manage capital employed in the Group.

Cash conversion: Is a ratio used to measure the conversion of EBITDA into cash. It is defined as (Underlying EBITDA + Capex from continuing operations) / Underlying EBITDA.

CGU: Cash-generating unit

Diluted earnings per share: Net income (Solvay's share) divided by the weighted average number of shares adjusted for the effects of dilution.

Discontinued operations: Component of the Group which the Group has disposed of, or which is classified as held for sale, and:

- Represents a separate major line of business or geographical area of operations;
- Is part of a single coordinated plan to dispose of a separate major line of business or geographical area of operations; or
- Is a subsidiary acquired exclusively with a view to resale.

EBIT: Earnings before interest and taxes. Performance indicator that is a measure of the Group's operating profitability irrespective of the funding's structure.

EBITDA: Earnings before interest and taxes, depreciation and amortization. The Group has included EBITDA as an alternative performance indicator because management believes that the measure provides useful information to assess the Group's operating profitability as well as the Group's ability to generate operating cash flows.

Free cash flow: Cash flows from operating activities (excluding cash flows linked to acquisitions or disposals of subsidiaries, cash outflows of Voluntary Pension Contributions, as they are deleveraging in nature as a reimbursement of debt and cash flows related to internal management of portfolio such as one-off external costs of internal carveout and related taxes...), cash flows from investing activities (excluding cash flows from or related to acquisitions, and disposals of subsidiaries, and cash flows associated with the Partial Demerger project), and other investments, and excluding loans to associates and non-consolidated investments, and recognition of factored receivables), payment of lease liabilities, and increase/decrease of borrowings related to environmental remediation.

Free cash flow to Solvay shareholders: Free cash flow after payment of net interests, and dividends to non-controlling interests. This represents the cash flow available to Solvay shareholders, to pay their dividend and/or to reduce the net financial debt.

Free cash flow conversion: Calculated as the ratio between the free cash flow to Solvay shareholders of the last rolling 12 months (before netting of dividends paid to non-controlling interest) and underlying EBITDA of the last rolling 12 months.

GBU: Global business unit.

HPPO: Hydrogen peroxide propylene oxide, technology to produce propylene oxide using hydrogen peroxide.

IFRS: International Financial Reporting Standards.

LTM: Last twelve months

Leverage ratio: Net debt / underlying EBITDA of last 12 months. Underlying leverage ratio = underlying net debt / underlying EBITDA of last 12 months.

Net cost of borrowings: cost of borrowings netted with interest on loans and short-term deposits, as well as other gains (losses) on net indebtedness.

Net financial debt: Non-current financial debt + current financial debt – cash & cash equivalents – other financial instruments (current and non-current). Underlying net debt includes the Group's share of net debt from significant equity investments (see Adjustments above). It is a key measure of the strength of the Group's financial position and is widely used by credit rating agencies.

Net financial charges: Net cost of borrowings and costs of discounting provisions (namely, related to post-employment benefits and Health Safety and Environmental liabilities).

Net pricing: The difference between the change in sales prices versus the change in variable costs.

Net sales: Sales of goods and value-added services corresponding to Solvay's know-how and core business. Net sales exclude Revenue from non-core activities.

Net working capital: Includes inventories, trade receivables and other current receivables, netted with trade payables and other current liabilities.

OCI: Other Comprehensive Income.

Organic growth: Growth of Net sales or underlying EBITDA excluding scope changes (related to small M&A not leading to restatements) and forex conversion effects. The calculation is made by rebasing the prior period at the business scope and forex conversion rate of the current period.

pp: Unit of percentage points, used to express the evolution of ratios.

PPA: Purchase Price Allocation (PPA) accounting impacts related to acquisitions.

Result from legacy remediation and major litigations: It includes:

- The remediation costs not generated by on-going production facilities (shutdown of sites, discontinued productions, previous years' pollution), and
- The impact of significant litigations

Results from portfolio management and major restructuring: It includes:

- Gains and losses on the sale of subsidiaries, joint operations, joint ventures, and associates that do not qualify as discontinued operations;
- Acquisition costs of new businesses;
- One-off operating costs related to internal management of portfolio (carve-out of major lines of businesses);
- Gains and losses on the sale of real estate not directly linked to an operating activity;
- Restructuring charges driven by portfolio management and by major reorganization of business activities, including impairment losses resulting from the shutdown of an activity or a plant;
- Impairment losses resulting from testing of Cash Generating Units (CGUs);

It excludes non-cash accounting impact from amortization and depreciation resulting from the purchase price allocation (PPA) from acquisitions.

Revenue from non-core activities: Revenues primarily comprising commodity and utility trading transactions, non-core licensing transaction, and other revenue considered not to correspond to Solvay's core business.

ROCE: Return on Capital Employed, calculated as the ratio between underlying EBIT (before adjustment for the amortization of PPA) and capital employed. Capital employed consists of net working capital, tangible and intangible assets, goodwill, rights-of-use assets, investments in associates & joint ventures and other investments, and is taken as the average of the situation at the end of the last 4 quarters.

Underlying: Underlying results are deemed to provide a more comparable indication of Solvay's fundamental performance over the reference periods. They are defined as the IFRS figures adjusted for the "Adjustments" as defined above. They provide readers with additional information on the Group's underlying performance over time as well as the financial position and they are consistent with how the business' performance and financial position are reported to the Board of Directors and the Executive Committee.

Underlying Tax rate: Income taxes / (Result before taxes – Earnings from associates & joint ventures) – all determined on an Underlying basis. The adjustment of the denominator regarding associates and joint ventures is made as these contributions are already net of income taxes. This provides an indication of the tax rate across the Group.

Voluntary pension contributions: Contributions to plan assets in excess of Mandatory Contributions to employee benefits plans. These payments are discretionary and are driven by the objective of value creation. These voluntary contributions are excluded from free cash flow as they are deleveraging in nature as a reimbursement of debt. **yoy**: Year on year comparison.

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Safe harbor

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About Solvay

Solvay, a pioneering chemical company with a legacy rooted in founder Ernest Solvay's pivotal innovations in the soda ash process, is dedicated to delivering essential solutions globally through its workforce of around 9,000 employees. Since 1863, Solvay harnesses the power of chemistry to create innovative, sustainable solutions that answer the world's most essential needs such as purifying the air we breathe and the water we drink, preserving our food supplies, protecting our health and well-being, creating eco-friendly clothing, making the tires of our cars more sustainable and cleaning and protecting our homes. As a world-leading company with €4.7 billion in underlying net sales in 2024 and listings on Euronext Brussels and Paris (SOLB), its unwavering commitment drives the transition to a carbon-neutral future by 2050, underscoring its dedication to sustainability and a fair and just transition. For more information about Solvay, please visit <u>solvay.com</u> or follow <u>Solvay</u> on LinkedIn.

Useful links

- Financial calendar
- Results' documentation
- <u>Capital Markets days</u>
- <u>Share information</u>
- <u>Credit information</u>
- <u>Sustainability information</u>
- <u>Annual report</u>
- Webcasts, podcasts and presentations

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