RENAULT GROUP'S SHAREHOLDING PLAN IS A SUCCESS FOR THE SECOND YEAR IN A ROW

- For the second year, Renaulution Shareplan 2023 has generated strong interest among eligible employees. The plan ran from September 18 to October 2, 2023.
- More than 95,000 employees¹ will benefit from 8 free shares from 22 November 2023. Among them, nearly 38,000 have also subscribed to shares at a preferential price of €26.28, after a 30% discount.
- In total, with nearly 2.1 million additional shares held by employees, the *Renaulution Shareplan* operation represents 0.72% of Renault's capital.
- Employees will hold around 5.25% of the capital after the operation, a new step in the ambition to reach 10% of employee shareholders by 2030.
- The success of this employee shareholding plan attests to the commitment of the Group's employees and their confidence in its strategic direction.

Boulogne-Billancourt, 7 November 2023 – Renault Group announces the success of the second campaign of its Renaulution Shareplan, which was held from September 18 to October 2, 2023, for the Group's employees. This plan included the attribution of 8 free shares to all eligible employees in 30 countries². In 23 countries, eligible employees also had the opportunity to acquire shares on advantageous terms.

« The promotion of employee share ownership is fully in line with Renault Group's transformation into a next-generation automotive company. With Renaulution Shareplan #2, we are taking the next step. At the end of this operation, the Group's employees will hold approximately 5.25% of the company's share capital. This success testifies to the employees' confidence in the strategic orientations taken over the past 3 years. We will continue to pursue our goal of reaching 10% employee shareholders by 2030. Our plan is one of the most ambitious among all industries. »said Luca de Meo, CEO Renault Group.

¹ To these 95,000 employees are added nearly 10,000 former Renault Group employees in France, who can participate in the subscription offer. However, pensioners do not benefit from the contributions offered by the Group.

² Argentina, Austria, Belgium, Brazil, China, Colombia, South Korea, Croatia, France, Germany, Hungary, India, Ireland, Italy, Malta, Morocco, Mexico, Netherlands, Poland, Portugal, Czech Republic, Romania, United Kingdom, Slovakia, Slovenia, Sweden, Switzerland, Turkey and Ukraine.

Renault Group

The contributions offered by Renault Group in the context of the operation³ represent a total of approximately 861,500 shares, or 0.29% of the capital of Renault SA, which will be distributed free of charge to the Group's employees.

In addition, more than 37,800 employees, representing 36% of eligible employees, participated in the subscription offer proposed as part of the Renaulution Shareplan 2023. The total investment of employees amounts to more than 33,379,000 euros, for an average subscription amount per employee of 881 euros. This represents more than 1,270,100 shares subscribed, or 0.43% of the capital of Renault SA.

In total, the Renaulution Shareplan 2023 operation will allow the transfer to the Group's employees of approximately 2,131,700 shares, or 0.72% of the capital of Renault SA, held through an Employee Mutual Fund (FCPE) or, in certain countries, directly to a registered account.

On the date of delivery of the shares resulting from the transaction (scheduled for 22 November 2023), employees will thus hold about 5.25% of the capital of Renault SA⁴.

RENAULT GROUP	Philippine de Schonen
INVESTISSOR	+33 (0)6 13 45 68 39
CONTACT	philippine.de-
	schonen@renault.com

RENAULT GROUP Juliette Faucon PRESS CONTACT +33 (0)7 89 27 09 92 juliette.faucon@renault.com

About Renault Group

Renault Group is at the forefront of a mobility that is reinventing itself. Strengthened by its alliance with Nissan and Mitsubishi Motors, and its unique expertise in electrification, Renault Group comprises 4 complementary brands - Renault, Dacia, Alpine and Mobilize - offering sustainable and innovative mobility solutions to its customers. Established in more than 130 countries, the Group has sold 2.1 million vehicles in 2022. It employs nearly 106,000 people who embody its Purpose every day, so that mobility brings people closer.

Ready to pursue challenges both on the road and in competition, Renault Group is committed to an ambitious transformation that will generate value. This is centred on the development of new technologies and services, and a new range of even more competitive, balanced, and electrified vehicles. In line with environmental challenges, the Group's ambition is to achieve carbon neutrality in Europe by 2040.

More information : https://www.renaultgroup.com/en/

 $^{^3}$ Unilateral contribution equivalent to 8 shares and additional contribution capped at the equivalent of 8 shares in case of subscription to the Renaulution Shareplan 2023 offer.

⁴ Subject to fluctuations in employee ownership between September 30 and November 22, 2023.