

Appendix A

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Result statement related to the offering of shares in InstallatørGruppen A/S

This document constitutes a statement on the results of the Offering of Offer Shares described in the offering circular published by InstallatørGruppen A/S (“**InstallatørGruppen**” or the “**Company**”) on 3 June 2026 (the “**Offering Circular**”) in connection with the initial public offering (“**IPO**” or the “**Offering**”) and admission to trading of the shares of InstallatørGruppen on Nasdaq Copenhagen A/S (“**Nasdaq Copenhagen**”), and should be read in conjunction with the Offering Circular.

Terms used and not defined herein have the meaning ascribed to them in the Offering Circular.

The Offer Period closed on 10 June 2026 at 5:00 p.m. (CEST).

The Offer Price and the Offering statistics are set forth below:

Offer Price per Offer Share in DKK	15
Total number of Offer Shares (assuming the Overallotment Option is not exercised)	70,000,000
Total number of Option Shares under the Overallotment Option	10,499,850
Total number of Offer Shares (assuming the Overallotment Option is exercised in full)	80,499,850
Approximate market capitalisation of the Company at the Offer Price at completion, DKK	4.5 billion
Approximate aggregate gross proceeds receivable by the Principal Shareholder (assuming the Overallotment Option is exercised in full), DKK..	991 million
Approximate aggregate gross proceeds receivable by the Other Selling Shareholders (assuming the Overallotment Option is exercised in full), DKK	217 million
Percentage of outstanding share capital (excluding treasury shares) owned by the Company’s existing shareholders following completion of the Offering (assuming the Overallotment Option is not exercised).....	77.7%
Percentage of outstanding share capital (excluding treasury shares) owned by the Company’s existing shareholders following completion of the Offering (assuming the Overallotment Option is exercised in full)	74.2%
Percentage of free float ⁽¹⁾ assuming the Overallotment Option is not exercised	22.3%
Percentage of free float ⁽¹⁾ assuming the Overallotment Option is exercised in full	25.8%

¹⁾ Representing the proportion of the share capital (excluding treasury shares) held, directly or indirectly, by investors holding less than 10% of the share capital other than (i) members of the

Board of Directors, (ii) members of the Executive Management and (iii) shareholders subject to lock-up undertakings.

Share lending agreement and Overallotment Option

The Principal Shareholder has agreed to make available up to 10,499,850 Shares to DNB Carnegie Investment Bank, filial af DNB Carnegie Investment Bank AB (publ), Sverige, being the Stabilisation Manager, under a Share Lending Agreement for purposes of delivery of the overallotment shares to investors in connection with the completion of the Offering and to facilitate any stabilisation measures which may be taken in the 30 calendar days period following the Admission.

In order to facilitate for settlement of any borrowed shares by the Stabilisation Manager, the Selling Shareholders have granted the Managers an Overallotment Option to purchase up to 10,499,850 Option Shares at the Offer Price, exercisable, in whole or in part, from the date of Admission until 30 calendar days thereafter, solely to cover overallotments or short positions, if any, incurred in connection with the Offering. The number of Option Shares corresponds to approximately 15% of the number of Offer Shares purchased in connection with the Offering.

Admission to trading on Nasdaq Copenhagen

The first day of trading of the Shares on Nasdaq Copenhagen under the permanent ISIN (DK0064982565) is expected to be 11 June 2026 under the symbol "IG". Trading on Nasdaq Copenhagen will commence before specific conditions to the Admission are met and will be suspended if the Offering is not completed. Consequently, all dealings in the Offer Shares prior to settlement of the Offering, and the Company making an announcement to that effect, will be conditional on the Offering not being withdrawn prior to settlement of the Offering, and the Company making an announcement to that effect, and any such dealings will be for the account of, and at the sole risk of, the parties concerned.

Completion of the Offering, including payment for and settlement of the Offer Shares, is expected to take place on or around 15 June 2026 against payment in immediately available funds in Danish kroner in book-entry form to investors' accounts with Euronext Securities and through the facilities of Clearstream and Euroclear. Registration through the holders' account holding bank will take place as soon as practically possible thereafter.

The Admission is conditional upon the Offering not being withdrawn prior to settlement and completion of the Offering, and the Company making an announcement to that effect. If the Offering is terminated or withdrawn, the Offering and any associated arrangements will lapse, all submitted orders will be automatically cancelled, any monies received in respect of the Offering will be returned to the investors without interest (less any transaction costs) and Admission of the Shares on Nasdaq Copenhagen will be cancelled. Consequently, any trades in the Shares effected on or off the market before settlement of the Offering may subject investors to liability for not being able to deliver the Shares sold, and investors who have sold or acquired Shares on or off the market may incur a loss. All dealings in the Offer Shares prior to settlement of the Offering are for the account of, and at the sole risk of, the parties concerned.

Ownership structure

INSTALLATOR GRUPPEN

The following table sets forth the information regarding the Company's ownership structure (i) on the date of the Offering Circular and (ii) at the Settlement Date assuming (a) full exercise of the Overallotment Option and (b) the maximum number of Offer Shares being sold in the Offering. Percentages may not sum to 100% due to rounding.

	Date of the Offering Circular		Settlement Date (assuming full exercise of the Overallotment Option)	
	No. Shares	%	No. Shares	%
Principal Shareholder				
FSN Capital GP VI Limited ⁽¹⁾	206,303,769	68.7%	140,241,165	46.7%
Board of Directors				
Jesper Teddy Lok.....	70,218	0.0%	69,592	0.0%
Søren Drewsen.....	708,013	0.2%	481,294	0.2%
Per Brask Ikov ⁽²⁾	70,218	0.0%	69,592	0.0%
Lise Skaarup Mortensen.....	105,318	0.0%	104,378	0.0%
Britta Korre Stenholt ⁽²⁾	424,808	0.1%	288,777	0.1%
Christian Erik Bering Jelsbech ⁽³⁾	-	-	-	-
Eskil Gundersen Koffeld ⁽³⁾	-	-	-	-
Executive Management				
Niels Eldrup Meidahl.....	3,108,995	1.0%	3,225,661	1.1%
Peter Frandsen.....	3,108,995	1.0%	3,175,661	1.1%
Mathias Ringsted Grüner ⁽²⁾	353,223	0.1%	366,734	0.1%
Key Employees				
Boris Bischoff ⁽²⁾	64,918	0.0%	77,672	0.0%
Andreas Weiss ⁽²⁾	117,963	0.0%	116,910	0.0%
Total Board of Directors, Executive Management and Key Employees				
	8,132,669	2.7%	7,976,271	2.7%
Other existing shareholders.....	85,563,413	28.5%	72,518,549	24.1%
New shareholders.....	-	-	76,930,533	25.6%
Company treasury shares				
	503,906	0.2%	2,837,239	0.9%
Total.....	300,503,757	100.0%	300,503,757	100.0%

(1) FSN Capital GP VI Limited, acting for itself and in its capacity as general partner or portfolio manager (as applicable) for and on behalf of each of FSN Capital VI L.P., FSN Capital VI Invest L.P. and FSN Capital VI Lux SCSp., which are the beneficial owners of the Shares. The Shares held by FSN Capital VI Lux SCSp. are, for registration purposes, registered in the name of its general partner, FSN Capital GP VI Lux S.à r.l., acting on behalf of FSN Capital VI Lux SCSp. FSN Capital GP VI Lux S.à r.l. is wholly owned by FSN Capital GP VI Limited.

(2) Shares subscribed for personally; all other members of the Board of Directors, Executive Management and Key Employees shown in the table have subscribed for Shares through their respective holding companies.

(3) Christian Erik Bering Jelsbech and Eskil Gundersen Koffeld each hold indirect minority economic interests in the Principal Shareholder, which, in turn, holds an indirect ownership stake in the Company, as described in footnote 1.

The following table sets forth the information regarding the Company's ownership structure (i) on the date of the Offering Circular and (ii) at the Settlement Date assuming (a) no exercise of the Overallotment Option and (b) the maximum number of Offer Shares being sold in the Offering. Percentages may not sum to 100% due to rounding.

INSTALLATOR GRUPPEN

	Date of the Offering Circular		Settlement Date (assuming no exercise of the Overallotment Option)	
	No. Shares	%	No. Shares	%
Principal Shareholder				
FSN Capital GP VI Limited ⁽¹⁾	206,303,769	68.7%	148,858,026	49.5%
Board of Directors				
Jesper Teddy Lok.....	70,218	0.0%	69,673	0.0%
Søren Drewsen.....	708,013	0.2%	510,866	0.2%
Per Brask Ikov ⁽²⁾	70,218	0.0%	69,673	0.0%
Lise Skaarup Mortensen.....	105,318	0.0%	104,500	0.0%
Britta Korre Stenholt ⁽²⁾	424,808	0.1%	306,520	0.1%
Christian Erik Bering Jelsbech ⁽³⁾	-	-	-	-
Eskil Gundersen Koffeld ⁽³⁾	-	-	-	-
Executive Management				
Niels Eldrup Meidahl.....	3,108,995	1.0%	3,225,661	1.1%
Peter Frandsen.....	3,108,995	1.0%	3,175,661	1.1%
Mathias Ringsted Grüner ⁽²⁾	353,223	0.1%	367,145	0.1%
Key Employees				
Boris Bischoff ⁽²⁾	64,918	0.0%	77,747	0.0%
Andreas Weiss ⁽²⁾	117,963	0.0%	117,047	0.0%
Total Board of Directors, Executive Management and Key Employees				
	8,132,669	2.7%	8,024,493	2.7%
Other existing shareholders.....	85,563,413	28.5%	74,353,316	24.7%
New shareholders.....	-	-	66,430,683	22.1%
Company treasury shares				
	503,906	0.2%	2,837,239	0.9%
Total	300,503,757	100.0%	300,503,757	100.0%

- (1) FSN Capital GP VI Limited, acting for itself and in its capacity as general partner or portfolio manager (as applicable) for and on behalf of each of FSN Capital VI L.P., FSN Capital VI Invest L.P. and FSN Capital VI Lux SCSp., which are the beneficial owners of the Shares. The Shares held by FSN Capital VI Lux SCSp. are, for registration purposes, registered in the name of its general partner, FSN Capital GP VI Lux S.à r.l., acting on behalf of FSN Capital VI Lux SCSp. FSN Capital GP VI Lux S.à r.l. is wholly owned by FSN Capital GP VI Limited.
- (2) Shares subscribed for personally; all other members of the Board of Directors, Executive Management and Key Employees shown in the table have subscribed for Shares through their respective holding companies.
- (3) Christian Erik Bering Jelsbech and Eskil Gundersen Koffeld each hold indirect minority economic interests in the Principal Shareholder, which, in turn, holds an indirect ownership stake in the Company, as described in footnote 1.

Important information

This announcement does not constitute a prospectus as defined by the Prospectus Regulation and nothing herein contains an offering of securities. No one should purchase any securities in InstallatørGruppen, except on the basis of information in the offering circular or prospectus, as applicable, published by the Company in connection with the offering and admission of shares to trading on Nasdaq Copenhagen. Copies of the offering circular or prospectus, as applicable, are available on the website of the Company, subject to certain restrictions.

This announcement is not an offer to sell or a solicitation of any offer to buy any securities issued by the Company in any jurisdiction where such offer or sale would be unlawful and the announcement and the information contained herein are not for distribution or release, directly or indirectly, in or into such jurisdictions.

This announcement and the information contained herein are not for distribution in or into the United States of America (including its territories and possessions, any state of the United States of America and the District of Columbia) (the “**United States**”). This announcement does not constitute, or form part of, an offer to sell, or a solicitation of an offer to purchase, any securities in the United States. The securities of the Company have not been and will not be registered under the U.S. Securities Act of 1933, as amended (the “**Securities Act**”) and may not be offered or sold within the United States absent registration or an applicable exemption from, or in a transaction not subject to, the registration requirements of the Securities Act. There is no intention to register any securities referred to herein in the United States or to make a public offering of the securities in the United States. Any securities sold in the United States will be sold only to persons reasonably believed to be qualified institutional buyers (as defined in Rule 144A under the Securities Act) in reliance on Rule 144A under the Securities Act or pursuant to another available exemption from the registration requirements of the Securities Act. In any member state of the European Economic Area (“**EEA Member State**”), other than Denmark, this communication is only addressed to, and is only directed at, investors in that EEA Member State who fulfil the criteria for exemption from the obligation to publish a prospectus, including qualified investors, within the meaning of the Prospectus Regulation.

In the United Kingdom, the announcement is for distribution only to, and is directed only at, qualified investors within the meaning of Paragraph 15, Part 1, Schedule 1 of the Public Offers and Admissions to Trading Regulations 2024/105, who are persons: (i) falling within the definition of “investment professionals” in Article 19(5) of the Financial Services and Markets Act 2000 (Financial Promotion) Order 2005, as amended (the “**Order**”); (ii) who are high net worth companies as described in Article 49(2)(a) to (d) of the Order; or (iii) to whom such investment or investment activity (within the meaning of Section 21 of the UK Financial Services and Markets Act 2000) may otherwise lawfully be communicated or caused to be communicated (all such persons together being referred to as “**Relevant Persons**”).

In the United Kingdom, this announcement is directed only at Relevant Persons and must not be acted on or relied on by anyone who is not a Relevant Person. In the United Kingdom, any investment or investment activity to which the offering circular or prospectus, as applicable, to be published relates is available only to Relevant Persons and will be engaged in only with Relevant Persons.

No representation or warranty, express or implied, is made by any of ABG Sundal Collier Denmark, filial af ABG Sundal Collier ASA, Norge, DNB Carnegie Investment Bank, filial af DNB Carnegie Investment Bank AB (publ), Sverige, Nordea Danmark, Filial af Nordea Bank Abp, Finland and Skandinaviska Enskilda Banken, Danmark, Filial af Skandinaviska Enskilda Banken AB (PUBL), Sverige (collectively, the “**Managers**”) or any of their respective affiliates, directors, officers, employees, advisers or agents as to the accuracy or completeness or verification of the information contained in this announcement (or

whether any information has been omitted therefrom), and nothing contained herein is, or shall be relied upon as, a promise or representation by any of them in this respect, whether as to the past or future. The information in this announcement is subject to change. None of the Managers or any of their respective affiliates, directors, officers, employees, advisers or agents assume any responsibility for its accuracy, completeness, or verification and accordingly they disclaim, to the fullest extent permitted by applicable law, any and all liability whether arising in tort, contract or otherwise which they might otherwise be found to have in respect of this announcement or any such statement.

The Managers and their affiliates are acting exclusively for the Company and the selling shareholders and no one else in connection with the offering. They will not regard any other person as their respective clients in relation to the offering and will not be responsible to anyone other than the Company and any selling shareholder for providing the protections afforded to their respective clients, nor for providing advice in relation to the offering, the contents of this announcement or any transaction, arrangement or other matter referred to herein.

In connection with the offering, the Managers and any of their affiliates, acting as investors for their own accounts, may purchase shares and in that capacity may retain, purchase, sell, offer to sell or otherwise deal for their own accounts in such shares and other securities of the Company or related investments in connection with the offering or otherwise. Accordingly, references in the offering circular or prospectus, as applicable, to the shares being offered, acquired, placed or otherwise dealt in should be read as including any issue or offer to, or acquisition, placing or dealing by, such Managers and any of their affiliates acting as investors for their own accounts. The Managers do not intend to disclose the extent of any such investment or transactions otherwise than in accordance with any legal or regulatory obligations to do so.

Stabilisation

In connection with the offering, DNB Carnegie Investment Bank, filial af DNB Carnegie Investment Bank AB (publ), Sverige (the “**Stabilisation Manager**”) (or persons acting on behalf of the Managers) may, to the extent permitted by applicable law, over allot securities or effect transactions with a view to supporting the market price of the securities at a level higher than that which might otherwise prevail. However, there is no assurance that the Stabilisation Manager (or persons acting on behalf of the Managers) will undertake stabilisation. Any stabilisation action may begin on or after the date of commencement of trading of the Company's shares on Nasdaq Copenhagen and, if begun, may end at any time, but it must end no later than 30 calendar days after the date of commencement of trading of the shares in the Company.

Information to Distributors

EEA Product Governance Requirements

Solely for the purposes of the product governance requirements contained within: (a) EU Directive 2014/65/EU on markets in financial instruments, as amended (“**MiFID II**”); (b) Articles 9 and 10 of Commission Delegated Directive (EU) 2017/593 supplementing MiFID II; and (c) local implementing measures (together, the “**MiFID II Product Governance Requirements**”), and disclaiming all and any liability, whether arising in tort, contract or otherwise, which any “manufacturer” (for the purposes of the MiFID II Product Governance Requirements) may otherwise have with respect thereto, the shares in the Company have been subject to a product approval process, which has determined that the shares in the Company are: (i) compatible with an end target market of retail investors and investors who meet the criteria of professional clients and eligible counterparties, each as defined in MiFID II; and (ii) eligible for distribution through all distribution channels as are permitted by MiFID II (the “**Positive Target Market**”). Distributors should note that: the price of the shares in the Company may decline and

investors could lose all or part of their investment; the shares in the Company offer no guaranteed income and no capital protection; and an investment in the shares in the Company is compatible only with investors who do not need a guaranteed income or capital protection, who (either alone or in conjunction with an appropriate financial or other adviser) are capable of evaluating the merits and risks of such an investment and who have sufficient resources to be able to bear any losses that may result therefrom (the “**Negative Target Market,**” and together with the Positive Target Market, the “**Target Market Assessment**”). The Target Market Assessment is without prejudice to the requirements of any contractual, legal or regulatory selling restrictions in relation to the offering. Furthermore, it is noted that, notwithstanding the Target Market Assessment, the Managers will only procure investors who meet the criteria of professional clients or eligible counterparties (except for a public offering to investors in Denmark conducted pursuant to a separate prospectus that has been approved by and registered with the Danish Financial Supervisory Authority).

For the avoidance of doubt, the Target Market Assessment does not constitute: (a) an assessment of suitability or appropriateness for the purposes of MiFID II; or (b) a recommendation to any investor or group of investors to invest in, or purchase, or take any other action whatsoever with respect to, the shares in the Company.

Each distributor is responsible for undertaking its own Target Market Assessment in respect of the shares in the Company and determining appropriate distribution channels.

UK Product Governance Requirements

Solely for the purposes of the product governance requirements of Chapter 3 of the FCA Handbook Product Intervention and Product Governance Sourcebook (the “**UK Product Governance Requirements**”), and disclaiming all and any liability, whether arising in tort, contract or otherwise, which any “manufacturer” (for the purposes of the UK Product Governance Requirements) may otherwise have with respect thereto, the shares in the Company have been subject to a product approval process, which has determined that the shares in the Company are: (i) compatible with an end target market of retail investors and investors who meet the criteria of professional clients and eligible counterparties, each as defined in Chapter 3 of the FCA Handbook Conduct of Business Sourcebook; and (ii) eligible for distribution through all distribution channels (the “**Positive UK Target Market**”). Notwithstanding the Target Market Assessment, “distributors” (for the purposes of the UK Product Governance Requirements) should note that: the price of the shares in the Company may decline and investors could lose all or part of their investment; the shares in the Company offer no guaranteed income and no capital protection; and an investment in the shares in the Company is compatible only with investors who do not need a guaranteed income or capital protection, who (either alone or in conjunction with an appropriate financial or other adviser) are capable of evaluating the merits and risks of such an investment and who have sufficient resources to be able to bear any losses that may result therefrom (the “**Negative UK Target Market,**” and together with the Positive UK Target Market, the “**UK Target Market Assessment**”). The UK Target Market Assessment is without prejudice to the requirements of any contractual, legal or regulatory selling restrictions in relation to the offering. Furthermore, it is noted that, notwithstanding the UK Target Market Assessment, the Managers will only procure investors who meet the criteria of professional clients and eligible counterparties in the United Kingdom.

For the avoidance of doubt, the UK Target Market Assessment does not constitute: (a) an assessment of suitability or appropriateness for the purposes of Chapter 9A or 10A respectively of the FCA Handbook Conduct of Business Sourcebook; or (b) a recommendation to any investor or group of investors to invest in, or purchase, or take any other action whatsoever with respect to the shares in the Company.

Each distributor is responsible for undertaking its own target market assessment in respect of the shares in the Company and determining appropriate distribution channels.

Information on alternative performance measures

This announcement contains certain supplemental or alternative measures of operating and financial performance that are not calculated in accordance with the International Financial Reporting Standards as adopted by the European Union (“**IFRS**”), and which would be considered non-IFRS/non-GAAP financial measures. These non-IFRS/non-GAAP financial measures may not be comparable to similarly titled measures presented by other companies, nor should they be construed as an alternative to other financial measures that are computed in accordance with IFRS or other generally accepted accounting principles and should not be considered in isolation, or as substitutes for, the analysis of the Company's results of operations, financial position, and cash flows as reported under IFRS. You are cautioned not to place undue reliance on any non-IFRS/non-GAAP financial measures or ratios included herein.