Announcement

A.P. Møller - Mærsk A/S - Transactions in connection with share buy-back program

On 5 February 2025, A.P. Møller - Mærsk A/S (the "Company") announced a share buy-back program of up to DKK 14.4bn (around USD 2bn) to be executed over a period of 12 months. The second phase of the share buy-back program will run from 11 August 2025 up to 4 February 2026. The shares to be acquired will be limited to a total market value of DKK 7.2 billion (around USD 1.1 billion).

The share buy-back program will be executed under EU Commission Regulation No. 596/2014 of the European Parliament and Council of 16 April 2014 (MAR) and the Commission Delegated Regulation (EU) 2016/1052 (the "Safe Harbour Regulation").

The following transactions have been made under the program in the period 29 September to 3 October, 2025:

	Number of A shares	Average purchase price A shares, DKK	Transaction value, A shares, DKK
Accumulated, last announcement	114,370		1,390,140,990
29 September 2025	710	12,728.9296	9,037,540
30 September 2025	690	12,466.8261	8,602,110
1 October 2025	525	12,408.5524	6,514,490
2 October 2025	750	12,609.8400	9,457,380
3 October 2025	710	12,678.0845	9,001,440
Total 29 Sep-3 Oct 2025	3,385		42,612,960
Accumulated in the second phase of the program	27,286		364,688,860
Accumulated under the program	117,755		1,432,753,950

	Number of B shares	Average purchase price B shares, DKK	Transaction value, B shares, DKK
Accumulated, last announcement (market and the Foundation)	647,911		7,970,708,059
29 September 2025	3,557	12,777.4726	45,449,470
30 September 2025	3,458	12,507.9685	43,252,555
1 October 2025	2,631	12,462.7708	32,789,550
2 October 2025	3,758	12,658.4553	47,570,475
3 October 2025	3,557	12,713.5662	45,222,155
Total 29 Sep-3 Oct 2025	16,961		214,284,205
Bought from the Foundation*	2,218	12,633.9441	28,022,088
Accumulated in the second phase of the program (market and the Foundation)	154,625		2,081,081,698
Accumulated under the program (market and the Foundation)	667,090		8,213,014,352

^{*)} According to a separate agreement, A.P. Møller og Hustru Chastine Mc-Kinney Møllers Familiefond (the Foundation) participates on a pro rata basis to the shares purchased in the share buy-back program.

With the transactions stated above, the Company owns a total of 117,755 A shares and 766,921 B shares as treasury shares, corresponding to 5.59% of the share capital. Details of each transaction are included as appendix.

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