ANNOUNCEMENT

A.P. Møller - Mærsk A/S – Transactions in connection with share buy-back program

On 5 February 2026, A.P. Møller - Mærsk A/S (the "Company") announced a share buy-back program of up to DKK 6.3bn (around USD 1bn) to be executed over a period of 12 months. The second phase of the share buy-back program will run from 13 August 2026 up to 29 January 2027. The shares to be acquired will be limited to a total market value of DKK 3.15 billion (around USD 500m).

The share buy-back program will be executed under EU Commission Regulation No. 596/2014 of the European Parliament and Council of 16 April 2014 (MAR) and the Commission Delegated Regulation (EU) 2016/1052 (the "Safe Harbour Regulation")

The following transactions have been made under the program in the period 7 September to 11 September 2026:

	Number of A shares	**Average purchase price A shares, DKK**	**Transaction value, A shares, DKK**
Accumulated, last announcement	**42,948**		**699,222,680**
7 September 2026	250	21,472.8000	5,368,200
8 September 2026	250	21,454.0800	5,363,520
9 September 2026	250	21,330.4000	5,332,600
10 September 2026	250	21,967.6000	5,491,900
11 September 2026	250	21,595.1200	5,398,780
Total 7-11 September 2026	**1,250**		**26,955,000**
Accumulated in the second phase of the program	**5,950**		**123,823,310**
Accumulated under the program	**44,198**		**726,177,680**

	Number of B shares	**Average purchase price B shares, DKK**	**Transaction value, B shares, DKK**
Accumulated, last announcement (market and the Foundation)	**171,792**		**2,860,222,955**
7 September 2026	877	22,354.9715	19,605,310
8 September 2026	877	22,343.8655	19,595,570
9 September 2026	877	22,150.8552	19,426,300
10 September 2026	877	22,853.1927	20,042,250
11 September 2026	877	22,401.7104	19,646,300
Total 7-11 September 2026	**4,385**		**98,315,730**
Bought from the Foundation*	**615**	**22,420.9191**	**13,788,865**
Accumulated in the second phase of the program (market and the Foundation)	**23,800**		**514,459,275**
Accumulated under the program (market and the Foundation)	**176,792**		**2,972,327,550**

*) According to a separate agreement, A.P. Møller og Hustru Chastine Mc-Kinney Møllers Familiefond (the Foundation) participates on a pro rata basis to the shares purchased in the share buy-back program.

With the transactions stated above, the Company owns a total of 44,198 A shares and 236,831 B shares as treasury shares, corresponding to 1.91% of the share capital.

Details of each transaction are included as appendix.

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