ANNOUNCEMENT

A.P. Møller - Mærsk A/S – Transactions in connection with share buy-back program

On 5 February 2026, A.P. Møller - Mærsk A/S (the "Company") announced a share buy-back program of up to DKK 6.3bn (around USD 1bn) to be executed over a period of 12 months. The first phase of the share buy-back program will run from 9 February 2026 up to 5 August 2026. The shares to be acquired will be limited to a total market value of DKK 3.15 billion (around USD 500m).

The share buy-back program will be executed under EU Commission Regulation No. 596/2014 of the European Parliament and Council of 16 April 2014 (MAR) and the Commission Delegated Regulation (EU) 2016/1052 (the "Safe Harbour Regulation").

The following transactions have been made under the program in the period 13 July to 17 July 2026:

	Number of A shares	Average purchase price A shares, DKK	Transaction value, A shares, DKK
Accumulated, last announcement	**32,848**		**513,165,630**
13 July 2026	300	15,917.2000	4,775,160
14 July 2026	300	16,639.8333	4,991,950
15 July 2026	300	16,652.7000	4,995,810
16 July 2026	300	16,594.4333	4,978,330
17 July 2026	300	16,613.7000	4,984,110
Total 13-17 July	**1,500**		**24,725,360**
Accumulated in the second phase of the program	**34,348**		**537,890,990**
Accumulated under the program	**34,348**		**537,890,990**

	Number of B shares	Average purchase price B shares, DKK	Transaction value, B shares, DKK
Accumulated, last announcement (market and the Foundation)	**131,392**		**2,090,600,585**
13 July 2026	1,052	16,313.7262	17,162,040
14 July 2026	1,052	17,073.3460	17,961,160
15 July 2026	1,052	17,103.8165	17,993,215
16 July 2026	1,052	17,054.1968	17,941,015
17 July 2026	1,052	17,098.1844	17,987,290
Total 13-17 July	**5,260**		**89,044,720**
Bought from the Foundation*	**740**	**16,928.6540**	**12,527,204**
Accumulated in the second phase of the program (market and the Foundation)	**137,392**		**2,192,172,509**
Accumulated under the program (market and the Foundation)	**137,392**		**2,192,172,509**

*) According to a separate agreement, A.P. Møller og Hustru Chastine Mc-Kinney Møllers Familiefond (the Foundation) participates on a pro rata basis to the shares purchased in the share buy-back program.

With the transactions stated above, the Company owns a total of 34,348 A shares and 206,432 B shares as treasury shares, corresponding to 1.64% of the share capital.

Details of each transaction are included as appendix.

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