

From CEO

We believe that our core business of helping people digitalize and automate their work enables a positive impact in the society. Every day, thousands and thousands of people are making good things happen by using Efecte software.

This Environmental, Social and Governance (ESG) Report marks the first time we at Efecte comprehensively report on our environmental, social, and governance metrics.

As the European Alternative in our space, we believe that investors and other stakeholders should be given transparent sustainability information about all their investments. That is why we decided to disclose this report, even if applicable laws do not require us to do so.

We will report key ESG metrics and have structured this report based on **Sustainability Accounting Standards Board's (SASB) Software and IT Services Standard**. We believe this approach will enable us to report the most relevant metrics to our business and for investors and analysts following us.

This report will form a foundation for Efecte's ESG work and reporting for the coming years. Both the management and Board of Directors of Efecte are committed to sustainability today and in the years to come.

Niilo Fredrikson CEO Efecte Plc





Our culture

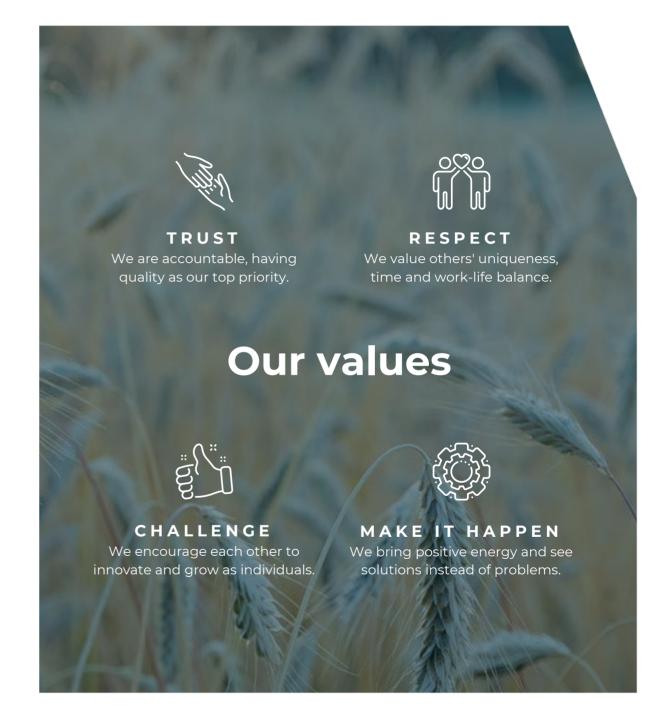
Our culture is based on our four core values: Trust, Respect, Challenge & Make it Happen.

We have created our values as a joint team, and they play an important role in our everyday work. They are behaviors and skills that we expect from and value in our colleagues. We hire and recognize people who demonstrate our values. Our values also guide us towards our vision.

Equality, non-discrimination and fairness are key principles in recruitment, compensation and career development at Efecte. We do not accept any form of discrimination based on gender, age, nationality, religion, sexual orientation or any other similar basis.

To support gender equality in our industry, we constantly strive for equal opportunities. We do not tolerate harassment and promote an inspiring and safe work environment.

We promote continuous learning and development by having a program to support professional and personal growth. We strive for learning to use the full potential of all our employees through setting personal targets and enabling good life.



Our team

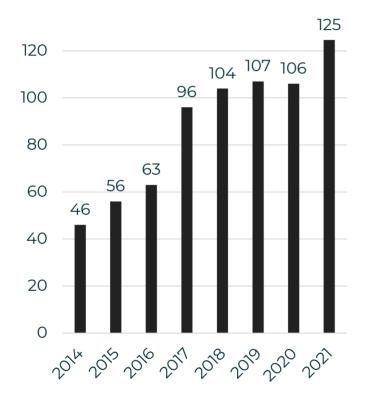
Our team forms the foundation on which our business is built. In today's competitive employment market, our success is dependent on recruiting and retaining the right talent.

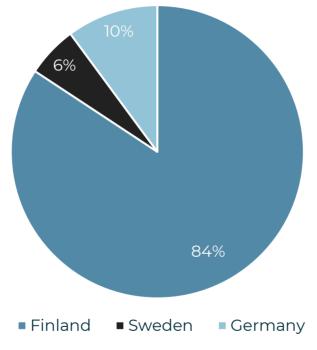
In 2021, we succeeded in maintaining a high employee satisfaction, retaining key employees and recruiting high-level talent for our growing team and ended with 18% higher headcount than the year before.

Key metrics:

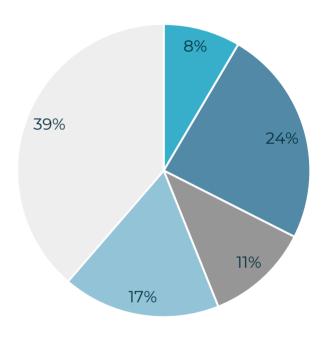
Metric	2021
Number of employees at end of the period (full-time equivalent)	125
Employee attrition (unmanaged)	9,6
Employee engagement measured by eNPS	66
Number of different nationalities	14
Ratio of women to men among personnel	23%/77%
Ratio of women to men among technical personnel	18%/82%
Ratio of women to men among Board	50% / 50%
Ratio of women to men among leadership team	33.3% / 66.7%
Ratio of fixed term to permanent employees (fixed / permanent)	7%/93%

Team in numbers





Our central team in Finland acts globally supporting customers, partners and sales in all markets and includes the headcount responsible for our new markets operation.



- Admin
- Sales & marketing
- Cloud operations & support
- Products (incl. R&D)
- Services & Training

Data security and privacy

Our business is based on the trust of our customers. This trust is built on a software solution that is secure and respects the privacy of its users.

Data security

- Efecte is ISO/IEC 27001 certified and we only use ISO/IEC 27001 certified data center providers in producing our cloud services. ISO/IEC 27001 is an international standard that sets out the best practices on how to manage information security
- We continuously train our employees in information security. Mandatory data security trainings and tests are required regularly from all employees
- We have appointed a full-time Chief Information Security Office (CISO) responsible for the data security of our operations
- We have a comprehensive set of policies and plans, covering information security, physical security, data classification and handling, risk management, incident management, vulnerability management, risk treatment, information security communications and cloud continuity

Privacy and Data Protection

- We process personal data only when it is necessary for our operations. We do not use customers' or employees' personal data for any secondary purposes
- We have appointed a data protection officer and comply with all applicable data protection laws and process customer data only as agreed with the customer
- Further information on Efecte's processing of personal data can be found at https://www.efecte.com/privacy-policy



Risk management and business continuity

Risk management

- Information security and other risks are managed systematically based on our ISO/IEC 27001 compliant risk management process. The process is run on Efecte's own product and enables us to centrally identify, manage and mitigate our information security and other risks
- All material information security and other business risks are reviewed quarterly in the leadership team and at least annually with the Board of Directors
- We regularly scan our software for vulnerabilities and implement any required corrective measures without delay
- Information security risks are managed by group CISO. Employees are also encouraged to report information security risks using Efecte self-service portal

Business continuity and availability

- As Efecte software is used for various purposes in critical industries such as healthcare, we recognize that the availability of our cloud platform is essential for our customers.
- As a token of our continuity work, we did not suffer any major service disruptions or performance issues in 2021 that would have affected all or most of our customers.
- Minimizing performance issues, service disruptions, and total customer downtime is an integral
 part of the five-star customer experience we aim to provide. These metrics are actively monitored
 and regularly reviewed with senior management. All major issues with our customers are escalated
 to the Leadership Team.
- Business continuity risks are managed using Efecte's ISO/IEC 27001 certified information security management system





Environment and energy management

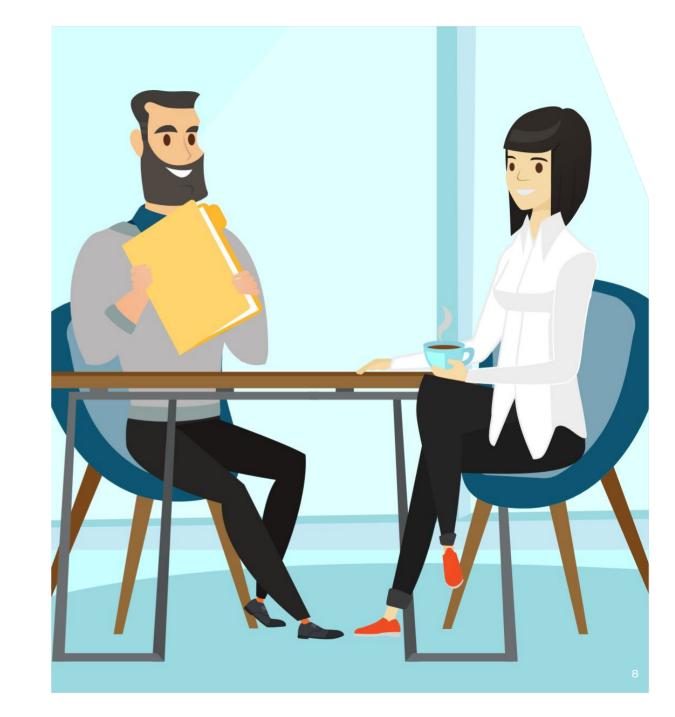
As a SaaS company, our main material environmental impacts relate to data centers, energy consumption at office locations and business travel.

In this report we disclose energy consumption data regarding the environmental impact of our HQ in Espoo, covering over 70 % of total personnel. As our other locations grow, we aim to include them in the reporting as well.

- Our Espoo headquarters used **308.9 gigajoules of energy** in 2021 (excl. energy used for heating). We moved to the new HQ in April 2021 and have calculated energy usage from that date.
- All of our data center providers are ISO 14001 and OHSAS 18001 certified and use 100% renewable energy
- We recognize the impact of unnecessary business travel on the environment. We avoid business travel where remote meeting options are available
- We aim to save natural resources through sustainable waste management, including waste minimization, re-use and recycling ("reduce, reuse, recycle")
- Our goal is to decrease waste by operating as a paperless office and by recycling waste at our offices
- We have a written environmental policy, applicable to all our employees and operations
- We expect similar environmental standards from our suppliers, contractors and partners through our supplier code of conduct
- Based on our assessment, water usage is not material in any
 of our locations and as the information is not readily available,
 we therefore elect not to disclose it

Business ethics, anticorruption and reporting concerns

- In 2021, we introduced our renewed Code of Conduct that sets the ethical guidelines for all our operations, including policies relating to anti-corruption and anti-bribery
- We maintain regular and mandatory trainings concerning our Code of Conduct for all employees
- In late 2021, we launched our Supplier Code of Conduct, setting out minimum ethical standards for our suppliers, partners or any parties acting on our behalf. The Supplier Code of Conduct can be found here https://www.efecte.com/supplier-code-of-conduct
- We encourage employees to speak up regarding any concerns. We have implemented an internal whistleblower channel that allows employees report their concerns



SASB index

The below tables are compiled in accordance with and refer to SASB's Software and IT Services Standard, Version 2018–10. The inclusion of metrics in this report is not an admission of materiality of the information. Unless otherwise specified, the data and descriptions are current as of 31.12.2021 and concern the entire Efecte group

Environmental Footprint of Hardware Infrastructure				
Code	Accounting metric	Category	Unit of measurement	Response
TC-SI-130a.1	(1) Total energy consumed(2) Percentage gridelectricity(3) Percentage renewable	Quantative	Gigajoules (GJ), Percentage (%)	Espoo headquarters for 4/2021-12/2021: 1) 308.9 GJ (excl. energy used for heating) 2) 100% 3) 25%
TC-SI-130a.2	(1) Total water withdrawn (2) total water consumed, percentage of each in regions with High or Extremely High Baseline Water Stress	Quantative	Thousand cubic meters* (m³), Percentage (%)	N/A
TC-SI-130a.3	Discussion of the integration of environmental considerations into strategic planning for data center needs	Discussion and analysis	N/A	N/A

Data Privacy & Freedom of Expression				
Code	Accounting metric	Category	Unit of measurement	Response
TC-SI-220a.1	Description of policies and practices relating to behavioral advertising and user privacy	Discussion and Analysis	N/A	See Efecte group privacy policy here https://www.efecte.com/privacy-policy
TC-SI-220a.2	Number of users whose information is used for secondary purposes	Quantative	Number	0
TC-SI-220a.3	Total amount of monetary losses as a result of legal proceedings associated with user privacy	Quantative	Reporting currency	0
TC-SI-220a.4	(1) Number of law enforcement requests for user information (2) number of users whose information was requested (3) percentage resulting in disclosure	Quantative	Number, Percentage (%)	1) 0 2) 0 3) 0
TC-SI-220a.5	List of countries where core products or services are subject to government required monitoring, blocking, content filtering, or censoring	Discussion and analysis	N/A	0

Data Security				
Code	Accounting metric	Category	Unit of measurement	Response
TC-SI-230a.1	(1) Number of data breaches (2) percentage involving personally identifiable information (PII) (3) number of users affected	Quantitative	Number, Percentage (%)	1) N/A 2) N/A 3) N/A
TC-SI-230a.2	Description of approach to identifying and addressing data security risks, including use of third-party cybersecurity standards	Discussion and Analysis	N/A	See discussion on page 6

Recruiting & M	Recruiting & Managing a Global, Diverse & Skilled Workforce				
Code	Accounting metric	Category	Unit of measurement	Response	
TC-SI-330a.1	Percentage of employees that are (1) foreign nationals and (2) located offshore	Quantitative	Number	1) 5 % 2) 0%	
TC-SI-330a.2	Employee engagement as a percentage	Quantitative	Percentage (%)	We measure employee engagement through a third-party survey with a question "How likely is it that you would recommend your employer to a friend or colleague?" on a scale of 1 – 10 using the NPS scale	
TC-SI-330a.3	Percentage of gender and racial/ethnic group representation for (1) management (2) technical staff, and (3) all other employees	Quantitative	Percentage (%)	 33,33% female / 66,67% male (Leadership Team) 18% female / 82% male 23% female / 77% male Based on applicable legislation, we do not maintain any statistics of racial / ethnic origin of our employees	

Intellectual Property Protection & Competitive Behavior					
Code	Accounting metric	Category	Unit of measurement	Response	
TC-SI-520a.1	Total amount of monetary losses as a result of legal proceedings associated with anticompetitive behavior regulations	Quantitative	Reporting currency	0	

Managing Systemic Risks from Technology Disruptions					
Code	Accounting metric	Category	Unit of measurement	Response	
TC-SI-550a.1	Number of (1) performance issues and (2) service disruptions; (3) total customer downtime	Quantitative	Number, Days	 O. No significant performance issues affecting all or most of the customers during 2021 O. No significant service disruptions affecting all or most of the customers during 2021 We elect not to disclose total downtime at this time. 	
TC-SI-330a.2	Description of business continuity risks related to disruptions of operations	Discussion and Analysis	N/A	See discussion on page 7.	

Activity metrics					
Code	Activity metric	Category	Unit of measurement	Response	
TC-SI-000.A	(1) Number of licenses or subscriptions, (2) percentage cloud based	Quantitative	Number, Percentage (%)	 Efecte has over 300 customers. Efecte does not report the number of licenses/subscriptions As noted in our financial statements, 61.3% of revenue comes from SaaS. We elect not to disclose further data at this point. 	
TC-SI-000.B	(1) Data processing capacity, (2) percentage outsourced	Quantitative	See note	1) N/A 2) Efecte solutions can be implemented with both private cloud and public cloud deployment models. A majority of customers elect for public cloud hosted in Efecte's outsourced data centers. As we do not consider this data to be material to assess Efecte's sustainability efforts, we elect not to disclose further data at this time.	
TC-SI-000.C	(1) Amount of data storage (2) percentage outsourced	Quantitative	Petabytes, Percentage (%)	Amount of data storage information is not immediately relevant to our business performance nor readily available. We therefore elect not to disclose the data at this time	

