ANNOUNCEMENT

A.P. Møller - Mærsk A/S – Transactions in connection with share buy-back program

On 5 February 2026, A.P. Møller - Mærsk A/S (the "Company") announced a share buy-back program of up to DKK 6.3bn (around USD 1bn) to be executed over a period of 12 months. The second phase of the share buy-back program will run from 13 August 2026 up to 29 January 2027. The shares to be acquired will be limited to a total market value of DKK 3.15 billion (around USD 500m).

The share buy-back program will be executed under EU Commission Regulation No. 596/2014 of the European Parliament and Council of 16 April 2014 (MAR) and the Commission Delegated Regulation (EU) 2016/1052 (the "Safe Harbour Regulation").

The following transactions have been made under the program in the period 31 August to 4 September 2026:

	Number of A shares	Average purchase price A shares, DKK	Transaction value, A shares, DKK
Accumulated, last announcement	**41,698**		**673,224,320**
31 August 2026	250	21,248.8800	5,312,220
1 September 2026	250	20,496.7200	5,124,180
2 September 2026	250	20,288.2400	5,072,060
3 September 2026	250	20,639.5200	5,159,880
4 September 2026	250	21,320.0800	5,330,020
Total 31 August - 4 September 2026	**1,250**		**25,998,360**
Accumulated in the second phase of the program	**4,700**		**96,868,310**
Accumulated under the program	**42,948**		**699,222,680**

	Number of B shares	Average purchase price B shares, DKK	Transaction value, B shares, DKK
Accumulated, last announcement (market and the Foundation)	**166,792**		**2,752,061,085**
31 August 2026	877	22,160.0570	19,434,370
1 September 2026	877	21,255.4960	18,641,070
2 September 2026	877	21,058.1072	18,467,960
3 September 2026	877	21,468.3694	18,827,760
4 September 2026	877	22,219.8404	19,486,800
Total 31 August - 4 September 2026	**4,385**		**94,857,960**
Bought from the Foundation*	**615**	**21,632.3740**	**13,303,910**
Accumulated in the second phase of the program (market and the Foundation)	**18,800**		**402,354,680**
Accumulated under the program (market and the Foundation)	**171,792**		**2,860,222,955**

*) According to a separate agreement, A.P. Møller og Hustru Chastine Mc-Kinney Møllers Familiefond (the Foundation) participates on a pro rata basis to the shares purchased in the share buy-back program.

With the transactions stated above, the Company owns a total of 42,948 A shares and 240,832 B shares as treasury shares, corresponding to 1.93% of the share capital. Details of each transaction are included as appendix.

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