



# Q4

**International Petroleum Corporation**

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***Audited Consolidated  
Financial Statements***

*For the years ended December 31, 2019 and 2018*



**International  
Petroleum  
Corp.**

**Consolidated Financial Statements**  
For the years ended December 31, 2019 and 2018  
**AUDITED**

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# Consolidated Financial Statements

For the years ended December 31, 2019 and 2018  
AUDITED

## REPORT OF MANAGEMENT

The accompanying consolidated financial statements of International Petroleum Corporation (“IPC” or the “Corporation” and, together with its subsidiaries, the “Group”) and other information contained in the management’s discussion and analysis are the responsibility of management and have been approved by the Board of Directors. The consolidated financial statements have been prepared by management in accordance with International Financial Reporting Standards (“IFRS”) as issued by the International Accounting Standards Board (“IASB”) as outlined in Part 1 of the Handbook of the Chartered Professional Accountants of Canada, and include some amounts that are based on management’s estimates and judgment.

The Board of Directors carries out its responsibility for the consolidated financial statements principally through its Audit Committee, which is comprised solely of independent directors. The Audit Committee reviews the Group’s annual consolidated financial statements and recommends its approval to the Board of Directors. The Corporation’s auditors have full access to the Audit Committee, with and without management being present. These consolidated financial statements have been audited by PricewaterhouseCoopers SA, Chartered Professional Accountants, Licensed Public Accountants.

(Signed) Mike Nicholson  
Director, President and Chief Executive Officer

(Signed) Christophe Nerguararian  
Chief Financial Officer

Vancouver, Canada  
February 11, 2020

# Consolidated Financial Statements

For the years ended December 31, 2019 and 2018  
AUDITED

## REPORT OF INDEPENDENT AUDITOR

To the Shareholders of International Petroleum Corporation



### *Our opinion*

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the financial position of International Petroleum Corporation and its subsidiaries, (together, the Company) as at December 31, 2019 and 2018, and its financial performance and its cash flows for the years then ended in accordance with International Financial Reporting Standards (IFRS).

### **What we have audited**

The Company's consolidated financial statements comprise:

- the consolidated statements of operations for the years ended December 31, 2019 and 2018;
- the consolidated statement of comprehensive income for the years then ended;
- the consolidated balance sheet as at December 31, 2019 and 2018;
- the consolidated statements of cash flows for the years then ended;
- the consolidated statements of changes in equity for the years then ended; and
- the notes to the consolidated financial statements, which include a summary of significant accounting policies.

### *Basis for opinion*

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the consolidated financial statements* section of our report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### **Independence**

We are independent of the Company in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Canada. We have fulfilled our other ethical responsibilities in accordance with these requirements.

### *Responsibilities of management and those charged with governance for the consolidated financial statements*

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with IFRS, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Company's financial reporting process.

### *Auditor's responsibilities for the audit of the consolidated financial statements*

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion

# Consolidated Financial Statements

## For the years ended December 31, 2019 and 2018

### AUDITED

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Company to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

The engagement partner on the audit resulting in this independent auditor's report is Luc Schulthess.

PricewaterhouseCoopers AG



Luc Schulthess



Colin Johnson

February 11, 2020

# Consolidated Statement of Operations

For the years ended December 31, 2019 and 2018

AUDITED

USD Thousands	Note	2019	2018
<b>Revenue</b>	3	<b>553,749</b>	454,443
<b>Cost of sales</b>			
Production costs	4	(240,771)	(179,858)
Depletion and decommissioning costs		(121,659)	(93,851)
Depreciation of other assets		(23,020)	(31,328)
Exploration and business development costs		(15,395)	(2,542)
<b>Gross profit</b>	3	<b>152,904</b>	146,864
Gain on sale of assets		–	25,040
General, administration and depreciation expenses		(12,042)	(11,065)
<b>Profit before financial items</b>		<b>140,862</b>	160,839
Finance income	5	14,364	884
Finance costs	6	(32,390)	(47,814)
<b>Net financial items</b>		<b>(18,026)</b>	(46,930)
<b>Profit before tax</b>		<b>122,836</b>	113,909
Income tax	7	(19,248)	(10,265)
<b>Net result</b>		<b>103,588</b>	103,644
Net result attributable to:			
Shareholders of the Parent Company		103,564	103,617
Non-controlling interest		24	27
		<b>103,588</b>	103,644
Earnings per share – USD <sup>1</sup>	18	<b>0.63</b>	1.13
Earnings per share fully diluted – USD <sup>1</sup>	18	<b>0.62</b>	1.12

<sup>1</sup> Based on net result attributable to shareholders of the Parent Company.

See accompanying notes to the consolidated financial statements.

# Consolidated Statement of Comprehensive Income

For the years ended December 31, 2019 and 2018

AUDITED

USD Thousands	2019	2018
<b>Net result</b>	<b>103,588</b>	103,644
<b>Other comprehensive income:</b>		
Items that may be reclassified to profit or loss, net of tax:		
Hedging losses reclassified to profit or loss	(2,345)	(1,292)
Cash flow hedges gain / (loss)	1,801	251
Re-measurements on defined pension plan	(959)	–
Currency translation adjustments	12,781	(2,617)
<b>Total comprehensive income</b>	<b>114,866</b>	99,986
Total comprehensive income attributable to:		
Shareholders of the Parent Company	114,846	99,974
Non-controlling interest	20	12
	<b>114,866</b>	99,986

See accompanying notes to the consolidated financial statements.

# Consolidated Balance Sheet

As at December 31, 2019 and 2018

AUDITED

USD Thousands	Note	December 31, 2019	December 31, 2018
<b>ASSETS</b>			
<b>Non-current assets</b>			
Exploration and evaluation assets	8	27,614	9,444
Property, plant and equipment, net	9	1,077,881	1,005,424
Other tangible fixed assets, net	11	69,015	92,149
Right-of-use assets	12	2,700	–
Deferred tax assets	7	57,523	75,093
Other assets	13	17,867	15,873
Derivative instruments	24	–	2,052
<b>Total non-current assets</b>		<b>1,252,600</b>	<b>1,200,035</b>
<b>Current assets</b>			
Inventories	14	17,220	20,636
Trade and other receivables	15	77,834	46,061
Derivative instruments	24	420	14,360
Current tax receivables	7	996	7,216
Cash and cash equivalents	16	15,571	10,626
<b>Total current assets</b>		<b>112,041</b>	<b>98,899</b>
<b>TOTAL ASSETS</b>		<b>1,364,641</b>	<b>1,298,934</b>
<b>LIABILITIES</b>			
<b>Non-current liabilities</b>			
Financial liabilities	20	244,732	283,728
Lease liabilities	12	1,906	–
Provisions	21	179,997	167,325
Deferred tax liabilities	7	47,565	55,286
Derivative instruments	24	–	493
<b>Total non-current liabilities</b>		<b>474,200</b>	<b>506,832</b>
<b>Current liabilities</b>			
Trade and other payables	23	85,826	77,615
Current tax liabilities		2,706	2,635
Lease liabilities	12	844	–
Provisions	21	9,840	12,897
Derivative instruments	24	416	3,168
<b>Total current liabilities</b>		<b>99,632</b>	<b>96,315</b>
<b>EQUITY</b>			
Shareholders' equity		790,602	695,572
Non-controlling interest		207	215
<b>Net shareholders' equity</b>		<b>790,809</b>	<b>695,787</b>
<b>TOTAL EQUITY AND LIABILITIES</b>		<b>1,364,641</b>	<b>1,298,934</b>

Approved by the Board of Directors

(Signed) C. Ashley Heppenstall  
Director

(Signed) Mike Nicholson  
Director

See accompanying notes to the consolidated financial statements.

**Consolidated Statement of Cash Flow**  
**For the years ended December 31, 2019 and 2018**  
**AUDITED**

USD Thousands	2019	2018
<b>Cash flow from operating activities</b>		
Net result	103,588	103,644
Adjustments for non-cash related items:		
Depletion, depreciation and amortization	146,255	125,700
Exploration costs	13,741	260
Impairment costs	–	–
Current tax	5,034	(4,433)
Deferred tax	14,214	14,698
Capitalized financing fees	2,044	3,177
Foreign currency exchange	(9,553)	18,875
Interest expense	17,508	14,732
Unwinding of asset retirement obligation discount	10,664	9,190
Change in pension liability	697	–
Disposal of Netherlands assets	–	(25,040)
Share-based costs	3,969	3,659
Other	259	(2,894)
<b>Cash flow generated from operations (before working capital adjustments and income taxes)</b>	<b>308,420</b>	<b>261,568</b>
Changes in working capital	(7,068)	53,882
Decommissioning costs paid	(6,315)	(7,716)
Other payments	(1,822)	(1,223)
Income taxes paid	(4,923)	(95)
Interest paid	(17,651)	(14,616)
<b>Net cash flow from operating activities</b>	<b>270,641</b>	<b>291,800</b>
<b>Cash flow used in investing activities</b>		
Investment in oil and gas properties	(180,587)	(39,044)
Investment in other fixed assets	(1,035)	(1,289)
Acquisition of the Suffield Assets	(995)	(375,590)
Acquisition of BlackPearl (see Note 10)	–	2,572
Disposal of Netherlands assets	–	(4,637)
<b>Net cash (outflow) from investing activities</b>	<b>(182,617)</b>	<b>(417,988)</b>
<b>Cash flow from financing activities</b>		
Borrowings / (repayments)	(49,869)	119,129
Paid financing fees	(606)	(6,425)
Repayment to Lundin Petroleum	(14,243)	(10,000)
Purchase of own shares	(16,938)	–
Other payments	(905)	–
<b>Net cash (outflow) from financing activities</b>	<b>(82,561)</b>	<b>102,704</b>
<b>Change in cash and cash equivalents</b>	<b>5,463</b>	<b>(23,484)</b>
Cash and cash equivalents at the beginning of the period	10,626	33,679
Currency exchange difference in cash and cash equivalents	(518)	431
<b>Cash and cash equivalents at the end of the period</b>	<b>15,571</b>	<b>10,626</b>

See accompanying notes to the consolidated financial statements.

# Consolidated Statement of Changes in Equity

For the years ended December 31, 2019 and 2018

AUDITED

USD Thousands	Share capital and premium	Retained earnings	CTA <sup>1</sup>	IFRS 2 reserve	MTM reserve	Total	Non-controlling interest	Total equity
<b>Balance at January 1, 2018</b>	<b>279,960</b>	<b>26,080</b>	<b>(4,128)</b>	<b>3,455</b>	<b>1,372</b>	<b>306,739</b>	<b>203</b>	<b>306,942</b>
Net result	–	103,617	–	–	–	<b>103,617</b>	27	<b>103,644</b>
Cash flow hedge	–	–	–	–	(1,041)	<b>(1,041)</b>	–	<b>(1,041)</b>
Currency translation difference	–	–	(2,367)	(200)	(35)	<b>(2,602)</b>	(15)	<b>(2,617)</b>
<b>Total comprehensive income</b>	<b>–</b>	<b>103,617</b>	<b>(2,367)</b>	<b>(200)</b>	<b>(1,076)</b>	<b>99,974</b>	<b>12</b>	<b>99,986</b>
Issuance of common shares	288,643	–	–	–	–	<b>288,643</b>	–	<b>288,643</b>
Share based payments	(1,487)	–	–	1,703	–	<b>216</b>	–	<b>216</b>
<b>Balance at December 31, 2018</b>	<b>567,116</b>	<b>129,697</b>	<b>(6,495)</b>	<b>4,958</b>	<b>296</b>	<b>695,572</b>	<b>215</b>	<b>695,787</b>

USD Thousands	Share capital and premium	Retained earnings	CTA <sup>1</sup>	IFRS 2 reserve	MTM reserve	Pension reserve	Total	Non-controlling interest	Total equity
<b>Balance at January 1, 2019</b>	<b>567,116</b>	<b>129,697</b>	<b>(6,495)</b>	<b>4,958</b>	<b>296</b>	<b>–</b>	<b>695,572</b>	<b>215</b>	<b>695,787</b>
Pension liability adjustment <sup>2</sup>	–	(3,223)	–	–	–	–	<b>(3,223)</b>	–	<b>(3,223)</b>
Net result	–	103,564	–	–	–	–	<b>103,564</b>	24	<b>103,588</b>
Re-measurements on defined pension plan	–	–	–	–	–	(959)	<b>(959)</b>	–	<b>(959)</b>
Acquisition of BlackPearl <sup>3</sup>	–	–	–	–	9,013	–	<b>9,013</b>	–	<b>9,013</b>
Cash flow hedge	–	–	–	–	(9,557)	–	<b>(9,557)</b>	–	<b>(9,557)</b>
Currency translation difference	–	–	12,547	79	251	(92)	<b>12,785</b>	(4)	<b>12,781</b>
<b>Total comprehensive income</b>	<b>–</b>	<b>103,564</b>	<b>12,547</b>	<b>79</b>	<b>(293)</b>	<b>(1,051)</b>	<b>114,846</b>	<b>20</b>	<b>114,866</b>
Purchase of own shares <sup>4</sup>	(16,938)	–	–	–	–	–	<b>(16,938)</b>	–	<b>(16,938)</b>
Dividend distribution	–	–	–	–	–	–	–	(28)	<b>(28)</b>
Share based payments	(867)	–	–	1,212	–	–	<b>345</b>	–	<b>345</b>
<b>Balance at December 31, 2019</b>	<b>549,311</b>	<b>230,038</b>	<b>6,052</b>	<b>6,249</b>	<b>3</b>	<b>(1,051)</b>	<b>790,602</b>	<b>207</b>	<b>790,809</b>

<sup>1</sup> For comparative purposes, CTA and non-controlling interests have been restated in 2018.

<sup>2</sup> See Note 22

<sup>3</sup> See Note 10

<sup>4</sup> See Note 17

See accompanying notes to the consolidated financial statements.

# Notes to the Consolidated Financial Statements

For the years ended December 31, 2019 and 2018

AUDITED

## 1. CORPORATE INFORMATION

### A. Formation of and changes in the Group

In April 2017, Lundin Petroleum AB ("Lundin Petroleum") spun-off its oil and gas assets in Malaysia, France and the Netherlands into a newly formed company called International Petroleum Corporation ("IPC" or the "Corporation" and, together with its subsidiaries, the "Group") and distributed the IPC shares, on a pro-rata basis, to Lundin Petroleum shareholders (the "Spin-Off").

On April 24, 2017, the Spin-Off was completed and IPC's shares commenced trading on the Toronto Stock Exchange and Nasdaq First North under the ticker symbol "IPCO". In June 2018, the shares of IPC ceased trading on Nasdaq First North and commenced trading on the Nasdaq Stockholm.

On January 5, 2018, IPC completed the acquisition of the Suffield area oil and gas assets in southern Alberta, Canada (the "Suffield Assets").

On December 1, 2018, IPC completed the sale of its non-core, non-operated gas assets in the Netherlands.

On December 14, 2018, IPC completed the acquisition of all of the issued and outstanding shares of BlackPearl Resources Inc. ("BlackPearl") by way of plan of arrangement under the Canada Business Corporations Act (the "BlackPearl Acquisition").

The Corporation is incorporated and domiciled in British Columbia, Canada under the Business Corporations Act. The address of its registered office is Suite 2600, 595 Burrard Street, P.O. Box 49314, Vancouver, BC V7X 1L3, Canada and its business address is Suite 2000, 885 West Georgia Street, Vancouver, BC V6C 3E8, Canada.

### B. Basis of preparation

The consolidated financial statements have been prepared in accordance with International Financial Reporting Standards ("IFRS") as issued by the International Accounting Standards Board ("IASB").

These consolidated financial statements are presented in United States Dollars (USD), which is the Group's presentation and functional currency. The consolidated financial statements have been prepared on a historical cost basis, except for items that are required to be accounted for at fair value as detailed in the Group's accounting policies. Intercompany transactions and balances have been eliminated. Certain comparative figures have been reclassified to conform with the financial statements presentation in the current year.

These consolidated financial statements have been approved by the Board of Directors of IPC and authorized for issuance on February 11, 2020.

### C. Going concern

The Group's consolidated financial statements for the year ended December 31, 2019, have been prepared on a going concern basis, which assumes that the Group will be able to realize its assets and discharge its liabilities in the normal course of business as they become due in the foreseeable future.

### D. Changes in accounting policies and disclosures

#### *Adoption of IFRS 16 "Leases"*

The Group adopted IFRS 16 effective January 1, 2019. In accordance with the transition provisions in IFRS 16 the new rules have been adopted following the modified retrospective approach with the cumulated effect of initially applying the new standards recognized on January 1, 2019. Comparatives for the 2018 financial year have not been restated as permitted under the specific transition provisions in the standard. Reclassification and adjustments arising from the new leasing rules were not significant in the opening balance sheet on January 1, 2019.

# Notes to the Consolidated Financial Statements

For the years ended December 31, 2019 and 2018

AUDITED

On adoption of IFRS 16, the Group recognized lease liabilities in relation to leases which had previously been classified as “operating leases” under the principles of IAS 17 Leases. These liabilities were measured at the present value of the remaining payments, discounted using the lessee’s incremental borrowing rate as of January 1, 2019, estimated by country. The change in accounting policy affected the right-of-use assets with an increase amounting to USD 3.1 million and the lease liabilities with an increase amounting to USD 3.1 million in the balance sheet on January 1, 2019. There was no impact on retained earnings on January 1, 2019.

The Group leases various offices, warehouses, equipment and cars. Rental contracts are typically made for fixed periods of 3 to 5 years but may have extension options. Lease terms are negotiated on an individual basis and contain a wide range of different terms and conditions.

Up to the end of the 2018 financial year, leases of property were classified as operating leases. Payments made under operating leases were charged to profit or loss on a straight-line basis over the period of the lease.

From January 1, 2019, leases are recognized as a right-of-use asset and a corresponding liability at the date at which the leased asset is available for use by the Group. Each lease payment is allocated between the liability and finance cost. The finance cost is charged to profit or loss over the period so as to produce a constant periodic rate of interest on the remaining balance of the liability for each period. The right-of-use asset is depreciated over the shorter of the asset’s useful life and the lease term on a straight-line basis.

Assets and liabilities arising from a lease are initially measured on a present value basis. Lease liabilities include the net present value of the fixed and variable lease payments and the exercise price of the purchase option. The lease payments are discounted using the incremental borrowing rate and are classified as finance leases. The right-of-use assets are measured at cost comprising the amount of the initial measurement of the lease liability, any lease payments made and any initial direct costs.

Payments associated with short-term leases and leases of low-value assets are recognized on a straight-line basis as an expense in profit or loss.

## ***Other property, plant and equipment, net***

Effective July 1, 2019, the Floating Production Storage and Offloading vessel (“FPSO”) located on the Bertam field, Malaysia, is being depleted based on the year’s production in relation to estimated total proved and probable (“2P”) reserves of oil and gas in accordance with the unit of production method. Prior to this date, the Bertam FPSO was being depreciated on a straight line basis over the six year lease period on the Bertam field from April 2015.

## **E. Basis of Consolidation**

### ***Subsidiaries***

Subsidiaries are all entities over which the Group has control and are consolidated. The Corporation controls an entity when it is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity.

The non-controlling interest in a subsidiary represents the portion of the subsidiary not owned by Group companies. The equity of the subsidiary relating to the non-controlling shareholders is shown as a separate item within changes in net equity.

Inter-company transactions, balances, income and expenses on transactions between companies are eliminated. Profits and losses resulting from intercompany transactions that are recognized in assets are also eliminated.

## **F. Joint Arrangements**

Oil and gas operations of the Group are conducted as co-licencees in unincorporated joint ventures with other companies and are classified as joint operations. The consolidated financial statements reflect the relevant proportions of production, capital costs, operating costs and current assets and liabilities of the joint operation applicable to the Corporation’s interests.

# Notes to the Consolidated Financial Statements

For the years ended December 31, 2019 and 2018

AUDITED

## G. Foreign Currency Translation

### *Transactions and balances*

Monetary assets and liabilities denominated in foreign currencies are translated at the rates of exchange prevailing at the balance sheet date and foreign exchange currency differences are recognized in the consolidated statement of operations. Transactions in foreign currencies are translated at exchange rates prevailing at the transaction date. Foreign exchange gains and losses are presented within finance income and costs in the consolidated statement of operations.

### *Functional and presentation currency*

Items included in the financial statements of each of the operational entities are measured using the currency of the primary economic environment in which the entity operates (the "functional currency"). The functional currency of the Corporation's operational entities are the USD, CAD and EUR. The consolidated financial statements are presented in USD which is the Corporation's presentation currency. The balance sheets and income statements of foreign companies are translated using the current rate method. All assets and liabilities are translated at the balance sheet date rates of exchange, whereas the income statements are translated at average rates of exchange for the year, except for transactions where it is more relevant to use the rate of the day of the transaction. The translation differences which arise are recorded directly in net assets.

Exchange rates for the relevant currencies of the Group with respect to the US Dollar are as follows:

	December 31, 2019		December 31, 2018	
	Average	Period end	Average	Period end
1 EUR equals USD	1.1196	1.1234	1.1815	1.1450
1 USD equals CAD	1.3270	1.2994	1.2958	1.3629
1 USD equals MYR	4.1422	4.0905	4.0354	4.1325

## H. Classification of assets and liabilities

Non-current assets, long-term liabilities and provisions consist of amounts that are expected to be recovered or paid more than twelve months after the balance sheet date. Current assets and current liabilities consist solely of amounts that are expected to be recovered or paid within twelve months after the balance sheet date.

## I. Oil and gas properties

Oil and gas properties are recorded at historical cost less depletion. All costs for acquiring concessions, licences or interests in production sharing contracts and for the survey, drilling and development of such interests are capitalized on a field area cost centre basis.

Costs directly associated with an exploration well are capitalized until the determination of reserves is evaluated. If it is determined that a commercial discovery has not been achieved, these exploration costs are charged to the income statement. During the exploration and development phases, no depletion is charged. The field will be transferred from the non-producing assets to the producing assets within oil and gas properties once production commences, and accounted for as a producing asset. Routine maintenance and repair costs for producing assets are expensed to the income statement when they occur.

Net capitalized costs to reporting date, together with anticipated future capital costs for the development of the proved and probable reserves determined at the balance sheet date price levels, are depleted based on the year's production in relation to estimated total proved and probable reserves of oil and gas in accordance with the unit of production method. Depletion of a field area is charged to the income statement through cost of sales once production commences.

# Notes to the Consolidated Financial Statements

For the years ended December 31, 2019 and 2018

AUDITED

Proved reserves are those quantities of petroleum which, by analysis of geological and engineering data, can be estimated with reasonable certainty to be commercially recoverable, from a given date forward, from known reservoirs and under current economic conditions, operating methods and governmental regulations. Proved reserves can be categorized as developed or undeveloped. If deterministic methods are used, the term reasonable certainty is intended to express a high degree of confidence that the quantities will be recovered. If probabilistic methods are used, there should be at least a 90 percent probability that the quantities actually recovered will equal or exceed the estimates.

Probable reserves are those unproved reserves which analysis of geological and engineering data suggests are more likely than not to be recoverable. In this context, when probabilistic methods are used, there should be at least a 50 percent probability that the quantities actually recovered will equal or exceed the sum of estimated proved plus probable reserves.

Proceeds from the sale or farm-out of oil and gas concessions in the exploration stage are offset against the related capitalized costs of each cost centre with any excess of net proceeds over all costs capitalized included in the income statement. In the event of a sale in the exploration stage, any deficit is included in the income statement.

Impairment tests are performed annually or when there are facts and circumstances that suggest that the net book value of capitalized costs within each field area cost centre less any provision for asset retirement obligation costs, royalties and deferred production or revenue related taxes is higher than the anticipated future net cash flow from oil and gas reserves attributable to the Corporation's interest in the related field areas. Capitalized costs cannot be carried unless those costs can be supported by future cash flows from that asset. Provision is made for any impairment, where the net carrying value, according to the above, exceeds the recoverable amount, which is the higher of value in use and fair value less costs of disposal, determined through estimated future discounted net cash flows using prices and cost levels used by management in their internal forecasting. If there is no decision to continue with a field specific exploration program, the costs will be expensed at the time the decision is made.

## J. Other property, plant and equipment

Other property, plant and equipment are stated at cost less accumulated depreciation. The cost includes the original purchase price of the asset and the costs attributable to bringing the asset to its working condition for its intended use. Depreciation is based on cost and is calculated on a straight line basis over the estimated economic life of 3 to 5 years for office equipment and other assets. The Floating Production Storage and Offloading ("FPSO") located on the Bertam field, Malaysia, is being depreciated on a unit of production basis from July 2019 based on the Bertam field 2P reserves. Prior to this date the Bertam FPSO was being depreciated on a straight line basis over the six year lease period on the Bertam field from April 2015.

Additional costs to existing assets are included in the assets' net book value or recognized as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. The net book value of any replaced parts is written off. Other additional expenses are deemed to be repair and maintenance costs and are charged to the income statement when they are incurred.

The net book value is written down immediately to its recoverable amount when the net book value is higher. The recoverable amount is the higher of an asset's fair value less cost of disposal and value in use. The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period.

## K. Leases

The Group leases various offices, warehouses, equipment and cars. Rental contracts are typically made for fixed periods of 3 to 5 years but may have extension options. Lease terms are negotiated on an individual basis and contain a wide range of different terms and conditions.

Right-of-use assets and corresponding liabilities are recognized when the leased asset is available for use by the Group. Each lease payment is allocated between the liability and finance cost. The finance cost is charged to profit or loss over the period so as to produce a constant periodic rate of interest on the remaining balance of the liability for each period. The right-of-use asset is depreciated over the shorter of the asset's useful life and the lease term on a straight-line basis.

Assets and liabilities arising from a lease are initially measured on a present value basis. Lease liabilities include the net present value of the fixed and variable lease payments and the exercise price of the purchase option. The lease payments are discounted using the incremental borrowing rate and are classified as finance leases. The right-of-use assets are measured at cost comprising the amount of the initial measurement of the lease liability, any lease payments made and any initial direct costs.

Payments associated with short-term leases and leases of low-value assets are recognized on a straight-line basis as an expense in profit or loss.

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## L. Impairment of Assets

At each balance sheet date, an assessment is made as to whether there is an indication that an asset may be impaired. Where an indicator of impairment exists or when impairment testing for an asset is required, the formal assessment of the recoverable amount is made. Where the carrying value of an asset exceeds its recoverable amount the asset is considered impaired and is written down to its recoverable amount.

The recoverable amount is the higher of fair value less costs of disposal and value in use. In determining fair value less costs of disposal, recent market transactions are considered, if available. In the absence of such transactions, an appropriate valuation model is used. Value in use is calculated by discounting estimated future cash flows to their present value using a discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. When the recoverable amount is less than the carrying value an impairment loss is recognized with the expensed charge to the income statement. If indications exist that previously recognized impairment losses no longer exist or are decreased, the recoverable amount is estimated. When a previously recognized impairment loss is reversed the carrying amount of the asset is increased to the estimated recoverable amount but the increased carrying amount may not exceed the carrying amount after depreciation that would have been determined had no impairment loss been recognized for the asset in prior years. If the asset does not generate cash inflows that are largely independent of those from other assets or groups of assets, the asset is tested as part of a CGU, which is the smallest identifiable group of assets that generates cash inflows that are largely independent of the cash inflows from other assets or groups of assets. An impairment loss is the amount by which the carrying amount of the individual asset or CGU exceeds its recoverable amount.

## M. Financial Instruments

Financial assets and financial liabilities are recognized on the consolidated balance sheet on the trade date, the date on which the Group becomes a party to the contractual provisions of the financial instrument. All financial instruments are required to be classified and measured at fair value on initial recognition. Measurement in subsequent periods is dependent upon the classification of the financial instrument. The Group classifies its financial instruments in the following categories:

### *Financial Assets at Amortized Cost*

Assets that are held for collection of contractual cash flows where those cash flows represent solely payments of principal and interest are measured at amortized cost. The Group's loans and receivables consist of fixed or determined cash flows related solely to principal and interest amounts or contractual sales of oil. The Group's intent is to hold these receivables until cash flows are collected. Loans and receivables are recognized initially at fair value, net of any transaction costs incurred and subsequently measured at amortized cost.

### *Financial Assets at Fair Value through Profit or Loss ("FVTPL")*

Financial assets measured at FVTPL are assets which do not qualify as financial assets at amortized cost or at fair value through other comprehensive income.

### *Financial Liabilities at Amortized Cost*

Financial liabilities are measured at amortized cost, unless they are required to be measured at FVTPL, or the Group has opted to measure them at FVTPL. Borrowings and accounts payable are recognized initially at fair value, net of any transaction costs incurred, and subsequently at amortized cost using the effective interest method.

### *Financial Liabilities at FVTPL*

Financial liabilities measured at FVTPL are liabilities which include embedded derivatives and cannot be classified as amortized cost.

### *Impairment of Financial Assets*

The measurement of impairment of financial assets is based on the expected credit losses model. For the trade and other receivables, the Group applies the simplified approach which requires the use of the lifetime expected loss provision for all trade receivables. In estimating the lifetime expected loss provision, the Group considered historical industry default rates as well as credit ratings of major customers. Additional disclosure related to the Group's financial assets is included in Note 24.

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## N. Derivative Financial Instruments and Hedging Activities

Derivatives are initially recognized at fair value on the date a derivative contract is entered into and are subsequently remeasured to their fair value. The method of recognizing the resulting gain or loss depends on whether the derivative is designated as a hedging instrument, and if so, the nature of the item being hedged. The Group designates certain derivatives as either hedges of a particular risk associated with a recognized asset or liability or a highly probable forecasted transaction, hedges of the fair value of recognized assets and liabilities or a firm commitment, or hedges of a net investment in a foreign operation.

The Group documents at the inception of the transaction the relationship between hedging instruments and the hedged items, as well as its risk management objectives and strategy for undertaking various hedging transactions. The Group also documents its assessment, both at hedge inception and on an ongoing basis, of whether the derivatives that are used in hedging transactions are highly effective in offsetting changes in fair values or cash flows of the hedged items. The fair values of various derivative financial instruments used for hedging purposes are disclosed in Note 24. Movements on the hedging reserve is reflected in other comprehensive income. The full fair value of a hedging derivative is classified as a non-current asset or liability when the remaining maturity of the hedged item is more than twelve months and as a current asset or liability when the remaining maturity of the hedged item is less than twelve months.

### *Cash flow hedge*

The effective portion of changes in the fair value of derivatives that are designated and qualify as cash flow hedges is recognized in other comprehensive income. The gain or loss relating to the ineffective portion, if any, is recognized immediately within finance income or costs. Amounts accumulated in equity are reclassified to profit or loss in the periods when the hedged item affects profit or loss. When a hedging instrument expires or is sold, or when a hedge no longer meets the criteria for hedge accounting, any cumulative gain or loss existing in equity at that time remains in equity and is recognized when the forecast transaction is ultimately recognized in the profit or loss. When a forecasted transaction is no longer expected to occur, the cumulative gain or loss that was reported in equity is immediately recognized in profit or loss as finance income or costs.

## O. Inventories

Inventories of consumable well supplies are stated at the lower of cost and net realizable value, cost being determined on a weighted average cost basis. Net realizable value is the estimated selling price in the ordinary course of business, less applicable variable selling expenses. Inventories of hydrocarbons are stated at the lower of cost and net realizable value. Under or overlifted positions of hydrocarbons are valued at market prices prevailing at the balance sheet date. An underlift of production from a field is included in the current receivables and valued at the reporting date spot price or prevailing contract price and an overlift of production from a field is included in the current liabilities and valued at the reporting date spot price or prevailing contract price. A change in the over or underlift position is reflected in the income statement as revenue.

## P. Cash and cash equivalents

Cash and cash equivalents include cash at bank and cash in hand.

## Q. Provisions

A provision is reported when the Group has a legal or constructive obligation as a consequence of an event and when it is more likely than not that an outflow of resources is required to settle the obligation and a reliable estimate can be made of the amount.

Provisions are measured at the present value of the expenditures expected to be required to settle the obligation using a discount rate that reflects current market assessments of the time value of money and the risks specific to the obligation. The increase in the provision due to passage of time is recognized as financial expense.

On fields where there is an obligation to contribute to asset retirement obligation costs, a provision is recorded to recognize the future commitment. An asset is created, as part of the oil and gas property, to represent the discounted value of the anticipated asset retirement obligation liability and depleted over the life of the field on a unit of production basis. The corresponding accounting entry to the creation of the asset recognizes the discounted value of the future liability. The discount applied to the anticipated asset retirement obligation liability is subsequently released over the life of the field and is charged to financial expenses. Changes in asset retirement obligation costs and reserves are treated prospectively and consistent with the treatment applied upon initial recognition.

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## R. Revenue and Other Operating Revenue

Revenue associated with the sale of crude oil and natural gas is measured based on the consideration specified in a contract with a customer and excludes amounts collected on behalf of third parties. The Group recognizes revenue when it transfers control of the product or service to a customer, which is generally when title passes from the Group to its customer. The Group satisfies its performance obligations in contracts with customers upon the delivery of crude oil and natural gas, which is generally at a point in time and the amounts of revenue recognized relating to performance obligations satisfied over time are not significant.

Royalties payments to governments and other mineral interest owners are recognized as a cost in the revenue section.

Production and sales taxes directly attributable to fields, including export duties, are expensed in the income statement and classified as direct production taxes included within production costs. Production taxes payable in cash are accrued in the accounting period in which the liability arises.

The Group recognizes revenue from the FPSO in other operating revenue as earned from third party participants in the Bertam field, Malaysia. Other operating revenue also includes pipeline tariffs earned.

## S. Employee Benefits

### *Short-term employee benefits*

Short-term employee benefits such as salaries, social premiums and holiday pay, are expensed when incurred.

### *Pension obligations*

The pension obligations consist of defined contribution plans for all companies within the Group except for one Swiss subsidiary, International Petroleum SA. A defined contribution plan is a pension plan under which the Group pays fixed contributions. The Group has no further payment obligations once the contributions have been paid. The contributions are recognized as an expense when they are due.

International Petroleum SA has a defined benefit pension plan that is managed through a private pension plan. Independent actuaries determine the cost of the defined benefit plan on an annual basis, and the subsidiary pays the annual insurance premium. The pension plan provides benefits coverage to the employees of International Petroleum SA in the event of retirement, death or disability. International Petroleum SA and its employees jointly finance retirement and risk benefits. Employees of International Petroleum SA pay 40% of the savings contributions, of the risk contributions and of the cost contributions and International Petroleum SA contributes the difference between the total of all required pension plan contributions and the total of all employees' contributions.

### *Share-based payments*

The Group operates an equity-settled, share-based compensation plan under which the entity receives services from employees, directors and officers as consideration for equity instruments of the Corporation. Equity-settled share-based payments are recognized in the income statement as expenses during the vesting period and as equity in the balance sheet. The option is measured at fair value at the date of the grant using an appropriate options pricing model and is charged to the income statement over the vesting period without revaluation of the value of the option.

## T. Taxation

The components of tax are current and deferred. Tax is recognized in the income statement, except to the extent that it relates to items recognized in other comprehensive income or directly in equity, in which case it is accounted for consistently with the related item.

Current tax is tax that is to be paid or received for the year in question and also includes adjustments of current tax attributable to previous periods.

Deferred income tax is a non-cash charge provided, using the liability method, on temporary differences arising between the tax bases of assets and liabilities and their carrying values. Temporary differences can occur for example where investment expenditure is capitalized for accounting purposes but the tax deduction is accelerated or where asset retirement obligation costs are provided for in the financial statements but not deductible for tax purposes until they are actually incurred. However, the deferred income tax is not accounted for if it arises from initial recognition of an asset or liability in a transaction other than a business combination that at the time of the transaction affects neither accounting nor taxable profit nor loss.

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Deferred income tax is provided on temporary differences arising on investments in subsidiaries and associates, except where the timing of the reversal of the temporary difference is controlled by the Corporation and it is probable that the temporary difference will not reverse in the foreseeable future. Deferred income tax is determined using tax rates (and laws) that have been enacted or substantively enacted by the balance sheet date and are expected to apply when the related deferred income tax asset is realized or the deferred income tax liability is settled. Deferred income tax assets are recognized to the extent that it is probable that future taxable profit will be available against which the temporary differences can be utilized.

Deferred tax assets are offset against deferred tax liabilities in the balance sheet where they relate to the same jurisdiction.

## U. Segment Reporting

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision maker, which, due to the unique nature of each country's operations, commercial terms or fiscal environment, is at a country level.

## V. Business combinations

Acquisitions of businesses are accounted for using the purchase method of accounting whereby all identifiable assets and liabilities are recorded at their fair values as at the date of acquisition. Any excess purchase price over the aggregate fair value of net assets is recorded as goodwill. Goodwill is identified and allocated to cash-generating units ("CGU"), or groups of CGUs, that are expected to benefit from the synergies of the acquisition. Goodwill is not amortized. Any excess of the aggregate fair value of net assets over the purchase price is recognized in the consolidated statement of earnings.

A CGU to which goodwill has been allocated is tested for impairment at least annually or when events or circumstances indicate that an assessment for impairment is required. For goodwill arising on an acquisition in a financial year, the CGU to which the goodwill has been allocated is tested for impairment before the end of that financial year.

When the recoverable amount of the CGU is less than the carrying amount of that CGU, the impairment loss is allocated to reduce the carrying amount of any goodwill allocated to that CGU first, and then to the other assets of that CGU pro rata on the basis of the carrying amount of each asset in the CGU. Any impairment loss for goodwill is recognized directly in the consolidated statement of earnings. An impairment loss for goodwill is not reversed in subsequent periods.

On disposal of a subsidiary, the attributable amount of goodwill is included in the determination of the gain or loss on disposal.

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## 2. CRITICAL ACCOUNTING ESTIMATES AND JUDGMENTS

In connection with the preparation of the consolidated financial statements, the Group's management has made assumptions and estimates about future events and applied judgments that affect the reported values of assets, liabilities, revenues, expenses and related disclosures. The assumptions, estimates and judgments are based on historical experience, current trends and other factors that management believes to be relevant at the time the consolidated financial statements are prepared. On a regular basis, management reviews the accounting policies, assumptions, estimates and judgments to ensure that the consolidated financial statements are presented fairly in accordance with IFRS. However, because future events and their effects cannot be determined with certainty, actual results could differ from these assumptions and estimates, and such differences could be material.

Management believes the following critical accounting policies affect the more significant judgments and estimates used in the preparation of the consolidated financial statements:

### *Estimates in oil and gas reserves*

Estimates of oil and gas reserves are used in the calculations for impairment tests and accounting for depletion and asset retirement obligation. Standard recognized evaluation techniques are used to estimate the proved and probable reserves. These techniques take into account the future level of development required to produce the reserves. An independent qualified reserves auditor reviews these estimates. Changes in estimates in oil and gas reserves, resulting in different future production profiles, will affect the discounted cash flows used in impairment testing, the anticipated date of site decommissioning and restoration and the depletion charges in accordance with the unit of production method. Changes in estimates in oil and gas reserves could for example result from additional drilling, observation of long-term reservoir performance or changes in economic factors such as oil price and inflation rates.

### *Impairment of oil and gas properties*

Key assumptions in the impairment models relate to prices and costs that are based on forward curves and the long-term corporate assumptions. Annual impairment tests are performed in conjunction with the annual reserves certification process. The impairment test requires the use of estimates. For the purpose of determining a potential impairment, the assumptions that management uses to estimate the future cash flows for value-in-use are future oil and gas prices and expected production volumes. These assumptions and judgements of management that are based on them are subject to change as new information becomes available. Changes in economic conditions can also affect the rate used to discount future cash flow estimates and the discount rate applied is reviewed throughout the year.

### *Provision for asset retirement obligations*

Amounts used in recording a provision for asset retirement obligations are estimates based on current legal and constructive requirements and current technology and price levels for the removal of facilities and decommissioning. Due to changes in relation to these items, the future actual cash outflows in relation to the site decommissioning and restoration can be different. To reflect the effects due to changes in legislation, requirements and technology and price levels, the carrying amounts of asset retirement obligation provisions are reviewed on a regular basis.

### *Deferred income tax assets*

The Group accounts for differences that arise between the carrying amount of assets and liabilities and their tax bases in accordance with IAS 12, Income Taxes, which requires deferred income tax assets only to be recognized to the extent that is probable that future taxable profits will be available against which the temporary differences can be utilized. Management estimates future taxable profits based on the financial models used to value its oil and gas properties. Any change to the estimates and assumptions used for the key operational and financial variables used within the business models could affect the amount of deferred income tax assets recognized.

The effects of changes in estimates do not give rise to prior year adjustments and are treated prospectively over the estimated remaining commercial reserves of each field. While the Group uses its best estimates and judgement, actual results could differ from these estimates.

### *Fair value of assets acquired and liabilities assumed in a business combination*

The fair value of assets acquired and liabilities assumed in a business combination, including contingent consideration and any goodwill, is estimated based on information available at the date of acquisition. Various valuation techniques are applied for measuring fair value including market comparables and discounted cash flows which rely on assumptions such as forward commodity prices, reserves and resources estimates, production costs and discount rates. Changes in these variables could significantly impact the carrying value of the net assets.

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### 3. SEGMENT INFORMATION

The Group operates within several geographical areas. Operating segments are reported at a country level which is consistent with the internal reporting provided to the CEO, who is the chief operating decision maker.

The following tables present segment information regarding: revenue, production costs, exploration and evaluation costs and gross profit. The Group derives its revenue from contracts with customers primarily through the transfer of oil and gas at a point in time. In addition, certain identifiable asset segment information is reported in Notes 8 and 9.

USD Thousands	2019				Total
	Canada	Malaysia	France	Other	
Crude oil	300,210	129,789	55,232	–	485,231
NGLs	331	–	–	–	331
Gas	77,330	–	–	–	77,330
<b>Net sales of oil and gas</b>	<b>377,871</b>	<b>129,789</b>	<b>55,232</b>	<b>–</b>	<b>562,892</b>
Change in under/over lift position	–	–	3,817	–	3,817
Royalties	(27,804)	–	–	–	(27,804)
Hedging settlement	(2,345)	–	–	–	(2,345)
Other operating revenue	–	15,513	1,005	671	17,189
<b>Revenue</b>	<b>347,722</b>	<b>145,302</b>	<b>60,054</b>	<b>671</b>	<b>553,749</b>
Production costs	(177,498)	(33,378)	(29,895)	–	(240,771)
Depletion	(77,677)	(30,077)	(13,905)	–	(121,659)
Depreciation of other assets	–	(23,020)	–	–	(23,020)
Exploration and business development costs	(44)	(13,697)	–	(1,654)	(15,395)
<b>Gross profit/(loss)</b>	<b>92,503</b>	<b>45,130</b>	<b>16,254</b>	<b>(983)</b>	<b>152,904</b>

USD Thousands	2018					Total
	Canada	Malaysia	France	Netherlands <sup>1</sup>	Other	
Crude oil	106,661	181,722	69,596	66	–	358,045
NGLs	340	–	–	300	–	640
Gas	71,453	–	–	11,254	–	82,707
<b>Net sales of oil and gas</b>	<b>178,454</b>	<b>181,722</b>	<b>69,596</b>	<b>11,620</b>	<b>–</b>	<b>441,392</b>
Change in under/over lift position	–	–	408	11	–	419
Royalties	(6,296)	–	–	–	–	(6,296)
Other operating revenue	134	15,512	1,216	1,642	424	18,928
<b>Revenue</b>	<b>172,292</b>	<b>197,234</b>	<b>71,220</b>	<b>13,273</b>	<b>424</b>	<b>454,443</b>
Production costs	(113,003)	(26,959)	(34,120)	(5,776)	–	(179,858)
Depletion	(43,415)	(34,488)	(13,596)	(2,352)	–	(93,851)
Depreciation of other assets	–	(31,328)	–	–	–	(31,328)
Exploration and business development costs	–	(215)	(45)	–	(2,282)	(2,542)
<b>Gross profit/(loss)</b>	<b>15,874</b>	<b>104,244</b>	<b>23,459</b>	<b>5,145</b>	<b>(1,858)</b>	<b>146,864</b>

<sup>1</sup> On December 1, 2018, IPC completed the sale of its non-core, non-operated gas assets in the Netherlands.

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USD Thousands	Assets		Liabilities	
	2019	2018	2019	2018
Malaysia	306,302	215,889	209,357	152,832
France	233,625	273,171	165,177	148,652
Canada	1,277,012	1,178,213	994,966	909,967
Corporate	375,651	326,810	149,854	183,307
Other	60,691	76,454	(56,882)	(20,008)
Intercompany balance elimination	(888,640)	(787,454)	(888,640)	(787,454)
<b>Total Assets / Liabilities</b>	<b>1,364,641</b>	<b>1,283,083</b>	<b>573,832</b>	<b>587,296</b>
Shareholders' equity	N/A	N/A	790,602	695,991
Non-controlling interest	N/A	N/A	207	(204)
<b>Total equity for the group</b>	<b>N/A</b>	<b>N/A</b>	<b>790,809</b>	<b>695,787</b>
<b>Total consolidated</b>	<b>1,364,641</b>	<b>1,283,083</b>	<b>1,364,641</b>	<b>1,283,083</b>

#### 4. PRODUCTION COSTS

USD Thousands	2019	2018
Cost of operations	180,894	130,234
Tariff and transportation expenses	25,173	16,949
Direct production taxes	7,741	8,173
<b>Operating costs</b>	<b>213,808</b>	<b>155,356</b>
Cost of blending <sup>1</sup>	21,919	24,512
Change in inventory position	5,044	(10)
<b>Total production costs</b>	<b>240,771</b>	<b>179,858</b>

<sup>1</sup> In Canada, oil production is blended with purchased condensate diluent to meet pipeline specifications. Cost of blending represents the contracted purchase of diluent used for blending net of proceeds from the sale of surplus diluent. For the year ended December 31, 2019, a cost of USD 2,289 thousand was recognized relating to the difference between the cost and sale proceeds of the surplus diluent.

#### 5. FINANCE INCOME

USD Thousands	2019	2018
Foreign exchange gain/(loss), net	9,553	–
Interest income	235	104
Other financial income	4,576	780
	<b>14,364</b>	<b>884</b>

The other financial income of USD 4.6 million for the year ended December 31, 2019, mainly relates to the release of provisions relating to unrealized contingent consideration and other adjustments relating to the acquisition of the Suffield Assets.

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### 6. FINANCE COSTS

USD Thousands	2019	2018
Foreign exchange gain/(loss), net	–	(17,354)
Interest expense	(17,508)	(14,732)
Unwinding of asset retirement obligation discount	(10,664)	(9,190)
Amortization of loan fees	(2,044)	(3,177)
Loan commitment fees	(1,606)	(969)
Other financial costs	(568)	(2,392)
	<b>(32,390)</b>	<b>(47,814)</b>

### 7. INCOME TAX

USD Thousands	2019	2018
Current tax	(5,034)	4,433
Deferred tax	(14,214)	(14,698)
<b>Total tax</b>	<b>(19,248)</b>	<b>(10,265)</b>

The deferred tax amount arises primarily where there is a difference in depletion for tax and accounting purposes.

The current tax for 2018 includes a non-recurring Dutch petroleum tax refund (SPS - "State Profit Share") of USD 7.5 million relating to historical intragroup charges and an industry change in the calculation of the present value of the asset retirement obligation.

The tax on the Group's profit before tax differs from the theoretical amount that would arise using the tax rate of Canada as follows:

USD Thousands	2019	2018
<b>Profit before tax</b>	122,836	113,909
Tax calculated at the corporate tax rate in Canada 27%	(33,166)	(30,755)
Effect of foreign tax rates	(2,049)	2
Tax effect of expenses non-deductible for tax purposes	(2,637)	(4,220)
Tax effect of uplift on expenses	–	192
Tax effect of income not subject to tax	9,256	9,317
Tax effect of utilization of unrecorded tax losses	(166)	699
Tax effect of creation of unrecorded tax losses	3,216	7,856
Adjustments to prior year tax assessments	6,298	6,644
<b>Total tax</b>	<b>(19,248)</b>	<b>(10,265)</b>

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## Specification of deferred tax assets and tax liabilities<sup>1</sup>

USD Thousands	2019	2018
Unused tax loss carry forward	92,855	92,995
Other	1,020	1,092
<b>Deferred tax assets</b>	<b>93,875</b>	<b>94,087</b>
Accelerated allowances	83,811	74,070
Other	106	210
<b>Deferred tax liabilities</b>	<b>83,917</b>	<b>74,280</b>
<b>Deferred taxes, net</b>	<b>9,958</b>	<b>19,807</b>

<sup>1</sup> The specification of deferred tax assets and tax liabilities does not agree to the face of the balance sheet due to the netting off of balances in the balance sheet when they relate to the same jurisdiction.

The deferred tax liabilities consist of accelerated allowances, being the difference between the book and the tax value of oil and gas properties. The deferred tax liabilities will be released over the life of the oil and gas assets as the book value is depleted for accounting purposes.

Deferred tax assets in relation to tax loss carried forwards are only recognized in so far that there is a reasonable certainty as to the timing and the extent of their realization. The recognized unused tax loss carry forward mainly relates to the BlackPearl Acquisition (see Note 10).

## 8. EXPLORATION AND EVALUATION ASSETS

USD Thousands	Canada	Malaysia	France	Total
<b>Cost</b>				
January 1, 2019	–	2,844	6,600	9,444
Additions	13,654	17,330	477	31,461
Expensed exploration and evaluation costs	(44)	(13,413)	–	(13,457)
Currency translation adjustments	289	–	(123)	166
<b>Net book value December 31, 2019</b>	<b>13,899</b>	<b>6,761</b>	<b>6,954</b>	<b>27,614</b>

The 2019 expensed exploration and evaluation costs mainly relates to unsuccessful drilling in Malaysia on the Keruing exploration prospect and the infill pilot well in the A-14 area.

USD Thousands	Malaysia	France	Netherlands	Total
<b>Cost</b>				
January 1, 2018	254	6,186	940	7,380
Additions	2,805	759	201	3,765
Expensed exploration and evaluation costs	(215)	(45)	–	(260)
Disposal of Netherlands assets	–	–	(1,083)	(1,083)
Currency translation adjustments	–	(300)	(58)	(358)
<b>Net book value December 31, 2018</b>	<b>2,844</b>	<b>6,600</b>	<b>–</b>	<b>9,444</b>

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### 9. PROPERTY, PLANT AND EQUIPMENT, NET

USD Thousands	Canada	Malaysia	France	Total
<b>Cost</b>				
January 1, 2019	788,879	448,976	351,772	1,589,627
BlackPearl Acquisition (see Note 10)	12,346	–	–	12,346
Additions	72,719	36,714	39,693	149,126
Change in estimates	(9,204)	7,541	734	(929)
Currency translation adjustments	40,654	–	(6,424)	34,230
<b>December 31, 2019</b>	<b>905,394</b>	<b>493,231</b>	<b>385,775</b>	<b>1,784,400</b>
<b>Accumulated depletion</b>				
January 1, 2019	(41,257)	(362,071)	(180,875)	(584,203)
Depletion charge for the period	(77,677)	(30,077)	(13,905)	(121,659)
Write-off	–	(284)	–	(284)
Currency translation adjustments	(3,661)	–	3,288	(373)
<b>December 31, 2019</b>	<b>(122,595)</b>	<b>(392,432)</b>	<b>(191,492)</b>	<b>(706,519)</b>
<b>Net book value December 31, 2019</b>	<b>782,799</b>	<b>100,799</b>	<b>194,283</b>	<b>1,077,881</b>

USD Thousands	Canada	Malaysia	France	Netherlands	Total
<b>Cost</b>					
January 1, 2018	–	435,630	363,758	146,536	945,924
Acquisition of the Suffield Assets	454,735	–	–	–	454,735
BlackPearl Acquisition (see Note 10)	358,301	–	–	–	358,301
Additions	15,040	12,928	6,129	1,182	35,279
Change in estimates	2,095	418	(1,641)	–	872
Disposal of Netherlands assets	–	–	–	(140,173)	(140,173)
Currency translation adjustments	(41,292)	–	(16,474)	(7,545)	(65,311)
<b>December 31, 2018</b>	<b>788,879</b>	<b>448,976</b>	<b>351,772</b>	<b>–</b>	<b>1,589,627</b>
<b>Accumulated depletion</b>					
January 1, 2018	–	(327,583)	(175,457)	(130,483)	(633,523)
Depletion charge for the period	(43,415)	(34,488)	(13,596)	(2,352)	(93,851)
Disposal of Netherlands assets	–	–	–	126,093	126,093
Currency translation adjustments	2,158	–	8,178	6,742	17,078
<b>December 31, 2018</b>	<b>(41,257)</b>	<b>(362,071)</b>	<b>(180,875)</b>	<b>–</b>	<b>(584,203)</b>
<b>Net book value December 31, 2018</b>	<b>747,622</b>	<b>86,905</b>	<b>170,897</b>	<b>–</b>	<b>1,005,424</b>

#### Impairment test

The Group carried out its impairment testing at December 31, 2019, on a CGU basis in conjunction with the annual reserves audit process. The Group used appropriate oil or natural gas price curves based on year end price forecasts, a future cost inflation factor of 2% (2018: 2%) per annum, production and cost profiles based on proved and probable reserves (2P reserves) and a discount rate of 8% (2018: 8%) to calculate the future post-tax cash flows. In 2019, as a result of the testing, no impairment of the oil and gas properties was required. Sensitivity scenarios were run and showed that a USD 5/bbl decrease in the oil price curve, a flat gas price curve at CAD 2.70/mcf or a 2% increase in the discount rate did not result in an impairment charge.

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The following prices were used in the impairment testing as at December 31, 2019.

Price Decks	2020	2021	2022	2023	2024	Average annual increase thereafter
Dated Brent (USD/bbl)	65.00	68.00	70.00	71.40	72.83	2%
West Texas Intermediate (USD/bbl)	61.00	65.00	67.00	68.34	69.71	2%
Western Canadian Select (USD/bbl)	45.46	49.26	51.02	52.03	53.07	2%
Empress Gas (CAD/MMbtu)	2.88	3.10	3.26	3.34	3.43	2%

### 10. ACQUISITION OF BLACKPEARL

On December 14, 2018, IPC completed the BlackPearl Acquisition for total consideration of USD 288,643 thousand. The purchase price has been allocated as set out in the table below.

USD Thousands	
Cash and cash equivalents	2,572
Trade and other receivables	883
Inventory	42
Prepaid expenses and deposits	882
Fair value of risk management assets	13,909
Deferred tax assets	69,592
Property, plant and equipment	370,647
Other fixed assets	1,037
Accounts payable and accrued liabilities	(16,587)
Fair value of risk management liabilities	(1,564)
Decommissioning liabilities	(28,708)
Long-term debt	(113,728)
Other provisions	(1,321)
MTM reserve in equity	(9,013)
<b>Total Consideration</b>	<b>288,643</b>
Settled by:	
<b>Equity instruments (75,798,219 common shares of IPC)</b>	<b>288,643</b>

Acquisition-related costs of approximately USD 2.3 million have been recognized in the income statement for the year ended December 31, 2018. No material acquisition-related costs were recognized during 2019.

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## 11. OTHER TANGIBLE FIXED ASSETS, NET

USD Thousands	FPSO	Other	Total
<b>Cost</b>			
January 1, 2019	206,421	9,203	215,624
Additions	–	1,035	1,035
Disposal	–	(838)	(838)
Currency translation adjustments	(432)	20	(412)
<b>December 31, 2019</b>	<b>205,989</b>	<b>9,420</b>	<b>215,409</b>
<b>Accumulated depreciation</b>			
January 1, 2019	(117,715)	(5,760)	(123,475)
Depreciation charge for the period	(23,020)	(786)	(23,806)
Disposal	–	838	838
Currency translation adjustments	–	49	49
<b>December 31, 2019</b>	<b>(140,735)</b>	<b>(5,659)</b>	<b>(146,394)</b>
<b>Net book value December 31, 2019</b>	<b>65,254</b>	<b>3,761</b>	<b>69,015</b>

USD Thousands	FPSO	Other	Total
<b>Cost</b>			
January 1, 2018	207,600	7,833	215,433
Additions	–	1,289	1,289
Acquisition of BlackPearl (see Note 10)	–	1,037	1,037
Disposal	–	(658)	(658)
Currency translation adjustments	(1,179)	(298)	(1,477)
<b>December 31, 2018</b>	<b>206,421</b>	<b>9,203</b>	<b>215,624</b>
<b>Accumulated depreciation</b>			
January 1, 2018	(86,387)	(5,995)	(92,382)
Depreciation charge for the period	(31,328)	(521)	(31,849)
Disposal	–	576	576
Currency translation adjustments	–	180	180
<b>December 31, 2018</b>	<b>(117,715)</b>	<b>(5,760)</b>	<b>(123,475)</b>
<b>Net book value December 31, 2018</b>	<b>88,706</b>	<b>3,443</b>	<b>92,149</b>

The FPSO located on the Bertam field, Malaysia, is being depreciated on a unit of production basis from July 2019 based on the Bertam field 2P reserves. The depreciation charge is included in the depreciation of other assets line in the income statement.

For office equipment and other assets, the depreciation charge for the year is based on cost and an estimated useful life of 3 to 5 years. The depreciation charge is included within the general, administration and depreciation expenses in the income statement.

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## 12. RIGHT OF USE ASSETS

USD Thousands	Buildings
January 1, 2019	–
Book value recognized at January 1, 2019 following IFRS 16 adoption	3,137
Additions	333
Depreciation	(790)
Currency translation adjustments	20
<b>Right-of-use-assets December 31, 2019</b>	<b>2,700</b>
Current	844
Non-Current	1,906
<b>Lease Liabilities</b>	<b>2,750</b>

In the previous year, the group only recognized lease assets and lease liabilities in relation to leases that were classified as “finance leases” under IAS 17 Leases. The change in accounting policy affected the right-of-use assets with an increase amounting to USD 3.1 million and the lease liabilities with an increase amounting to USD 3.1 million in the balance sheet on January 1, 2019. There was no impact on retained earnings on January 1, 2019. (see Note 1).

## 13. OTHER ASSETS

USD Thousands	December 31, 2019	December 31, 2018
Long-term receivables	17,840	15,851
Financial assets	27	22
	<b>17,867</b>	15,873

Long-term receivables represent cash payments made to an asset retirement obligation fund in respect of the Bertam asset, Malaysia.

## 14. INVENTORIES

USD Thousands	December 31, 2019	December 31, 2018
Hydrocarbon stocks	6,123	10,887
Well supplies and operational spares	11,097	9,749
	<b>17,220</b>	20,636

## 15. TRADE AND OTHER RECEIVABLES

USD Thousands	December 31, 2019	December 31, 2018
Trade receivables	59,386	32,559
Underlift	5,250	1,447
Joint operations debtors	2,412	2,671
Prepaid expenses and accrued income	4,493	4,121
Other	6,293	5,263
	<b>77,834</b>	46,061

## 16. CASH AND CASH EQUIVALENTS

Cash and cash equivalents include only cash at hand or held in bank accounts.

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## 17. SHARE CAPITAL

The Group's issued common share capital is as follows:

	Number of shares
<b>Balance at January 1, 2018</b>	87,921,846
Issuance of common shares	75,798,219
<b>Balance at December 31, 2018</b>	163,720,065
Cancellation of repurchased common shares	(3,929,196)
<b>Balance at December 31, 2019</b>	<b>159,790,869</b>

The common shares of IPC trade on both the Toronto Stock Exchange and the Nasdaq Stockholm.

As at January 1, 2018, the total number of common shares issued and outstanding in IPC was 87,921,846. In connection with the completion of the BlackPearl Acquisition, IPC issued a total of 75,798,219 common shares to the former shareholders of BlackPearl.

On November 7, 2019, IPC announced the commencement of a share repurchase program. During the period up to December 31, 2019, IPC repurchased an aggregate of 3,929,196 common shares and all of these shares were cancelled. As at December 31, 2019, IPC had a total of 159,790,869 common shares issued and outstanding. As at February 11, 2020, following the cancellation of a further 2,540,000 common shares repurchased during January 2020, IPC has a total of 157,250,869 common shares issued and outstanding with no par value.

In addition, IPC has 117,485,389 outstanding class A preferred shares, issued as a part of an internal corporate structuring to a wholly-owned subsidiary of IPC. Such preferred shares are not listed on any stock exchange, do not carry the right to vote on matters to be decided by the holders of IPC's common shares and are not included in the earnings per share calculations.

## 18. EARNINGS PER SHARE

Basic earnings per share are based on net result attributable to the common shareholders and is calculated based upon the weighted-average number of common shares outstanding during the periods presented.

USD Thousands	2019	2018
Net result attributable to shareholders of the Parent Company, USD	103,563,460	103,617,404
Weighted average number of shares for the period	163,709,271	91,461,733
<b>Earnings per share, USD</b>	<b>0.63</b>	1.13
Weighted average diluted number of shares for the period	166,332,393	92,222,705
<b>Earnings per share fully diluted, USD</b>	<b>0.62</b>	1.12

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## 19. SHARE-BASED PAYMENTS

The Group has the following share-based compensation plans: (a) a stock option plan ("Stock Option Plan"); and (b) a Performance and Restricted Share Plan approved in July 2018.

### Stock Option Plan

The Stock Option Plan was approved by the Board and provides for the grant of stock option awards to employees, consultants and directors. The plan gives the participants a right to buy common shares of IPC at an exercise price equal to the market value at the date of grant. The Board granted stock options under the Stock Option Plan on February 21, 2017, with a three year vesting period and a four year term, whereby the stock options vest equally in three tranches: one third after one year, one third after two years and the final third after three years. The plan is effective from February 21, 2017, and the total outstanding number of stock options at December 31, 2019, is 1,808,566. Each original stock-option was fair valued at the date of grant at CAD 2.01 using a Black-Scholes option pricing model. The assumptions used in the calculation were a risk free rate of 1.02%, expected volatility of 53.70%, dividend yield rate of 0%, and an exercise price of CAD 4.77.

The number of awards outstanding under the Stock Option Plan at December 31, 2019, are summarized in the table below.

IPC Stock Option Plan	2019
<b>Outstanding at January 1, 2019</b>	1,818,100
Awarded during the period	–
Forfeited during the period	(5,534)
Exercised during the period	(4,000)
<b>Outstanding at December 31, 2019</b>	<b>1,808,566</b>
<b>Share options exercisable:</b>	
At December 31, 2018	602,855
At December 31, 2019	1,205,711

### IPC Transitional PSP

In connection with the Spin-off, the Group put in place a one-time Transitional Performance Share Plan ("TPSP") for certain officers and employees of the Corporation. The 2016 IPC TPSP awards were effective from April 24, 2017, and vested on June 30, 2019, at a price of CAD 4.64 per award.

The number of awards outstanding under the IPC TPSP at December 31, 2019, are summarized in the table below. No further awards will be granted under the IPC TPSP.

IPC Transitional PSP	2016 Awards	Total
<b>Outstanding at January 1, 2019</b>	733,307	<b>733,307</b>
Awarded during the period	–	–
Forfeited during the period	–	–
Exercised during the period	(733,307)	(733,307)
<b>Outstanding at December 31, 2019</b>	–	–

### IPC Transitional RSP

In connection with the Spin-off, the Group put in place a one-time Transitional Restricted Share Plan ("TRSP") for certain employees of the Corporation. The 2016 IPC TRSP awards were effective from April 24, 2017, and vested on May 31, 2019, at a price of CAD 5.91 per award.

The number of awards outstanding under the IPC TRSP at December 31, 2019, are summarized in the table below. No further awards will be granted under the IPC TRSP.

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IPC Transitional RSP	2016 Awards	Total
<b>Outstanding at January 1, 2019</b>	58,446	<b>58,446</b>
Awarded during the period	–	–
Forfeited during the period	(739)	(739)
Exercised during the period	(57,707)	(57,707)
<b>Outstanding at December 31, 2019</b>	–	–

### IPC Performance and Restricted Share Plan

The shareholders of IPC approved at the Annual General Meeting held on July 10, 2018, a Performance and Restricted Share Plan. The plan is effective from July 10, 2018, and awards under the plan will be accounted from the date of grant.

The IPC Performance Share Plan (“PSP”) 2018 awards are subject to continued employment and to certain performance conditions being met. The total outstanding number of awards at December 31, 2019, is 501,500 which vest on June 30, 2021. Each award was fair valued at the grant date at CAD 5.39 using an adjusted share price calculated with a hybrid valuation model based on the Monte Carlo simulation. The assumptions used in the calculation of the adjusted share price were a risk free rate of 2.00%, expected volatility of 42.50%, dividend yield rate of 0%, and an exercise price of CAD zero.

The IPC Performance Share Plan (“PSP”) 2019 awards are subject to continued employment and to certain performance conditions being met. The total outstanding number of awards at December 31, 2019, is 902,933 which vest on June 30, 2022. Each award was fair valued at the grant date at CAD 4.28 using an adjusted share price calculated with a hybrid valuation model based on the Monte Carlo simulation. The assumptions used in the calculation of the adjusted share price were a risk free rate of 2.00%, expected volatility of 42.50%, dividend yield rate of 0%, and an exercise price of CAD zero.

IPC Performance Share Plan	2018 Awards	2019 Awards	Total
<b>Outstanding at January 1, 2019</b>	501,500	–	<b>501,500</b>
Awarded during the period	–	902,933	902,933
Forfeited during the period	–	–	–
Exercised during the period	–	–	–
<b>Outstanding at December 31, 2019</b>	<b>501,500</b>	<b>902,933</b>	<b>1,404,433</b>
<b>Vesting date</b>			
June 30, 2021	501,500	–	501,500
June 30, 2022	–	902,933	902,933
<b>Outstanding at December 31, 2019</b>	<b>501,500</b>	<b>902,933</b>	<b>1,404,433</b>

The first third of the IPC Restricted Share Plan (“RSP”) 2018 awards vested on June 30, 2019, at a price of CAD 5.89 per award. The total outstanding number of 2018 awards under the IPC RSP as at December 31, 2019, is 135,267 which vest over two years on each of June 30, 2020, and June 30, 2021, subject to continued employment. Each award was fair valued at the grant date at CAD 8.75.

The total outstanding number of 2019 awards under the IPC RSP as at December 31, 2019, is 460,791 which vest over three years as to one-third on each of June 30, 2020, June 30, 2021, and June 30, 2022, subject to continued employment. Each award was fair valued at the grant date at CAD 5.84.

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IPC Restricted Share Plan	2018 Awards	2019 Awards	Total
<b>Outstanding at January 1, 2019</b>	206,772	–	<b>206,772</b>
Awarded during the period	–	463,158	463,158
Forfeited during the period	(595)	(2,367)	(2,962)
Exercised during the period	(70,910)	–	(70,910)
<b>Outstanding at December 31, 2019</b>	<b>135,267</b>	<b>460,791</b>	<b>596,058</b>
<b>Vesting date</b>			
June 30, 2020	67,950	153,597	221,547
June 30, 2021	67,317	153,597	220,914
June 30, 2022	–	153,597	153,597
<b>Outstanding at December 31, 2019</b>	<b>135,267</b>	<b>460,791</b>	<b>596,058</b>

In connection with the BlackPearl Acquisition, the Group granted 314,365 awards under the IPC RSP for certain officers and employees which vest over three years as to one-third on each of December 31, 2019, December 31, 2020, and December 31, 2021, subject to continued employment. Each award was fair valued at the grant date at CAD 4.35.

IPC Restricted Share Plan - BlackPearl	2019 RSP	Total
<b>Outstanding at January 1, 2019</b>	–	–
Awarded during the period	328,481	328,481
Forfeited during the period	(13,729)	(13,729)
Exercised during the period	(387)	(387)
<b>Outstanding at December 31, 2019</b>	<b>314,365</b>	<b>314,365</b>
<b>Vesting date</b>		
December 31, 2019	108,669	108,669
December 31, 2020	102,882	102,882
December 31, 2021	102,814	102,814
<b>Outstanding at December 31, 2019</b>	<b>314,365</b>	<b>314,365</b>

Under IPC Performance and Restricted Share Plan in 2019, the Group proposed to non-employee directors of the Corporation to elect for awards for fees for services performed as a director and otherwise payable in cash. These awards will vest immediately at the time of grant. However, these awards may not be redeemed before the end of service as a director of the Corporation. The total outstanding RSP awards outstanding as at December 31, 2019, is 25,349. Each award was fair valued at the grant date at CAD 5.76.

The costs charged to the statement of operations of the Group for the Share-Based payments are summarized in the following table:

USD Thousands	2019	2018
IPC Stock Option Plan	365	870
IPC Transitional PSP – 2015 Awards	–	544
IPC Transitional PSP – 2016 Awards	646	1,052
IPC Transitional RSP – 2015 Awards	–	138
IPC Transitional RSP – 2016 Awards	86	295
IPC PSP – 2018 Awards	680	341
IPC RSP – 2018 Awards	455	419
IPC PSP – 2019 Awards	1,242	–
IPC RSP – 2019 Awards	495	–
	<b>3,969</b>	<b>3,659</b>

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### 20. FINANCIAL LIABILITIES

USD Thousands	December 31, 2019	December 31, 2018
Bank loans	247,074	232,357
Senior secured notes	–	55,030
Capitalized financing fees	(2,342)	(3,659)
	<b>244,732</b>	<b>283,728</b>

In connection with the completion of the Suffield acquisition in January 2018, the Group entered into an amendment to its reserve-based lending credit facility to increase such facility from USD 100 million to USD 200 million and to extend the maturity to end June 2022. Concurrently, IPC Alberta Ltd entered into a CAD 250 million reserve-based lending credit facility and a CAD 60 million second lien facility in Canada in January 2018.

In August 2018, the Group fully repaid and cancelled the Canadian second lien CAD 60 million loan facility.

In December 2018, in connection with the completion of the BlackPearl Acquisition, the Group assumed the debt of BlackPearl consisting of a reserve-based lending credit facility of CAD 120 million and senior secured notes outstanding of CAD 75 million. The reserve-based lending facility had a maturity date in May 2021 and the senior secured notes had a maturity date in June 2020.

Effective as of June 1, 2019, IPC Alberta Ltd. and BlackPearl amalgamated into IPC Canada Ltd., which is a wholly-owned subsidiary of IPC. At the same time, the reserve-based lending credit facilities of IPC Alberta and BlackPearl were combined into one reserve-based lending credit facility of IPC Canada in the amount of CAD 375 million. The IPC Canada reserve-based credit lending facility has a maturity date in May 2021. The senior secured notes of BlackPearl of CAD 75 million were fully repaid and cancelled in June 2019, from a drawdown under the CAD 375 million reserve-based lending credit facility.

The borrowing base availability under the Group's reserve-based lending credit facility is currently USD 125 million of which USD 73 million was outstanding as at December 31, 2019. The borrowing base availability of IPC Canada's reserve-based lending credit facility is currently CAD 375 million of which CAD 226 million was outstanding as at December 31, 2019.

No facility repayment schedule results in mandatory repayment within the next twelve months. As such, the loans outstanding as at December 31, 2019, are classified as non-current.

The Group is in compliance with the covenants under the credit facility agreements as at December 31, 2019.

The net debt and the movements in net debt can be summarized as follows:

USD Thousands	Cash	Lease liabilities	Bank loans due after 1 year	Senior secured notes due after 1 year	Total
<b>Net debt as at January 1, 2019</b>	10,626	–	(232,357)	(55,030)	(276,761)
Cash flows	5,463	–	(14,717)	55,030	45,776
Lease liabilities	–	(2,750)	–	–	(2,750)
Currency translation adjustments	(518)	–	–	–	(518)
<b>Net debt as at December 31, 2019</b>	<b>15,571</b>	<b>(2,750)</b>	<b>(247,074)</b>	<b>–</b>	<b>(234,253)</b>
<b>Net debt (excluding lease liabilities)</b>					<b>(231,503)</b>

USD Thousands	Cash	Bank loans due after 1 year	Senior secured notes due after 1 year	Total
<b>Net debt as at January 1, 2018</b>	33,679	(60,000)	–	(26,321)
Cash flows	(23,484)	(172,357)	(55,030)	(250,871)
Currency translation adjustments	431	–	–	431
<b>Net debt as at December 31, 2018</b>	<b>10,626</b>	<b>(232,357)</b>	<b>(55,030)</b>	<b>(276,761)</b>

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### 21. PROVISIONS

USD Thousands	Asset retirement obligation	Farm-in obligation	Pension obligation	Other	Total
<b>January 1, 2019<sup>1</sup></b>	168,537	6,047	–	5,638	180,222
Pension liability adjustment <sup>2</sup>	–	–	3,223	–	3,223
Additions	–	–	697	227	924
Release of provisions <sup>2</sup>	–	–	–	(2,004)	(2,004)
Unwinding of asset retirement obligation discount	10,664	–	–	–	10,664
Changes in estimates	(3,386)	2,457	959	–	30
Payments <sup>2</sup>	(6,315)	(1,822)	(558)	(1,208)	(9,903)
Reclassification <sup>4, 5</sup>	2,413	–	–	(381)	2,032
Currency translation adjustments	4,392	38	92	127	4,649
<b>December 31, 2019</b>	<b>176,305</b>	<b>6,720</b>	<b>4,413</b>	<b>2,399</b>	<b>189,837</b>
Non-current	168,908	4,277	4,413	2,399	179,997
Current	7,397	2,443	–	–	9,840
<b>Total</b>	<b>176,305</b>	<b>6,720</b>	<b>4,413</b>	<b>2,399</b>	<b>189,837</b>

<sup>1</sup> For comparative purposes, the asset retirement obligation has been restated to appropriately reflect the asset retirement obligation on a gross basis in Malaysia. The impact of this adjustment was not considered material to the current or comparative periods (see Note 13).

<sup>2</sup> The release of the provision and the other payments related to the unrealized and realized contingent consideration relating to the acquisition of the Suffield Assets.

<sup>3</sup> See Note 22

<sup>4</sup> The reclassification of the asset retirement obligation related to the 2019 payment to the asset retirement obligation fund in respect of the Bertam asset, Malaysia (see Note 13).

<sup>5</sup> The Suffield Assets contingent consideration related to the price of gas for November and December 2019 has been reclassified to current liabilities for an amount of CAD 519 thousand.

# Notes to the Consolidated Financial Statements

For the years ended December 31, 2019 and 2018

AUDITED

USD Thousands	Asset retirement obligation	Farm-in obligation	Other	Total
January 1, 2018 <sup>1</sup>	116,547	5,557	1,722	123,826
Acquisition of the Suffield Assets	75,086	–	8,355	83,441
Acquisition of BlackPearl (see Note 10)	28,708	–	1,321	30,029
Disposal of Netherlands assets	(42,449)	–	(419)	(42,868)
Additions	–	–	15	15
Unwinding of asset retirement obligation discount	9,190	–	–	9,190
Changes in estimates	(3,876)	1,910	–	(1,966)
Payments	(7,716)	(1,223)	(3,963)	(12,902)
Reclassification	3,937	–	(700)	3,237
Currency translation adjustments	(10,890)	(197)	(693)	(11,780)
December 31, 2018	168,537	6,047	5,638	180,222
Non-current	161,360	3,628	2,337	167,325
Current	7,177	2,419	3,301	12,897
Total	168,537	6,047	5,638	180,222

<sup>1</sup> For comparative purposes, the asset retirement obligation has been restated to appropriately reflect the asset retirement obligation on a gross basis in Malaysia. The impact of this adjustment was not considered material to the current or comparative periods (see Note 13).

The farm-in obligation relates to future payments for historic costs on Block PM307 in Malaysia payable on reaching certain Bertam field production milestones.

In calculating the present value of the asset retirement obligation provision, a blended rate of 6% (2018: 6%) was used, based on a credit risk adjusted rate.

## 22. PENSION LIABILITY

The Group operates a pension plan in Switzerland that is managed through a private pension plan. As of January 1, 2019, the Group began to account for its pension plan in accordance with IAS 19 which has resulted in a USD 3,223 thousand adjustment to opening retained earnings to record the pension liability on that date. The impact of this adjustment was not considered material to the current or comparative periods. The amount recognized in the balance sheet associated with the Swiss pension plan is as follows:

USD Thousands	December 31, 2019
Present value of defined benefit obligation	10,760
Fair value of plan assets	(6,347)
<b>Pension obligation – December 31, 2019</b>	<b>4,413</b>

The movement in the defined benefit obligation over the year is as follows:

USD Thousands	For the year ended December 31, 2019
Opening balance	8,506
Current service cost	656
Additional contributions paid by employees	450
Ordinary contributions paid by employees	372
Interest expense on defined benefit obligation	76
Actuarial loss on defined benefit obligation	956
Administration costs	12
Benefits paid from plan assets	(484)
Foreign exchange loss	216
<b>Defined benefit obligation, ending balance</b>	<b>10,760</b>

## Notes to the Consolidated Financial Statements

For the years ended December 31, 2019 and 2018

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The weighted average duration of the defined benefit obligation is 20.9 years. There is no maturity profile since the average remaining life before active employees reach final age according to the plan is 11.7 years.

The movement in the fair value of the plan assets over the year is as follows:

USD Thousands	For the year ended December 31, 2019
Opening balance	5,282
Additional contributions paid by employees	450
Ordinary contributions paid by employer	558
Ordinary contributions paid by employees	372
Interest income on plan assets	47
Return on plan assets excluding interest income	(3)
Foreign exchange gain	125
Benefits paid from plan assets	(484)
<b>Fair value of plan assets, ending balance</b>	<b>6,347</b>

The plan assets are under an insurance contract comprised entirely of free funds and reserves, such as fluctuation reserves and employer contribution reserves, for which there is no quoted price in an active market.

The amount recognized in the income statement associated with the Group's pension plan is as follows:

USD Thousands	For the year ended December 31, 2019
Current service cost	656
Interest expense on defined benefit obligation	76
Administration costs	12
Interest income on plan assets	(47)
<b>Total expense recognized</b>	<b>697</b>

The expense associated with the Group's pension plan of USD 697 thousand was included within general and administrative expenses. The Group also recognized in other comprehensive income a USD 959 thousand net actuarial loss on defined benefit obligations and pension plan assets.

The principal actuarial assumptions used to estimate the Group's pension obligation are as follows:

USD Thousands	For the year ended December 31, 2019
Discount rate	0.25%
Inflation rate	1.00%
Future salary increase	1.00%
Future pension increases	0.00%
Retirement ages, male ('M') and female ('F')	M65/F64

Assumptions regarding future mortality are set based on actuarial advice in accordance with the BVG 2015 GT generational published statistics and experience in Switzerland. The discount rate is determined by reference to the yield on high-quality corporate bonds. The rate of inflation is based on the expected value of future annual inflation adjustments in Switzerland. The rate for future salary increases is based on the average increase in the salaries paid by the Group, and the rate of pension increases is based on the annual increase in risk, retirement and survivors' benefits.

The sensitivity of the defined benefit obligation to changes in the weighted principal assumptions is:

	Change in assumption	Increase in assumption	Decrease in assumption
Discount rate	0.50%	Decrease by 9.8%	Increase by 11.4%
Salary growth rate	0.50%	Increase by 1.0%	Decrease by 0.9%
Life Expectancy	One year	Increase by 1.6%	Decrease by 1.7%

The above sensitivity analyses are based on a change in an assumption while holding all other assumptions constant. In practice, this is unlikely to occur, and changes in some of the assumptions may be correlated. When calculating the sensitivity of the defined benefit obligation to significant actuarial assumptions, the same method has been applied as when calculating the pension liability recognized within the consolidated balance sheet.

# Notes to the Consolidated Financial Statements

For the years ended December 31, 2019 and 2018

AUDITED

## 23. TRADE AND OTHER PAYABLES

USD Thousands	December 31, 2019	December 31, 2018
Trade payables	17,682	13,398
Residual working capital liability to Lundin Petroleum <sup>1</sup>	–	14,008
Joint operations creditors	24,164	13,506
Accrued expenses	40,317	35,142
Other	3,663	1,561
	<b>85,826</b>	<b>77,615</b>

<sup>1</sup> See Note 29

## 24. FINANCIAL ASSETS AND LIABILITIES

### Financial assets and liabilities by category

The accounting policies for financial instruments have been applied to the line items below:

December 31, 2019 USD Thousands	Total	Financial assets at amortized cost	Fair value recognized in profit or loss (FVTPL)	Derivatives used for hedging
Other non-current financial assets	2,700	2,700	–	–
Other assets	17,867	17,867	–	–
Derivative instruments	420	–	–	420
Joint operation debtors	2,412	2,412	–	–
Other current receivables <sup>1</sup>	71,925	66,675	5,250	–
Cash and cash equivalents	15,571	15,571	–	–
<b>Financial assets</b>	<b>110,895</b>	<b>105,225</b>	<b>5,250</b>	<b>420</b>

<sup>1</sup> Prepayments are not included in other current assets, as prepayments are not deemed to be financial instruments

December 31, 2019 USD Thousands	Total	Financial liabilities at amortized cost	Fair value recognized in profit or loss (FVTPL)	Derivatives used for hedging
Long term financial liabilities	246,638	246,638	–	–
Derivative instruments	416	–	–	416
Joint operation creditors	24,164	24,164	–	–
Other current liabilities	24,895	24,895	–	–
<b>Financial liabilities</b>	<b>296,113</b>	<b>295,697</b>	<b>–</b>	<b>416</b>

December 31, 2018 USD Thousands	Total	Financial assets at amortized cost	Fair value recognized in profit or loss (FVTPL)	Derivatives used for hedging
Other assets	15,873	15,873	–	–
Derivative instruments	16,412	–	–	16,412
Joint operation debtors	2,671	2,671	–	–
Other current receivables <sup>1</sup>	46,485	45,038	1,447	–
Cash and cash equivalents	10,626	10,626	–	–
<b>Financial assets</b>	<b>92,067</b>	<b>74,208</b>	<b>1,447</b>	<b>16,412</b>

<sup>1</sup> Prepayments are not included in other current assets, as prepayments are not deemed to be financial instruments

# Notes to the Consolidated Financial Statements

For the years ended December 31, 2019 and 2018

AUDITED

December 31, 2018 USD Thousands	Total	Financial liabilities at amortized cost	Fair value recognized in profit or loss (FVTPL)	Derivatives used for hedging
Long term financial liabilities	283,728	283,728	–	–
Derivative instruments	3,661	–	–	3,661
Joint operation creditors	13,506	13,506	–	–
Other current liabilities	31,602	31,602	–	–
<b>Financial liabilities</b>	<b>332,497</b>	<b>328,836</b>	<b>–</b>	<b>3,661</b>

For financial instruments measured at fair value in the balance sheet, the following fair value measurement hierarchy is used:

- Level 1: based on quoted prices in active markets;
- Level 2: based on inputs other than quoted prices as within level 1, that are either directly or indirectly observable;
- Level 3: based on inputs which are not based on observable market data.

Based on this hierarchy, financial instruments measured at fair value can be detailed as follows:

December 31, 2019 USD Thousands	Level 1	Level 2	Level 3
Other current receivables	5,250	–	–
Derivative instruments – current	–	420	–
<b>Financial assets</b>	<b>5,250</b>	<b>420</b>	<b>–</b>
Derivative instruments – current	–	416	–
<b>Financial liabilities</b>	<b>–</b>	<b>416</b>	<b>–</b>

December 31, 2018 USD Thousands	Level 1	Level 2	Level 3
Other current receivables	1,447	–	–
Derivative instruments – current	–	14,360	–
Derivative instruments – non current	–	2,052	–
<b>Financial assets</b>	<b>1,447</b>	<b>16,412</b>	<b>–</b>
Derivative instruments – current	–	3,168	–
Derivative instruments – non current	–	493	–
<b>Financial liabilities</b>	<b>–</b>	<b>3,661</b>	<b>–</b>

## 25. MANAGEMENT OF FINANCIAL RISK

The Corporation's financial instruments are exposed to certain financial risks, including credit risk, liquidity risk, foreign exchange risk, commodity price risk and interest rate risk.

### a) Credit risk

The exposure to credit risk arises through the failure of a customer or another third party to meet its contractual obligations to the Corporation. The Corporation believes that its maximum exposure to credit risk as at December 31, 2019, is the carrying value of its trade receivables. The Group's policy is to limit credit risk by limiting the counterparties to major oil and gas companies. Where it is determined that there is a credit risk for oil and gas sales, the policy is to require an irrevocable letter of credit for the full value of the sale. The policy on joint operation parties is to rely on the provisions of the underlying joint operating agreements to take possession of the licence or the partner's share of production for non-payment of cash calls or other amounts due.

## Notes to the Consolidated Financial Statements

For the years ended December 31, 2019 and 2018

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As at December 31, 2019, the trade receivables amounted to USD 59,386 thousand and there is no recent history of default. Cash and cash equivalents are maintained with banks having strong long-term credit ratings.

### b) Liquidity risk

Liquidity risk is defined as the risk that the Group could not be able to settle or meet its obligations on time or at a reasonable price. Corporation treasury is responsible for liquidity, funding as well as settlement management. The Corporation has in place a planning and forecasting process to help determine the funds required to support the Corporation's normal operating requirements on an ongoing basis. The Corporation ensures that there is sufficient available capital to meet its short-term business requirements, taking into account its anticipated cash flows from operations and its holdings of cash and cash equivalents. The Corporation has credit facilities in place to assist with meeting its cash flow needs as required (Note 20).

The table below analyses the Group's financial liabilities into relevant maturity groupings based on the remaining period at the balance sheet date to the contractual maturity date. Loan repayments are made upon a net present value calculation of the assets' future cash flows. No loan repayments are currently forecast under this calculation.

USD Thousands	December 31, 2019	December 31, 2018
<b>Non-current</b>		
Repayment within 1-2 years:		
- Senior secured notes (CAD 75 million)	–	55,030
Repayment within 2 - 5 years:		
- Bank loans	247,074	232,357
	<b>247,074</b>	<b>287,387</b>
<b>Current</b>		
Repayment within 6 months:		
- Trade payables	17,682	13,398
- Joint operation creditors	24,164	13,506
- Other current liabilities	3,663	1,561
- Current tax liabilities	2,706	2,635
- Residual working capital liability to Lundin Petroleum <sup>1</sup>	–	14,008
	<b>48,215</b>	<b>45,108</b>

<sup>1</sup> See Note 29

### c) Foreign exchange risk

The Group operates internationally and is exposed to foreign exchange risk arising from various currencies, primarily with respect to EUR and CAD. The Group's risk management objective is to manage cash flow risk related to foreign denominated cash flows. The Corporation is exposed to currency risk related to changes in rates of exchange between foreign denominated balances and the functional currencies of the Group's principal operating subsidiaries. The Group's revenues are denominated in US dollars, while most of its operating and capital expenditures are denominated in the local currencies. A significant change in the currency exchange rates between the US dollar and foreign currencies could have a material effect on the Group's net earnings and on other comprehensive income.

The following table summarizes the effect that a change in these currencies against the US Dollar would have on operating result and equity through the conversion of the income statements of the Group's subsidiaries from functional currency to the presentation currency US Dollar for the year ended at December 31, 2019.

Shift of currency exchange rates USD Thousands	Average rate 2019	USD weakening 10%	USD strengthening 10%
Operating profit in the financial statements (USD Thousands)		140,862	140,862
USD /EUR	0.8932	0.8120	0.9825
CAD/USD	1.3270	1.2064	1.4597
<b>Total effect on operating profit (USD Thousands)</b>		<b>(10,672)</b>	<b>10,672</b>

## Notes to the Consolidated Financial Statements

For the years ended December 31, 2019 and 2018

AUDITED

### d) Commodity price risk

The Group is subject to price risk associated with fluctuations in the market prices for oil and gas. Prices of oil and gas are affected by the normal economic drivers of supply and demand as well as the financial investors and market uncertainty. Factors that influence these include operational decisions, natural disasters, economic conditions, political instability or conflicts or actions by major oil exporting countries. Price fluctuations can affect the Corporation's financial position.

Commodity price risk is the risk that future cash flows will fluctuate as a result of changes in the price of oil and natural gas. Commodity prices are impacted by world economic events that affect supply and demand, which are generally beyond the Group's control. Changes in crude oil prices may significantly affect the Corporation's results of operations, cash generated from operating activities, capital spending and the Corporation's ability to meet its obligations. The majority of the Corporation's production is sold under short-term contracts; consequently the Group is at risk to near term price movements. The Corporation manages this risk by constantly monitoring commodity prices and factoring them into operational decisions, such as contracting or expanding its capital expenditures program.

The Corporation enters into certain risk management contracts in order to manage the exposure to market risks from fluctuations in commodity prices. These risk management contracts are not used for trading or speculative purposes. The Corporation has designated its risk management contracts as effective accounting hedges, and thus has applied hedge accounting. As a result, all risk management contracts are recorded at fair value at each reporting period with the change in fair value being recognized on the statement of comprehensive income.

The outstanding derivative instruments can be specified as follows:

#### Fair value of outstanding derivative instruments in the balance sheet

USD Thousands	December 31, 2019		December 31, 2018	
	Assets	Liabilities	Assets	Liabilities
Oil price hedge	58	416	13,740	171
Gas price hedge	362	–	2,672	3,490
<b>Total</b>	<b>420</b>	<b>416</b>	<b>16,412</b>	<b>3,661</b>
Non-current	–	–	2,052	493
Current	420	416	14,360	3,168
<b>Total</b>	<b>420</b>	<b>416</b>	<b>16,412</b>	<b>3,661</b>

The Group had entered into the following forward gas price hedges as at December 31, 2019, as follows:

Period	Volume (Gigajoules (GJ) per day)	Average Pricing
<b>Gas Purchase</b>		
January 1, 2020 – December 31, 2020	4,000	AECO 5a + CAD 1.49/GJ

The Group had entered into the following forward oil price hedges as at December 31, 2019, as follows:

Period	Volume (barrels per day)	Average Pricing
January 1, 2020 - March 31, 2020	3,500	WTI USD 50/bbl to USD 77.50/bbl
April 1, 2020 – June 30, 2020	6,150	WTI USD 35/bbl to USD 71.74/bbl

All of the above hedges are treated as effective and changes to the fair value are reflected in other comprehensive income.

# Notes to the Consolidated Financial Statements

For the years ended December 31, 2019 and 2018

AUDITED

The table below summarizes the effect that a change in the oil and gas price would have had on the net result and equity at December 31, 2019:

Net income in the financial statements (USD Thousands)	103,588	103,588
Possible shift (%)	(10%)	10%
<b>Total effect on net income (USD Thousands)</b>	<b>(41,459)</b>	<b>41,459</b>

## e) Interest rate risk

The Group's exposure to interest rate risk arises from both the interest rate impact on its cash and cash equivalents as well as on its debt facilities. As at December 31, 2019, the Group's long-term debt is comprised of partially floating rate debt tied to LIBOR. As such, changes in interest rate will have an impact on interest expense.

The total interest expense for 2019 amounted to USD 17,508 thousand. A 100 basis point shift in the interest rate would have resulted in a change in the total interest expense for the year of USD 3,125 thousand.

## 26. MANAGEMENT OF CAPITAL RISK

The objectives when managing capital are to safeguard the Group's ability to continue as a going concern and to meet its committed work program requirements in order to create shareholder value. The Corporation may put in place new credit facilities, repay debt, or other such restructuring activities as appropriate. Management continuously monitors and manages the capital, liquidity and net debt position in order to assess the requirement for changes to the capital structure to meet the objectives and to maintain flexibility.

No significant changes were made in the objectives, policies or procedures during the year ended December 31, 2019, or in the comparative periods.

Through the ongoing management of its capital, the Corporation will modify the structure of its capital based on changing economic conditions in the jurisdictions in which it operates. In doing so, the Corporation may issue new shares or debt, buy back issued shares, or pay off any outstanding debt.

## 27. SALARY AND OTHER COMPENSATION EXPENSES

### a) Employee compensation expenses

The following table provides a breakdown of gross salaries, short-term benefits, share-based compensation and other compensation expenses included in the consolidated statement of comprehensive income (loss):

USD Thousands	2019	2018
Salaries, bonuses and other short-term benefits	45,266	33,133
Security social costs	5,896	5,121
Share-based incentive plans <sup>1</sup>	3,969	3,659
	<b>55,131</b>	<b>41,913</b>

<sup>1</sup> Vested during the period and based on IFRS 2 valuation (see Note 19).

### b) Remuneration of Directors and Senior Management

Remuneration of Directors and Senior Management includes all amounts earned and awarded to the Group's Board of Directors and Senior Management. Senior Management includes the Group's President and Chief Executive Officer, Chief Financial Officer, General Counsel and Corporate Secretary, Chief Operating Officer, Senior Vice President Canada, Vice President of Asset Management and Corporate Planning Canada, Vice President of Exploration Canada and Vice President of Corporate Planning and Investor Relations.

Directors' fees include Board and Committee fees. Senior Management's remuneration includes salary, short-term benefits, bonuses and any other compensation earned in 2018 and in 2019.

# Notes to the Consolidated Financial Statements

For the years ended December 31, 2019 and 2018

AUDITED

USD Thousands	2019	2018
Directors' fees	815	484
Senior Management's salaries, bonuses and other short-term benefits	5,207	4,099
Share-based incentive plans paid to Senior Management	1,669	1,127
	<b>7,691</b>	<b>5,710</b>

## 28. CONTRACTUAL OBLIGATIONS AND COMMITMENTS

As part of the acquisition of the Suffield Assets, the Group was required to pay Cenovus Energy Inc. additional cash consideration dependent upon the future prices of oil and natural gas for each month between January 2018 and December 2019. The contingent consideration relating to 2018 and in 2019 amounted to CAD 7,711 thousand (USD 5,934 thousand) in total, being CAD 5,708 thousand (USD 4,393 thousand) for oil and CAD 2,003 thousand (USD 1,541 thousand) for gas.

IPC has an obligation to make payments towards historic costs on Block PM307 in Malaysia payable on the Bertam field for every 1 MMboe gross that the field produces above 10 MMboe gross. The estimated liability based on current 2P reserves has been provided for in the Group's Balance Sheet (see Note 21).

The Bertam field (IPC working interest of 75%) has leased the FPSO Bertam from another Group company for an initial period of six years commencing April 2015, with four one-year options to extend such lease beyond the initial period, up to April 2025.

## 29. RELATED PARTIES

As a result of the Spin-Off, the Group had a residual liability for working capital owed to Lundin Petroleum. The final settlement of USD 14,243 thousand was paid in June 2019 and no further amounts are outstanding to Lundin Petroleum in respect of the working capital.

Lundin Petroleum has charged the Group USD 651 thousand in respect of office space rental and USD 2,005 thousand in respect of shared services provided during the year 2019.

All transactions with related parties are in the normal course of business and are made on the same terms and conditions as with parties at arm's length.

## 30. SUBSEQUENT EVENTS

On January 20, 2020, IPC announced the proposed acquisition of all of the issued and outstanding shares of Granite Oil Corp. ("Granite") by way of a plan of arrangement under the Business Corporations Act (Alberta) (the "Granite Acquisition"). The completion of the Granite Acquisition remains subject to certain conditions and is expected to occur in early March 2020.

On November 7, 2019, IPC announced the commencement of a share repurchase program. During the period up to December 31, 2019, IPC repurchased an aggregate of 3,929,196 common shares and all of these shares were cancelled. As at December 31, 2019, IPC had a total of 159,790,869 common shares issued and outstanding. As at February 11, 2020, following the cancellation of a further 2,540,000 common shares repurchased during January 2020, IPC has a total of 157,250,869 common shares issued and outstanding with no par value.

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# Q4

**International Petroleum Corporation**

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***Management's Discussion  
and Analysis***

*For the three months ended and year ended  
December 31, 2019*



**International  
Petroleum  
Corp.**

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### Non-IFRS Measures

References are made in this MD&A to "operating cash flow" (OCF), "free cash flow" (FCF), "Earnings Before Interest, Tax, Depreciation and Amortization" (EBITDA), "operating costs" and "net debt"/"net cash" which are not generally accepted accounting measures under International Financial Reporting Standards (IFRS) and do not have any standardized meaning prescribed by IFRS and, therefore, may not be comparable with definitions of OCF, FCF, EBITDA, operating costs and net debt/net cash that may be used by other public companies. Management believes that OCF, FCF, EBITDA, operating costs and net debt/net cash are useful supplemental measures that may assist shareholders and investors in assessing the cash generated by and the financial performance and position of the Corporation. Non-IFRS measures should not be considered in isolation or as a substitute for measures prepared in accordance with IFRS. The definition and reconciliation of each non-IFRS measure is presented in this MD&A. See "Non-IFRS Measures" on page 23.

### Forward-Looking Statements

Certain statements contained in this MD&A constitute "forward-looking statements" or "forward-looking information" (within the meaning of applicable securities legislation). Such statements and information (together, "forward-looking statements") relate to future events, including the Corporation's future performance, business prospects or opportunities. Any statements that express or involve discussions with respect to predictions, expectations, beliefs, plans, projections, forecasts, guidance, budgets, objectives, assumptions or future events or performance (often, but not always, using words or phrases such as "seek", "anticipate", "plan", "continue", "estimate", "expect", "may", "will", "project", "forecast", "predict", "potential", "targeting", "intend", "could", "might", "should", "believe", "budget" and similar expressions) are not statements of historical fact and may be "forward-looking statements". Although IPC believes that the expectations and assumptions on which such forward-looking statements are based are reasonable, undue reliance should not be placed on the forward-looking statements because IPC can give no assurances that they will prove to be correct. Since forward-looking statements address future events and conditions, by their very nature they involve inherent risks and uncertainties. Actual results could differ materially from those currently anticipated due to a number of factors and risks. For additional information underlying forward-looking statements, refer to the "Cautionary Statement Regarding Forward-Looking Information" on page 34.

Reserves estimates, contingent resource estimates and estimates of future net revenue in respect of IPC's oil and gas assets in Canada are effective as of December 31, 2019, and are included in the report prepared by Sproule Associates Limited (Sproule), an independent qualified reserves evaluator, in accordance with National Instrument 51-101 – *Standards of Disclosure for Oil and Gas Activities* (NI 51-101) and the Canadian Oil and Gas Evaluation Handbook (the COGE Handbook) and using Sproule's December 31, 2019, price forecasts.

Reserve estimates, contingent resource estimates and estimates of future net revenue in respect of IPC's oil and gas assets in France and Malaysia are effective as of December 31, 2019, and are included in the report prepared by ERC Equipoise Ltd. (ERCE), an independent qualified reserves auditor, in accordance with NI 51-101 and the COGE Handbook, and using Sproule's December 31, 2019, price forecasts.

Reserves estimates, contingent resource estimates and estimates of future net revenue in respect of the oil and gas assets of Granite Oil Corp. (Granite) are effective as of December 31, 2019, and are included in reports prepared by Sproule on behalf of IPC, in accordance with NI 51-101 and the COGE Handbook, and using Sproule's December 31, 2019, price forecasts.

Certain abbreviations and technical terms used in this MD&A are defined or described under the heading "Other Supplementary Information".

# Management's Discussion and Analysis

## For the three months ended and year ended December 31, 2019

### INTRODUCTION

This management's discussion and analysis ("MD&A") for International Petroleum Corporation ("IPC" or the "Corporation" and, together with its subsidiaries, the "Group") is dated February 11, 2020, and is intended to provide an overview of the Group's operations, financial performance and current and future business opportunities. This MD&A should be read in conjunction with IPC's audited consolidated financial statements and accompanying notes for the year ended December 31, 2019 ("Financial Statements").

#### Formation of and changes in the Group

In April 2017, Lundin Petroleum AB ("Lundin Petroleum") spun-off its oil and gas assets in Malaysia, France and the Netherlands into a newly formed company called International Petroleum Corporation and distributed the IPC shares, on a pro-rata basis, to Lundin Petroleum shareholders (the "Spin-Off").

On April 24, 2017, the Spin-Off was completed and IPC's shares commenced trading on the Toronto Stock Exchange and Nasdaq First North under the ticker symbol "IPCO". In June 2018, the shares of IPC ceased trading on Nasdaq First North and commenced trading on the Nasdaq Stockholm.

On January 5, 2018, IPC completed the acquisition of the Suffield area oil and gas assets in southern Alberta, Canada (the "Suffield Assets").

On December 1, 2018, IPC completed the sale of its non-core, non-operated gas assets in the Netherlands.

On December 14, 2018, IPC completed the acquisition of all of the issued and outstanding shares of BlackPearl Resources Inc. ("BlackPearl") by way of a plan of arrangement under the Canada Business Corporation Act (the "BlackPearl Acquisition").

On January 20, 2020, IPC announced the proposed acquisition of all of the issued and outstanding shares of Granite Oil Corp. ("Granite") by way of a plan of arrangement under the Business Corporations Act (Alberta) (the "Granite Acquisition"). The completion of the Granite Acquisition remains subject to certain conditions and is expected to occur in early March 2020.

The main business of IPC is exploring for, developing and producing oil and gas. IPC holds a portfolio of oil and gas production assets and development projects in Canada, Malaysia and France with exposure to growth opportunities.

#### Basis of Preparation

The MD&A and the Financial Statements have been prepared in accordance with International Financial Reporting Standards ("IFRS") as issued by the International Accounting Standards Board ("IASB").

Financial information is presented in United States Dollars ("USD"). However, as the Group operates in Europe and in Canada, certain financial information prepared by subsidiaries has been reported in Euros ("EUR") and in Canadian Dollars ("CAD"). In addition, certain costs relating to the operations in Malaysia, which are reported in USD, are incurred in Malaysian Ringgit ("MYR").

Exchange rates for the relevant currencies of the Group with respect to the US Dollar are as follows:

	December 31, 2019		December 31, 2018	
	Average	Period end	Average	Year end
1 EUR equals USD	1.1196	1.1234	1.1815	1.1450
1 USD equals CAD	1.3270	1.2994	1.2958	1.3629
1 USD equals MYR	4.1422	4.0905	4.0354	4.1325

# Management's Discussion and Analysis

## For the three months ended and year ended December 31, 2019

### 2019 HIGHLIGHTS

#### Business Development

- In January 2020, IPC announced the proposed light oil acquisition of proved plus probable ("2P") reserves of 14.0 million barrels of oil equivalent (MMboe) and 6.2 MMboe of contingent resources (best estimate, unrisks) as at December 31, 2019, for total equity and debt consideration of approximately USD 59 million<sup>2</sup>. The acquisition of Granite will be IPC's third acquisition in less than three years. Completion of the Granite transaction remains subject to satisfaction of certain conditions and is expected to occur in early March 2020.

#### Operational and Resource Highlights

- Average net production of approximately 47,200 barrels of oil equivalent (boe) per day (boepd) for the fourth quarter of 2019.
- Full year 2019 average net production of approximately 45,800 boepd, in line with Q3 2019 guidance.
- Full year 2019 operating costs<sup>1</sup> per boe of USD 12.8, slightly ahead of Q3 2019 guidance.
- Capital expenditure for full year 2019 of USD 181 million, USD 4 million below Q3 2019 guidance with USD 3 million phased into 2020.
- Successfully delivered a 26 development well program in the Suffield area, Canada.
- Extensive Suffield area gas swabbing and well optimization program delivered during 2019.
- Onion Lake Thermal facility expansion and upgrades completed in Canada, as well as the addition of the new F-Pad wells.
- Third well pair at the Blackrod project, Canada, completed with approximately 1,400 metres of horizontal section; commencing steam injection in early 2020.
- Successful delivery of the Vert La Gravelle field Phase I redevelopment project, lifting Q4 2019 production in France by 28 percent relative to Q3 2019.
- Successfully delivered the three well infill drilling programme at the Bertam field in Malaysia and identified additional infill potential.
- 2P reserves as at December 31, 2019, increased to 300 MMboe<sup>2</sup>, with a 2019 reserves replacement ratio of 89 percent excluding acquisitions and 173 percent including acquisitions<sup>2</sup>.
- Contingent resources (best estimate, unrisks) increased from 849 MMboe as at December 31, 2018, to 1,089 MMboe<sup>2</sup> as at December 31, 2019.

<sup>1</sup> See definition on page 23 under "Non-IFRS measures"

<sup>2</sup> Includes 2P reserves and contingent resources attributable to the oil and gas assets of Granite. The acquisition cost of USD 59 million includes USD 29 million in cash and USD 30 million in net debt assumption. See "Cautionary Statement Regarding Forward-Looking Information" and "Reserves and Resources Advisory".

#### Financial Highlights

USD Thousands	Three months ended December 31		Year ended December 31	
	2019	2018	2019	2018
Revenue	145,535	111,898	553,749	454,443
Gross profit	43,245	26,311	152,904	146,864
Net result	38,372	29,346	103,588	103,644
Operating cash flow <sup>1</sup>	78,888	58,322	307,944	279,018
Free cash flow <sup>1</sup>	4,432	34,864	89,308	203,282
EBITDA <sup>1</sup>	77,353	58,032	302,513	264,041
Net Debt <sup>1</sup>	231,503	276,761	231,503	276,761

<sup>1</sup> See definition on page 23 under "Non-IFRS measures"

- Full year 2019 operating cash flow ("OCF")<sup>1</sup> generation of USD 308 million, the highest annual OCF since IPC's inception.
- Full year 2019 free cash flow ("FCF")<sup>1</sup> generation of USD 89 million.
- Net debt<sup>1</sup> reduced from USD 277 million as at December 31, 2018 to USD 231.5 million as at December 31, 2019.
- Net debt<sup>1</sup> to EBITDA<sup>1</sup> ratio of less than 0.8 times as at December 31, 2019.
- In November 2019, IPC announced a share repurchase program, with the ability to repurchase up to approximately 11.5 million IPC shares over a twelve month period. Repurchased for USD 16.9 million and cancelled approximately 3.9 million IPC shares as at end December 2019 and a further approximately 2.9 million IPC shares were repurchased for USD 11.8 million, of which approximately 2.5 million shares were cancelled, as at end January 2020.

# Management's Discussion and Analysis

## For the three months ended and year ended December 31, 2019

### OPERATIONS REVIEW

#### Business Overview

Our focus since launching IPC in April 2017 remains unchanged: seeking to deliver operational excellence, demonstrating financial resilience, maximizing the value of our resource base and targeting growth organically and through acquisition.

Our vision and strategy from the outset was to use the IPC platform to build a new international upstream company focused on creating long-term value for our shareholders, launched at a favorable time in the industry cycle to acquire and grow a significant resource base.

With financial results delivered at the high end of guidance and the most active quarter of investment across all areas of operations, as well as the announcement of another corporate acquisition and the ongoing execution of IPC's second share repurchase program, we continue to make excellent progress on all fronts in delivering on that strategy.

#### Delivering Operational Excellence

During Q4 2019, our assets delivered average daily net production of 47,200 boepd, a four percent increase from Q3 2019. Full year average production was 45,800 boepd, in line with our Q3 2019 guidance.

Record high net production levels above 49,000 boepd were achieved in early December 2019, marginally below the previously guided 50,000 boepd exit rate as the start-up of our A-20 well in Malaysia was moved into mid-January 2020. Initial rates from the A-20 well are encouraging with production in excess of 2,000 boepd net to IPC. In late December 2019, we lost productivity on our A-15 well that has been on production since 2016. As a result, the full field production of the Bertam field following the 2019 infill campaign is expected to be reduced by around 1,500 boepd net during Q1 2020 until the A-15 remedial works are completed.

The net average production from the Suffield area assets in Canada of 24,500 boepd during Q4 2019 was in line with our Q3 2019 guidance. It is noteworthy that our full year 2019 average net production levels at the Suffield area were two percent higher than 2018 levels demonstrating the positive impact of our ongoing oil drilling and gas optimization programs more than offsetting natural declines. Our N2N enhanced oil recovery (EOR) project and drilling program was completed as scheduled in 2019. Seven out of eight injection wells are receiving Alkaline Surfactant Polymer (ASP) and all six production wells are on line. In addition, preparatory work continued during Q4 2019 which is expected to allow our single rig drilling program to continue through 2020.

The average production from the Onion Lake Thermal facility in Canada during Q4 2019 was in line with our Q3 2019 guidance at 11,400 boepd, a 14 percent increase on Q3 2019. Facility optimization work had been completed earlier in the year that allowed for steam injection to commence at F-Pad during Q3 2019 and production ramp up through Q4 2019. Following completion of the ramp up of production, average production rates during December 2019 were just below 12,000 boepd in line with expectation. As we look forward, we plan to add another drilling pad during 2020 to increase production toward facility capacity levels of 14,000 boepd by year-end 2020.

In Malaysia, a world class uptime performance on the Bertam FPSO in excess of 99 percent continued during Q4 2019. Fourth quarter 2019 production on the Bertam field was 5,400 bopd, in line with our Q3 2019 guidance and five percent higher than Q3 2019 production as we started to benefit from production from the three well infill drilling program. Current net production is above 5,800 bopd with the A-15 well shut-in pending remedial works. This demonstrates a current full field production potential at the Bertam field of close to 7,500 boepd net to IPC. The A-15 well is expected back online in early Q2 2020. Following encouraging results from the 2019 infill drilling program, two additional infill drilling locations have been identified and booked as contingent resources in the A-15/A-20 area. Further technical work is planned on these locations during 2020, for potential drilling in 2021.

Production in France in Q4 2019 was 28 percent higher than Q3 2019 production, averaging 3,200 boepd. The drilling in mid-September 2019 of our first horizontal development well (VGR113) at the Vert La Gravelle field was a major milestone for IPC. Production from VGR113 continues to exceed expectation with current rates averaging above 1,000 boepd. The remaining wells of this campaign have been completed and are expected to start production and injection in late Q1 2020. We continue to observe and analyze what potential sustained production levels can be achieved going forward, however we are certainly off to an encouraging start.

With Phase I of the Vert La Gravelle redevelopment now being completed, our focus and attention now turns to the Phase I development of the Villeperdue West field in 2020 with three horizontal production wells planned, as well as assessing the potential for completion of further horizontal wells in Rhaetian fields. Furthermore, IPC holds around 7 MMboe of undeveloped contingent resources in similar Triassic reservoirs to the Vert La Gravelle field that are subject to assessment for future development potential.

Our operating costs per boe for Q4 2019 was USD 12.4, in line with guidance, with the full year at USD 12.8 per boe, marginally below Q3 2019 guidance. Full year capital expenditure of USD 181 million was slightly below Q3 guidance of USD 188 million with approximately USD 3 million of activities carried over into 2020.

# Management's Discussion and Analysis

## For the three months ended and year ended December 31, 2019

### Demonstrating Financial Resilience

IPC delivered a very strong full year financial performance generating an operating cash flow of USD 308 million, at the upper end of Q3 2019 guidance and a full year net result of USD 104 million. The Q4 2019 operating cash flow amounted to USD 79 million. Free cash flow generation for the full year was USD 89 million (excluding the share repurchase program and before payment of the Spin-Off residual working capital liability to Lundin Petroleum). This robust financial performance allowed IPC to fund its expenditure and share repurchase programs, whilst reducing net debt levels from USD 277 million at the end of 2018 to USD 231.5 million by the end of 2019.

The strong operating cash flow generation is the result of good operational delivery combined with stronger realized oil and gas prices relative to forecast. The average full year Brent price of USD 64 per barrel was USD 4 per barrel above our mid-point guidance of USD 60 per barrel, with the average WTI-WCS differential averaging USD 13 per barrel for the full year, better than our USD 15 per barrel upside case. Realized gas prices of CAD 2.77 per Mcf were above our mid-point guidance of CAD 2.50 per Mcf.

### Maximizing the Value of our Resource Base

Good progress has been made in adding value to IPC's resource base since April 2017. As at the end of December 2019, IPC's 2P reserves have increased more than tenfold from inception to 300 MMboe. This included a reserves replacement ratio of 89 percent in 2019, excluding acquisition additions, following upgrades predominantly in Canada.

In addition, our best estimate contingent resources as at the end of December 2019 increased to 1,089 MMboe (unrisked). The largest single addition to the contingent resource base is the Blackrod land acquisition that was completed in Q2 2019. We are confident that we have a solid contingent resource base in place that can provide the feedstock to add significantly to IPC's reserves and value in the future.

### Growth from Acquisition

IPC has transformed itself following the completion of two large acquisitions in 2018, and this Q4 2019 report shows the material positive impact on reserves, resources, production and cash flow.

In January 2020, we were very pleased to announce the agreement reached for our third acquisition of high quality operated assets in less than three years since IPC was created. The acquisition of Granite is expected to provide access to a new resource play fairway that adds additional reserves, resources and production of long life, high margin light oil with significant growth potential. We believe that we can more than double the current production levels of Granite's assets within the next three years, and more than fully fund this growth with the cash flows generated from these assets. The Granite transaction is expected to be completed in early March 2020, subject to satisfaction of certain conditions.

Notwithstanding this acquisition, with significant undrawn credit facilities at our disposal, we continue to opportunistically evaluate additional acquisition targets that we believe can deliver long-term value for our shareholders.

### HSE Performance

Health, Safety & Environmental performance (HSE) remains a priority for all operational assets. Our objective is to reduce risk and eliminate hazards to prevent the occurrence of accidents, ill health and environmental damage, as these are essential to the success of our operations. During 2019, IPC recorded no material safety or environmental incidents.

### Share Repurchase Program

In November 2019, IPC announced the implementation of a share repurchase program because we believe that the current common share price does not reflect the underlying value of those shares. IPC believes that the share repurchase program represents an effective use of IPC's capital and an efficient way to return value to IPC's shareholders. During Q4 2019, a total of 3,929,196 shares were repurchased and cancelled for an aggregate consideration of USD 16.9 million. A further 2,919,280 shares were repurchased during January 2020 of which 2,540,000 shares were cancelled.

# Management's Discussion and Analysis

## For the three months ended and year ended December 31, 2019

### Operations Overview

#### Reserves and Resources

The 2P reserves attributable to IPC oil and gas assets have grown by around five percent to 300 MMboe of 2P reserves as at December 31, 2019 (including the 2P reserves to be acquired in the Granite Acquisition) compared to 288 MMboe of 2P reserves as at December 31, 2018, in each case as certified by independent third party reserves auditors. The reserves life index (RLI) as at December 31, 2019 (including the 2P reserves to be acquired in the Granite Acquisition) was approximately 17 years. Best estimate contingent resources as at December 31, 2019, increased to 1,089 MMboe (unrisked) (and including the contingent resources to be acquired in the Granite Acquisition).

IPC remains focused on organic growth, maturing and executing opportunities across all our operated assets in 2020. In Canada, oil drilling activities continued through 2019, complemented by gas optimization activities that continue to generate excellent production performance, offsetting the historical production decline. In Malaysia, the planned three well infill drilling program commenced in Q2 2019 and continued through Q4 2019 with the last well in the program brought online in January 2020. In France, the Vert La Gravelle redevelopment project commenced on schedule in Q2 2019, with the successful delivery of the first ever horizontal production well in the field in Q3 2019.

#### Production

The average net production during Q4 2019 was in line with our Q3 2019 guidance at 47,200 boepd. Production levels peaked in early December at 49,000 boepd, and without the operational issues on the A-15 well and the rescheduled start-up of the A-20 well on the Bertam field, we would have exceeded our exit rate guidance of 50,000 boepd. At Onion Lake Thermal, production ramp up continued in Q4 2019 with daily production rates averaging just under 12,000 boepd in December 2019. Production from the first sustaining well pad (F-Pad) commenced in Q3 2019 with ramp up and production rate optimization continuing into Q4 2019. The first well of the Vert La Gravelle redevelopment was brought online in Q3 2019 with production performance exceeding expectations. Initial rates on the VGR113 well were in excess of 1,000 boepd and increased IPC's aggregate net production rates in France to over 3,000 boepd for Q4 2019.

Integration of the former BlackPearl assets has delivered a significant increase in production volumes for IPC relative to 2018 levels. The production during Q4 2019 with comparatives was comprised as follows:

Production in Mboepd	Three months ended December 31		Year ended December 31	
	2019	2018	2019	2018
<b>Crude oil</b>				
Canada – Suffield	6.5	6.3	6.4	6.3
Canada – Onion Lake Thermal	11.4	–	10.2	–
Canada – Other	2.6	–	2.9	–
Malaysia	5.4	6.8	5.8	7.3
France	3.2	2.4	2.5	2.5
<b>Total crude oil production</b>	<b>29.1</b>	15.5	<b>27.8</b>	16.1
<b>Gas</b>				
Canada – Suffield	18.0	18.6	17.9	17.6
Canada – Other	0.1	–	0.1	–
Netherlands <sup>1</sup>	–	0.5	–	0.7
<b>Total gas production</b>	<b>18.1</b>	19.1	<b>18.0</b>	18.3
<b>Total production</b>	<b>47.2</b>	34.6	<b>45.8</b>	34.4
<b>Quantity in MMboe</b>	<b>4.34</b>	3.18	<b>16.72</b>	12.56

<sup>1</sup> On December 1, 2018, IPC completed the sale of its non-core, non-operated gas assets in the Netherlands.

# Management's Discussion and Analysis

## For the three months ended and year ended December 31, 2019

### CANADA

Production in Mboepd	WI	Three months ended December 31		Year ended December 31	
		2019	2018	2019	2018
- Oil Suffield	100%	6.5	6.3	6.4	6.3
- Oil Onion Lake Thermal	100%	11.4	–	10.2	–
- Oil Other	50 - 100%	2.6	–	2.9	–
- Gas	99.7% <sup>1</sup>	18.1	18.6	18.0	17.6
Canada		<b>38.6</b>	24.9	<b>37.5</b>	23.9

<sup>1</sup> On a well count basis.

#### Production

Net production from the Canadian assets during Q4 2019 was in line with guidance at 38,600 boepd. Strong production performance continued from the Suffield assets in Q4 2019, with the gas optimization program and the newly drilled oil wells driving Suffield performance beyond expectation in Q4 2019. At Onion Lake Thermal, production ramp up continued in Q4 2019 with average rates of just under 12 Mboepd in December 2019. Production from the first sustaining well pad (F-Pad) commenced in Q3 2019 and ramp up and production optimization continued through Q4 2019.

#### Organic Growth and Capital Projects

In Canada, IPC completed a comprehensive capital expenditure program including drilling, optimization and project work with operating costs in line with the guidance for 2019.

In the Suffield area, at the end of Q4 2019, eighteen oil wells (including one additional well accelerated from 2020) had been drilled and brought online with initial rates increasing production from the Suffield area significantly. The accelerated construction and start-up of the N2N EOR development project at Suffield commenced in Q2 2019, with all six producing wells and seven out of eight injection wells online and on full ASP injection by end of January 2020. Gas optimization activity also continued at Suffield throughout 2019, with completion of over 9,150 swabs and execution of 150 well recompletions by the end of Q4 2019.

At Onion Lake Thermal, production commenced from sustaining well F-Pad in Q3 2019. At the end of Q4 2019, all seven production wells had been brought online and ramped up, with Onion Lake Thermal production averaging slightly below 12 Mboepd in December 2019.

The third well pair at the BlackRod SAGD pilot project was completed in early Q3 2019 with steam start-up scheduled for early 2020.

### MALAYSIA

Production in Mboepd	WI	Three months ended December 31		Year ended December 31	
		2019	2018	2019	2018
Bertam	75%	<b>5.4</b>	6.8	<b>5.8</b>	7.3

#### Production

Net production from the Bertam field on Block PM307 during Q4 2019 was 5,400 boepd. The Bertam field is expected to return to production expectations in early Q2 2020 when remedial work is completed on the A-15 well. Exceptional operational performance continued in Q4 2019 with facility uptime of 100 percent. Following encouraging results from the 2019 infill drilling program, two additional infill drilling locations have been identified and booked as contingent resources in the A-15/A-20 area. Further technical work is planned on these locations during 2020, for potential drilling in early 2021.

# Management's Discussion and Analysis

## For the three months ended and year ended December 31, 2019

### EUROPE

Production in Mboepd	WI	Three months ended December 31		Year ended December 31	
		2019	2018	2019	2018
France					
- Paris Basin	100% <sup>1</sup>	2.7	1.9	2.0	2.0
- Aquitaine	50%	0.5	0.5	0.5	0.5
Netherlands <sup>2</sup>	Various	–	0.5	–	0.7
		<b>3.2</b>	<b>2.9</b>	<b>2.5</b>	<b>3.2</b>

<sup>1</sup> Except for the working interest in the Dommartin Lettree field of 43%.

<sup>2</sup> On December 1, 2018, IPC completed the sale of its non-core, non-operated gas assets in the Netherlands.

#### Production

Net production in France during Q4 2019 was ahead of guidance at 3,200 boepd with exceptional performance from the first of the three new wells in the Vert La Gravelle redevelopment project.

#### Organic Growth

IPC continues to work its undeveloped resource base in the Paris Basin. In parallel with the optimization of the Vert La Gravelle redevelopment project, a number of fields are undergoing study and planning work with the goal of maturing contingent resources into reserves.

The first phase of the Vert La Gravelle redevelopment, a three well program, commenced in Q2 2019. The first well in the program (VGR113) was brought online in late Q3 2019 and continued to exceed expectations through Q4 2019. Drilling operations on Vert La Gravelle continued into Q4 2019 with completion in early February 2020.

# Management's Discussion and Analysis

## For the three months ended and year ended December 31, 2019

### FINANCIAL REVIEW

#### Financial Results

The acquisition of BlackPearl was completed on December 14, 2018. For accounting purposes, the acquisition was reflected as at December 31, 2018, as the financial results from the acquired assets from the date of acquisition to December 31, 2018, were not material to the Group. The contribution of these assets is reported commencing from January 1, 2019.

#### Selected Annual Financial Information

Selected consolidated statement of operations is as follows:

USD Thousands	2019	2018	2017
Revenue	553,749	454,443	203,001
Gross profit	152,904	146,864	48,758
Net result	103,588	103,644	22,723
Earnings per share – USD	0.63	1.13	0.23
Earnings per share fully diluted – USD	0.62	1.12	0.23
Operating cash flow <sup>1</sup>	307,944	279,018	138,368
EBITDA <sup>1</sup>	302,513	264,041	129,259
Net debt at period end <sup>1, 2</sup>	231,503	276,761	26,321

<sup>1</sup> See definition on page 23 under "Non-IFRS measures".

<sup>2</sup> Net debt of USD 111,156 thousand was assumed from BlackPearl as at December 31, 2018.

Summarized consolidated balance sheet information is as follows:

USD Thousands	December 31, 2019	December 31, 2018	December 31, 2017
Non-current assets	1,252,600	1,200,035	455,235
Current assets	112,041	98,899	134,476
<b>Total assets</b>	<b>1,364,641</b>	<b>1,298,934</b>	<b>589,711</b>
Total non-current liabilities	474,200	506,832	219,097
Current liabilities	99,632	96,315	63,672
<b>Total liabilities</b>	<b>573,832</b>	<b>587,296</b>	<b>282,769</b>
<b>Net assets</b>	<b>790,809</b>	<b>695,787</b>	<b>306,942</b>
<b>Working capital (including cash)</b>	<b>12,409</b>	<b>2,584</b>	<b>70,804</b>

## Management's Discussion and Analysis

### For the three months ended and year ended December 31, 2019

#### Selected Interim Financial Information

Selected interim condensed consolidated statement of operations is as follows:

USD Thousands	2019	Q4-19	Q3-19	Q2-19	Q1-19	2018	Q4-18	Q3-18	Q2-18	Q1-18
Revenue	<b>553,749</b>	145,535	131,437	129,357	147,420	<b>454,443</b>	111,898	106,746	120,637	115,162
Gross profit	<b>152,904</b>	43,245	23,487	39,287	46,885	<b>146,864</b>	26,311	37,060	45,920	37,573
Net result	<b>103,588</b>	38,372	6,330	25,744	33,142	<b>103,644</b>	29,346	26,487	21,498	26,313
Earnings per share – USD	<b>0.63</b>	0.23	0.04	0.16	0.20	<b>1.13</b>	0.29	0.30	0.24	0.30
Earnings per share fully diluted – USD	<b>0.62</b>	0.23	0.04	0.15	0.20	<b>1.12</b>	0.29	0.29	0.23	0.30
Operating cash flow <sup>1</sup>	<b>307,944</b>	78,888	69,504	76,496	83,056	<b>279,018</b>	58,322	67,949	76,687	76,060
EBITDA <sup>1</sup>	<b>302,513</b>	77,353	68,885	74,600	81,675	<b>264,041</b>	58,032	66,240	74,478	65,291
Net debt at period end <sup>1,2</sup>	<b>231,503</b>	231,503	207,778	239,322	256,962	<b>276,761</b>	276,761	213,217	254,628	309,184

<sup>1</sup> See definition on page 23 under "Non-IFRS measures".

<sup>2</sup> Net debt of USD 111,156 thousand was assumed from BlackPearl as at December 31, 2018.

## Management's Discussion and Analysis

### For the three months ended and year ended December 31, 2019

#### Segment Information

The Group operates within several geographical areas. Operating segments are reported at a country level, with Canada being further analyzed by main areas: (i) Suffield Assets, (ii) Onion Lake Thermal and (iii) other Canadian assets. This is consistent with the internal reporting provided to IPC management. The following tables present certain segment information.

Three months ended – December 31, 2019							
USD Thousands	Canada – Suffield	Canada - Thermal	Canada - Other	Malaysia	France	Other	Total
Crude oil	27,950	36,037	7,754	36,618	16,167	–	124,526
NGLs	79	–	–	–	–	–	79
Gas	19,335	–	122	–	–	–	19,457
<b>Net sales of oil and gas</b>	<b>47,364</b>	<b>36,037</b>	<b>7,876</b>	<b>36,618</b>	<b>16,167</b>	<b>–</b>	<b>144,062</b>
Change in under/over lift position	–	–	–	–	3,030	–	3,030
Royalties	(1,838)	(3,579)	(1,083)	–	–	–	(6,500)
Hedging settlement	–	523	–	–	–	–	523
Other operating revenue	–	–	–	3,910	301	209	4,420
<b>Revenue</b>	<b>45,526</b>	<b>32,981</b>	<b>6,793</b>	<b>40,528</b>	<b>19,498</b>	<b>209</b>	<b>145,535</b>
Production costs	(25,252)	(12,470)	(6,724)	(12,286)	(8,590)	–	(65,322)
Depletion	(12,560)	(7,386)	(897)	(7,034)	(4,581)	–	(32,458)
Depreciation of other assets	–	–	–	(3,805)	–	–	(3,805)
Exploration and business development costs	–	–	–	(262)	–	(443)	(705)
<b>Gross profit/(loss)</b>	<b>7,714</b>	<b>13,125</b>	<b>(828)</b>	<b>17,141</b>	<b>6,327</b>	<b>(234)</b>	<b>43,245</b>

Three months ended – December 31, 2018						
USD Thousands	Canada – Suffield	Malaysia	France	Netherlands <sup>1</sup>	Other	Total
Crude oil	13,970	48,643	20,258	11	–	82,882
NGLs	56	–	–	21	–	77
Gas	22,665	–	–	2,096	–	24,761
<b>Net sales of oil and gas</b>	<b>36,691</b>	<b>48,643</b>	<b>20,258</b>	<b>2,128</b>	<b>–</b>	<b>107,720</b>
Change in under/over lift position	–	–	22	–	–	22
Royalties	(559)	–	–	–	–	(559)
Other operating revenue	(2)	3,909	327	369	112	4,715
<b>Revenue</b>	<b>36,130</b>	<b>52,552</b>	<b>20,607</b>	<b>2,497</b>	<b>112</b>	<b>111,898</b>
Production costs	(27,604)	(12,717)	(11,791)	(700)	–	(52,812)
Depletion	(11,201)	(8,059)	(3,209)	(376)	–	(22,845)
Depreciation of other assets	–	(7,790)	–	–	–	(7,790)
Exploration and business development costs	–	(9)	(45)	–	(2,086)	(2,140)
<b>Gross profit/(loss)</b>	<b>(2,675)</b>	<b>23,977</b>	<b>5,562</b>	<b>1,421</b>	<b>(1,974)</b>	<b>26,311</b>

<sup>1</sup> On December 1, 2018, IPC completed the sale of its non-core, non-operated gas assets in the Netherlands.

## Management's Discussion and Analysis

For the three months ended and year ended December 31, 2019

USD Thousands	Year ended – December 31, 2019						Total
	Canada – Suffield	Canada - Thermal	Canada - Other	Malaysia	France	Other	
Crude oil	123,943	140,887	35,380	129,789	55,232	–	485,231
NGLs	331	–	–	–	–	–	331
Gas	77,053	–	277	–	–	–	77,330
<b>Net sales of oil and gas</b>	<b>201,327</b>	<b>140,887</b>	<b>35,657</b>	<b>129,789</b>	<b>55,232</b>	<b>–</b>	<b>562,892</b>
Change in under/over lift position	–	–	–	–	3,817	–	3,817
Royalties	(7,597)	(14,292)	(5,915)	–	–	–	(27,804)
Hedging settlement	(374)	(1,971)	–	–	–	–	(2,345)
Other operating revenue	–	–	–	15,513	1,005	671	17,189
<b>Revenue</b>	<b>193,356</b>	<b>124,624</b>	<b>29,742</b>	<b>145,302</b>	<b>60,054</b>	<b>671</b>	<b>553,749</b>
Production costs	(107,333)	(46,021)	(24,144)	(33,378)	(29,895)	–	(240,771)
Depletion	(49,236)	(26,160)	(2,281)	(30,077)	(13,905)	–	(121,659)
Depreciation of other assets	–	–	–	(23,020)	–	–	(23,020)
Exploration and business development costs	–	–	(44)	(13,697)	–	(1,654)	(15,395)
<b>Gross profit/(loss)</b>	<b>36,787</b>	<b>52,443</b>	<b>3,273</b>	<b>45,130</b>	<b>16,254</b>	<b>(983)</b>	<b>152,904</b>

USD Thousands	Year ended – December 31, 2018					Total
	Canada – Suffield	Malaysia	France	Netherlands <sup>1</sup>	Other	
Crude oil	106,661	181,722	69,596	66	–	358,045
NGLs	340	–	–	300	–	640
Gas	71,453	–	–	11,254	–	82,707
<b>Net sales of oil and gas</b>	<b>178,454</b>	<b>181,722</b>	<b>69,596</b>	<b>11,620</b>	<b>–</b>	<b>441,392</b>
Change in under/over lift position	–	–	408	11	–	419
Royalties	(6,296)	–	–	–	–	(6,296)
Other operating revenue	134	15,512	1,216	1,642	424	18,928
<b>Revenue</b>	<b>172,292</b>	<b>197,234</b>	<b>71,220</b>	<b>13,273</b>	<b>424</b>	<b>454,443</b>
Production costs	(113,003)	(26,959)	(34,120)	(5,776)	–	(179,858)
Depletion	(43,415)	(34,488)	(13,596)	(2,352)	–	(93,851)
Depreciation of other assets	–	(31,328)	–	–	–	(31,328)
Exploration and business development costs	–	(215)	(45)	–	(2,282)	(2,542)
<b>Gross profit/(loss)</b>	<b>15,874</b>	<b>104,244</b>	<b>23,459</b>	<b>5,145</b>	<b>(1,858)</b>	<b>146,864</b>

<sup>1</sup> On December 1, 2018, IPC completed the sale of its non-core, non-operated gas assets in the Netherlands.

## Management's Discussion and Analysis

### For the three months ended and year ended December 31, 2019

#### Three months and year ended December 31, 2019 Review

##### Revenue

Total revenue amounted to USD 145,535 thousand for Q4 2019 compared to USD 111,898 thousand for Q4 2018 and USD 553,749 thousand for the year ended December 2019 compared to USD 454,443 thousand for the year ended December 31, 2018 and is analyzed as follows:

USD Thousands	Three months ended December 31		Year ended December 31	
	2019	2018	2019	2018
Crude oil sales	124,526	82,882	485,231	358,045
Gas and NGL sales	19,536	24,838	77,661	83,347
Change in under/overlift position	3,030	22	3,817	419
Royalties	(6,500)	(559)	(27,804)	(6,296)
Hedging settlement	523	–	(2,345)	–
Other operating revenue	4,420	4,715	17,189	18,928
<b>Total revenue</b>	<b>145,535</b>	<b>111,898</b>	<b>553,749</b>	<b>454,443</b>

The main components of total revenue for the three months and year ended December 31, 2019, and December 31, 2018, respectively are detailed below.

##### Crude oil sales

	Three months ended – December 31, 2019					Total
	Canada - Suffield	Canada - Thermal	Canada - Other	Malaysia	France	
<b>Crude oil sales</b>						
- Revenue in USD thousands	27,950	36,037	7,754	36,618	16,167	<b>124,526</b>
- Quantity sold in bbls	683,853	1,048,651	224,663	522,197	252,902	<b>2,732,266</b>
- Average price realized USD per bbl	40.87	34.36	34.52	70.12	63.92	<b>45.58</b>

	Three months ended – December 31, 2018					Total
	Canada - Suffield	Malaysia	France	Netherlands <sup>1</sup>		
<b>Crude oil sales</b>						
- Revenue in USD thousands		13,970	48,643	20,257	12	<b>82,882</b>
- Quantity sold in bbls		655,906	665,466	305,579	154	<b>1,627,105</b>
- Average price realized USD per bbl		21.30	73.10	66.29	80.05	<b>50.94</b>

<sup>1</sup> On December 1, 2018, IPC completed the sale of its non-core, non-operated gas assets in the Netherlands.

Crude oil revenue was 50 percent higher for Q4 2019 compared to Q4 2018 mainly due to the contribution of the former BlackPearl assets in Canada from January 1, 2019. The sales volume in Malaysia was lower in Q4 2019 compared to Q4 2018 due to lower production volumes.

The Suffield Assets crude oil in Canada is blended with purchased condensate diluent volumes to meet pipeline specifications. As a result of the blended volumes, actual sales volumes are higher than produced volumes for Canada. The Canadian realized sales price is based on the Western Canadian Select ("WCS") price which trades at a discount to West Texas Intermediate ("WTI"). For Q4 2019, WTI averaged USD 57 per bbl compared to USD 59 per bbl for Q4 2018 and the average discount from WTI to WCS used in our pricing formula was USD 16 per bbl compared to USD 39 per bbl for Q4 2018. The discount from WTI to WCS was unusually high in November and December 2018 at USD 46 per bbl and USD 43 per bbl respectively, before production curtailments were implemented by the Alberta government in December 2018.

## Management's Discussion and Analysis

### For the three months ended and year ended December 31, 2019

Onion Lake Thermal and other Canadian assets production is sold without being blended with condensate. It is heavier than the WCS quality and as a result trades at a discount to WCS prices.

The realized sales price for Malaysia and France is based on Dated Brent crude oil prices and the average Dated Brent crude oil price was USD 63 per bbl for Q4 2019 compared to USD 69 per bbl for the comparative period in 2018.

	Year ended – December 31, 2019					Total
	Canada – Suffield	Canada - Thermal	Canada - Other	Malaysia	France	
<b>Crude oil sales</b>						
- Revenue in USD thousands	123,943	140,887	35,380	129,789	55,232	<b>485,231</b>
- Quantity sold in bbls	2,715,914	3,724,543	912,663	1,857,694	870,380	<b>10,081,194</b>
- Average price realized USD per bbl	45.64	37.83	38.77	69.87	63.46	<b>48.13</b>

	Year ended – December 31, 2018				Total
	Canada - Suffield	Malaysia	France	Netherlands <sup>1</sup>	
<b>Crude oil sales</b>					
- Revenue in USD thousands	106,661	181,721	69,596	67	<b>358,045</b>
- Quantity sold in bbls	2,655,404	2,426,797	991,057	1,063	<b>6,074,321</b>
- Average price realized USD per bbl	40.17	74.88	70.22	63.50	<b>58.94</b>

<sup>1</sup> On December 1, 2018, IPC completed the sale of its non-core, non-operated gas assets in the Netherlands.

Crude oil sales were 36 percent higher for the year ended December 31, 2019, compared to the year ended December 31, 2018, mainly due to the contribution of the former BlackPearl assets in Canada from January 1, 2019, partly offset by lower sales volumes in Malaysia due to lower production volumes, and lower sales volumes in France due to the impact of the refinery shut-in during Q2 2019.

The Canadian realized sales price is based on the WCS price which trades at a discount to WTI. WTI averaged USD 57 per bbl and the average discount from WTI to WCS was approximately USD 13 per bbl for the year ended December 31, 2019, compared to an average WTI of USD 65 per bbl and an average discount from WTI to WCS of USD 26 per bbl for the comparative period in 2018.

All sales and expenses from the Blackrod asset SAGD pilot evaluation are being recorded as an adjustment to the capitalized costs of the project until commercial production commences. The Blackrod asset sales volume and revenue are therefore not included in the crude oil sales tables above. Revenue from the Blackrod asset amounted to USD 4,434 thousand for the year ended December 31, 2019.

The realized sales price for Malaysia and France is based on Brent crude oil prices and the average Dated Brent crude oil price was USD 64 per bbl for the year ended December 31, 2019 compared to USD 71 per bbl for the comparative period in 2018.

### Gas and NGL sales

	Three months ended – December 31, 2019		Total	
	Canada - Suffield	Canada - Other		
<b>Gas and NGL sales</b>				
- Revenue in USD thousands		19,414	122	<b>19,536</b>
- Quantity sold in Mcf		9,358,478	71,640	<b>9,430,118</b>
- Average price realized USD per Mcf		2.07	1.70	<b>2.07</b>

## Management's Discussion and Analysis

### For the three months ended and year ended December 31, 2019

	Three months ended – December 31, 2018		
	Canada - Suffield	Netherlands <sup>1</sup>	Total
<b>Gas and NGL sales</b>			
- Revenue in USD thousands	22,721	2,117	<b>24,838</b>
- Quantity sold in Mcf	9,707,890	255,500	<b>9,963,390</b>
- Average price realized USD per Mcf	2.34	8.29	<b>2.49</b>

<sup>1</sup> On December 1, 2018, IPC completed the sale of its non-core, non-operated gas assets in the Netherlands.

Gas and NGL sales revenue was 21 percent lower for Q4 2019 compared to Q4 2018 mainly due to the sale of the Netherlands business in December 2018. Approximately 98 percent of the Suffield gas production was sold on the Alberta/Saskatchewan border at Empress with the remainder being delivered in Alberta based on AECO pricing. For Q4 2019, IPC realized an average price of CAD 2.73 per Mcf which was above Empress average pricing for Q4 2019 of CAD 2.55 per Mcf, as a result of forward sales contracts entered into for Q4 2019.

	Year ended – December 31, 2019		
	Canada - Suffield	Canada – Other	Total
<b>Gas and NGL sales</b>			
- Revenue in USD thousands	77,384	277	<b>77,661</b>
- Quantity sold in Mcf	36,829,902	230,592	<b>37,060,494</b>
- Average price realized USD per Mcf	2.10	1.20	<b>2.10</b>

	Year ended – December 31, 2018		
	Canada - Suffield	Netherlands <sup>1</sup>	Total
<b>Gas and NGL sales</b>			
- Revenue in USD thousands	71,793	11,554	<b>83,347</b>
- Quantity sold in Mcf	36,439,974	1,551,527	<b>37,991,501</b>
- Average price realized USD per Mcf	1.97	7.45	<b>2.19</b>

<sup>1</sup> On December 1, 2018, IPC completed the sale of its non-core, non-operated gas assets in the Netherlands.

In Canada, gas and NGL sales revenue was 8 percent higher during the year ended December 31, 2019, compared to the comparative period in 2018 due to higher sales volumes sold and higher gas prices achieved. For the year ended December 31, 2019, IPC realized an average price of CAD 2.77 per Mcf compared to CAD 2.54 per Mcf for the comparative period in 2018 and Empress average pricing for 2019 of CAD 2.49 per Mcf.

#### Hedging settlement

IPC entered into risk management contracts in order to comply with the covenants of a financing facility arrangement that was repaid and terminated during Q2 2019. The hedges are mainly oil price swaps and collars to manage pricing exposure. IPC uses natural gas at the Onion Lake Thermal project and the Blackrod SAGD pilot project to generate steam and manages the pricing risk by entering into fixed price swaps. The oil and gas pricing contracts are not entered into for speculative purposes. No new hedging contracts were entered into during Q4 2019 and IPC no longer has any hedging requirements under its financing facilities. The realized hedging settlements for Q4 2019 amounted to a gain of USD 523 thousand and for the year ended December 31, 2019, amounted to a loss of USD 2,345 thousand. Also see the Financial Risk Management section below.

## Management's Discussion and Analysis

### For the three months ended and year ended December 31, 2019

#### Other operating revenue

Other operating revenue amounted to USD 4,420 thousand for Q4 2019 compared to USD 4,715 thousand for Q4 2018 and USD 17,189 thousand for the year ended December 31, 2019, compared to USD 18,928 thousand for the year ended December 31, 2018. The significant part of other operating revenue is third party lease fee income received by the Group for the leasing of the owned FPSO Bertam to the Bertam field in Malaysia. Other operating revenue also consists of tariff income and fees for strategic storage of inventory in France.

#### Production costs

Production costs including inventory movements amounted to USD 65,322 thousand for Q4 2019 compared to USD 52,812 thousand for Q4 2018 and USD 240,771 thousand for the year ended December 31, 2019, compared to USD 179,858 thousand for the year ended December 31, 2018, and is analyzed as follows:

USD Thousands	Three months ended – December 31, 2019						Total
	Canada - Suffield	Canada – Thermal	Canada – Other	Malaysia	France	Other <sup>3</sup>	
Operating costs <sup>1</sup>	19,616	12,470	6,724	18,189	8,286	(11,730)	53,555
USD/boe <sup>2</sup>	8.71	11.89	26.23	36.87	28.24	n/a	12.33
Cost of blending	5,069	–	–	–	–	–	5,069
Change in inventory position	567	–	–	5,827	304	–	6,698
Production costs	25,252	12,470	6,724	24,016	8,590	(11,730)	65,322

USD Thousands	Three months ended – December 31, 2018						Total
	Canada - Suffield	Malaysia	France	Netherlands <sup>4</sup>	Other <sup>3</sup>		
Operating costs <sup>1</sup>	23,314	21,643	7,737	700	(11,730)	41,664	
USD/boe <sup>2</sup>	10.17	34.75	34.47	16.38	n/a	13.09	
Cost of blending	4,678	–	–	–	–	4,678	
Change in inventory position	(388)	2,804	4,054	–	–	6,470	
Production costs	27,604	24,447	11,791	700	(11,730)	52,812	

USD Thousands	Year ended – December 31, 2019						Total
	Canada - Suffield	Canada – Thermal	Canada – Other	Malaysia	France	Other <sup>3</sup>	
Operating costs <sup>1</sup>	85,419	46,021	24,144	75,471	29,291	(46,538)	213,808
USD/boe <sup>2</sup>	9.62	12.36	22.33	35.78	31.89	n/a	12.79
Cost of blending	21,919	–	–	–	–	–	21,919
Change in inventory position	(5)	–	–	4,445	604	–	5,044
Production costs	107,333	46,021	24,144	79,916	29,895	(46,538)	240,771

## Management's Discussion and Analysis

### For the three months ended and year ended December 31, 2019

USD Thousands	Year ended – December 31, 2018					
	Canada - Suffield	Malaysia	France	Netherlands <sup>4</sup>	Other <sup>3</sup>	Total
Operating costs <sup>1</sup>	90,068	75,966	30,084	5,776	(46,538)	155,356
USD/boe <sup>2</sup>	10.32	28.50	33.26	22.22	n/a	12.37
Cost of blending	24,512	–	–	–	–	24,512
Change in inventory position	(1,577)	(2,469)	4,036	–	–	(10)
Production costs	113,003	73,497	34,120	5,776	(46,538)	179,858

<sup>1</sup> See definition on page 23 under "Non-IFRS measures".

<sup>2</sup> USD/boe in the tables above is calculated by dividing the cost by the production volume for each country for the period.

<sup>3</sup> Included in the Malaysia operating costs is the lease cost for the FPSO Bertam which is owned by the Group. Other represents the FPSO Bertam lease fee self-to-self payment elimination. Netting the self-to-self elimination against the operating costs in Malaysia reduces the operating cost per boe for Malaysia to USD 13.09 and USD 15.92 for Q4 2019 and Q4 2018, respectively, and USD 13.72 and USD 11.04 for the year ended December 31, 2019, and the year ended December 31, 2018, respectively.

<sup>4</sup> On December 1, 2018, IPC completed the sale of its non-core, non-operated gas assets in the Netherlands.

#### Operating costs

Operating costs amounted to USD 53,555 thousand for Q4 2019 compared to USD 41,664 thousand for Q4 2018 and USD 213,808 thousand for the year ended December 31, 2019, compared to USD 155,356 thousand for the year ended December 31, 2018. The increase in operating costs is mainly due to the contribution of the former BlackPearl assets in Canada. Operating costs per boe for the full year 2019 amounted to USD 12.79 per boe which was ahead of CMD guidance of USD 12.90 per boe.

#### Cost of blending

For the Suffield Assets in Canada, oil production is blended with purchased condensate diluent to meet pipeline specifications. The cost of the diluent net of proceeds from the sale of surplus diluent amounted to USD 5,069 thousand for Q4 2019 compared to USD 4,678 thousand for Q4 2018 and USD 21,919 thousand for the year ended December 31, 2019, compared to USD 24,512 thousand for the year ended December 31, 2018. As a result of the blending, actual sales volumes are higher than produced barrels. A cost of USD 445 thousand and a profit of USD 295 thousand was recognized relating to the difference between the cost and sale proceeds of the surplus diluent for Q4 2019 and Q4 2018 respectively, and costs of USD 2,289 thousand and USD 684 thousand were recognized for the year ended December 31, 2019, and December 31, 2018, respectively.

#### Change in inventory position

The Bertam field in Malaysia is located offshore and production is lifted and sold from the FPSO Bertam when a cargo parcel size is reached. Accordingly, the timing of a lifting varies based on the inventory level on the FPSO facility and the change in inventory position varies, both positively and negatively, from period to period. Inventories are valued at the lower of cost including depletion and market value and the difference in the valuation between period ends is reflected in the change in inventory position in the statement of operations. At the end of Q4 2019, IPC had crude entitlement of 59,000 barrels of oil on the FPSO Bertam facility.

In the Aquitaine Basin, France, there was one cargo lifting during Q3 2019 compared to two cargo liftings in the year 2018 in Q1 2018 and Q4 2018.

## Management's Discussion and Analysis

### For the three months ended and year ended December 31, 2019

#### Depletion and decommissioning costs

The total depletion and decommissioning costs amounted to USD 32,458 thousand for Q4 2019 compared to USD 22,845 thousand for Q4 2018 and USD 121,659 thousand for the year ended December 31, 2019 compared to USD 93,851 thousand for the year ended December 31, 2018. The depletion charge is analyzed in the following tables:

	Three months ended – December 31, 2019					Total
	Canada – Suffield	Canada – Thermal	Canada – Other	Malaysia	France	
Depletion cost in USD thousands	12,560	7,386	897	7,034	4,581	32,458
USD per boe	5.58	7.04	3.50	14.26	15.61	7.47

	Three months ended – December 31, 2018					Total
	Canada – Suffield	Malaysia	France	Netherlands <sup>1</sup>		
Depletion cost in USD thousands	11,201	8,059	3,209		376	22,845
USD per boe	4.89	12.94	14.30		8.79	7.18

<sup>1</sup>On December 1, 2018, IPC completed the sale of its non-core, non-operated gas assets in the Netherlands.

	Year ended – December 31, 2019					Total
	Canada – Suffield	Canada – Thermal	Canada – Other	Malaysia	France	
Depletion cost in USD thousands	49,236	26,160	2,281	30,077	13,905	121,659
USD per boe	5.55	7.02	2.11	14.26	15.14	7.28

	Year ended – December 31, 2018					Total
	Canada – Suffield	Malaysia	France	Netherlands <sup>1</sup>		
Depletion cost in USD thousands	43,415	34,488	13,596		2,352	93,851
USD per boe	4.97	12.94	15.03		9.05	7.47

<sup>1</sup>On December 1, 2018, IPC completed the sale of its non-core, non-operated gas assets in the Netherlands.

The depletion charge is derived by applying the depletion rate per boe to the volumes produced in the period by each field.

#### Depreciation of other assets

The total depreciation of other assets amounted to USD 3,805 thousand for Q4 2019 compared to USD 7,790 thousand for Q4 2018 and USD 23,020 thousand for the year ended December 31, 2019, compared to USD 31,328 thousand for the year ended December 31, 2018. This related to the depreciation of the FPSO Bertam, which is being depreciated on a unit of production basis from July 2019 based on the Bertam field 2P reserves. Prior to this date the Bertam FPSO was being depreciated on a straight line basis over the six year lease period on the Bertam field from April 2015.

#### Exploration and business development costs

The total exploration and business developments costs amounted to USD 705 thousand for Q4 2019 and USD 15,395 thousand for the year ended December 31, 2019. The full year costs mainly related to unsuccessful drilling in Malaysia on the Keruing exploration prospect and the infill pilot well in the A-14 area.

#### General, administrative and depreciation expenses

General, administrative and depreciation expenses amounted to USD 12,042 thousand for the year ended December 31, 2019, compared to USD 11,065 thousand for the year ended December 31, 2018.

## Management's Discussion and Analysis

### For the three months ended and year ended December 31, 2019

#### Net financial items

Net financial items amounted to a charge of USD 18,026 thousand for the year ended December 31, 2019, compared to USD 46,930 thousand for the year ended December 31, 2018, and included a largely non-cash net foreign exchange gain of USD 9,553 thousand for 2019 compared to a net foreign exchange loss of USD 17,354 thousand for 2018. The foreign exchange movements mainly result from the revaluation of intra-group loan funding balances.

Excluding foreign exchange movements, the net financial items amounted to a charge of USD 27,579 thousand for the year ended December 31, 2019, compared to USD 29,576 thousand for the year ended December 31, 2018. The interest expense amounted to USD 17,508 thousand for the year ended December 31, 2019, compared to USD 14,732 thousand for the comparative period and included a make-whole expense for the senior notes which were redeemed early as part of the Canadian refinancing during Q2 2019. The unwinding of the asset retirement obligation discount rate amounted to USD 10,664 thousand for the year ended December 31, 2019, compared to USD 9,190 thousand for year ended December 31, 2018, and the increase is due to the inclusion of the former BlackPearl asset retirement obligation at the year-end partly offset by the removal of the unwinding expense following the sale of the assets in the Netherlands in December 2018.

An amount of TUSD 4,576 was included in other financial income during Q4 2019 relating to the release of provisions for the estimated contingent consideration and other adjustments relating to the acquisition of the Suffield Assets.

#### Income tax

The corporate income tax charge amounted to USD 19,248 thousand for the year ended December 31, 2019, compared to a charge of USD 10,265 thousand for the year ended December 31, 2018. There was a current tax credit of USD 7,196 thousand in Q1 2018 largely related to a non-recurring Dutch petroleum tax refund relating to historical intragroup charges and an industry change in the calculation of the present value of the asset retirement obligation.

## Management's Discussion and Analysis

### For the three months ended and year ended December 31, 2019

#### Capital Expenditure

Development and exploration and evaluation expenditure incurred in the year ended December 31, 2019, was as follows:

USD Thousands	Canada – Suffield	Canada – Thermal	Canada – Other	Malaysia	France	Total
Development	43,312	23,925	5,482	36,714	39,693	149,126
Exploration and evaluation	–	–	13,654	17,330	477	31,461
	43,312	23,925	19,136	54,044	40,170	180,587

Capital expenditure of USD 180,587 thousand was mainly spent on drilling on the Suffield Assets, Onion Lake Thermal facilities, the drilling campaign in Malaysia and the Vert La Gravelle redevelopment in France. In addition, costs of the Blackrod appraisal and the acquisition costs of the land and contingent resource position adjacent to the Blackrod property are reflected under Canada – Other exploration and evaluation costs. Capital expenditure for the year ended December 31, 2019, is below the full year guidance given of USD 188 million due to overall cost savings of USD 4 million and a carry over of activities of USD 3 million.

#### Other tangible fixed assets

Other tangible fixed assets amounted to USD 69,015 thousand as at December 31, 2019, which included USD 65,255 thousand in respect of the FPSO Bertam. The FPSO Bertam is being depreciated on a unit of production basis from July 2019 based on the Bertam field 2P reserves.

#### Acquisition of BlackPearl

On December 14, 2018, IPC completed the BlackPearl Acquisition for total consideration of USD 288,643 thousand. The purchase price has been allocated as set out in the table below.

USD Thousands	
Cash and cash equivalents	2,572
Trade and other receivables	883
Inventory	42
Prepaid expenses and deposits	882
Fair value of risk management assets	13,909
Deferred tax assets	69,592
Property, plant and equipment	370,647
Other fixed assets	1,037
Accounts payable and accrued liabilities	(16,587)
Fair value of risk management liabilities	(1,564)
Decommissioning liabilities	(28,708)
Long-term debt	(113,728)
Other provisions	(1,321)
MTM reserve in equity	(9,013)
<b>Total Consideration</b>	<b>288,643</b>
Settled by:	
<b>Equity instruments (75,798,219 common shares of IPC)</b>	<b>288,643</b>

Acquisition-related costs of approximately USD 2.3 million were recognized in the income statement for the year ended December 31, 2018. No material acquisition-related costs were recognized in the year ended December 31, 2019.

# Management's Discussion and Analysis

## For the three months ended and year ended December 31, 2019

### Financial Position and Liquidity

#### Financing

In connection with the completion of the acquisition of the Suffield Assets in January 2018, the Group entered into an amendment to its reserve-based lending credit facility to increase such facility from USD 100 million to USD 200 million and to extend the maturity to end June 2022. Concurrently, IPC Alberta Ltd entered into a CAD 250 million reserve-based lending credit facility and a CAD 60 million second lien facility in Canada in January 2018.

In August 2018, the Group fully repaid and cancelled the Canadian second lien CAD 60 million loan facility.

In December 2018, in connection with the completion of the BlackPearl Acquisition, the Group assumed the debt of BlackPearl consisting of a reserve-based lending credit facility of CAD 120 million and senior secured notes outstanding of CAD 75 million. The reserve-based lending facility had a maturity date in May 2021 and the senior secured notes had a maturity date in June 2020.

Effective as of June 1, 2019, IPC Alberta Ltd. and BlackPearl amalgamated into IPC Canada Ltd., which is a wholly-owned subsidiary of IPC. At the same time, the reserve-based lending credit facilities of IPC Alberta and BlackPearl were combined into one reserve-based lending credit facility of IPC Canada in the amount of CAD 375 million. The IPC Canada reserve-based credit lending facility has a maturity date in May 2021. The senior secured notes of BlackPearl of CAD 75 million were fully repaid and cancelled in June 2019, from a drawdown under the CAD 375 million reserve-based lending credit facility.

The borrowing base availability under the Group's reserve-based lending credit facility outside Canada is currently USD 125 million of which USD 73 million was outstanding as at December 31, 2019. The borrowing base availability of IPC Canada's reserve-based lending credit facility is currently CAD 375 million of which CAD 226 million was outstanding as at December 31, 2019.

Total net debt as at December 31, 2019, amounted to USD 231.5 million. This included USD 17 million in respect of the purchases made by IPC under the share repurchase program.

In connection with the Granite Acquisition, the Group is expected to assume approximately CAD 40 million of net debt, including amounts owing by Granite to two Canadian banks under a committed CAD 42.50 million credit facility.

The Group expects to fully fund the proposed 2020 capital program and any shares that may be purchased under the share repurchase program in 2020 from its operating cash flows and available credit facilities.

The Group is in full compliance with the covenants under the credit facilities, which are customary for the size and nature of such facilities.

Cash and cash equivalents held amounted to USD 15,571 thousand as at December 31, 2019. The Corporation holds cash to meet imminent operational funding requirements in the different countries.

#### Working Capital

As at December 31, 2019, the Group had a net working capital balance including cash of USD 12,409 thousand compared to USD 2,584 thousand as at December 31, 2018. The increase in the net working capital balance including cash position is mainly due to the increased trade receivables position as at the end of 2019.

# Management's Discussion and Analysis

## For the three months ended and year ended December 31, 2019

### Non-IFRS Measures

In addition to using financial measures prescribed under IFRS, references are made in this MD&A to "operating cash flow", "free cash flow", "EBITDA", "operating costs" and "net debt"/"net cash", which are non-IFRS measures. Non-IFRS measures do not have any standardized meaning prescribed by IFRS and are therefore unlikely to be comparable to similar measures presented by other public companies. Non-IFRS measures should not be considered in isolation or as a substitute for measures prepared in accordance with IFRS.

The Corporation uses non-IFRS measures to provide investors with supplemental measures to assess cash generated by and the financial performance and condition of the Corporation. Management also uses non-IFRS measures internally in order to facilitate operating performance comparisons from period to period, prepare annual operating budgets and assess the Group's ability to meet its future capital expenditure and working capital requirements. Management believes these non-IFRS measures are important supplemental measures of operating performance because they highlight trends in the core business that may not otherwise be apparent when relying solely on IFRS financial measures. Management believes such measures allow for assessment of the Group's operating performance and financial condition on a basis that is more consistent and comparable between reporting periods. The Corporation also believes that securities analysts, investors and other interested parties frequently use non-IFRS measures in the evaluation of public companies. Forward-looking statements are provided for the purpose of presenting information about management's current expectations and plans relating to the future and readers are cautioned that such statements may not be appropriate for other purposes.

"Operating cash flow" is calculated as revenue less production costs less current tax. Operating cash flow is used to analyze the amount of cash that is being generated available for capital investment and servicing debt.

"Free cash flow" is calculated as operating cash flow less capital expenditures less abandonment and farm-in expenditures less general, administration and depreciation expenses before depreciation and less cash financial items. Free cash flow is used to analyze the amount of cash that is being generated by the business and that is available for such purposes as repaying debt, funding acquisitions and returning capital to shareholders.

"EBITDA" is calculated as net result before financial items, taxes, depletion of oil and gas properties, exploration costs, impairment costs and depreciation and adjusted for non-recurring profit/loss on sale of assets and other income.

"Operating cost" is calculated as production costs excluding any change in the inventory position and the cost of blending and is used to analyze the cash cost of producing the oil and gas volumes.

"Net debt" is calculated as bank loans less cash and cash equivalents. "Net cash" is cash and cash equivalents less bank loans.

### Reconciliation of Non-IFRS Measures

#### Operating cash flow

The following table sets out how operating cash flow is calculated from figures shown in the consolidated financial statements:

USD Thousands	Three months ended December 31		Year ended December 31	
	2019	2018	2019	2018
Revenue	145,535	111,898	553,749	454,443
Production costs	(65,322)	(52,812)	(240,771)	(179,858)
Current tax	(1,325)	(764)	(5,034)	4,433
Operating cash flow	<b>78,888</b>	58,322	<b>307,944</b>	279,018

## Management's Discussion and Analysis

### For the three months ended and year ended December 31, 2019

#### Free cash flow

The following table sets out how free cash flow is calculated from figures shown in the consolidated financial statements:

USD Thousands	Three months ended December 31		Year ended December 31	
	2019	2018	2019	2018
Operating cash flow - see above	78,888	58,322	307,944	279,018
Capital expenditures	(66,471)	(16,367)	(180,587)	(39,044)
Abandonment and farm-in expenditures <sup>1</sup>	(1,674)	(2,343)	(8,137)	(8,939)
General, administration and depreciation expenses before depreciation <sup>2</sup>	(2,861)	(1,054)	(10,465)	(10,544)
Cash financial items <sup>3</sup>	(3,450)	(3,694)	(19,447)	(17,209)
Free cash flow	<b>4,432</b>	34,864	<b>89,308</b>	203,282

<sup>1</sup> See note 21 to the financial statements

<sup>2</sup> Depreciation is not specifically disclosed in the consolidated financial statements

<sup>3</sup> See notes 5 and 6 to the financial statements. 2019 full year excludes other financial income of TUSD 4,576 which is non-cash.

#### EBITDA

The following table sets out the reconciliation from net result from the consolidated statement of operations to EBITDA:

USD Thousands	Three months ended December 31		Year ended December 31	
	2019	2018	2019	2018
Net result	38,372	29,346	103,588	103,644
Net financial items	(3,429)	19,438	18,026	46,930
Income tax	4,984	1,414	19,248	10,265
Depletion	32,458	22,845	121,659	93,851
Depreciation of other assets	3,805	7,790	23,020	31,328
Exploration and business development costs	705	2,140	15,395	2,542
Sale of assets	–	(25,040)	–	(25,040)
Depreciation included in general, administration and depreciation expenses <sup>1</sup>	458	99	1,577	521
EBITDA	<b>77,353</b>	58,032	<b>302,513</b>	264,041

<sup>1</sup> Item is not specifically disclosed in the consolidated financial statements

#### Operating costs

The following table sets out how operating costs is calculated:

USD Thousands	Three months ended December 31		Year ended December 31	
	2019	2018	2019	2018
Production costs	65,322	52,812	240,771	179,858
Cost of blending <sup>1</sup>	(5,069)	(4,678)	(21,919)	(24,512)
Change in inventory position	(6,698)	(6,470)	(5,044)	10
Operating costs	<b>53,555</b>	<b>41,664</b>	<b>213,808</b>	<b>155,356</b>

<sup>1</sup> Item is not specifically disclosed in the consolidated financial statements. See production costs section above.

## Management's Discussion and Analysis

### For the three months ended and year ended December 31, 2019

#### Net debt

The following table sets out how net debt is calculated from figures shown in the consolidated financial statements:

USD Thousands	December 31, 2019	December 31, 2018
Bank loans	247,074	232,357
Senior secured notes	–	55,030
Cash and cash equivalents	(15,571)	(10,626)
Net debt	<b>231,503</b>	276,761

#### Off-Balance Sheet Arrangements

On May 1, 2018, IPC, through its subsidiary IPC Canada Ltd (then known as IPC Alberta Ltd.), had issued a letter of credit for an amount of CAD 4 million in respect of its obligations to purchase diluent. This letter of credit is still outstanding.

IPC has also guaranteed the pipeline obligations of its subsidiary, IPC Canada Ltd, in respect of its gathering and transportation of crude oil for a maximum amount of CAD 3.6 million.

#### Outstanding Share Data

The common shares of IPC trade on both the Toronto Stock Exchange and the Nasdaq Stockholm.

As at January 1, 2018, the total number of common shares issued and outstanding in IPC was 87,921,846. In connection with the completion of the BlackPearl Acquisition, IPC issued a total of 75,798,219 common shares to the former shareholders of BlackPearl.

On November 7, 2019, IPC announced the commencement of a share repurchase program. During the period up to December 31, 2019, IPC repurchased an aggregate of 3,929,196 common shares and all of these shares were cancelled. As at December 31, 2019, IPC had a total of 159,790,869 common shares issued and outstanding. As at February 11, 2020, following the cancellation of a further 2,540,000 common shares repurchased during January 2020, IPC has a total of 157,250,869 common shares issued and outstanding with no par value.

Nemesia S.à.r.l. and Zebra Holdings and Investments S.à.r.l., investment companies wholly owned by a Lundin family trust, own 40,697,533 common shares in IPC, representing 25.88 percent of the outstanding common shares as at February 11, 2020.

In addition, IPC has 117,485,389 outstanding class A preferred shares, issued as a part of an internal corporate structuring to a wholly-owned subsidiary of IPC. Such preferred shares are not listed on any stock exchange and do not carry the right to vote on matters to be decided by the holders of IPC's common shares.

IPC has 1,808,566 stock options and 2,340,205 IPC Performance and Restricted Share Plan awards (636,767 awards granted in July 2018, 314,365 awards granted in March 2019, 1,363,724 awards granted in July 2019 and 25,349 awards granted in January 2020), outstanding as at February 11, 2020.

#### Contractual Obligations and Commitments

As part of the acquisition of the Suffield Assets, the Group was required to pay Cenovus Energy Inc. additional cash consideration dependent upon the future prices of oil and natural gas for each month between January 2018 and December 2019. The contingent consideration relating to 2018 and in 2019 amounted to CAD 7,711 thousand (USD 5,934 thousand) in total, being CAD 5,708 thousand (USD 4,393 thousand) for oil and CAD 2,003 thousand (USD 1,541 thousand) for gas.

IPC has an obligation to make payments towards historic costs on Block PM307 in Malaysia payable on the Bertam field for every 1 MMboe gross that the field produces above 10 MMboe gross. The estimated liability based on current 2P reserves has been provided for in the Group's Balance Sheet – see Note 21 Provisions of the Financial Statements.

The Bertam field (IPC working interest of 75%) has leased the FPSO Bertam from another Group company for an initial period of six years commencing April 2015, with four one-year options to extend such lease beyond the initial period, up to April 2025.

# Management's Discussion and Analysis

## For the three months ended and year ended December 31, 2019

### Critical Accounting Policies and Estimates

In connection with the preparation of the Corporation's consolidated financial statements, management has made assumptions and estimates about future events and applied judgments that affect the reported values of assets, liabilities, revenues, expenses and related disclosures. These assumptions, estimates and judgments are based on historical experience, current trends and other factors that they believe to be relevant at the time the financial statements are prepared. The management reviews the accounting policies, assumptions, estimates and judgments to ensure that the financial statements are presented fairly in accordance with IFRS. However, because future events and their effects cannot be determined with certainty, actual results could differ from these assumptions and estimates, and such differences could be material.

### Transactions with Related Parties

As a result of the Spin-Off, the Group had a residual liability for working capital owed to Lundin Petroleum. The final settlement of USD 14,243 thousand was paid in June 2019 and no further amounts are outstanding to Lundin Petroleum in respect of the working capital.

Lundin Petroleum has charged the Group USD 651 thousand in respect of office space rental and USD 2,005 thousand in respect of shared services provided during the year 2019.

All transactions with related parties are in the normal course of business and are made on the same terms and conditions as with parties at arm's length.

### Financial Risk Management

As an international oil and gas exploration and production company, IPC is exposed to financial risks such as interest rate risk, currency risk, credit risk, liquidity risks as well as the risk related to the fluctuation in the oil price. The Group seeks to control these risks through sound management practice and the use of internationally accepted financial instruments, such as oil and gas price, interest rate or foreign exchange hedges as the case may be. Financial instruments will be solely used for the purpose of managing risks in the business. As at December 31, 2019, the Corporation had entered into oil and gas price hedges – see below.

Management believes that the cash resources, other current assets and cash flow from operations are sufficient to finance the Group's operations and capital expenditures program over the next year.

### Capital Management

The Group's objectives when managing capital are to safeguard the Group's ability to continue as a going concern and to meet its committed financial liabilities and work program requirements in order to create shareholder value. The Group may put in place new credit facilities, repay debt, or pursue other such restructuring activities as appropriate.

Management of the Corporation will continuously monitor and manage the Group's capital, liquidity and net debt position in order to assess the requirement for changes to the capital structure to meet the objectives and to maintain flexibility.

### Price of Oil and Gas

Prices of oil and gas are affected by the normal economic drivers of supply and demand as well as by financial investors and market uncertainty. Factors that influence these prices include operational decisions, prices of competing fuels, natural disasters, economic conditions, transportation constraints, political instability or conflicts or actions by major oil exporting countries. Price fluctuations will affect the Group's financial position.

Based on analysis of the circumstances, the management assesses the benefits of forward hedging monthly sales contracts for the purpose of protecting cash flow. If management believes that a hedging contract will appropriately help manage cash flow then it may choose to enter into a commodity price hedge.

The Group had gas price purchase hedges outstanding as at December 31, 2019, which are summarized as follows:

Period	Volume (Gigajoules (GJ) per day)	Basis	Average Pricing
<b>Gas Purchase</b>			
January 1, 2020 – December 31, 2020	4,000	AECO 5a	CAD 1.49/GJ

## Management's Discussion and Analysis

### For the three months ended and year ended December 31, 2019

The Group had oil price sales hedges outstanding as at December 31, 2019, which are summarized as follows:

Period	Volume (barrels per day)	Weighted Average Floor (WTI in USD)	Weighted Average Cap (WTI in USD)
<b>Oil Sales</b>			
January 1, 2020 – March 31, 2020	3,500	50.00	77.50
April 1, 2020 – June 30, 2020	6,150	35.00	71.74

All of the above hedges are treated as effective and changes to the fair value are reflected in other comprehensive income.

These hedges had a fair value net asset of USD 4 thousand at December 31, 2019.

#### Currency Risk

The Group's policy on currency rate hedging is, in the case of currency exposure, to consider fixing the rate of exchange. The Group will take into account the currency exposure, current rates of exchange and market expectations in comparison to historic trends and volatility in making the decision to hedge.

#### Interest Rate Risk

Interest rate risk is the risk to earnings due to uncertain future interest rates on borrowings. The Group will take into account the level of external debt, current interest rates and market expectations in comparison to historic trends and volatility in making the decision to hedge.

#### Credit Risk

The Group may be exposed to third party credit risk through contractual arrangements with counterparties who buy the Group's hydrocarbon products. The Group's policy is to limit credit risk by only entering into oil and gas sales agreements with reputable and creditworthy oil and gas and trading companies. Where it is determined that there is a credit risk for oil and gas sales, the Group's policy is to require credit enhancement from the purchaser.

The Group's policy on joint venture parties is to rely on the provisions of the underlying joint operating agreements to take possession of the licence or the joint venture partner's share of production for non-payment of cash calls or other amounts due. In addition, cash is to be held and transacted only through major banks.

## RISK AND UNCERTAINTIES

IPC is engaged in the exploration, development and production of oil and gas and its operations are subject to various risks and uncertainties which include but are not limited to those listed below. The risks and uncertainties below are not the only ones that the Group faces. Additional risks and uncertainties not presently known to the Group or that the Group currently considers immaterial may also impair the business and operations of the Group and cause the price of the IPC's shares to decline. If any of the following risks actually occur, the Group's business may be harmed and the financial condition and results of operations may suffer significantly.

#### Non Financial Risks

**Exploration, Development and Production Risks:** Oil and natural gas operations involve many risks that even a combination of experience, knowledge and careful evaluation may not be able to overcome. The long-term commercial success of the Group depends on its ability to find, acquire, develop and commercially produce oil and natural gas reserves. Without the continual addition of new reserves, any existing reserves associated with the Group's oil and gas assets at any particular time, and the production therefrom, will decline over time as such existing reserves are exploited. There is a risk that additional commercial quantities of oil and natural gas will not be discovered or acquired by the Group. Production delays and declines from normal field operating conditions cannot be eliminated and can be expected to adversely affect revenue and cash flow levels to varying degrees.

Future oil and gas development may involve unprofitable efforts, not only from dry wells, but also from wells that are productive but do not produce sufficient petroleum substances to return a profit after drilling, operating and other costs. Completion of a well does not assure a profit on the investment or recovery of drilling, completion and operating costs. In addition, drilling hazards or environmental damage could greatly increase the cost of operations, and various field operating conditions may adversely affect the production from successful wells. These conditions include delays in obtaining governmental approvals or consents, shut-ins of connected wells resulting from extreme weather conditions, insufficient storage or transportation capacity or other geological and mechanical conditions. Production delays and declines from normal field operating conditions cannot be eliminated and can be expected to adversely affect revenue and cash flow levels to varying degrees.

## Management's Discussion and Analysis

### For the three months ended and year ended December 31, 2019

Oil and natural gas exploration, development and production operations are subject to all the risks and hazards typically associated with such operations, including hazards such as fire, explosion, blowouts, cratering, sour gas releases and spills, each of which could result in substantial damage to oil and natural gas wells, production facilities, other property and the environment or personal injury. In accordance with industry practice, the Group will not fully insure against all of these risks, nor are all such risks insurable. The Group maintains liability insurance in an amount that it considers consistent with industry practice. Due to the nature of these risks, however, there is a risk that such liabilities could exceed policy limits, in which event the Group could incur significant costs.

**Volatility in Oil and Gas Commodity Prices:** The marketability and price of oil and natural gas that may be acquired or discovered by the Corporation is and will continue to be affected by numerous factors beyond its control. The Corporation's ability to market its oil and natural gas may depend upon its ability to acquire space on pipelines that deliver oil and natural gas to commercial markets. The Corporation may also be affected by deliverability uncertainties related to the proximity of its reserves to pipelines and processing and storage facilities and operational problems affecting such pipelines and facilities as well as extensive government regulation relating to price, taxes, royalties, land tenure, allowable production, the export of oil and natural gas and many other aspects of the oil and natural gas business.

Prices for oil and gas are subject to large fluctuations in response to relatively minor changes in the supply of and demand for oil and gas, market uncertainty and a variety of additional factors beyond the control of the Corporation. These factors include economic conditions in Europe, Asia, the United States, Canada and elsewhere, the actions of OPEC, governmental regulation, political instability in the Middle East and elsewhere, the foreign supply of oil and gas, risks of supply disruption, the price of foreign imports, the availability of alternative fuel sources and the potential for increased supply of oil and gas for unconventional shale oil and shale gas and other services.

Oil and natural gas prices have fluctuated widely during recent years and may continue to be volatile in the future. Any substantial and extended decline in the price of oil and gas would have an adverse effect on the carrying value of the reserves and resources, borrowing capacity, revenues, profitability and cash flows associated with operation of the Group's assets and may have a material adverse effect on the business, financial condition, results of operations and prospects associated with the Group's assets.

The Group's financial performance also depends on revenues from the sale of commodities which differ in quality and location from underlying commodity prices quoted on financial exchanges. Of particular importance are the price differentials in Canada between the Group's heavy crude oil (in particular the heavy crude oil differential) and quoted market prices. The market price for heavy crude oil and bitumen in Canada is generally lower than market prices for light oil, due principally to the higher costs associated with refining a barrel of heavy crude oil and higher transportation costs (diluent is required to be purchased and blended with heavy crude oil to transport on most pipelines). Heavy crude oil differentials are also influenced by other factors such as capacity and interruptions, refining demand and the quality of the oil produced, all of which are beyond the Group's control. It is difficult to predict future price differentials and any increase in heavy crude oil differentials could have an adverse effect on the Group's business, financial condition, results of operations and cash flows.

In order to transport crude oil production in Canada to sales markets, the Group is required to meet certain pipeline specifications. Heavy crude oil and bitumen is usually blended with a lighter hydrocarbon (commonly referred to as diluent) to increase its flow characteristics. The cost of diluent is generally correlated to crude oil prices. A shortfall in the supply of diluent may cause its price to increase which would adversely affect the Group's financial position and cash flow.

**Operational Risks Relating to Facilities and Pipelines:** The pipelines and facilities associated with the Group's assets, including the FPSO Bertam, are exposed to operational risks that can lead to hydrocarbon releases and unplanned outages. Other operating risks relating to the facilities and pipelines associated with the Group's assets include: the breakdown or failure of equipment; issues and failures affecting the FPSO Bertam; breakdown or malicious attacks on information systems or processes; the performance of equipment at levels below those originally intended; operator error; disputes and other issues with interconnected facilities; and catastrophic events such as natural disasters, fires, explosions, fractures, acts of terrorists and saboteurs and other similar events, many of which will be beyond the control of the Group. The occurrence or continuance of any of these or other operational events could curtail sales or production or materially increase the cost of operating the facilities and pipelines associated with the Group's oil and gas assets and reduce revenues accordingly.

The Group's financial performance is significantly affected by the cost of operating and the capital costs associated with its assets. Operating and capital costs are affected by a number of factors including, but not limited to inflationary price pressure, scheduling delays, failure to maintain quality construction standards and supply chain disruptions. Electricity, chemicals, supplies, abandonment, reclamation and labour costs are examples of operating costs that are susceptible to significant fluctuations. Fluctuations in operating and capital costs could negatively impact the Group's business, financial condition, results of operations, cash flows and value of its oil and gas reserves.

## Management's Discussion and Analysis

### For the three months ended and year ended December 31, 2019

**Uncertainties Associated with Estimating Reserves and Resources Volumes:** There are numerous uncertainties inherent in estimating quantities of oil and natural gas reserves and resources (contingent and prospective) and the future cash flows attributed to such reserves and resources. The cash flow information associated with reserves and resources set forth herein are estimates only. The actual production, revenues, taxes and development and operating expenditures with respect to the reserves and resources associated with the Group's assets will vary from estimates thereof and such variations could be material. Estimates of reserves that may be developed and produced in the future are often based upon volumetric calculations and upon analogy to similar types of reserves rather than actual production history. There is uncertainty that it will be commercially viable to produce any portion of the contingent resources.

In accordance with applicable securities laws, the Corporation and the Corporation's independent reserves auditors have used forecast prices and costs in estimating the reserves, resources and future net cash flows as summarized herein. Actual future net cash flows will be affected by other factors, such as actual production levels, supply and demand for oil and natural gas, curtailments or increases in consumption by oil and natural gas purchasers, changes in governmental regulation or taxation and the impact of inflation on costs.

References to "contingent resources" do not constitute, and should be distinguished from, references to "reserves". References to "prospective resources" do not constitute, and should be distinguished from, references to "contingent resources" and "reserves". This MD&A contains estimates of the net present value of the future net revenue from IPC's reserves. The estimated values of future net revenue disclosed in this MD&A do not represent fair market value. There is no assurance that the forecast prices and cost assumptions used in the reserve evaluations will be attained and variances could be material. See also "Reserves and Resource Advisory" below.

**SAGD Recovery Process:** The Group has implemented a SAGD recovery process at the Onion Lake thermal project and would use the SAGD process at the Blackrod project. The SAGD recovery process requires a significant amount of natural gas or other fuels to produce steam for use in the recovery process. The amount of steam required in the production process can vary and impact costs significantly. The quality and performance of the reservoir can impact the timing, cost and levels of production using this technology. There can be no assurance that the Group's operations will produce at the expected levels or on schedule.

In addition, a significant amount of water is used in SAGD operations. Government regulations apply to access to and use of water. Any shortages in water supplies could lead to increased costs and have a material adverse effect on results of operation and financial condition.

**Regulatory Approvals and Compliance and Changes in Legislation and the Regulatory Environment:** Oil and natural gas operations (including exploration, development, production, pricing, marketing and transportation) are subject to extensive controls and regulations imposed by various levels of government, which may be amended from time to time. Governments may regulate or intervene with respect to exploration, production and abandonment activities, price, taxes, royalties and the exportation of oil and natural gas. The implementation of new regulations or the modification of existing regulations affecting the oil and natural gas industry could reduce demand for crude oil and natural gas and increase the costs associated with the Group's oil and gas assets, any of which may have a material adverse effect on the business, financial condition, results of operations and prospects of the Group's oil and gas assets. In order to conduct oil and gas operations, the Group will require regulatory permits, licences, registrations, approvals, authorizations and concessions from various governmental authorities. There is a risk that the permits, licences, registrations, approvals, authorizations and concessions currently granted to the Group (including, for example, the Malaysian flagging status for the FPSO Bertam) will not be renewed or that the Group will be unable to obtain all of the permits, licences, registrations, approvals, authorizations and concessions that may be required to conduct operations that it may wish to undertake.

The French government has enacted legislation to cease granting new petroleum exploration licenses in France and to restrict the production of oil and gas under existing production licenses in France from 2040. The Group continues to work closely with other industry participants and the French authorities with respect to this legislation. IPC does not expect that this legislation will have a material adverse effect on the Group's operations or financial condition.

In Alberta, the oil and gas regulatory authorities have implemented regulations regarding the ability to transfer leases, licenses, permits, wells and facilities between parties. These authorities have increased the minimum abandonment liability rating of the buyer before they will accept a transfer of oil and gas assets. These regulations may make it difficult and costly for producers, such as IPC, to transfer or sell assets to other parties.

**Aboriginal Land Claims in Canada:** In Canada, aboriginal groups have filed claims in respect of their aboriginal and treaty rights against the federal and certain provincial governments. The Group is not aware of any claims made with respect to its properties or assets; however, if a claim arose and was successful, it may have a material adverse effect on the Group's business, financial condition, results of operation and prospects. The majority of the Group's interests at Onion Lake are situated on traditional reserve lands and are subject to the federal rules and regulations of Indian Oil and Gas Canada as well as of the Onion Lake Cree Nation of Saskatchewan/Alberta. There are risks associated with the management of the Group's interests on these lands, including access and lease terms.

## Management's Discussion and Analysis

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**Change of Control under Licences:** Certain of the licence areas associated with the Group's oil and gas assets, including in France and in Canada, require government consent or compliance with regulations imposed by oil and gas regulatory authorities to effect a change of control of the owner or an assignment of the ownership interest in the licence area. There may also be contractual restrictions on assignment and change of control, including in the Suffield area of Canada where certain operations are conducted within a Canadian Forces Base under access agreements with Canadian federal government and the Alberta provincial government. Accordingly, should the ownership interest in these licence areas be reduced or if there is a change of control of the Corporation, consent may be required in order to remain in compliance with the applicable licences and concessions. The failure to obtain such consent may have a material adverse effect on the Corporation. Further, the requirement to obtain such consent may limit the ability of a third party to effect a change of control transaction with the Corporation.

**Failure to Realize Anticipated Benefits of Acquisitions and Dispositions:** The Group may make acquisitions and dispositions of businesses and assets in the ordinary course of business, including the recent acquisitions of the Suffield Assets and of BlackPearl. Achieving the benefits of acquisitions depends in part on successfully consolidating functions and integrating operations and procedures in a timely and efficient manner as well as the Group's ability to realize the anticipated growth opportunities and synergies from combining the acquired businesses and operations with those of the Group. In addition, non-core assets may be periodically disposed of, so that the Group can focus its efforts and resources more efficiently. Depending on the state of the market for such non-core assets, certain non-core assets of the Group, if disposed of, could be expected to realize less than their carrying value on the financial statements of the Group.

**Reliance on Third-Party Operators:** The Group has partners in many of the licence, lease and PSC areas associated with the Group's assets. In some cases, including in the Aquitaine Basin in France, the Group is not the operator of the licence and concession areas and must depend on the competence, expertise, judgment and financial resources (in addition to those of its own and, where relevant, other partnership and joint venture companies) of the partner operator and the operator's compliance with the terms of the licences, leases, PSCs and contractual arrangements. Mismanagement of licence areas by the Group's partner operators or defaults by them in meeting required obligations may result in significant exploration, production or development delays, losses or increased costs to the Group.

**Reliance on Third-Party Infrastructure:** The Group delivers the products associated with the Group's assets by gathering, processing and pipeline systems, some of which it does not own. The amount of oil and natural gas that the Group is able to produce and sell is subject to the accessibility, availability, proximity and capacity of these gathering, processing and pipeline systems. The lack of availability of capacity in any of the gathering, processing and pipeline systems, and in particular the processing facilities (for example, the Total-operated Grandpuits refinery in the Paris Basin, France), could result in the Corporation's inability to realize the full economic potential of its production or in a reduction of the price offered for the Corporation's production. Any significant change in market factors or other conditions affecting these infrastructure systems and facilities, as well as any delays in constructing new infrastructure systems and facilities could harm the Group's business financial condition, results of operations, cash flows and future prospects.

**Credit Facilities:** The Group is party to credit facilities with international financial institutions. The terms of these facilities contain operating and financial covenants and restrictions on the ability of the Group to, among other things, incur or lend additional debt, pay dividends and make restricted payments, encumber its assets, sell assets and enter into certain merger or consolidation transactions. The failure of the Group to comply with the covenants contained in these facilities could result in an event of default, which could, through acceleration of debt, enforcement of security or otherwise, materially and adversely affect the operating results and financial condition of the Group.

In addition, the maximum amount that the Group is permitted to borrow under its senior credit facilities is subject to periodic review by the lenders. The Group's lenders generally review its oil and gas production and reserves, forecast oil and gas prices, general business environment and other factors to establish the amount which the Group is entitled to borrow. In the event the lenders decide to reduce the amount of credit available under the senior credit facilities, the Group may be required to repay all or a portion of the amounts owing thereunder.

**Competition for Resources and Markets:** The international petroleum industry is competitive in all its phases. The Group competes with numerous other organizations in the search for, and the acquisition of, oil and natural gas properties and in the marketing of oil and natural gas. The Corporation's competitors include oil and natural gas companies that may have substantially greater financial resources, staff and facilities than those of the Corporation. The Corporation's ability to increase its reserves and resources in the future depends not only on its ability to explore and develop its present properties, but also on its ability to select and acquire other suitable producing properties or prospects for exploratory and development drilling. Competitive factors in the distribution and marketing of oil and natural gas include price and methods and reliability of delivery and storage. Competition may also be presented by alternate fuel sources.

**Marketing:** A decline in the Group's ability to market oil and gas production could have a material adverse effect on its production levels or on the price that the Group receives for production, which in turn may affect the financial condition of the Corporation and the market price of the Common Shares. IPC's business depends in part upon the availability, proximity and capacity of oil and gas gathering systems, pipelines and processing facilities as well as, potentially, rail loading facilities and railcars. Applicable regulation of oil and gas production, processing and transportation, tax and energy policies, general economic conditions, and changes in supply and demand could adversely affect IPC's ability to produce and market oil and gas. If market factors change and inhibit the marketing of production, overall production or realized prices may decline, which may affect the financial condition of the Corporation and the market price of the Common Shares.

## Management's Discussion and Analysis

### For the three months ended and year ended December 31, 2019

**Hedging Strategies:** From time to time, the Group may enter into agreements to receive fixed prices on its oil and natural gas production to offset the risk of revenue losses if commodity prices decline; however, if commodity prices increase beyond the levels set in such agreements, the Group will not benefit from such increases. Similarly, from time to time, the Group may enter into agreements to fix the exchange rate of certain currencies. However, if a currency declines in value compared to another currency, the operation of the Group's assets will not benefit from the fluctuating exchange rate if an agreement has fixed such exchange rate.

**Climate Change Legislation:** The oil and natural gas industry is subject to environmental regulation. A breach of such legislation may result in the imposition of fines or issuance of clean up orders in respect of the Group or the Group's assets, some of which may be material. Furthermore, management of the Corporation believes the political climate appears to favour new programs for environmental laws and regulation, particularly in relation to the reduction of emissions or emissions intensity. There is a risk that any such programs, laws or regulations, if proposed and enacted, may contain emission reduction targets which will require substantial capital investments to adapt processes in place or lead to financial penalties or charges as a result of the failure to meet such targets.

Climate change policy is evolving at regional, national and international levels, and political and economic events may significantly affect the scope and timing of climate change measures that are ultimately put in place. Implementation of strategies by any level of government within the countries in which the Corporation operates, and whether to meet international agreed limits, or as otherwise determined, for reducing greenhouse gases could have a material impact on the operations and financial condition of the Corporation. In addition, concerns about climate change have resulted in a number of environmental activists and members of the public opposing the continued exploitation, transportation and development of fossil fuels. Given the evolving nature of the debate related to climate change and the control of greenhouse gases and resulting requirements, it is not possible to predict the impact on the Group and its operations and financial condition.

For example, emission and carbon tax regulations in Canada are evolving and as these regulations are established or amended, they may have an impact on organizations involved in heavy oil production. It is difficult to assess the overall impact these regulations will have on the Group at this time but it could result in increased costs to comply, delays in having projects approved and potentially a reduction in demand for oil from these regions, all of which could have a material negative impact on the Group's business.

**Fraud, Bribery and Corruption:** The operations relating to the Group's oil and gas assets are governed by the laws of many jurisdictions, which generally prohibit bribery and other forms of corruption. While the Corporation has implemented an anti-corruption compliance program across the Group, the Corporation cannot guarantee that the Group's employees, officers, directors, agents, or business partners have not in the past or will not in the future engage in conduct undetected by the processes and procedures to be adopted by the Corporation and for which the Corporation might be held liable under applicable anti-corruption laws. Despite the Corporation's compliance program and other related training initiatives, it is possible that the Corporation, or some of its subsidiaries, employees or contractors, could be subject to an investigation related to charges of bribery or corruption as a result of the unauthorized actions of its employees or contractors, which could result in significant corporate disruption, onerous penalties and reputational damage.

**Decommissioning, Abandonment and Reclamation Costs:** The Group is responsible for compliance with all applicable laws, regulations and contractual requirements regarding the decommissioning, abandonment and reclamation of the Group's assets at the end of their economic life, the costs of which may be substantial. It is not possible to predict these costs with certainty since they will be a function of requirements at the time of decommissioning, abandonment and reclamation and the actual costs may exceed current estimates. Laws, regulations and contractual requirements with regard to abandonment and decommissioning may be implemented or amended in the future.

**Third-Party Credit Risk:** The Group may be exposed to third party credit risk through the contractual arrangements associated with the Group's assets with its current or future joint venture partners, marketers of its petroleum and natural gas production, third party uses of its facilities and other parties. In the event such entities fail to meet their contractual obligations in respect of the Group's assets, such failures may have a material adverse effect on the Group's business, financial condition, results of operations and prospects.

**Repatriation of Earnings:** A portion of the revenue-generating operations of the Group's assets is located in Malaysia. In December 2016, the Central Bank of Malaysia implemented measures to facilitate its management of foreign exchange risk. These rules to date have not had a material adverse effect on the Group, but there is a risk that the Central Bank of Malaysia or another authority may implement further measures that will restrict the future repatriation of earnings.

## Management's Discussion and Analysis

### For the three months ended and year ended December 31, 2019

**Expiration and Renewal of Licences, Leases and Production Sharing Contracts:** Certain properties constituting the Group's oil and gas assets are held in the form of licences, leases and PSCs. If the holder of the licence, lease or PSC or the operator of the licence, lease or PSC fails to meet the specific requirement of a licence, lease or PSC, including compliance with environmental, health and safety requirements, the licence, lease or PSC may terminate or expire. There is a risk that the obligations required to maintain each licence, lease or PSC will not be met. The termination or expiration of the licence, lease or PSC, or the working interests relating to a licence may have a material adverse effect on the business, financial condition, results of operations and prospects associated with the Group's oil and gas assets. From time to time, the licences and leases may, in accordance with their terms, become due for renewal; there is a risk that these licences, leases and PSCs associated with the Group's oil and gas assets will not be renewed by the relevant government authorities, on terms that will be acceptable to the Corporation. There also can be significant delay in obtaining licence renewals which may already affect the operations associated with the Group's oil and gas assets.

**Litigation:** In the normal course of the Group's operations, it may become involved in, named as a party to, or be the subject of, various legal proceedings. The outcome of outstanding, pending or future proceedings cannot be predicted with certainty and may be determined adversely to the Group and as a result, could have a material adverse effect on the Group's assets, liabilities, business, financial condition and results of operations.

**Economic and Political Developments in Countries in which the Group Operates:** International operations are subject to political, economic and other uncertainties. The Group's assets could also be adversely affected by changes in applicable laws and policies of Canada, Malaysia and France, which could have a negative impact on the Group.

**Terrorism and Sabotage:** If any of the properties, wells or facilities comprising the Group's assets is the subject of terrorist attack or sabotage, it may have a material adverse effect on the Group's business, financial condition, results of operations, cash flows and future prospects.

**Information Security:** The Group is heavily dependent on its information systems and computer based programs. Failure, malfunction or security breaches by computer hackers and cyberterrorists of any such systems or programs may have a material adverse effect on the Group's business and systems, potentially affecting network assets and people's privacy.

The Group manages cyber security risk by ensuring appropriate technologies, processes and practices are effectively designed and implemented to help prevent, detect and respond to threats as they emerge and evolve. The primary risks to the Group include, loss of data, destruction or corruption of data, compromising of confidential customer or employee information, leaked information, disruption of business, theft or extortion of funds, regulatory infractions, loss of competitive advantage and reputational damage.

**Potential Conflicts of Interest:** Certain of the individuals who are directors of the Corporation are also directors of other oil and gas companies and as such may, in certain circumstances, have a conflict of interest requiring them to abstain from certain decisions.

**Significant Shareholders:** Nemesia S.à.r.l. and Zebra Holdings and Investments S.à.r.l., investment companies wholly owned by a Lundin family trust (the "Trust Entities"), own approximately 25.88 percent of the aggregate voting shares of the Corporation. The Trust Entities' holdings may allow them to significantly affect substantially all the actions taken by the shareholders of the Corporation, including the election of directors. As long as the Trust Entities maintain a significant interest in the Corporation, it is likely that the Trust Entities will exercise significant influence on the ability of the Corporation to, among other things, amend the articles of the Corporation, enter into a change in control transaction of the Corporation that might otherwise be beneficial to its shareholders and may also discourage acquisition bids for the Corporation. There is a risk that the interests of the Trust Entities will not be aligned with the interests of other shareholders.

### Financial Risks

**Management Estimates and Assumptions:** In preparing consolidated financial statements in conformity with IFRS, estimates and assumptions are used by management in determining the reported amounts of assets and liabilities, revenues and expenses recognized during the periods presented and disclosures of contingent assets and liabilities known to exist as of the date of the financial statements. These estimates and assumptions must be made because certain information that is used in the preparation of such financial statements is dependent on future events, cannot be calculated with a high degree of precision from data available, or is not capable of being readily calculated based on generally accepted methodologies. In some cases, these estimates are particularly difficult to determine and the Corporation must exercise significant judgment. Actual results for all estimates could differ materially from the estimates and assumptions used by the Corporation, which could have a material adverse effect on the Group's business, financial condition, results of operations, cash flows and future prospects.

# Management's Discussion and Analysis

## For the three months ended and year ended December 31, 2019

**Disclosure Controls and Procedures and Internal Controls over Financial Reporting:** Effective disclosure controls and procedures and internal controls over financial reporting are necessary for the Corporation to provide reliable financial and other disclosures and to help prevent fraud. The Corporation cannot be certain that the procedures it undertakes to help ensure the reliability of its financial reports and other disclosures, including those imposed on it under Canadian securities laws, will ensure that it maintains adequate control over financial processes and reporting. Failure to implement required new or improved controls, or difficulties encountered in their implementation, could harm the Group's results of operations or cause it to fail to meet its reporting obligations. If the Corporation or its independent auditor discover a material weakness, the disclosure of that fact, even if quickly remedied, could reduce the market's confidence in the Corporation's consolidated financial statements and harm the trading price of the common shares.

**Income Taxes:** Income tax laws relating to the oil and gas industry, such as the treatment of resource taxation or dividends, may in the future be changed or interpreted in a manner that adversely affects the Group's assets. Furthermore, there is a risk that the relevant tax authorities will not agree with management's calculation of the income for tax purposes associated with the Group's assets or that such tax authorities will change their administrative practices to the detriment of the Corporation. In the event of a successful reassessment of the Corporation's income tax returns, such reassessment may have an impact on current and future taxes payable.

**Additional Funding Requirements:** The Corporation's cash flow from its reserves may not be sufficient to fund its ongoing activities at all times. From time to time, the Corporation may require additional financing in order to carry out its oil and gas acquisition, exploration and development activities. Failure to obtain such financing on a timely basis could cause the Corporation to forfeit its interest in certain properties, miss certain acquisition opportunities and reduce or terminate its operations. If the Corporation's revenues from its reserves decrease as a result of lower oil and natural gas prices or otherwise, it will affect the Corporation's ability to expend the necessary capital to replace its reserves or to maintain its production. If the Corporation's funds from operations is not sufficient to satisfy its capital expenditure requirements, there is a risk that debt or equity financing will be unavailable to meet these requirements or, if available, will be on terms unacceptable to the Corporation. Continued uncertainty in domestic and international credit markets could materially affect the Corporation's ability to access sufficient capital for its capital expenditures and acquisitions, and as a result, may have a material adverse effect on the Corporation's ability to execute its business strategy and on its business, financial condition, results of operations and prospects and also negatively impact the market price of the Common Shares.

**Variations in Foreign Exchange Rates and Interest Rates:** World oil and gas prices are quoted in United States dollars and are therefore affected by exchange rates, which will fluctuate over time. Material increases in the value of the United States dollar will negatively impact the Corporation's production revenues. Future exchange rates could accordingly impact the future value of the Corporation's reserves and resources as determined by independent evaluators. To the extent that the Corporation engages in risk management activities related to foreign exchange rates, there will be a credit risk associated with counterparties of the Corporation. An increase in interest rates could result in a significant increase in the amount the Corporation pays to service any debt that it may incur, which could negatively impact the market price of the Common Shares.

**Issuance of Debt:** From time to time, the Corporation may enter into transactions to acquire assets or the shares of other organizations. These transactions may be financed in whole or in part with debt, which may create debt or increase the Corporation's then-existing debt levels above industry standards for oil and natural gas companies of similar size. Depending on future exploration and development plans, the Corporation may require additional equity and/or debt financing that may not be available or, if available, may not be available on favorable terms. The level of the indebtedness that the Corporation may have from time to time could impair the Corporation's ability to obtain additional financing on a timely basis to take advantage of business opportunities that may arise.

**Common Share Price Volatility:** The market price for Common Shares may be volatile and subject to wide fluctuations in response to numerous factors, many of which are beyond the Corporation's control, including the following:

- Actual or anticipated fluctuations in the Corporation's results of operations;
- Recommendations by securities research analysts;
- Changes in the economic performance or market valuations of other companies that investors deem comparable to the Corporation;
- The loss of executive officers and other key personnel of the Corporation;
- Sales or perceived sales of additional Common Shares;
- Significant acquisitions or business combinations, strategic partnerships, joint ventures or capital;
- Commitments by or involving the Corporation or its competitors; and
- Trends, concerns, technological or competitive developments, regulatory changes and other related issues in the Corporation's business segments or target markets.

Financial markets can experience significant price and volume fluctuations that may particularly affect the market prices of equity securities of companies and that may be unrelated to the operating performance, underlying asset values or prospects of such companies. Accordingly, the market price of the Common Shares may decline even if the Corporation's operating results, underlying asset values or prospects have not changed. These factors, as well as other related factors, may cause decreases in asset values, which may result in impairment losses.

# Management's Discussion and Analysis

## For the three months ended and year ended December 31, 2019

### DISCLOSURE CONTROLS AND INTERNAL CONTROL OVER FINANCIAL REPORTING

#### Disclosure Controls and Procedures

Disclosure controls and procedures have been designed to provide reasonable assurance that information required to be disclosed by the Corporation in its annual filings, interim filings or other reports filed or submitted by it under securities legislation is recorded, processed, summarized and reported within the time periods specified in the securities legislation. Management, under the supervision of the Chief Executive Officer and the Chief Financial Officer, is responsible for the design and operation of disclosure controls and procedures.

#### Internal Controls over Financial Reporting

Management is also responsible for the design of the Group's internal controls over financial reporting in order to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with IFRS. However, due to inherent limitations, internal control over financial reporting may not prevent or detect all misstatements and fraud.

There have been no material changes to the Groups internal control over financial reporting during the three and twelve month periods ended December 31, 2019, that have materially affected, or are reasonably likely to materially affect, the Group's internal control over financial reporting.

#### Control Framework

Management assesses the effectiveness of the Corporation's internal control over financial reporting using the Internal Control – Integrated Framework (2013 Framework) issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO).

### CAUTIONARY STATEMENT REGARDING FORWARD-LOOKING INFORMATION

This MD&A contains statements and information which constitute "forward-looking statements" or "forward-looking information" (within the meaning of applicable securities legislation). Such statements and information (together, "forward-looking statements") relate to future events, including the Corporation's future performance, business prospects or opportunities. Actual results may differ materially from those expressed or implied by forward-looking statements. The forward-looking statements contained in this MD&A are expressly qualified by this cautionary statement. Forward-looking statements speak only as of the date of this MD&A, unless otherwise indicated. IPC does not intend, and does not assume any obligation, to update these forward-looking statements, except as required by applicable laws.

All statements other than statements of historical fact may be forward-looking statements. Any statements that express or involve discussions with respect to predictions, expectations, beliefs, plans, projections, forecasts, guidance, budgets, objectives, assumptions or future events or performance (often, but not always, using words or phrases such as "seek", "anticipate", "plan", "continue", "estimate", "expect", "may", "will", "project", "forecast", "predict", "potential", "targeting", "intend", "could", "might", "should", "believe", "budget" and similar expressions) are not statements of historical fact and may be "forward-looking statements".

Forward-looking statements include, but are not limited to, statements with respect to:

- our intention and ability to continue to implement our strategies to build long-term shareholder value;
- our intention to review future potential growth opportunities;
- the ability of our portfolio of assets to provide a solid foundation for organic and inorganic growth;
- the continued facility uptime and reservoir performance in our areas of operation;
- the timing and success of the Villeperdue West development project, including drilling and related production rates as well as future phases of the Vert La Gravelle redevelopment project, and other organic growth opportunities in France;
- future development potential of Triassic reservoirs in France and the ability to maintain current and forecast production in France;
- the ability of IPC to achieve and maintain current and forecast production from the third phase of infill drilling in Malaysia and the ability to identify, mature and drill additional infill drilling locations;
- the success and timing of remedial works in respect of the A-15 well in Malaysia;
- future development potential of the Suffield operations, including continued and future oil drilling and gas optimization programs, the ability to offset natural declines and the N2N EOR development project;
- the proposed further conventional oil drilling in Canada, including the ability of such drilling to identify further drilling or development opportunities;
- development of the Blackrod project in Canada, including continued current operations at the project and steam injection in the third well pair;
- the results of the facility optimization program, the work to debottleneck the facilities and injection capability and the F-Pad production, as well as water intake and steam generation issues, at Onion Lake Thermal;
- the plan to add another drilling pad in 2020 at Onion Lake Thermal and the production resulting from such pad;
- the timing and certainty regarding completion of the Granite Acquisition, including the ability of the IPC and Granite to obtain necessary approvals and otherwise satisfy the conditions to such completion and the absence of material events which may interfere with such completion;

## Management's Discussion and Analysis

### For the three months ended and year ended December 31, 2019

- the ability of IPC to achieve and maintain current and forecast production and take advantage of production growth and development upside opportunities related to Granite's assets post-completion of the Granite Acquisition;
- the ability of IPC to integrate Granite's Assets into its current operations;
- the ability of Granite's existing infrastructure to enable EOR projects, as well as capacity to allow for potential further field development opportunities in respect of Granite's assets;
- the existence of drill-ready opportunities in respect of Granite's assets and their ability to add further near-term production of high netback, light oil barrels;
- the ability to IPC to acquire further common shares under the share repurchase program, including the timing of any such purchases;
- the return of value to IPC's shareholders as a result of the share repurchases program;
- 2020 production range, operating costs and capital expenditure estimates;
- estimates of future production, cash flows, operating costs and capital expenditures that are based on IPC's current business plans and assumptions regarding the business environment, which are subject to change;
- potential further acquisition opportunities;
- estimates of reserves;
- estimates of contingent resources;
- the ability to generate free cash flows and use that cash to repay debt and to continue to deleverage; and
- future drilling and other exploration and development activities.

Statements relating to "reserves" and "contingent resources" are also deemed to be forward-looking statements, as they involve the implied assessment, based on certain estimates and assumptions, that the reserves and resources described exist in the quantities predicted or estimated and that the reserves and resources can be profitably produced in the future. Ultimate recovery of reserves or resources is based on forecasts of future results, estimates of amounts not yet determinable and assumptions of management. See also "Reserves and Resource Advisory".

The forward-looking statements are based on certain key expectations and assumptions made by IPC, including expectations and assumptions concerning: prevailing commodity prices and currency exchange rates; applicable royalty rates and tax laws; interest rates; future well production rates and reserve and contingent resource volumes; operating costs; the timing of receipt of regulatory approvals; the performance of existing wells; the success obtained in drilling new wells; anticipated timing and results of capital expenditures; the sufficiency of budgeted capital expenditures in carrying out planned activities; the timing, location and extent of future drilling operations; the successful completion of acquisitions and dispositions; the benefits of acquisitions; the state of the economy and the exploration and production business in the jurisdictions in which IPC operates and globally; the availability and cost of financing, labor and services; and the ability to market crude oil, natural gas and natural gas liquids successfully.

Although IPC believes that the expectations and assumptions on which such forward-looking statements are based are reasonable, undue reliance should not be placed on the forward-looking statements because IPC can give no assurances that they will prove to be correct. Since forward-looking statements address future events and conditions, by their very nature they involve inherent risks and uncertainties. Actual results could differ materially from those currently anticipated due to a number of factors and risks.

These include, but are not limited to:

- the risks associated with the oil and gas industry in general such as operational risks in development, exploration and production;
- delays or changes in plans with respect to exploration or development projects or capital expenditures;
- the uncertainty of estimates and projections relating to reserves, resources, production, revenues, costs and expenses;
- health, safety and environmental risks;
- commodity price and exchange rate fluctuations;
- interest rate fluctuations;
- marketing and transportation;
- loss of markets;
- environmental risks;
- competition;
- incorrect assessment of the value of acquisitions;
- failure to complete or realize the anticipated benefits of acquisitions or dispositions;
- the ability to access sufficient capital from internal and external sources;
- failure to obtain required regulatory and other approvals; and
- changes in legislation, including but not limited to tax laws, royalties, environmental and abandonment regulations.

Readers are cautioned that the foregoing list of factors is not exhaustive.

Additional information on these and other factors that could affect IPC, or its operations or financial results, are included in the Financial Statements, the Corporation's material change report dated February 11, 2020 (MCR), the Corporation's Annual Information Form (AIF) for the year ended December 31, 2018 (See "Cautionary Statement Regarding Forward-Looking Information", "Reserves and Resources Advisory" and "Risk Factors") and other reports on file with applicable securities regulatory authorities, including previous financial reports, management's discussion and analysis and material change reports, which may be accessed through the SEDAR website ([www.sedar.com](http://www.sedar.com)) or IPC's website ([www.international-petroleum.com](http://www.international-petroleum.com)).

# Management's Discussion and Analysis

## For the three months ended and year ended December 31, 2019

### RESERVES AND RESOURCE ADVISORY

This MD&A contains references to estimates of gross and net reserves and resources attributed to the Corporation's and Granite's oil and gas assets. Gross reserves / resources are the working interest (operating or non-operating) share before deduction of royalties and without including any royalty interests. Net reserves / resources are the working interest (operating or non-operating) share after deduction of royalty obligations, plus royalty interests in reserves/resources, and in respect of PSCs in Malaysia, adjusted for cost and profit oil. Unless otherwise indicated, reserves / resource volumes are presented on a gross basis.

Reserve estimates, contingent resource estimates and estimates of future net revenue in respect of IPC's oil and gas assets in Canada are effective as of December 31, 2019, and are included in reports prepared by Sproule Associates Limited (Sproule), an independent qualified reserves evaluator, in accordance with National Instrument 51-101 – *Standards of Disclosure for Oil and Gas Activities* (NI 51-101) and the Canadian Oil and Gas Evaluation Handbook (the COGE Handbook) and using Sproule's December 31, 2019, price forecasts.

Reserve estimates, contingent resource estimates and estimates of future net revenue in respect of IPC's oil and gas assets in France and Malaysia are effective as of December 31, 2019, and are included in the report prepared by ERC Equipoise Ltd. (ERCE), an independent qualified reserves auditor, in accordance with NI 51-101 and the COGE Handbook, and using Sproule's December 31, 2019, price forecasts.

Reserve estimates, contingent resource estimates and estimates of future net revenue in respect of the oil and gas assets of Granite Oil Corp. (Granite) are effective as of December 31, 2019, and are included in reports prepared by Sproule on behalf of IPC, in accordance with NI 51-101 and the COGE Handbook, and using Sproule's December 31, 2019, price forecasts.

The price forecasts used in the Sproule and ERCE reports are available on the website of Sproule (sproule.com) and are contained in the MCR.

2P reserves as at December 31, 2019 of 300 MMboe includes 286.2 MMboe attributable to IPC's oil and gas assets and 14.0 MMboe attributable to Granite's oil and gas assets. Contingent resources (best estimate, unrisks) as at December 31, 2019 of 1,089 MMboe includes 1,082.5 MMboe attributable to IPC's oil and gas assets and 6.2 MMboe attributable to Granite's oil and gas assets.

The reserve life index (RLI) is calculated by dividing the 2P reserves of 300 MMboe as at December 31, 2019 (including the 2P reserves attributable to the Granite Acquisition which is expected to be completed in March 2020), by the mid-point of the 2020 production guidance of 46,000 to 50,000 boepd. The reserves replacement ratio is based on 2P reserves of 288 MMboe as at December 31, 2018, production during 2019 of 16.7 MMboe, additions to 2P reserves during 2019 of 14.8 MMboe (or 28.8 MMboe including the 2P reserves attributable to the acquisition of the Granite assets which is expected to be completed in early March 2020) and 2P reserves of 286.2 MMboe (or 300 MMboe including the 2P reserves attributable to the Granite Acquisition which is expected to be completed in March 2020) as at December 31, 2019.

Light, medium and heavy crude oil reserves/resources disclosed in this MD&A include solution gas and other by-products.

"2P reserves" means proved plus probable reserves. "Proved reserves" are those reserves that can be estimated with a high degree of certainty to be recoverable. It is likely that the actual remaining quantities recovered will exceed the estimated proved reserves. "Probable reserves" are those additional reserves that are less certain to be recovered than proved reserves. It is equally likely that the actual remaining quantities recovered will be greater or less than the sum of the estimated proved plus probable reserves.

Each of the reserves categories reported (proved and probable) may be divided into developed and undeveloped categories. "Developed reserves" are those reserves that are expected to be recovered from existing wells and installed facilities or, if facilities have not been installed, that would involve a low expenditure (for example, when compared to the cost of drilling a well) to put the reserves on production. The developed category may be subdivided into producing and non-producing. "Developed producing reserves" are those reserves that are expected to be recovered from completion intervals open at the time of the estimate. These reserves may be currently producing or, if shut-in, they must have previously been on production, and the date of resumption of production must be known with reasonable certainty. "Developed non-producing reserves" are those reserves that either have not been on production, or have previously been on production, but are shut-in, and the date of resumption of production is unknown. "Undeveloped reserves" are those reserves expected to be recovered from known accumulations where a significant expenditure (for example, when compared to the cost of drilling a well) is required to render them capable of production. They must fully meet the requirements of the reserves classification (proved, probable) to which they are assigned.

Contingent resources are those quantities of petroleum estimated, as of a given date, to be potentially recoverable from known accumulations using established technology or technology under development, but which are not currently considered to be commercially recoverable due to one or more contingencies. Contingencies are conditions that must be satisfied for a portion of contingent resources to be classified as reserves that are: (a) specific to the project being evaluated; and (b) expected to be resolved within a reasonable timeframe. Contingencies may include factors such as economic, legal, environmental, political, and regulatory matters, or a lack of markets. It is also appropriate to classify as contingent resources the estimated discovered recoverable quantities associated with a project in the early evaluation stage. Contingent resources are further classified in accordance with the level of certainty associated with the estimates and may be sub-classified based on a project maturity and/or characterized by their economic status.

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### For the three months ended and year ended December 31, 2019

There are three classifications of contingent resources: low estimate, best estimate and high estimate. Best estimate is a classification of estimated resources described in the COGE Handbook as being considered to be the best estimate of the quantity that will be actually recovered. It is equally likely that the actual remaining quantities recovered will be greater or less than the best estimate. If probabilistic methods are used, there should be at least a 50% probability that the quantities actually recovered will equal or exceed the best estimate.

Contingent resources are further classified based on project maturity. The project maturity subclasses include development pending, development on hold, development unclarified and development not viable. All of the Corporation's contingent resources are classified as either development on hold or development unclarified. Development on hold is defined as a contingent resource where there is a reasonable chance of development, but there are major non-technical contingencies to be resolved that are usually beyond the control of the operator. Development unclarified is defined as a contingent resource that requires further appraisal to clarify the potential for development and has been assigned a lower chance of development until contingencies can be clearly defined. Chance of development is the probability of a project being commercially viable.

The reserve estimates and contingent resource estimates included in the Sproule reports related to Granite's oil and gas assets are based on IPC's assessment of potential development activities related to these assets which may differ from Granite's assessment and reported figures. All of Granite's contingent resources are classified by IPC as development unclarified. The chance of development risk of 70% has been applied by IPC to all of Granite's contingent resources. The risked contingent resources (best estimate) as at December 31, 2019 is 4.3 MMboe. The contingency for all of the unrisked best estimate contingent resources is IPC's corporate commitment whether to proceed with the specific opportunities, following completion of the Granite Acquisition.

References to "unrisked" contingent resources volumes means that the reported volumes of contingent resources have not been risked (or adjusted) based on the chance of commerciality of such resources. In accordance with the COGE Handbook for contingent resources, the chance of commerciality is solely based on the chance of development based on all contingencies required for the re-classification of the contingent resources as reserves being resolved. Therefore unrisked reported volumes of contingent resources do not reflect the risking (or adjustment) of such volumes based on the chance of development of such resources.

The contingent resources reported in the MD&A are estimates only. The estimates are based upon a number of factors and assumptions each of which contains estimation error which could result in future revisions of the estimates as more technical and commercial information becomes available. The estimation factors include, but are not limited to, the mapped extent of the oil and gas accumulations, geologic characteristics of the reservoirs, and dynamic reservoir performance. There are numerous risks and uncertainties associated with recovery of such resources, including many factors beyond the Corporation's control. There is uncertainty that it will be commercially viable to produce any portion of the contingent resources referred to in the MD&A.

2P reserves and contingent resources included in the reports prepared by Sproule and ERCE in respect of IPC's oil and gas assets in Canada, France and Malaysia have been aggregated by IPC and may also be aggregated by IPC with the 2P reserves and contingent resources of Granite included in the reports prepared by Sproule on behalf of IPC. Estimates of reserves, resources and future net revenue for individual properties may not reflect the same level of confidence as estimates of reserves, resources and future net revenue for all properties, due to aggregation. This MD&A contains estimates of the net present value of the future net revenue from IPC's reserves, as well as estimates of the net present value of the future net revenue from Granite's reserves prepared on behalf of IPC. The estimated values of future net revenue disclosed in this MD&A do not represent fair market value. There is no assurance that the forecast prices and cost assumptions used in the reserve evaluations will be attained and variances could be material.

The reserves and resources information and data provided in this MD&A presents only a portion of the disclosure required under NI 51-101. All of the required information will be contained in the Corporation's Annual Information Form for the year ended December 31, 2019, which will be filed on SEDAR (accessible at [www.sedar.com](http://www.sedar.com)) on or before April 1, 2020. Further information with respect to IPC's and Granite's 2P reserves, contingent resources and estimates of future net revenue, including assumptions relating to the calculation of net present value and other relevant information related to the contingent resources disclosed, is disclosed in the MCR available under IPC's profile on [www.sedar.com](http://www.sedar.com) and on IPC's website at [www.international-petroleum.com](http://www.international-petroleum.com).

References to "contingent resources" do not constitute, and should be distinguished from, references to "reserves".

BOEs may be misleading, particularly if used in isolation. A BOE conversion ratio of 6 thousand cubic feet (Mcf) per 1 barrel (bbl) is based on an energy equivalency conversion method primarily applicable at the burner tip and does not represent a value equivalency at the wellhead. As the value ratio between natural gas and crude oil based on the current prices of natural gas and crude oil is significantly different from the energy equivalency of 6:1, utilizing a 6:1 conversion basis may be misleading as an indication of value.

# Management's Discussion and Analysis

## For the three months ended and year ended December 31, 2019

### OTHER SUPPLEMENTARY INFORMATION

#### Abbreviations

CAD or CA\$	Canadian dollar
EUR or €	Euro
USD or US\$	US dollar
MYR	Malaysian Ringgit
FPSO	Floating Production Storage and Offloading (facility)

#### Oil related terms and measurements

AECO	The daily average benchmark price for natural gas at the AECO hub in southeast Alberta
API	An indication of the specific gravity of crude oil on the API (American Petroleum Institute) gravity scale
ASP	Alkaline surfactant polymer (an EOR process)
bbl	Barrel (1 barrel = 159 litres)
boe <sup>1</sup>	Barrels of oil equivalents
boepd	Barrels of oil equivalents per day
bopd	Barrels of oil per day
Bscf	Billion standard cubic feet
Empress	The benchmark price for natural gas at the Empress point at the Alberta/Saskatchewan border
EOR	Enhanced Oil Recovery
Mbbl	Thousand barrels
MMbbl	Million barrels
Mboe	Thousand barrels of oil equivalents
Mboepd	Thousand barrels of oil equivalents per day
Mbopd	Thousand barrels of oil per day
MMboe	Million barrels of oil equivalents
MMbtu	Million British thermal units
Mcf	Thousand cubic feet
NGL	Natural gas liquid
SAGD	Steam assisted gravity drainage (a thermal recovery process)
WTI	West Texas Intermediate (a light oil reference price)
WCS	Western Canadian Select (a heavy oil reference price)

<sup>1</sup> All volume references to boe are calculated on the basis of six thousand cubic feet of natural gas to one barrel of oil equivalent (6 Mcf: 1 bbl) unless otherwise indicated. This conversion ratio is based on an energy equivalency conversion method primarily applicable at the burner tip and does not represent a value equivalency at the wellhead. Boes may be misleading, particularly if used in isolation. Given that the value ratio based on the current price of crude oil as compared to natural gas is significantly different from the energy equivalency of 6:1, utilizing a conversion on a 6:1 basis may be misleading as an indication of value.

# Management's Discussion and Analysis

## For the three months ended and year ended December 31, 2019

### DIRECTORS

Lukas H. Lundin  
Director, Chairman  
Geneva, Switzerland

Mike Nicholson  
Director, President and Chief Executive Officer  
Geneva, Switzerland

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Lead Director  
London, England

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Director  
Abcoude, The Netherlands

Donald K. Charter  
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Torstein Sanness  
Director  
Oslo, Norway

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Toronto, Ontario, Canada

John Festival  
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### OFFICERS

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Geneva, Switzerland

Daniel Fitzgerald  
Chief Operating Officer  
Geneva, Switzerland

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Geneva, Switzerland

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Vice President Asset Management and  
Corporate Planning Canada  
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Calgary, Alberta, and Toronto, Ontario

### MEDIA RELATIONS

Robert Eriksson  
Stockholm, Sweden

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Stockholm Trading Symbol: IPCO

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