

Participation notification by BlackRock Inc.

Brussels, Belgium – May 22, 2024 – 8:30 CEST

According to Belgian transparency legislation (Law of May 2, 2007), BlackRock Inc. (12 Throgmorton Avenue, London EC2N 2DL, UK) recently sent Syensqo the following transparency notifications indicating that it crossed the threshold of 3%. Here is the summary of the moves:

Date on which the threshold was crossed	Voting rights after the transaction	Equivalent financial instruments after the transaction	Total
May 14, 2024	3.00%	0.58%	3.58%
May 15, 2024	2.99%	0.57%	3.57%

The latest notification, dated May 17, 2024, contains the following information:

- Reason for the notification: Holding of voting securities upon first admission to trading
- Notified by: BlackRock Inc : A parent undertaking or a controlling person
- Date on which the threshold is crossed: May 15, 2024
- Threshold of direct voting rights crossed: 3% **downwards**
- Denominator: 105,876,417
- Additional information: The disclosure obligation arose due to voting rights attached to shares for BlackRock, Inc. going **below** 3%.
- Persons subject to the notification requirement:

Name	Address (for legal entities)
BlackRock, Inc.	50 Hudson Yards, New York, NY, 10001, U.S.A.
BlackRock (Singapore) Limited	20 Anson Road #18-01, Singapore, 79912, Singapore
BlackRock Advisors (UK) Limited	12 Throgmorton Avenue, London, EC2N 2DL, U.K.
BlackRock Advisors, LLC	50 Hudson Yards, New York, NY, 10001, U.S.A.
BlackRock Asset Management Canada Limited	161 Bay Street, Suite 2500, Toronto, Ontario, M5J 2S1, Canada
BlackRock Asset Management Deutschland AG	Lenbachplatz 1 1st Floor, Munich, 80333-MN3, Germany
BlackRock Asset Management North Asia Limited	15/F, 16/F, 17/F Citibank Tower & 17/F ICBC Tower, 3 Garden Road, Central, Hong Kong
BlackRock Financial Management, Inc.	50 Hudson Yards, New York, NY, 10001, U.S.A.
BlackRock Fund Advisors	400 Howard Street, San Francisco, CA, 94105, U.S.A.
BlackRock Institutional Trust Company, National Association	400 Howard Street, San Francisco, CA, 94105, U.S.A.
BlackRock Investment Management (Australia) Limited	Level 37 Chifley Tower, 2 Chifley Square, Sydney NSW 2000, Australia
BlackRock Investment Management (UK) Limited	12 Throgmorton Avenue, London, EC2N 2DL, U.K.
BlackRock Investment Management, LLC	1 University Square Drive, Princeton, NJ, 8540, U.S.A.
BlackRock Japan Co., Ltd.	1-8-3 Marunouchi Chiyoda-ku, Trust Tower Main, Tokyo, 100-8217, Japan
Aperio Group, LLC	3 Harbor Dr Suite 204, Sausalito, CA 94965, United States

Notified details

A) Voting rights	Previous notification	After the transaction			
		# of voting rights		% of voting rights	
Holders of voting rights		Linked to securities	Not linked to the securities	Linked to securities	Not linked to the securities
BlackRock, Inc.	0	0		0.00%	
BlackRock (Singapore) Limited	33820	33820		0.03%	
BlackRock Advisors (UK) Limited	134230	128075		0.12%	
BlackRock Advisors, LLC	119950	119950		0.11%	
BlackRock Asset Management Canada Limited	41704	41703		0.04%	
BlackRock Asset Management Deutschland AG	245855	245974		0.23%	
BlackRock Asset Management North Asia Limited	2356	2356		0.00%	
BlackRock Financial Management, Inc.	29180	29180		0.03%	
BlackRock Fund Advisors	1191653	1192003		1.13%	
BlackRock Institutional Trust Company, National Association	916924	917086		0.87%	
BlackRock Investment Management (Australia) Limited	18922	18922		0.02%	
BlackRock Investment Management (UK) Limited	75112	76208		0.07%	
BlackRock Investment Management, LLC	233222	233222		0.22%	
BlackRock Japan Co., Ltd.	109820	109820		0.10%	
Aperio Group, LLC	26451	26451		0.02%	
Subtotal	3179199	3172770		3.00%	
TOTAL		3,172,770	0	3.00%	0.00%

i Start with "groups" of holders. Add subtotals with Σ , and then finish with the persons who are "alone".
For groups, start with the ultimate controlling natural person or legal entity.
The totals, subtotals and % will be updated once you have clicked on **<CALCULATE>**.

B) Equivalent financial instruments	After the transaction					
	Type of financial instrument	Expiration date	Exercise period or date	# of voting rights that may be acquired if the instrument is exercised	% of voting rights	Settlement
BlackRock (Singapore) Limited	Securities Lent			18969	0.02%	physical
BlackRock Advisors (UK) Limited	Securities Lent			514544	0.49%	physical
BlackRock Institutional Trust Company, National Association	Securities Lent			1019	0.00%	physical
BlackRock Investment Management (UK) Limited	Securities Lent			52592	0.05%	physical
BlackRock Investment Management, LLC	Securities Lent			7216	0.01%	physical
BlackRock Advisors, LLC	Contract Difference			5658	0.01%	cash
BlackRock Financial Management, Inc.	Contract Difference			2202	0.00%	cash
BlackRock Institutional Trust Company, National Association	Contract Difference			1562	0.00%	cash
BlackRock Investment Management (UK) Limited	Contract Difference			1389	0.00%	cash
BlackRock Investment Management, LLC	Contract Difference			2731	0.00%	cash
TOTAL				607,882	0.57%	

i The totals will be updated once you have clicked on **<CALCULATE>**

TOTAL (A & B)	# of voting rights	% of voting rights
CALCULATE	3,780,652	3.57%

Transparency notifications and the full chain of controlled undertakings through which the holding is effectively held is available on the [Investor Relations Section](#) of Syensqo's website.

About Syensqo

Syensqo is a science company developing groundbreaking solutions that enhance the way we live, work, travel and play. Inspired by the scientific councils which Ernest Solvay initiated in 1911, we bring great minds together to push the limits of science and innovation for the benefit of our customers, with a diverse, global team of more than 13,000 associates.

Our solutions contribute to safer, cleaner, and more sustainable products found in homes, food and consumer goods, planes, cars, batteries, smart devices and health care applications. Our innovation power enables us to deliver on the ambition of a circular economy and explore breakthrough technologies that advance humanity.

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