

Participation notification by BlackRock Inc.

Brussels, Belgium – December 20, 2023 – 8:30 CET

According to Belgian transparency legislation (Law of May 2, 2007), BlackRock Inc. (50 Hudson Yards, New York, NY, 10001, U.S.A.) recently sent to Syensqo the following transparency notification indicating that it crossed the threshold of 3%. Here is a summary of the move:

| Date on which the threshold was crossed | Voting rights after the transaction | Equivalent financial instruments after the transaction | Total |
|---|-------------------------------------|--|-------|
| December 11, 2023 | 3.29 | 0.85% | 4.14% |


The notification, dated December 14, 2023, contains the following information:

- Reason for the notification: Holding of voting securities upon first admission to trading
- Notified by: BlackRock Inc. : A parent undertaking or a controlling person
- Date on which the threshold is crossed: December 11, 2023
- Threshold of direct voting rights crossed: 3% upwards
- Denominator: 105,876,417
- Additional information: The disclosure obligation arose due to voting rights attached to shares for BlackRock, Inc. going above 3%. Additionally, total holdings for BlackRock, Inc. went above 3%.
- Persons subject to the notification requirement:


| Name | Address (for legal entities) |
|---|--|
| BlackRock, Inc. | 50 Hudson Yards, New York, NY, 10001, U.S.A. |
| BlackRock (Singapore) Limited | 20 Anson Road #18-01, Singapore, 79912, Singapore |
| BlackRock Advisors (UK) Limited | 12 Throgmorton Avenue, London, EC2N 2DL, U.K. |
| BlackRock Advisors, LLC | 50 Hudson Yards, New York, NY, 10001, U.S.A. |
| BlackRock Asset Management Canada Limited | 161 Bay Street, Suite 2500, Toronto, Ontario, M5J 2S1, Canada |
| BlackRock Asset Management Deutschland AG | Lenbachplatz 1 1st Floor, Munich, 80333-MN3, Germany |
| BlackRock Asset Management North Asia Limited | 15/F, 16/F, 17/F Citibank Tower & 17/F ICBC Tower, 3 Garden Road, Central, Hong Kong |
| BlackRock Financial Management, Inc. | 50 Hudson Yards, New York, NY, 10001, U.S.A. |
| BlackRock Fund Advisors | 400 Howard Street, San Francisco, CA, 94105, U.S.A. |
| BlackRock Institutional Trust Company, National Association | 400 Howard Street, San Francisco, CA, 94105, U.S.A. |
| BlackRock International Limited | Exchange Place One, 1 Sempole Street, Edinburgh, EH3 8BL, U.K. |
| BlackRock Investment Management (Australia) Limited | Level 37 Chifley Tower, 2 Chifley Square, Sydney NSW 2000, Australia |
| BlackRock Investment Management (UK) Limited | 12 Throgmorton Avenue, London, EC2N 2DL, U.K. |
| BlackRock Investment Management, LLC | 1 University Square Drive, Princeton, NJ, 8540, U.S.A. |
| BlackRock Japan Co., Ltd. | 1-8-3 Marunouchi Chiyoda-ku, Trust Tower Main, Tokyo, 100-8217, Japan |
| Aperio Group, LLC | 3 Harbor Dr Suite 204, Sausalito, CA 94965, United States |

Notified details

| A) Voting rights | Previous notification | After the transaction | | | | |
|---|-----------------------|-----------------------|----------------------|------------------------------|----------------------|------------------------------|
| | | # of voting rights | # of voting rights | | % of voting rights | |
| | | | Linked to securities | Not linked to the securities | Linked to securities | Not linked to the securities |
| BlackRock, Inc. | 0 | 0 | | 0.00% | | |
| BlackRock (Singapore) Limited | 0 | 22,753 | | 0.02% | | |
| BlackRock Advisors (UK) Limited | 0 | 131,679 | | 0.12% | | |
| BlackRock Advisors, LLC | 0 | 130,446 | | 0.12% | | |
| BlackRock Asset Management Canada Limited | 0 | 100,640 | | 0.10% | | |
| BlackRock Asset Management Deutschland AG | 0 | 227,244 | | 0.21% | | |
| BlackRock Asset Management North Asia Limited | 0 | 2,925 | | 0.00% | | |
| BlackRock Financial Management, Inc. | 0 | 126,894 | | 0.12% | | |
| BlackRock Fund Advisors | 0 | 1,129,781 | | 1.07% | | |
| BlackRock Institutional Trust Company, National Association | 0 | 1,250,120 | | 1.18% | | |
| BlackRock International Limited | 0 | 3,536 | | 0.00% | | |
| BlackRock Investment Management (Australia) Limited | 0 | 36,682 | | 0.03% | | |
| BlackRock Investment Management (UK) Limited | 0 | 50,710 | | 0.05% | | |
| BlackRock Investment Management, LLC | 0 | 95,489 | | 0.09% | | |
| BlackRock Japan Co., Ltd. | 0 | 145,544 | | 0.14% | | |
| Aperio Group, LLC | 0 | 26,741 | | 0.03% | | |
| Subtotal | | 3,481,185 | | 3.29% | | |
| TOTAL | | 3,481,185 | 0 | 3.29% | 0.00% | |

 Start with "groups" of holders. Add subtotals with Σ , and then finish with the persons who are "alone".
For groups, start with the ultimate controlling natural person or legal entity.
The totals, subtotals and % will be updated once you have clicked on <CALCULATE>.

| B) Equivalent financial instruments | After the transaction | | | | | |
|---|------------------------------|-----------------|-------------------------|--|--------------------|------------|
| | Type of financial instrument | Expiration date | Exercise period or date | # of voting rights that may be acquired if the instrument is exercised | % of voting rights | Settlement |
| BlackRock Advisors (UK) Limited | Securities Lent | | | 517,946 | 0.49% | physical |
| BlackRock Asset Management Canada Limited | Securities Lent | | | 9,753 | 0.01% | physical |
| BlackRock Institutional Trust Company, National Association | Securities Lent | | | 49,858 | 0.05% | physical |
| BlackRock Investment Management (UK) Limited | Securities Lent | | | 97,881 | 0.09% | physical |
| BlackRock Investment Management, LLC | Securities Lent | | | 9,608 | 0.01% | physical |
| BlackRock Advisors, LLC | Contract Difference | | | 80,507 | 0.08% | cash |
| BlackRock Financial Management, Inc. | Contract Difference | | | 49,683 | 0.05% | cash |
| BlackRock Institutional Trust Company, National Association | Contract Difference | | | 81,866 | 0.08% | cash |
| BlackRock Investment Management (UK) Limited | Contract Difference | | | 2,811 | 0.00% | cash |
| BlackRock Investment Management, LLC | Contract Difference | | | 1,471 | 0.00% | cash |
| TOTAL | | | | 901,384 | 0.85% | |

 The totals will be updated once you have clicked on <CALCULATE>

| | | |
|---------------|--------------------|--------------------|
| TOTAL (A & B) | # of voting rights | % of voting rights |
| | CALCULATE | 4,382,569 4.14% |

Transparency notifications and the full chain of controlled undertakings through which the holding is effectively held is available on the [Investor Relations Section](#) of Syensqo's website.

About Syensqo

Syensqo is a science company developing groundbreaking solutions that enhance the way we live, work, travel and play. Inspired by the scientific councils which Ernest Solvay initiated in 1911, we bring great minds together to push the limits of science and innovation for the benefit of our customers, with a diverse, global team of more than 13,000 associates.

Our solutions contribute to safer, cleaner, and more sustainable products found in homes, food and consumer goods, planes, cars, batteries, smart devices and health care applications. Our innovation power enables us to deliver on the ambition of a circular economy and explore breakthrough technologies that advance humanity.

Learn more at <https://www.syensqo.com/en/investors/spinoff>

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