Carlsberg A/S

100 Ny Carlsberg Vej 1799 Copenhagen V CVR no. 61056416 Tel. +45 3327 3300 contact@carlsberg.com www.carlsberggroup.com

LEI 529900100WJQYB5GYZ19

Company announcement 4/2020

31 January 2020 Page 1 of 1

CARLSBERG A/S SHARE BUY-BACK PROGRAMME

Transactions during 27-30 January

On 15 August 2019, Carlsberg A/S announced a share buy-back programme, as described in Company Announcement No. 34/2019. The programme is carried out in accordance with Article 5 of Regulation No 596/2014 of the European Parliament and Council of 16 April 2014 (MAR) and the Commission Delegated Regulation (EU) 2016/1052, also referred to as the Safe Harbour Regulations. According to the programme, Carlsberg A/S will repurchase B shares of up to DKK 2.0bn. The programme is taking place during the period from 15 August 2019 to 30 January 2020, during which a maximum of 12 million B shares will be bought.

The following transactions were made under the share buy-back programme during 27-30 January:

	Number of shares bought	Average transaction price	Amount DKK
Accumulated, last announcement	1,943,004		1,924,767,413
27 January 2020	15,000	1,004.07	15,061,045
28 January 2020	13,000	989.18	12,859,349
29 January 2020	13,000	1,000.84	13,010,932
30 January 2020	11,559	993.52	11,484,137
Total, 27-30 January 2020	52,559		52,415,463
Bought from Carlsberg Foundation, 30 January 2020*	22,880	997.27	22,817,515
Accumulated under the programme	2,018,443		2,000,000,391

^{*} According to a separate agreement the Carlsberg Foundation participates pro rata to the shares purchased in the share buy-back programme at its holdings on 6 February 2019 of 30.33% of the total amount of shares in Carlsberg A/S.

With the transactions stated above, Carlsberg A/S holds a total of 4,953,896 own B shares, corresponding to 3.2% of the 152,556,806 issued A and B shares.

The details of each transaction made under the share buy-back programme are enclosed.

This concludes the share buy-back programme.

Contacts

Investor Relations: Peter Kondrup +45 2219 1221 Iben Steiness +45 3327 1232 Media Relations: Kasper Elbjørn +45 4179 1216 Anders Bering +45 4179 1217 For more news, sign up at www.carlsberggroup.com/subscribe or follow @CarlsbergGroup on Twitter.