

Transaction in Own Shares

18 February, 2026

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Shell plc (the 'Company') announces that on 18 February, 2026 it purchased the following number of Shares for cancellation.

Aggregated information on Shares purchased according to trading venue:

Date of purchase	Number of Shares purchased	Highest price paid	Lowest price paid	Volume weighted average price paid per share	Venue	Currency
18/02/2026	27,925	£29.1400	£28.6850	£28.8565	XLON	GBP
18/02/2026	6,748	£29.1250	£28.6850	£28.8728	Chi-X (CXE)	GBP
18/02/2026	8,426	£29.1850	£28.7900	£28.9035	BATS (BXE)	GBP
18/02/2026	8,763	€33.3450	€32.9950	€33.1783	XAMS	EUR
18/02/2026	8,530	€33.2800	€33.0000	€33.1342	CEUX	EUR
18/02/2026	1,563	€33.1950	€32.9750	€33.1115	TQEX	EUR

These share purchases form part of the on- and off-market limbs of the Company's existing share buy-back programme previously announced on 05 February, 2026.

In respect of this programme, Morgan Stanley & Co. International Plc will make trading decisions in relation to the securities independently of the Company for a period from 05 February, 2026 up to and including 01 May 2026.

The on-market limb will be effected within certain pre-set parameters and in accordance with the Company's general authority to repurchase shares on-market. The off-market limb will be effected in accordance with the Company's general authority to repurchase shares off-market pursuant to the off-market buyback contract approved by its shareholders and the pre-set parameters set out therein. The programme will be conducted in accordance with Chapter 9 of the UK Listing Rules and Article 5 of the Market Abuse Regulation 596/2014/EU dealing with buy-back programmes ("EU MAR") and EU MAR as "onshored" into UK law from the end of the Brexit transition period (at 11:00 pm on 31 December 2020) through the European Union (Withdrawal) Act 2018 (as amended by the European Union (Withdrawal Agreement) Act 2020), and as amended, supplemented, restated, novated, substituted or replaced by the Financial Services Act, 2021 and relevant statutory instruments (including, The Market Abuse (Amendment) (EU Exit) Regulations (SI 2019/310)), from time to time ("UK MAR") and the Commission Delegated Regulation (EU) 2016/1052 (the "EU MAR Delegated Regulation") and the EU MAR Delegated Regulation as "onshored" into UK law from the end of the Brexit transition period (at 11:00 pm on 31 December 2020) through the European Union (Withdrawal) Act 2018 (as amended by the European Union (Withdrawal Agreement) Act 2020), and as amended, supplemented, restated, novated, substituted or replaced by the Financial Services Act, 2021 and relevant statutory instruments (including, The Market Abuse (Amendment) (EU Exit) Regulations (SI 2019/310)), from time to time.

In accordance with EU MAR and UK MAR, a breakdown of the individual trades made by Morgan Stanley & Co. International Plc on behalf of the Company as a part of the buy-back programme is detailed below

Enquiries

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Transaction date and time (GMT)	Volume	Price	Trading venue	Transaction reference number
18/02/2026 08:00:03	1,191	€33.0250	CEUX	6112404804204

18/02/2026 08:00:11	658	£28.7650	XLON	E0QKQU3mHAlw
18/02/2026 08:00:11	702	£28.7650	XLON	E0QKQU3mHAly
18/02/2026 08:00:33	146	£28.8250	XLON	E0QKQU3mHFKB
18/02/2026 08:00:33	250	£28.8250	XLON	E0QKQU3mHFKE
18/02/2026 08:00:33	93	£28.8250	XLON	E0QKQU3mHFKG
18/02/2026 08:00:35	514	€33.1250	XAMS	55297
18/02/2026 08:00:59	503	£28.7950	BATS (BXE)	235092501825
18/02/2026 08:01:19	535	€33.1050	CEUX	6112404805893
18/02/2026 08:01:52	359	£28.8300	XLON	E0QKQU3mHKdi
18/02/2026 08:01:52	137	£28.8300	XLON	E0QKQU3mHKdk
18/02/2026 08:01:52	50	£28.8300	XLON	E0QKQU3mHKdm
18/02/2026 08:01:59	99	€33.1300	TQEX	E0QKQTnMx4rc
18/02/2026 08:01:59	498	€33.1300	TQEX	E0QKQTnMx4rV
18/02/2026 08:05:35	345	£28.7900	XLON	E0QKQU3mHVSD
18/02/2026 08:05:35	56	£28.7900	XLON	E0QKQU3mHVSH
18/02/2026 08:05:35	345	£28.7900	XLON	E0QKQU3mHVSO
18/02/2026 08:05:35	216	£28.7900	XLON	E0QKQU3mHVsq
18/02/2026 08:05:35	7	£28.7900	XLON	E0QKQU3mHVSV
18/02/2026 08:05:35	543	£28.7950	Chi-X (CXE)	3056202406946
18/02/2026 08:05:36	715	€33.0800	CEUX	6112404809393
18/02/2026 08:06:47	510	£28.7650	Chi-X (CXE)	3056202407081
18/02/2026 08:07:27	505	£28.7400	XLON	E0QKQU3mHZV2
18/02/2026 08:08:25	478	£28.7150	XLON	E0QKQU3mHbGE
18/02/2026 08:08:25	501	€33.0000	CEUX	6112404811189
18/02/2026 08:09:41	530	£28.6850	XLON	E0QKQU3mHd3N
18/02/2026 08:10:04	459	£28.6850	XLON	E0QKQU3mHdse
18/02/2026 08:10:36	417	€32.9750	TQEX	E0QKQTnMxsvV
18/02/2026 08:10:41	487	£28.6850	Chi-X (CXE)	3056202407619
18/02/2026 08:11:55	484	£28.7000	XLON	E0QKQU3mHhA5
18/02/2026 08:12:57	511	£28.7150	XLON	E0QKQU3mHj67
18/02/2026 08:12:57	200	€32.9950	XAMS	153089
18/02/2026 08:12:57	523	€32.9950	XAMS	153345
18/02/2026 08:12:58	30	£28.7050	Chi-X (CXE)	3056202407845
18/02/2026 08:12:58	449	£28.7050	Chi-X (CXE)	3056202407846
18/02/2026 08:15:20	478	£28.7350	XLON	E0QKQU3mHoWI
18/02/2026 08:15:56	492	£28.7350	XLON	E0QKQU3mHpc9
18/02/2026 08:16:44	497	€33.0700	XAMS	174337
18/02/2026 08:17:53	512	£28.7850	XLON	E0QKQU3mHtlZ
18/02/2026 08:18:30	473	£28.7900	BATS (BXE)	235092503614

18/02/2026 08:18:30	599	€33.0850	CEUX	6112404818252
18/02/2026 08:19:27	477	£28.8000	BATS (BXE)	235092503688
18/02/2026 08:19:28	207	£28.7950	Chi-X (CXE)	3056202408755
18/02/2026 08:19:28	303	£28.7950	Chi-X (CXE)	3056202408756
18/02/2026 08:21:13	543	€33.1050	CEUX	6112404820143
18/02/2026 08:21:32	508	£28.8000	XLON	E0QKQU3mHzOG
18/02/2026 08:21:32	510	£28.7950	XLON	E0QKQU3mHzPC
18/02/2026 08:24:35	593	£28.8150	XLON	E0QKQU3mI3bl
18/02/2026 08:24:39	487	€33.1100	CEUX	6112404821948
18/02/2026 08:25:38	597	£28.8100	BATS (BXE)	235092504206
18/02/2026 08:25:39	591	£28.8050	BATS (BXE)	235092504207
18/02/2026 08:25:39	579	€33.1050	XAMS	202753
18/02/2026 08:29:24	479	£28.7950	XLON	E0QKQU3mIAEL
18/02/2026 08:31:10	605	€33.1350	XAMS	233729
18/02/2026 08:31:37	527	£28.8500	XLON	E0QKQU3mIEA4
18/02/2026 08:32:03	627	£28.8450	XLON	E0QKQU3mIEgO
18/02/2026 08:34:34	810	€33.1750	XAMS	243201
18/02/2026 08:35:03	1	£28.8650	XLON	E0QKQU3mIIGe
18/02/2026 08:35:03	619	£28.8650	XLON	E0QKQU3mIIGZ
18/02/2026 08:35:51	578	£28.8650	XLON	E0QKQU3mIJH8
18/02/2026 08:38:12	518	€33.1800	CEUX	6112404830007
18/02/2026 08:38:24	84	£28.8700	BATS (BXE)	235092505384
18/02/2026 08:38:24	195	£28.8700	BATS (BXE)	235092505385
18/02/2026 08:38:25	218	£28.8650	BATS (BXE)	235092505394
18/02/2026 08:39:04	594	£28.8600	XLON	E0QKQU3mINFc
18/02/2026 08:42:25	575	£28.8900	XLON	E0QKQU3mIRIC
18/02/2026 08:42:49	13	€33.1900	XAMS	274689
18/02/2026 08:43:45	21	€33.2100	XAMS	276737
18/02/2026 08:43:49	783	£28.8950	Chi-X (CXE)	3056202411343
18/02/2026 08:43:49	479	€33.2100	XAMS	276993
18/02/2026 08:44:16	757	£28.8950	BATS (BXE)	235092505903
18/02/2026 08:44:16	555	£28.8900	BATS (BXE)	235092505906
18/02/2026 08:44:16	173	€33.2050	CEUX	6112404833337
18/02/2026 08:44:16	63	€33.2050	CEUX	6112404833338
18/02/2026 08:44:16	45	€33.2050	CEUX	6112404833339
18/02/2026 08:44:16	25	€33.2050	CEUX	6112404833340
18/02/2026 08:44:22	199	€33.2000	CEUX	6112404833391
18/02/2026 08:46:23	500	£28.9000	XLON	E0QKQU3mIW6r
18/02/2026 08:46:23	268	€33.2150	CEUX	6112404834477

18/02/2026 08:46:23	343	€33.2150	CEUX	6112404834478
18/02/2026 08:50:19	693	£28.9150	BATS (BXE)	235092506385
18/02/2026 08:52:52	629	€33.2250	XAMS	301057
18/02/2026 08:53:29	725	£28.9050	XLON	E0QKQU3mleS0
18/02/2026 08:55:37	163	£28.8900	BATS (BXE)	235092506912
18/02/2026 08:55:45	232	£28.8900	XLON	E0QKQU3mlh83
18/02/2026 08:55:45	29	£28.8900	XLON	E0QKQU3mlh8Y
18/02/2026 08:55:45	590	£28.8900	Chi-X (CXE)	3056202412299
18/02/2026 08:57:17	324	€33.2150	XAMS	305665
18/02/2026 08:57:17	324	€33.2150	XAMS	305921
18/02/2026 08:57:17	131	€33.2150	XAMS	306177
18/02/2026 08:59:57	382	£28.8900	XLON	E0QKQU3mlmBM
18/02/2026 09:00:20	547	€33.2150	XAMS	314369
18/02/2026 09:01:01	375	£28.8950	XLON	E0QKQU3mlnSj
18/02/2026 09:01:01	317	£28.8950	XLON	E0QKQU3mlnSs
18/02/2026 09:01:01	208	£28.8950	Chi-X (CXE)	3056202412847
18/02/2026 09:01:01	177	£28.8950	Chi-X (CXE)	3056202412848
18/02/2026 09:01:01	106	£28.8950	BATS (BXE)	235092507428
18/02/2026 09:01:01	106	£28.8950	BATS (BXE)	235092507429
18/02/2026 09:01:01	106	£28.8950	BATS (BXE)	235092507430
18/02/2026 09:01:02	549	€33.1950	TQEX	E0QKQTnN13Yi
18/02/2026 09:04:51	604	£28.8550	XLON	E0QKQU3mlsnd
18/02/2026 09:10:00	607	£28.8650	XLON	E0QKQU3mlyEz
18/02/2026 09:10:00	616	€33.1850	CEUX	6112404847470
18/02/2026 09:10:00	17	€33.1850	CEUX	6112404847471
18/02/2026 09:11:01	570	£28.8400	XLON	E0QKQU3mlzoZ
18/02/2026 09:11:01	573	€33.1650	XAMS	333057
18/02/2026 09:14:31	528	£28.8400	XLON	E0QKQU3mJ3Un
18/02/2026 09:16:23	1,093	£28.8600	XLON	E0QKQU3mJ5ra
18/02/2026 09:16:27	588	€33.1700	CEUX	6112404850932
18/02/2026 09:21:13	216	£28.8850	XLON	E0QKQU3mJAHl
18/02/2026 09:21:13	155	£28.8850	XLON	E0QKQU3mJAHn
18/02/2026 09:21:13	89	£28.8850	XLON	E0QKQU3mJAHp
18/02/2026 09:21:24	608	€33.2050	XAMS	350721
18/02/2026 09:22:13	461	£28.8950	XLON	E0QKQU3mJBMc
18/02/2026 09:24:03	515	£28.9100	XLON	E0QKQU3mJCq8
18/02/2026 09:24:03	464	£28.9050	XLON	E0QKQU3mJCrH
18/02/2026 09:27:06	513	€33.2550	CEUX	6112404856135
18/02/2026 09:27:58	749	£28.9350	XLON	E0QKQU3mJG3t

18/02/2026 09:28:11	764	£28.9200	XLON	E0QKQU3mJGln
18/02/2026 09:28:11	243	£28.9200	Chi-X (CXE)	3056202415234
18/02/2026 09:28:11	565	£28.9200	Chi-X (CXE)	3056202415235
18/02/2026 09:30:50	360	€33.2550	XAMS	377857
18/02/2026 09:30:50	185	€33.2550	XAMS	378113
18/02/2026 09:39:09	500	£28.9350	XLON	E0QKQU3mJQGf
18/02/2026 09:43:01	56	£28.9500	XLON	E0QKQU3mJT72
18/02/2026 09:43:01	191	£28.9500	XLON	E0QKQU3mJT74
18/02/2026 09:43:01	221	£28.9500	XLON	E0QKQU3mJT79
18/02/2026 09:45:50	524	£28.9450	BATS (BXE)	235092511308
18/02/2026 09:51:05	466	£28.9250	XLON	E0QKQU3mJa3H
18/02/2026 09:58:05	595	£28.8900	BATS (BXE)	235092512274
18/02/2026 10:05:05	431	£28.9450	Chi-X (CXE)	3056202418080
18/02/2026 10:05:05	53	£28.9450	Chi-X (CXE)	3056202418081
18/02/2026 10:10:19	565	£28.9550	XLON	E0QKQU3mJpy8
18/02/2026 10:13:31	463	£28.9550	XLON	E0QKQU3mJsIr
18/02/2026 10:20:07	545	£28.9500	Chi-X (CXE)	3056202419140
18/02/2026 10:20:07	591	€33.2800	CEUX	6112404881221
18/02/2026 10:24:47	155	£28.9600	XLON	E0QKQU3mK2Oe
18/02/2026 10:24:47	177	£28.9600	XLON	E0QKQU3mK2Og
18/02/2026 10:24:47	237	£28.9600	XLON	E0QKQU3mK2Ok
18/02/2026 10:30:39	493	£28.9600	XLON	E0QKQU3mK78X
18/02/2026 10:36:33	471	£28.9750	XLON	E0QKQU3mKClo
18/02/2026 10:40:50	468	£28.9750	BATS (BXE)	235092515761
18/02/2026 10:45:41	496	£28.9900	XLON	E0QKQU3mKK6c
18/02/2026 10:50:05	841	€33.3450	XAMS	583937
18/02/2026 11:05:46	480	£29.0000	BATS (BXE)	235092517946
18/02/2026 11:46:31	114	£29.1400	XLON	E0QKQU3mLBj0
18/02/2026 11:46:31	521	£29.1400	XLON	E0QKQU3mLBj2
18/02/2026 12:00:00	624	£29.1250	Chi-X (CXE)	3056202426474
18/02/2026 13:26:44	357	£29.1850	BATS (BXE)	235092530176
18/02/2026 13:26:44	378	£29.1850	BATS (BXE)	235092530177