



GOLDEN OCEAN™

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COMPANY PRESENTATION

SEPTEMBER 2020

# FORWARD LOOKING STATEMENTS

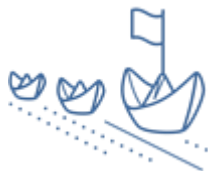


Matters discussed in this presentation may constitute forward-looking statements. The Private Securities Litigation Reform Act of 1995 provides safe harbor protections for forward-looking statements, which include statements concerning plans, objectives, goals, strategies, future events or performance, and underlying assumptions and other statements, which are other than statements of historical facts. Words such as "believe," "anticipate," "intends," "estimate," "forecast," "project," "plan," "potential," "may," "should," "expect," "pending" and similar expressions identify forward-looking statements. The forward-looking statements in this presentation are based upon various assumptions. Although we believe that these assumptions were reasonable when made, because these assumptions are inherently subject to significant uncertainties and contingencies which are difficult or impossible to predict and are beyond our control, we cannot assure you that we will achieve or accomplish these expectations, beliefs or projections. The information set forth herein speaks only as of the date hereof, and we disclaim any intention or obligation to update any forward-looking statements as a result of developments occurring after the date of this communication.

In addition to these important factors and matters discussed elsewhere herein, important factors that, in our view, could cause actual results to differ materially from those discussed in the forward-looking statements include the strength of world economies, fluctuations in currencies and interest rates, general market conditions, including fluctuations in charter hire rates and vessel values, changes in demand in the dry bulk market, changes in our operating expenses, including bunker prices, drydocking and insurance costs, the market for our vessels, availability of financing and refinancing, changes in governmental rules and regulations or actions taken by regulatory authorities, potential liability from pending or future litigation, general domestic and international political conditions, potential disruption of shipping routes due to accidents, political events or acts by terrorists, and other important factors described from time to time in the reports filed by the Company with the Securities and Exchange Commission.

Certain shipping, steel, Chinese and global industry information, statistics and charts contained herein have been derived from several sources. You are hereby advised that such industry data, charts and statistics have not been prepared specifically for inclusion in these materials and Golden Ocean has not undertaken any independent investigation to confirm the accuracy or completeness of such information

# GOLDEN OCEAN – LEADERSHIP IN LARGE-SIZE DRY BULK SHIPPING



- Largest publicly listed owner of Capesize vessels and leading player in the growing ice class niche
- Commercial scale enhanced through platform that manages ~55 third party vessels
- Strong relationships with lenders, shipyards, charters and cargo owners



- Focused on cost and operational efficiencies, including new digitalization initiatives
- Average fleet age of ~6 years leads to enhanced fuel efficiency and lower emissions
- Commitment to ESG to enhance transparency and lower environmental impact over time



- Proven ability to source accretive transactions and access the capital markets
- Highly levered to improving market conditions to generate cash flow
- ~\$125mn to our shareholders through dividends and share repurchases since 2018

**78 vessels**  
large commercial scale

**~6 years**  
average age of vessels  
in fleet

**~\$125mn**  
returned to  
shareholders<sup>(1)</sup>

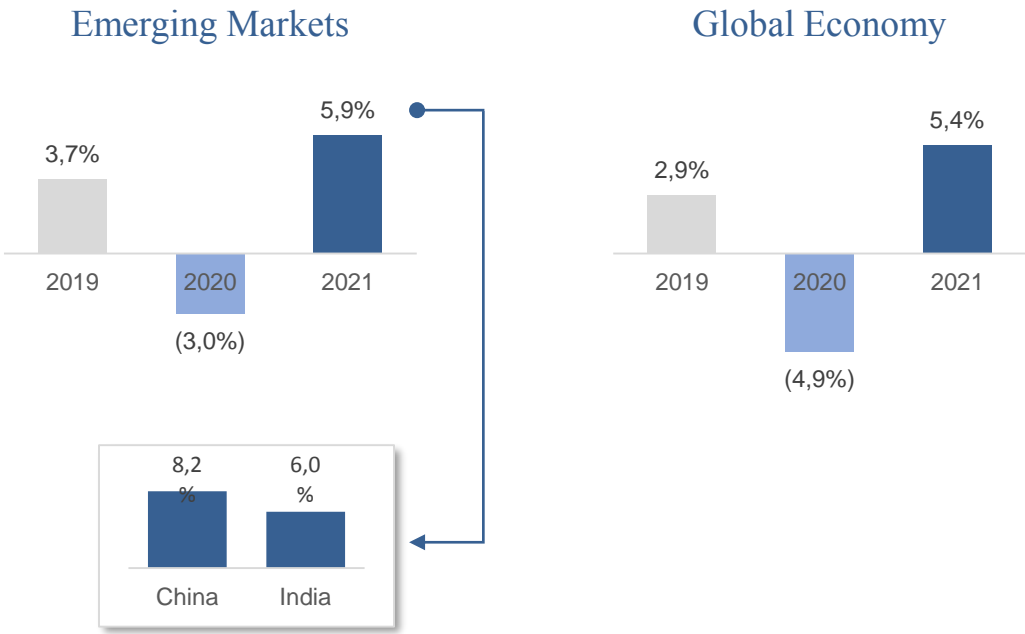
**~\$600mn**  
market capitalization

(1) INCLUDES DIVIDENDS AND SHARE REPURCHASES FROM 2018 TO PRESENT

# GLOBAL GROWTH TO RECOVER AND ORDER BOOK HISTORICALLY LOW

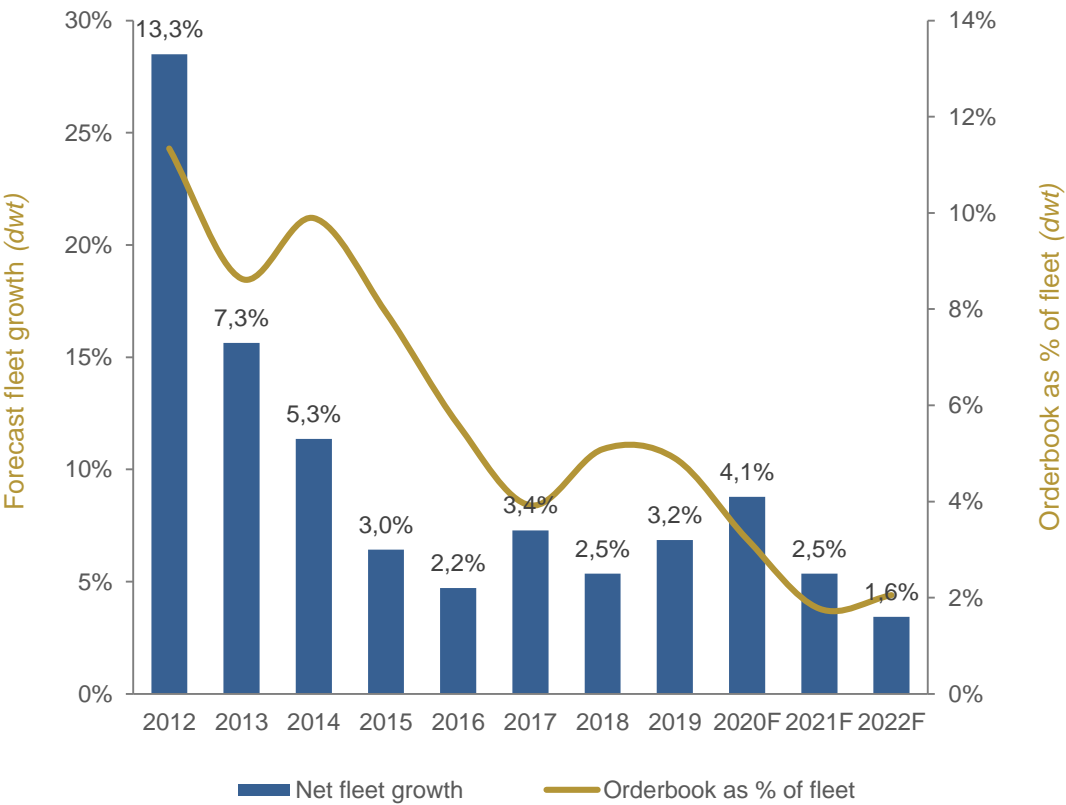


## GLOBAL GDP GROWTH



Global recovery backed by unprecedented global stimulus expected to be led by China and India and to boost demand for dry bulk transportation (*primarily iron ore and coal*).

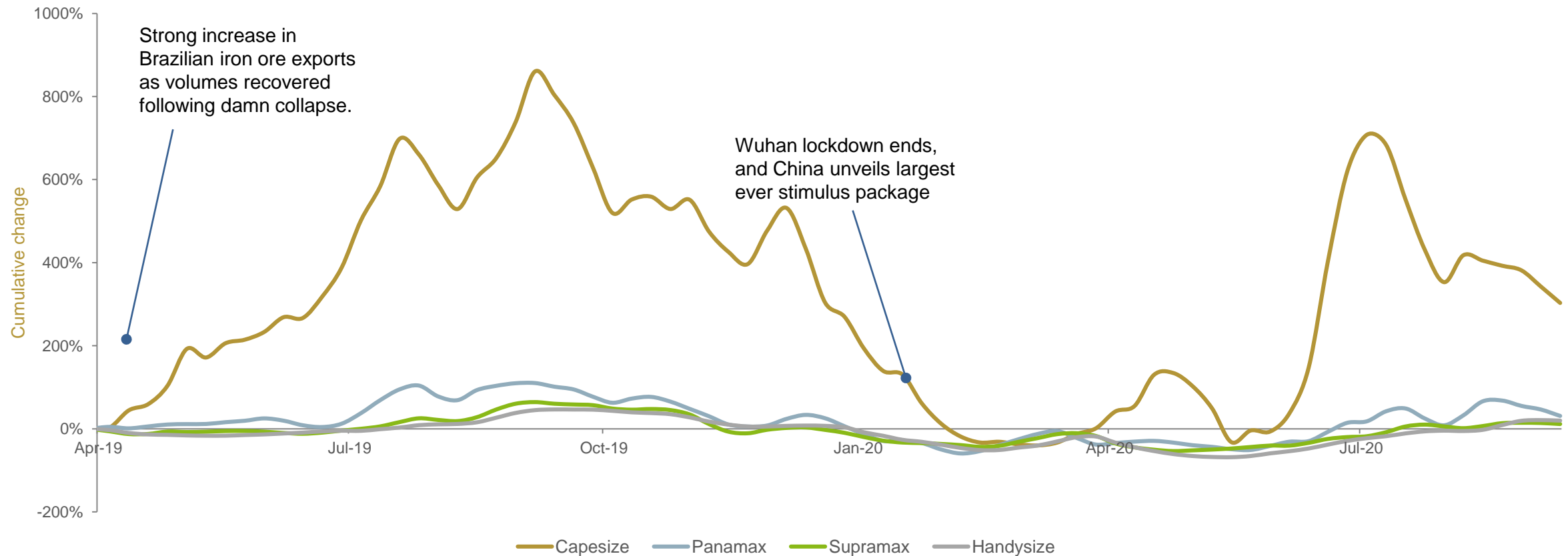
## FORECASTED FLEET DEVELOPMENT



# LARGER VESSELS OUTPERFORM

Capesize vessels have been the biggest beneficiaries of normalizing trade after unforeseeable events disrupted the market

## VESSEL PERFORMANCE IN RECOVERING MARKETS



SOURCE: CLARKSON'S

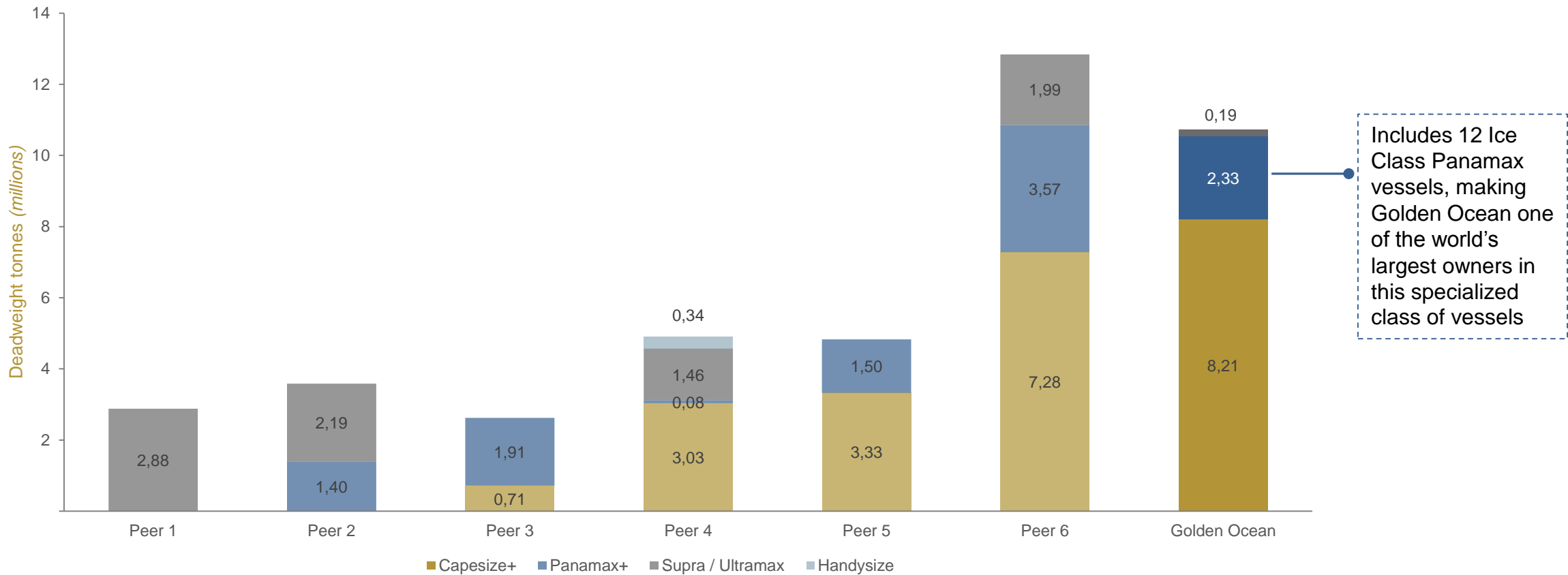
NOTE: RATES AND RELATIVE PERFORMANCE DISPLAYED ARE BASED ON WEEKLY AVERAGES FOR EACH VESSEL SEGMENT

# STRATEGICALLY FOCUSED FLEET



Fleet is comprised of vessels with the greatest leverage to market strength as well as specialized vessels operating in less volatile niche markets

## FLEET DISTRIBUTION BY DWT



SOURCE: COMPANY FILINGS  
NOTE: BASED ON AVERAGE VESSEL SIZE FOR EACH VESSEL CLASS SHOWN



# ECONOMIES OF SCALE FROM THE SEATANKERS GROUP

A diversified global powerhouse within marine and energy industries

## BENEFITS TO GOLDEN OCEAN

- Economies of scale through shared technical management, bunker procurement and administration services
- Superior access to lending community, shipyards and suppliers
- Wide commercial reach through ownership in TFG and SwissMarine

## Selected Seatankers companies

FRONTLINE



Archer



FLEX LNG

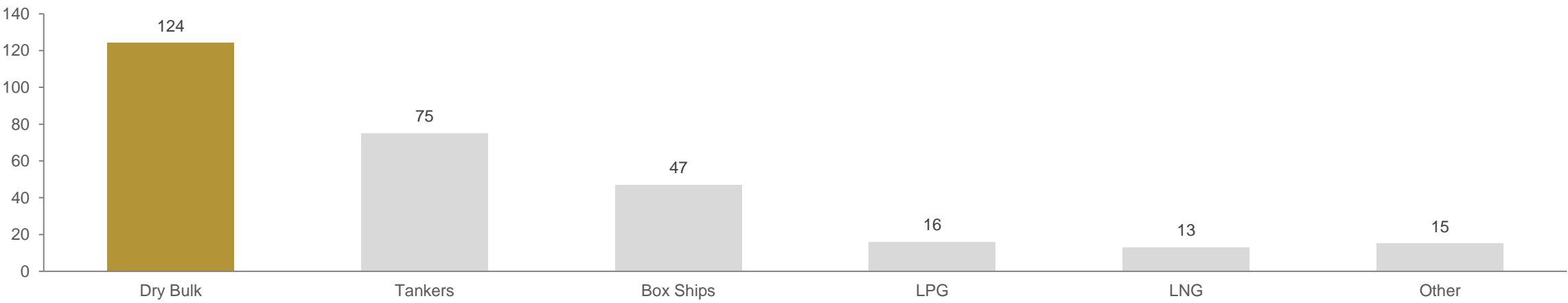
SOLSTAD OFFSHORE

Northern Drilling



Avance Gas

## VESSELS OWNED / OPERATED BY RELATED COMPANIES



# GOLDEN OCEAN’S ONGOING COMMITMENT TO ESG AND TRANSPARENCY

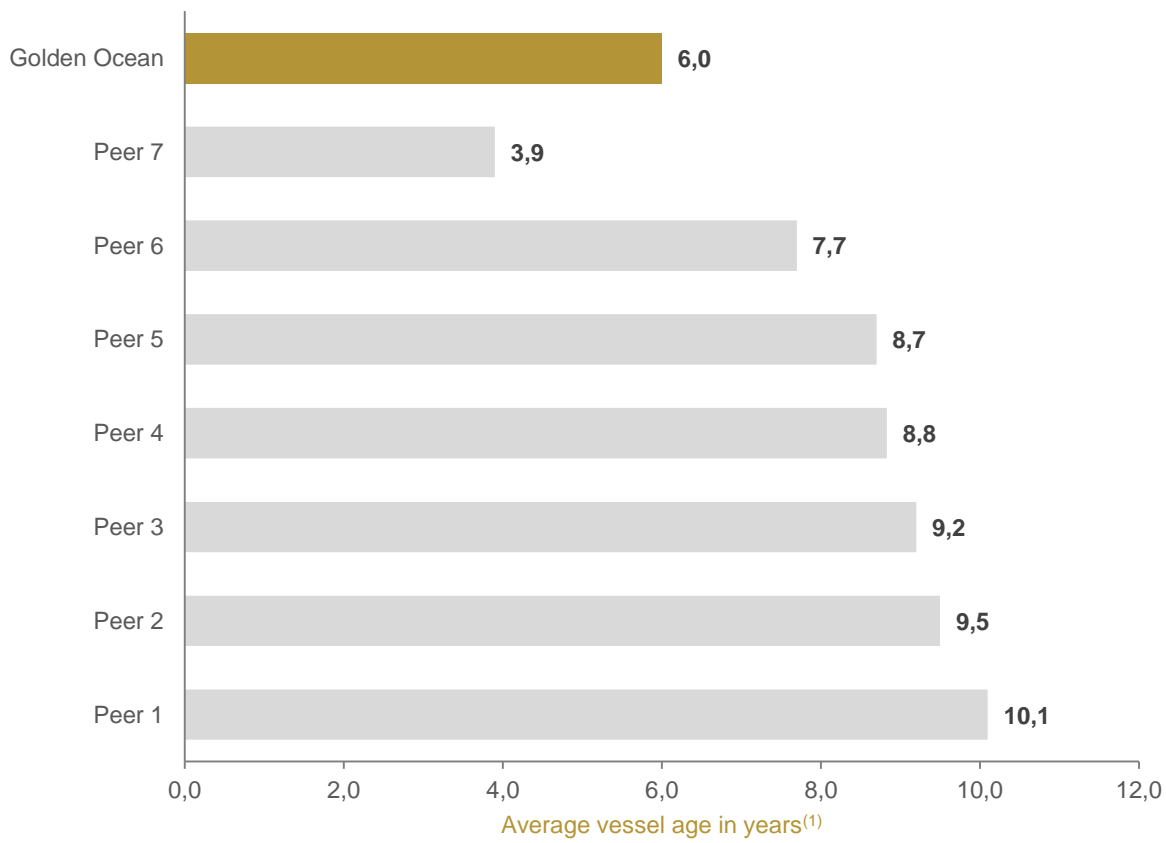


ESG report for 2019 available at <https://www.goldenocean.bm/esg/>

## REPORTING FRAMEWORK



## ENERGY EFFICIENCY ADVANTAGE



## COMMITMENT TO FOUR UN SDGs



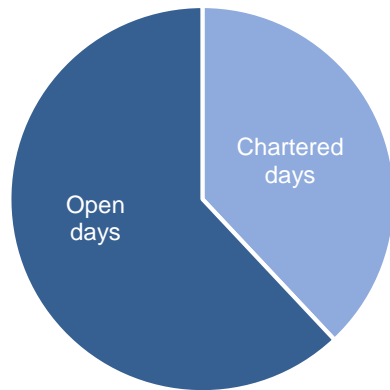
(1) SOURCE: COMPANY FILINGS



# POSITIONED FOR CASH FLOW GENERATION

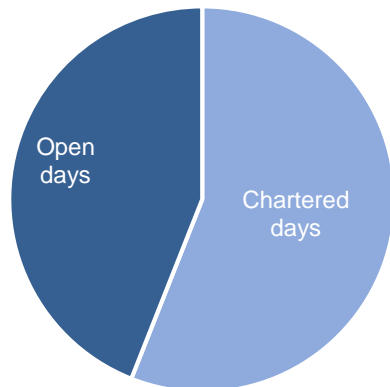
Cash flow visibility from time charters and limited capital expenditures lay the foundation for a strong second half of 2020

## BALANCED CHARTERING



### CAPEXSIZE VESSELS

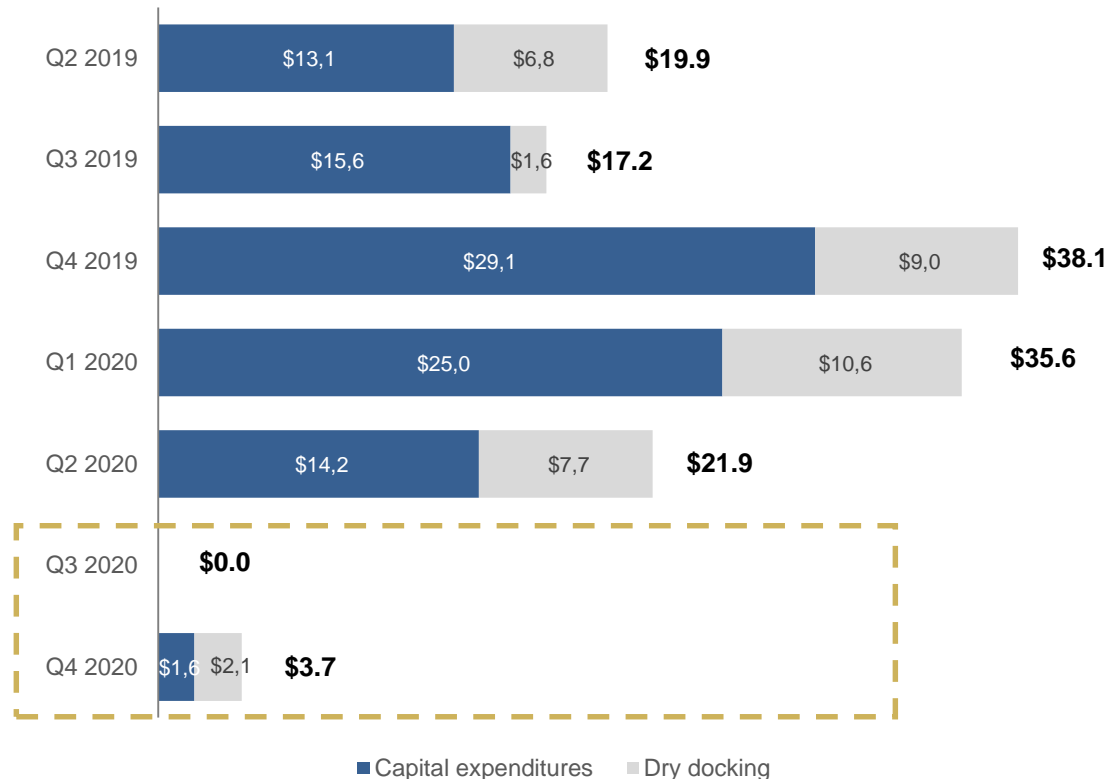
38% of remaining days covered at \$18,810 / day



### PANAMAX VESSELS

56% of remaining days covered at \$14,920 / day

## CAPEX AND STATUTORY EXPENSES\*



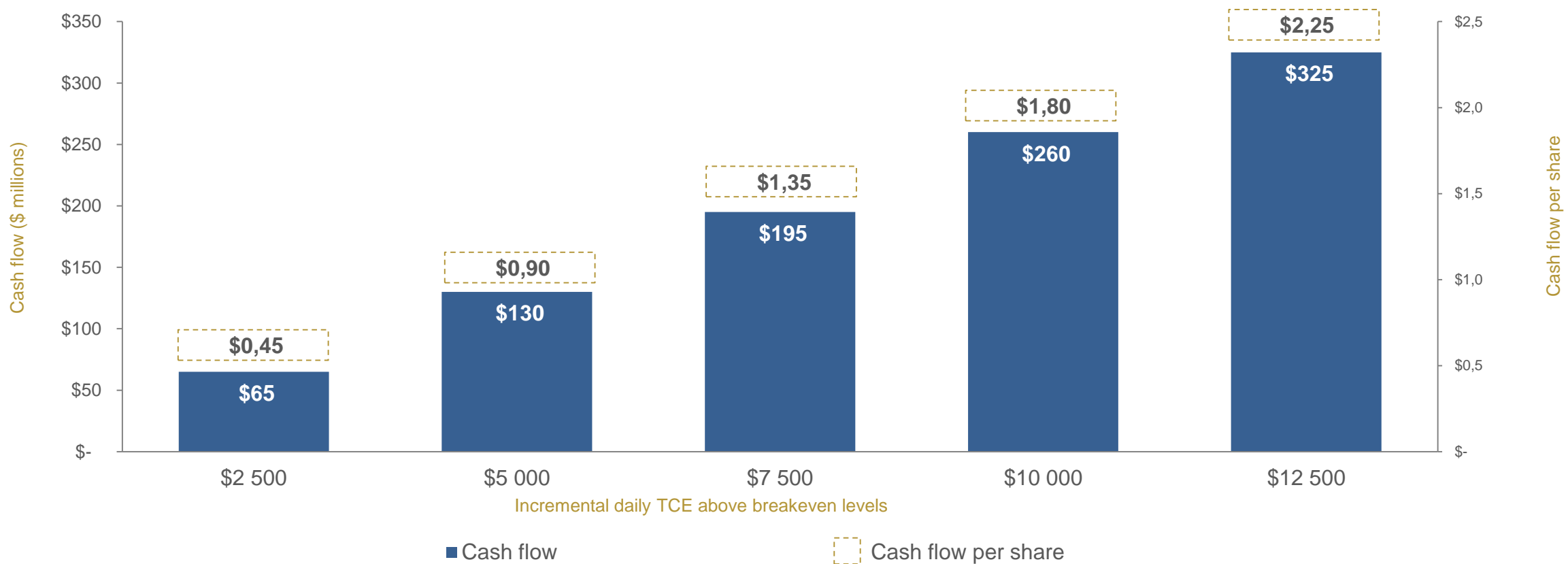
NOTE: \*HISTORICAL CAPEX AND DRYDOCK EXPENSES ARE BASED ON CASH FLOW WHILE FUTURE EXPENSES ARE ESTIMATES AND SUBJECT TO CHANGES LINKED TO TIMING OF DRYDOCKINGS

# OPERATING LEVERAGE LEADS TO CASH FLOWS



Spot market exposure results in significant cash flow generation in a healthy market environment

## 2021 CASH FLOW SENSITIVITY ANALYSIS



# PRESENTATION WRAP UP

Uniquely positioned among dry bulk peers due to competitive advantages and strategic focus



## **Asset classes with the greatest leverage to a recovering market**

- Largest publicly-listed owner and operator of Capesize
- Cape size benefits the most in strong markets



## **Large commercial organization with strong market brand**

- 78 vessel fleet and ~55 additional vessels under commercial management
- Economies of scale through relationships with Seatankers companies



## **Steadfast commitment to reducing environmental impact**

- Member of the Getting To Zero Coalition
- Implementing new vessel performance system to improve monitoring of emission data



## **Low cash breakeven levels to maximize cash flow**

- Consistent access to competitive financing
- Digitalization initiatives ensure cost competitive operating platform



## **Focused on shareholder returns**

- Highly levered to improving market conditions to generate cash flow
- Over \$125 million returned to shareholders since 2018

THANK YOU FOR YOUR ATTENTION!



GOLDEN OCEAN™