

# Third Quarter 2019 Results

GOLAR FREEZE

© Golar LNG Partners LP

NAS DISCON

#### FORWARD LOOKING STATEMENTS

This presentation contains forward-looking statements as defined in the Securities Exchange Act of 1934, as amended and which reflect management's current expectations, estimates and projections about its operations. All statements, other than statements of historical facts, that address activities and events that should, could or may occur in the future are forward-looking statements. Words such as "may," "could," "should," "expect," "plan," "anticipate," "intend," "believe," "estimate," "propose," "potential," "continue," or the negative of these terms and similar expressions are intended to identify such forward-looking statements. These statements are not guarantees of future performance and are subject to certain risks, uncertainties and other factors, some of which are beyond our control and are difficult to predict. Therefore, actual outcomes and results may differ materially from what is expressed or forecasted in such forward-looking statements. You should not place undue reliance on these forward-looking statements, which speak only as of the date of this presentation. Unless legally required Golar LNG Partners LP ("Golar Partners," "we," "us" and "our") undertakes no obligation to update publicly any forward-looking statements whether as a result of new information, future events or otherwise.

Important factors that could cause actual results to differ materially include, but are not limited to: the ability of Golar LNG Partners LP ("Golar Partners," "we," "us" and "our") to enter into long-term time charters, including our ability to re-charter floating storage and regasification units ("FSRUs") and liquefied natural gas ("LNG") carriers following the termination or expiration of their time charters; our ability to maximize the use of our vessels, including the re-deployment or disposition of vessels no longer under long-term time charter; our ability to maintain cash distributions on our units and the amount of any such distributions; the repayment of debt and settling of interest rate swaps; our and Golar LNG Limited ("Golar") ability to make additional borrowings and to access debt and equity markets; market trends in the FSRU, LNG carrier and floating liquefied natural gas vessel ("FLNG") industries, including charter rates, vessel values, factors affecting supply and demand, and opportunities for the profitable operations of FSRUs, LNG carriers and FLNGs; the ability of Golar and us to retrofit vessels as FSRUs or FLNGs and the timing of the delivery and acceptance of any such retrofitted vessels by their respective charterers; our ability to integrate and realize the expected benefits from acquisitions and potential acquisitions: the future share of earnings relating to the Hilli, which is accounted for under the equity method; our anticipated growth strategies; the effect of a worldwide economic slowdown; turmoil in the global financial markets; fluctuations in currencies and interest rates; changes in commodity prices; the liquidity and creditworthiness of our charterers; changes in our operating expenses, including dry-docking and insurance costs and bunker prices; our future financial condition or results of operations and future revenues and expenses; planned capital expenditures and availability of capital resources to fund capital expenditures; the exercise of purchase options by our charters; our ability to maintain long-term relationships with major LNG traders; our ability to leverage the relationships and reputation of Golar and Golar Power Limited ("Golar Power") in the LNG industry; the ability of Golar Power and us to work together to develop projects requiring our FSRUs; our ability to purchase vessels from Golar and Golar Power in the future; timely purchases and deliveries of newbuilding vessels; future purchase prices of newbuildings and secondhand vessels; our ability to compete successfully for future chartering and newbuilding opportunities; acceptance of a vessel by its charterer; termination dates and extensions of charters; the expected cost of, and our ability to comply with, governmental regulations, maritime self-regulatory organization standards, as well as standard regulations imposed by its charterers applicable to our business; economic substance laws and regulations adopted or considered by various jurisdictions of formation of us and certain of our subsidiaries; availability of skilled labor, vessel crews and management; our general and administrative expenses and our fees and expenses payable under the fleet management agreements and the management and administrative services agreement; the anticipated taxation of our partnership and distributions to our unitholders; challenges by authorities to the tax benefits we previously obtained; estimated future maintenance and replacement capital expenditures; our and Golar's ability to retain key employees; customers' increasing emphasis on environmental and safety concerns; potential liability from any pending or future litigation; potential disruption of shipping routes due to accidents, political events, piracy or acts by terrorists; our business strategy and other plans and objectives for future operations; and other factors listed from time to time in the reports and other documents that we file with the U.S. Securities and Exchange Commission (the "SEC").Factors may cause actual results to be materially different from those contained in any forward-looking statement. Golar Partners does not intend to release publicly any updates or revisions to any forward-looking statements contained herein to reflect any change in Golar Partners' expectations with respect thereto or any change in events, conditions or circumstances on which any such statement is based.

#### **Recent Highlights**

- Exclusive of its interest in FLNG Hilli Episeyo, generated operating income of \$35.9 million for the third quarter of 2019.
- Reported net income of \$7.9 million after accounting for \$10.9 million of interest rate swap losses.
- Generated distributable cash flow<sup>1</sup> of \$33.6 million for the quarter resulting in a distribution coverage ratio of 1.18<sup>1</sup>.
- Secured a two-year charter for LNG carrier Golar Maria commencing November 2020 as well as additional short-term charter to April 2020.
- Received notice of contract award for two-years for the FSRU Golar Igloo commencing March 2020.
- Declared a distribution for the third quarter of \$0.4042 per unit.

#### **Consolidated Statements of Income**

(USD thousands)	2019	2019	2019	2018	2018	2018
	Jul-Sep	Apr-Jun	Jan-Sep	Jul-Sep	Jan-Sep	Jan-Dec
	(unaudited)	(unaudited)	(unaudited)	(unaudited)	(unaudited)	(audited)
<b>Total operating revenues</b>	<b>75,818</b>	<b>77,361</b>	<b>223,089</b>	<b>108,232</b>	<b>266,647</b>	<b>346,650</b>
Vessel operating expenses	(14,740)	(14,913)	(46,463)	(16,372)	(49,378)	(65,247)
Voyage and commission expenses	(1,685)	(1,621)	(5,164)	(2,312)	(7,241)	(11,222)
Administrative expenses	(3,110)	(3,251)	(10,227)	(2,944)	(10,140)	(14,809)
Depreciation and amortization	(20,380)	(21,368)	(63,188)	(24,593)	(75,171)	(98,812)
<b>Total operating expenses</b>	<b>(39,915)</b>	<b>(41,153)</b>	<b>(125,042)</b>	<b>(46,221)</b>	<b>(141,930)</b>	<b>(190,090)</b>
Operating income	35,903	36,208	98,047	62,011	124,717	156,560
Other non-operating income	-	4,195	4,195	-	236	449
Interest income	4,990	2,409	8,474	1,177	7,959	8,950
Interest expense	(19,764)	(20,695)	(61,236)	(20,062)	(59,679)	(80,650)
Other financial items	(9,396)	(23,756)	47,649	10,793	33,159	7,514
<b>Income (loss) before tax</b>	<b>11,733</b>	<b>(1,639)</b>	<b>1,831</b>	<b>53,919</b>	<b>106,392</b>	<b>92,823</b>
Income taxes	(4,817)	(4,926)	(15,032)	(4,512)	(12,938)	(17,465)
Equity in net income (loss) of affiliate	1,181	1,327	2,773	(71)	(71)	1,190
Net income (loss) before non-controlling interests	8,097	(5,238)	(10,428)	49,336	93,383	76,548
Net income attributable to non-controlling interests	(173)	(278)	(2,162)	(372)	(1,224)	(3,358)
Net income (loss)	7,924	(5,516)	(12,590)	48,964	92,159	73,190

## **Segment Information<sup>2</sup>**

(in thousands of \$)
Total Operating Revenues
Amount invoiced under sales-type lease
Adjusted Operating Revenues<sup>1</sup>

Voyage and Commission Expenses

Vessel operating expenses

Administrative expenses

**Adjusted EBITDA<sup>1</sup>** 

	Q3 2019			Q2 2019			
FSRU*	LNGC*	FLNG**	Total	FSRU*	LNGC*	FLNG**	Total
63,490	12,328	26,018	101,836	64,824	12,537	26,018	103,379
4,600			4,600	2,300			2,300
68,090	12,328	26,018	106,436	67,124	12,537	26,018	105,679
(1,002)	(683)		(1,685)	(1,109)	(512)	(50)	(1,671)
(9,542)	(5,198)	(5,686)	(20,426)	(10,070)	(4,843)	(6,163)	(21,076)
(1,870)	(1,240)	(223)	(3,333)	(1,947)	(1,304)	(198)	(3,449)
55,676	5,207	20,109	80,992	53,998	5,878	19,607	79,483

\* Indirect administrative expenses are allocated to the FSRU and LNG carrier segments based on the number of vessels.

\*\* Relates to the attributable earnings of our investment in Golar Hilli LLC had we consolidated its 50% of the Hilli common units.

#### **Consolidated Balance Sheet: Assets**

(USD thousands)	2019 Sep 30 unaudited	2019 Jun 30 <i>unaudited</i>	2019 Mar 31 unaudited	2018 Dec 31 audited	2018 Sep 30 unaudited	2018 Jun 30 <i>unaudited</i>
Current assets						
Cash and cash equivalents	51,961	62,059	74,412	96,648	75,781	115,877
Restricted cash and short-term deposits	48,743	42,756	43,043	31,330	27,106	22,356
Amount due from related parties	5,964	2,273	4,412	-	-	10,157
Current portion of net investment in leased vessel	2,229	2,152	-	-	-	-
Other current assets	23,613	30,183	27,641	36,551	53,480	26,423
Non-current assets						
Restricted cash	129,954	135,460	140,621	141,114	145,932	149,603
Investment in affiliate	196,045	200,861	203,448	206,180	208,554	-
Vessels and vessel under capital lease, net	1,494,567	1,511,714	1,640,076	1,650,468	1,649,650	1,660,251
Net investment in leased vessel	112,462	113,074	-	-	-	-
Amount due from related parties	-	-	-	-	-	177,247
Other long term assets	56,095	59,532	69,120	78,526	102,368	98,917
TOTAL ASSETS	2,121,633	2,160,064	2,202,773	2,240,817	2,262,871	2,260,831

#### **Consolidated Balance Sheet: Liabilities & Equity**

(USD thousands)	2019 Sep 30 <i>unaudited</i>	2019 Jun 30 <i>unaudit</i> ed	2019 Mar 31 <i>unaudited</i>	2018 Dec 31 audited	2018 Sep 30 <i>unaudited</i>	2018 Jun 30 <i>unaudit</i> ed
Current liabilities						
Current portion of long-term debt and short-term debt	225,156	225,056	76,553	75,451	267,030	271,360
Current portion of obligation under capital lease	1,768	1,729	1,676	1,564	1,504	1,431
Amount due to related parties	-	-	-	1,237	9,964	-
Other current liabilities	86,294	75,277	57,419	57,855	45,205	45,606
Non-current liabilities and equity						
Long term debt	1,011,926	1,032,171	1,200,754	1,196,899	975,131	990,678
Obligation under capital lease	112,462	116,648	120,255	118,119	121,095	123,138
Other long term liabilities	31,347	31,420	31,500	30,175	30,313	21,203
Total Partners' capital	570,616	595,872	633,003	679,615	734,861	730,019
Non-controlling interest	82,064	81,891	81,613	79,902	77,768	77,396
TOTAL LIABILITIES AND EQUITY	2,121,633	2,160,064	2,202,773	2,240,817	2,262,871	2,260,831
ADJUSTED NET DEBT <sup>1</sup>	1,551,154	1,574,079	1,588,162	1,578,191	1,579,441	1,098,771
ADJUSTED NET DEBT <sup>1</sup> TO 4Q ANNUALIZED ADJUSTED EBITDA <sup>1</sup> MULTIPLE	4.8x	5.0x	5.9x	5.1x	3.8x	4.4x
DEBT LESS LONG-TERM RESTRICTED CASH SWAPPED TO A FIXED RATE	98%	98%	103%	104%	107%	139%
AVAILABLE AND UNDRAWN CREDIT FACILITIES	-	-	-	25,000	75,000	75,000

#### **Distributable Cash Flow**

(USD thousands)	Three months ended Sep 30, 2019	Three months ended Jun 30, 2019	Three months ended Mar 31, 2019
Adjusted EBITDA <sup>1</sup>	80,992	79,483	66,953
Interest Income	925	1,049	1,075
Interest expense (excluding amortization of deferred charges)	(18,586)	(20,437)	(19,558)
Other cash financial items	705	1,999	2,255
Current income tax charge	(4,296)	(4,398)	(3,253)
Deferred income	-	-	10,202
Estimated maintenance & replacement capital expenditures (including dry-docking reserve)	(14,160)	(14,062)	(14,262)
Non-controlling interest's share of DCF before maintenance and replacement capital expenditure	549	444	(1,610)
Unrealized partnership's share of equity accounted affiliate's DCF net of estimated capital expenditures	(9,494)	(9,075)	(9,962)
Distributions relating to preferred units	(3,019)	(3,019)	(3,019)
Distributable cash flow	33,616	31,984	28,821
Depreciation and amortization	(20,380)	(21,368)	(21,440)
Unrealized net losses from interest rate derivatives	(10,860)	(26,492)	(16,484)
Gain on recognition of net investment in leased vessel	-	4,195	-
Lease payment in excess of sales-type lease income	(535)	-	-
Unrealized foreign exchange loss / (gain)	249	208	(807)
Amortization of deferred charges	(667)	(668)	(680)
Deferred income	-	-	(10,202)
Movement in deferred tax liability	(521)	(529)	(2,036)
Distributions relating to preferred units	3,019	3,019	3,019
Estimated maintenance and replacement capital expenditures (including dry-docking reserve)	14,160	14,062	14,262
Realized partnership's share of equity accounted affiliate's DCF net of estimated capital expenditures	(9,435)	(9,205)	(9,350)
Non-controlling interest's share of DCF before maintenance and replacement capital expenditure	(549)	(444)	1,610
Net (loss) / income before non-controlling interests	8,097	(5,238)	(13,287)
Distributions declared	28,593	28,654	28,654
Distribution coverage ratio <sup>1</sup>	1.18	1.12	1.01

### \$2.14bn of Revenue Backlog<sup>1</sup>



Award subject to contract Yard

# Golar MLP

© Golar LNG Partners LP

1 Revenue backlog represents revenue from our executed contracts and includes our proportionate share of Hilli LLC's revenue backlog. The \$2.14 billion (refer to Slide 10) includes project awards that are subject to contract but does not include any "options" as highlighted in the above graph, nor does it include any future growth opportunities. Any future contracts relating to these prospects will be incremental to the above number. Revenue backlog is a non GAAP measure. Please see the Appendices for a further discussion.

9

# > 90% of contracted revenue from LNG infrastructure assets

#### Revenue Backlog<sup>(1)</sup> (USDm)



- Existing fleet exemplifies long term earnings visibility.
- Strong track-record in redeployment of assets Golar has never retired an asset and fully expects the Golar Spirit to be redeployed.
- Exposure to shipping volatility is reducing. Increasing interest in Golar Mazo for short haul service. Decision to initiate scheduled dry-dock in 1Q 2020 contingent on securing term business.

#### Well positioned across all LNG segments to capture redeployment opportunities

<sup>(1)</sup> Excludes options but includes project awards that are subject to contract

## **ESG: Developing our reporting & KPI's**

We believe that Natural Gas has a critical role to play in providing cleaner energy for many years to come:

- Gas is a highly complimentary companion fuel to renewables
- Provides significant emission savings compared to other fossil fuels
- Most relevant in remote communities that currently have little choice on how they create energy.
- Our business provides people with cleaner energy at less cost.
- We will focus our ESG reporting on what really matters to us.
- We have identified five key focus areas (see right).
- We will formally report from 2020.
- We believe that the Golar ESG story is an important one to explain.



Making an impact – our focus areas

Five key areas which will be covered in our external reporting and will be a focus of our efforts internally:

1. Health, safety and security

2. Environmental impact

3. Energy efficiency and innovation

4. People and community

#### **Summary**

- Shipping market bullish despite low LNG prices low gas prices caused by record increases in LNG production resulting in shorter than expected voyages and greater use of vessel storage. This increases the competitiveness of steam vessels; Golar Maria has secured 30 months of revenue backlog; Golar Mazo has secured short voyage charters and is attracting more interest; Charterers decision on next Golar Grand option expected in 1Q 2020.
- Section 2-year Section 2-year Reserve and the price of the price of
- Good financial footing Revenue backlog<sup>1</sup> of \$2.14 billion including interest in FLNG Hilli Episeyo and expected contribution from Igloo award; Solid distribution coverage ratio<sup>1</sup> at 1.18; Adjusted Net Debt<sup>1</sup> to Annualized Adjusted EBITDA<sup>1</sup> falling.
- Distributable cash flow<sup>1</sup> 4Q distribution coverage ratio<sup>1</sup> expected to be approximately in line with 3Q. Re-contracting risk has been reduced in 3Q with full focus now on finding term employment for Golar Spirit and Golar Mazo.

## THANK YOU

#### **Appendix A – Non-GAAP measures**

**Distributable cash flow:** Distributable cash flow represents Total Segment EBITDA adjusted for the cash components of interest, derivatives, tax and earnings from affiliates. We also include an adjustment for maintenance and replacement capital expenditures (including expenditure on dry docking). This represents the Partnership's capital expenditures required to maintain the long-term operating capacity of the Partnership's capital assets. Distributable cash flow is a quantitative standard used by investors in publicly-traded partnerships to assist in evaluating a partnership's ability to make quarterly cash distributions to common unitholders, general partners and incentive distribution rights ("IDRs"). Distributable cash flow is a non-GAAP liquidity measure and should not be considered as an alternative to any other indicator of Golar Partners' performance calculated in accordance with U.S. GAAP. A reconciliation from Total Segment EBITDA to net income before non-controlling interests, the most directly comparable U.S. GAAP measure is included on slide 8.

**Distribution coverage ratio:** Distribution coverage ratio represents the ratio of distributable cash flow to total cash distributions paid. We believe that this measure allows investors and other users of the financial statements to assess our liquidity based on our distributable cash flow. This presentation is consistent with management's view of the business. Distribution coverage ratio is a non-GAAP financial measure and should not be considered as an alternative to any other indicator of the Partnership's performance calculated in accordance with US GAAP. A reconciliation of the calculation is provided on slide 8.

Non GAAP Measures impacted by management's monitoring of the FLNG segment (i.e. our equity investment in Hilli LLC) on a proportionate basis: In Q42018 the Partnership changed the way in which it measures the business and the operating segments of the Company. The two key changes were the introduction of "EBITDA" as the operating segment profit measure and reporting our FLNG segment (our equity investment in Hilli LLC) on a proportionate basis. Although management monitors the operating segments based on EBITDA, a number of our total metrics have also been impacted by our proportionate view of the FLNG segment. Specifically "Adjusted EBITDA", "Annualized Adjusted EBITDA", "Adjusted Net Debt" and "Revenue Backlog". These metrics are discussed below.

Adjusted EBITDA: Adjusted EBITDA is the EBITDA of our operating segments adjusted for amounts invoiced under finance leases. This is used as a supplemental financial measure by management and investors to assess the Partnership's total financial and operating performance. Management believes that it assists management and investors by increasing comparability of its total performance from period to period and against the performance of other companies. Adjusted EBITDA is a non GAAP financial measure and should not be considered as an alternative to net income or any other performance measure presented in accordance with US GAAP. Annualized Adjusted EBITDA is "Adjusted EBITDA" multiplied by 4. Management believe that this is a useful performance measure as it includes a full year of FLNG EBITDA. Adjusted EBITDA is a non GAAP measure and should not be considered as an alternative to net income or any other performance measure as it includes a full year of FLNG EBITDA. Adjusted EBITDA is a non GAAP measure and should not be considered as an alternative to net income or any other performance measure as it includes a full year of FLNG EBITDA. Adjusted EBITDA is a non GAAP measure and should not be considered as an alternative to net income or any other performance measure presented in accordance with GAAP. Please see the next slide for a reconciliation.

Adjusted Net Debt: Adjusted Net Debt includes short and long term third party borrowings (inclusive of our proportionate share of Hilli LLC's debt) and our obligations under our capital leases offset by cash, cash equivalents and restricted cash. Adjusted Net Debt is a non-GAAP financial measure used by investors to measure our performance and should not be considered as an alternative to any other indicator of Golar Partners' performance calculated in accordance with U.S. GAAP. The Partnership believes that Adjusted Net Debt assists its management and investors by increasing the comparability of its combined indebtedness and cash position against other companies in its industry. This increased comparability is achieved by providing a comparative measure of debt levels irrespective of the levels of cash that a company maintains. We provide a ratio of Adjusted Net Debt to Annualized Total Segment EBITDA to enable our investors to understand better our liquidity position and our ability to service our debt obligations. This presentation is consistent with management's view of the business. Adjusted net debt is a non-GAAP liquidity measure and should not be considered as an alternative to any other indicator of the Partnership's performance calculated in accordance with US GAAP.

**Revenue backlog:** Revenue backlog is defined as the contracted daily charter rate for each vessel multiplied by the number of scheduled hire days for the remaining contract term. Revenue backlog includes the Partnership's pro-rata share of Hilli LLC's contractual billings. This is consistent with management's view of the business and our presentation in our segment note. Revenue backlog is not intended to represent EBITDA or future cashflows that will be generated from these contracts. This measure should be seen as a supplement and not a substitute for our US GAAP measures of performance.

### **Appendix B – Adjusted EBITDA**

(in thousands)	Three months ended September 30, 2019	Three months ended June 30, 2019	Three months ended September 30, 2018
Net income (loss)	8,097	(5,238)	49,336
Depreciation and amortization	20,380	21,368	24,593
Other non-operating income	-	(4,195)	-
Interest income	(4,990)	(2,409)	(1,177)
Interest expense	19,764	20,695	20,062
Losses/(gains) on derivative instruments	9,937	24,502	(11,338)
Other financial items, net	(541)	(746)	545
Income taxes	4,817	4,926	4,512
Equity in net earnings of affiliate	(1,181)	(1,327)	71
FLNG's EBITDA	20,109	19,607	16,969
Amount invoiced under sales-type lease	4,600	2,300	_
Adjusted EBITDA	80,992	79,483	103,573
Annualized Adjusted EBITDA	323,968	317,932	414,292

## Appendix C – Adjusted Net Debt

(in thousands)	At September 30, 2019	At June 30, 2019	At September 30, 2018
Net Debt	1,120,654	1,135,329	1,115,941
Share of Hilli's contractual debt	430,500	438,750	463,500
Adjusted Net Debt	1,551,154	1,574,079	1,579,441
Adjusted Net Debt to Annualized Adjusted EBITDA	4.8	5.0	3.8

## **Appendix D – Segment Information**

Q3 2019 (in thousands)	FSRU <sup>1</sup>	LNG Carrier <sup>1</sup>	FLNG <sup>2</sup>	Total Segment Reporting	Elimination	Consolidated Reporting
Total operating revenues	63,490	12,328	26,018	101,836	(26,018)	75,818
Voyage and commission expenses	(1,002)	(683)		(1,685)		(1,685)
Vessel operating expenses	(9,542)	(5,198)	(5,686)	(20,426)	5,686	(14,740)
Administrative expenses	(1,870)	(1,240)	(223)	(3,333)	223	(3,110)
Amount invoiced under sales-type lease	4,600			4,600	(4,600)	
Adjusted EBITDA	55,676	5,207	20,109	80,992	(24,709)	56,283
Q2 2019 (in thousands)	FSRU <sup>1</sup>	LNG Carrier <sup>1</sup>	FLNG <sup>2</sup>	Total Segment Reporting	Filmination	Consolidated Reporting
Total operating revenues	64,824	12,537	26,018	103,379	(26,018)	77,361
Voyage and commission expenses	(1,109)	(512)	(50)	(1,671)	50	(1,621)
Vessel operating expenses	(10,070)	(4,843)	(6,163)	(21,076)	6,163	(14,913)
Administrative expenses	(1,947)	(1,304)	(198)	(3,449)	198	(3,251)
Amount invoiced under sales-type lease	2,300			2,300	(2,300)	
Adjusted EBITDA	53,998	5,878	19,607	79,483	(21,907)	57,576
Q3 2018 (in thousands)	<b>FSRU</b> <sup>1</sup>	LNG Carrier <sup>1</sup>	FLNG <sup>2</sup>	Total Segment Reporting	Filmination	Consolidated Reporting
Total operating revenues	96,836	11,396	23,736	131,968	(23,736)	108,232
Voyage and commission expenses	(1,146)	(1,166)	(655)	(2,967)	655	(2,312)
Vessel operating expenses	(10,317)	(6,055)	(5,049)	(21,421)	5,049	(16,372)
Administrative expenses	(1,810)	(1,134)	(1,063)	(4,007)	1,063	(2,944)
Adjusted EBITDA	83,563	3,041	16,969	103,573	(16,969)	86,604

1 Indirect administrative expenses are allocated to the FSRU and LNG carrier segments based on the number of vessels

© Golar LNG Partners LP<sup>2</sup> Relates to the attributable earnings of our investment in Hilli LLC had we consolidated its 50% of the Hilli common units.

3 Eliminations reverses the earnings attributable to our investment in Hilli LLC and the amount invoiced under sales-type lease to reflect the amount reported in the consolidated statements of income. The earnings attributable to our investment in Hilli LLC is included in the equity in net income/(losses) of affiliate on the consolidated statements of income.

## Appendix E – Developing our ESG KPI's

#### Health, safety and security

- Golar has a culture that encourages safety, learning & innovation
- 40+ years of safe high quality marine operations with an ingrained technical competence
- Safety is the primary goal for every operation and project. Safety is integrated in everything we do and ensure that all our staff training.

#### Environmental Impact

- Our vessels comply with relevant environmental requirements and we hold ISO 14001 certification.
- We monitor and analyse fleet efficiency in order to learn and improve this includes voyage optimisation, hull performance and trim.
- Our vessels operate predominantly on LNG, rather than marine or heavy fuel oil enabling us to meet the standard set by IMO 2030 already.

#### Energy Efficiency and Innovation

- We have a program of converting vessels to extend their useful lives.
- We pursue opportunities to improve vessel energy efficiency recent examples include:
- We use HRSGs to recover waste heat energy from the liquification trains on our FLNGs.
- We are investigating hydro energy systems and we are trialling this technology on one of our FSRUs in 2020

#### People and community

- We have diversity and inclusion and equal opportunities policies and practises.
- We have strong and diverse culture onboard and have over 90% retention rate for our crew.
- We contribute to social development funds in countries where Golar has a significant presence.
- We invest in developing our staff with leadership and development programs for onshore and offshore staff

#### Governance and Business Ethics

- We have an environmental committee which oversees ESG performance
- We have anti-bribery policy and compliance program including annual training for all staff.
- Modern slavery and human trafficking statement
- Anonymous whistleblowing hotline
- Compliance with NASDAQ requirements including Sox compliance.