

Appendix 1

Borregaard ASA: Reporting of transactions in Borregaard ASA's shares made by persons discharging managerial responsibilities and persons closely associated with them

Sarpsborg, 16.02.26: Pursuant to the Market Abuse Regulations article 19, Borregaard ASA hereby notify receipt of information of the following transactions made by persons discharging managerial responsibilities in the company and persons closely associates with them in the company's financial instruments.

1	Details of the Reporting Person and their Closely Associated Persons		
a)	Name	Tom Erik Foss-Jacobsen	
2	Reason for the notification		
a)	Position/status	CEO	
b)	Initial notification/amendment	Initial notification	
3	Details of the issuer, emission allowance market participant, auction platform, auctioneer, or auction monitor		
a)	Name	BORREGAARD ASA	
b)	LEI	5967007LIEEXZXGYXC05	
4	Details of the transaction(s): section to be repeated for (i) each type of instrument; (II) each type of transaction; (iii) each date; and (iv) each place where the transactions have been conducted		
Transaction 1			
a)	Description of the financial instrument, type of instrument Identification code	Financial instrument linked to share N/A	
b)	Nature of the transaction	Exercise of share option	
c)	Price(s) and volume(s)	Price(s) in NOK	Volume(s)
		164.45	15,000
d)	Aggregated information - Aggregated volume	15,000	
d)	Aggregated information - Price	NOK 2,466,750	
e)	Date of the transaction	16.02.26	
f)	Place of the transaction	XOFF – Outside a regulated market	

Transaction 2			
a)	Description of the financial instrument, type of instrument Identification code	Share NO0010657505	
b)	Nature of the transaction	Purchase	
c)	Price(s) and volume(s)	Price(s) in NOK	Volume(s)
		164.45	15,000
d)	Aggregated information - Aggregated volume	15,000	
d)	Aggregated information - Price	NOK 2,466,750	
e)	Date of the transaction	16.02.26	
f)	Place of the transaction	XOFF – Outside a regulated market	
Transaction 3			
a)	Description of the financial instrument, type of instrument Identification code	Share NO0010657505	
b)	Nature of the transaction	Sale	
c)	Price(s) and volume(s)	Price(s) in NOK	Volume(s)
		174.44	15,000
d)	Aggregated information - Aggregated volume	15,000	
	Aggregated information - Price	NOK 2,616,600	
e)	Date of the transaction	16.02.26	
f)	Place of the transaction	XOFF – Outside a regulated market	

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Borregaard ASA: Reporting of transactions in Borregaard ASA's shares made by persons discharging managerial responsibilities and persons closely associated with them

Sarpsborg, 16.02.26: Pursuant to the Market Abuse Regulations article 19, Borregaard ASA hereby notify receipt of information of the following transactions made by persons discharging managerial responsibilities in the company and persons closely associates with them in the company's financial instruments.

1	Details of the Reporting Person and their Closely Associated Persons		
a)	Name	Per Bjarne Lyngstad	
2	Reason for the notification		
a)	Position/status	CFO	
b)	Initial notification/amendment	Initial notification	
3	Details of the issuer, emission allowance market participant, auction platform, auctioneer, or auction monitor		
a)	Name	BORREGAARD ASA	
b)	LEI	5967007LIEEXZXGYXC05	
4	Details of the transaction(s): section to be repeated for (i) each type of instrument; (II) each type of transaction; (iii) each date; and (iv) each place where the transactions have been conducted		
Transaction 1			
a)	Description of the financial instrument, type of instrument Identification code	Financial instrument linked to share N/A	
b)	Nature of the transaction	Exercise of share option	
c)	Price(s) and volume(s)	Price(s) in NOK	Volume(s)
		164.45	10,000
d)	Aggregated information - Aggregated volume	10,000	
	Aggregated information - Price	NOK 1,644,500	
e)	Date of the transaction	16.02.26	
f)	Place of the transaction	XOFF – Outside a regulated market	

Transaction 2			
a)	Description of the financial instrument, type of instrument Identification code	Share NO0010657505	
b)	Nature of the transaction	Purchase	
c)	Price(s) and volume(s)	Price(s) in NOK	Volume(s)
		164.45	10,000
d)	Aggregated information - Aggregated volume	10,000	
	Aggregated information - Price	NOK 1,644,500	
e)	Date of the transaction	16.02.26	
f)	Place of the transaction	XOFF – Outside a regulated market	
Transaction 3			
a)	Description of the financial instrument, type of instrument Identification code	Share NO0010657505	
b)	Nature of the transaction	Sale	
c)	Price(s) and volume(s)	Price(s) in NOK	Volume(s)
		174.44	10,000
d)	Aggregated information - Aggregated volume	10,000	
	Aggregated information - Price	NOK 1,744,400	
e)	Date of the transaction	16.02.26	
f)	Place of the transaction	XOFF – Outside a regulated market	

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Borregaard ASA: Reporting of transactions in Borregaard ASA's shares made by persons discharging managerial responsibilities and persons closely associated with them

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1	Details of the Reporting Person and their Closely Associated Persons		
a)	Name	Gisle Løhre Johansen	
2	Reason for the notification		
a)	Position/status	Executive Vice President	
b)	Initial notification/amendment	Initial notification	
3	Details of the issuer, emission allowance market participant, auction platform, auctioneer, or auction monitor		
a)	Name	BORREGAARD ASA	
b)	LEI	5967007LIEEXZXGYXC05	
4	Details of the transaction(s): section to be repeated for (i) each type of instrument; (II) each type of transaction; (iii) each date; and (iv) each place where the transactions have been conducted		
Transaction 1			
a)	Description of the financial instrument, type of instrument Identification code	Financial instrument linked to share N/A	
b)	Nature of the transaction	Exercise of share option	
c)	Price(s) and volume(s)	Price(s) in NOK	Volume(s)
		164.45	10,000
d)	Aggregated information - Aggregated volume	10,000	
	Aggregated information - Price	NOK 1,644,500	
e)	Date of the transaction	16.02.26	
f)	Place of the transaction	XOFF – Outside a regulated market	

Transaction 2			
a)	Description of the financial instrument, type of instrument Identification code	Share NO0010657505	
b)	Nature of the transaction	Purchase	
c)	Price(s) and volume(s)	Price(s) in NOK	Volume(s)
		164.45	10,000
d)	Aggregated information - Aggregated volume	10,000	
	Aggregated information - Price	NOK 1,644,500	
e)	Date of the transaction	16.02.26	
f)	Place of the transaction	XOFF – Outside a regulated market	
Transaction 3			
a)	Description of the financial instrument, type of instrument Identification code	Share NO0010657505	
b)	Nature of the transaction	Sale	
c)	Price(s) and volume(s)	Price(s) in NOK	Volume(s)
		174.44	10,000
d)	Aggregated information - Aggregated volume	10,000	
	Aggregated information - Price	NOK 1,744,400	
e)	Date of the transaction	16.02.26	
f)	Place of the transaction	XOFF – Outside a regulated market	

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Borregaard ASA: Reporting of transactions in Borregaard ASA's shares made by persons discharging managerial responsibilities and persons closely associated with them

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1	Details of the Reporting Person and their Closely Associated Persons		
a)	Name	Kristin Misund	
2	Reason for the notification		
a)	Position/status	Senior Vice President	
b)	Initial notification/amendment	Initial notification	
3	Details of the issuer, emission allowance market participant, auction platform, auctioneer, or auction monitor		
a)	Name	BORREGAARD ASA	
b)	LEI	5967007LIEEXZXGYXC05	
4	Details of the transaction(s): section to be repeated for (i) each type of instrument; (II) each type of transaction; (iii) each date; and (iv) each place where the transactions have been conducted		
Transaction 1			
a)	Description of the financial instrument, type of instrument Identification code	Financial instrument linked to share N/A	
b)	Nature of the transaction	Exercise of share option	
c)	Price(s) and volume(s)	Price(s) in NOK	Volume(s)
		164.45	8,000
d)	Aggregated information - Aggregated volume	8,000	
	Aggregated information - Price	NOK 1,315,600	
e)	Date of the transaction	16.02.26	
f)	Place of the transaction	XOFF – Outside a regulated market	

Transaction 2			
a)	Description of the financial instrument, type of instrument Identification code	Share NO0010657505	
b)	Nature of the transaction	Purchase	
c)	Price(s) and volume(s)	Price(s) in NOK	Volume(s)
		164.45	8,000
d)	Aggregated information - Aggregated volume	8,000	
	Aggregated information - Price	NOK 1,315,600	
e)	Date of the transaction	16.02.26	
f)	Place of the transaction	XOFF – Outside a regulated market	
Transaction 3			
a)	Description of the financial instrument, type of instrument Identification code	Share NO0010657505	
b)	Nature of the transaction	Sale	
c)	Price(s) and volume(s)	Price(s) in NOK	Volume(s)
		174.44	8,000
d)	Aggregated information - Aggregated volume	8,000	
	Aggregated information - Price	NOK 1,395,520	
e)	Date of the transaction	16.02.26	
f)	Place of the transaction	XOFF – Outside a regulated market	

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1	Details of the Reporting Person and their Closely Associated Persons		
a)	Name	Liv Longva	
2	Reason for the notification		
a)	Position/status	Senior Vice President	
b)	Initial notification/amendment	Initial notification	
3	Details of the issuer, emission allowance market participant, auction platform, auctioneer, or auction monitor		
a)	Name	BORREGAARD ASA	
b)	LEI	5967007LIEEXZXGYXC05	
4	Details of the transaction(s): section to be repeated for (i) each type of instrument; (II) each type of transaction; (III) each date; and (iv) each place where the transactions have been conducted		
Transaction 1			
a)	Description of the financial instrument, type of instrument Identification code	Financial instrument linked to share N/A	
b)	Nature of the transaction	Exercise of share option	
c)	Price(s) and volume(s)	Price(s) in NOK	Volume(s)
		164.45	8,000
d)	Aggregated information - Aggregated volume	8,000	
	Aggregated information - Price	NOK 1,315,600	
e)	Date of the transaction	16.02.26	
f)	Place of the transaction	XOFF – Outside a regulated market	

Transaction 2			
a)	Description of the financial instrument, type of instrument Identification code	Share NO0010657505	
b)	Nature of the transaction	Purchase	
c)	Price(s) and volume(s)	Price(s) in NOK	Volume(s)
		164.45	8,000
d)	Aggregated information - Aggregated volume	8,000	
	Aggregated information - Price	NOK 1,315,600	
e)	Date of the transaction	16.02.26	
f)	Place of the transaction	XOFF – Outside a regulated market	
Transaction 3			
a)	Description of the financial instrument, type of instrument Identification code	Share NO0010657505	
b)	Nature of the transaction	Sale	
c)	Price(s) and volume(s)	Price(s) in NOK	Volume(s)
		174.44	8,000
d)	Aggregated information - Aggregated volume	8,000	
	Aggregated information - Price	NOK 1,395,520	
e)	Date of the transaction	16.02.26	
f)	Place of the transaction	XOFF – Outside a regulated market	

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Borregaard ASA: Reporting of transactions in Borregaard ASA's shares made by persons discharging managerial responsibilities and persons closely associated with them

Sarpsborg, 16.02.26: Pursuant to the Market Abuse Regulations article 19, Borregaard ASA hereby notify receipt of information of the following transactions made by persons discharging managerial responsibilities in the company and persons closely associates with them in the company's financial instruments.

1	Details of the Reporting Person and their Closely Associated Persons		
a)	Name	Dag Arthur Aasbø	
2	Reason for the notification		
a)	Position/status	Senior Vice President	
b)	Initial notification/amendment	Initial notification	
3	Details of the issuer, emission allowance market participant, auction platform, auctioneer, or auction monitor		
a)	Name	BORREGAARD ASA	
b)	LEI	5967007LIEEXZXGYXC05	
4	Details of the transaction(s): section to be repeated for (i) each type of instrument; (II) each type of transaction; (iii) each date; and (iv) each place where the transactions have been conducted		
Transaction 1			
a)	Description of the financial instrument, type of instrument Identification code	Financial instrument linked to share N/A	
b)	Nature of the transaction	Exercise of share option	
c)	Price(s) and volume(s)	Price(s) in NOK	Volume(s)
		164.45	8,000
d)	Aggregated information - Aggregated volume	8,000	
	Aggregated information - Price	NOK 1,315,600	
e)	Date of the transaction	16.02.26	
f)	Place of the transaction	XOFF – Outside a regulated market	

Transaction 2			
a)	Description of the financial instrument, type of instrument Identification code	Share NO0010657505	
b)	Nature of the transaction	Purchase	
c)	Price(s) and volume(s)	Price(s) in NOK	Volume(s)
		164.45	8,000
d)	Aggregated information - Aggregated volume	8,000	
	Aggregated information - Price	NOK 1,315,600	
e)	Date of the transaction	16.02.26	
f)	Place of the transaction	XOFF – Outside a regulated market	
Transaction 3			
a)	Description of the financial instrument, type of instrument Identification code	Share NO0010657505	
b)	Nature of the transaction	Sale	
c)	Price(s) and volume(s)	Price(s) in NOK	Volume(s)
		174.44	8,000
d)	Aggregated information - Aggregated volume	8,000	
	Aggregated information - Price	NOK 1,395,520	
e)	Date of the transaction	16.02.26	
f)	Place of the transaction	XOFF – Outside a regulated market	

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Sarpsborg, 16.02.26: Pursuant to the Market Abuse Regulations article 19, Borregaard ASA hereby notify receipt of information of the following transactions made by persons discharging managerial responsibilities in the company and persons closely associates with them in the company's financial instruments.

1	Details of the Reporting Person and their Closely Associated Persons		
a)	Name	Pål Espen Ramberg	
2	Reason for the notification		
a)	Position/status	Director Investor Relations	
b)	Initial notification/amendment	Initial notification	
3	Details of the issuer, emission allowance market participant, auction platform, auctioneer, or auction monitor		
a)	Name	BORREGAARD ASA	
b)	LEI	5967007LIEEXZXGYXC05	
4	Details of the transaction(s): section to be repeated for (i) each type of instrument; (II) each type of transaction; (iii) each date; and (iv) each place where the transactions have been conducted		
Transaction 1			
a)	Description of the financial instrument, type of instrument Identification code	Financial instrument linked to share N/A	
b)	Nature of the transaction	Exercise of share option	
c)	Price(s) and volume(s)	Price(s) in NOK	Volume(s)
		164.45	6,000
d)	Aggregated information - Aggregated volume	6,000	
d)	Aggregated information - Price	NOK 986,700	
e)	Date of the transaction	16.02.26	
f)	Place of the transaction	XOFF – Outside a regulated market	

Transaction 2			
a)	Description of the financial instrument, type of instrument Identification code	Share NO0010657505	
b)	Nature of the transaction	Purchase	
c)	Price(s) and volume(s)	Price(s) in NOK	Volume(s)
		164.45	6,000
d)	Aggregated information - Aggregated volume	6,000	
d)	Aggregated information - Price	NOK 986,700	
e)	Date of the transaction	16.02.26	
f)	Place of the transaction	XOFF – Outside a regulated market	
Transaction 3			
a)	Description of the financial instrument, type of instrument Identification code	Share NO0010657505	
b)	Nature of the transaction	Sale	
c)	Price(s) and volume(s)	Price(s) in NOK	Volume(s)
		174.44	5,914
d)	Aggregated information - Aggregated volume	5,914	
	Aggregated information - Price	NOK 1,031,638.16	
e)	Date of the transaction	16.02.26	
f)	Place of the transaction	XOFF – Outside a regulated market	

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1	Details of the Reporting Person and their Closely Associated Persons		
a)	Name	Sveinung Heggen	
2	Reason for the notification		
a)	Position/status	General Counsel	
b)	Initial notification/amendment	Initial notification	
3	Details of the issuer, emission allowance market participant, auction platform, auctioneer, or auction monitor		
a)	Name	BORREGAARD ASA	
b)	LEI	5967007LIEEXZXGYXC05	
4	Details of the transaction(s): section to be repeated for (i) each type of instrument; (II) each type of transaction; (iii) each date; and (iv) each place where the transactions have been conducted		
Transaction 1			
a)	Description of the financial instrument, type of instrument Identification code	Financial instrument linked to share N/A	
b)	Nature of the transaction	Exercise of share option	
c)	Price(s) and volume(s)	Price(s) in NOK	Volume(s)
		164.45	8,000
d)	Aggregated information - Aggregated volume	8,000	
	Aggregated information - Price	NOK 1,315,600	
e)	Date of the transaction	16.02.26	
f)	Place of the transaction	XOFF – Outside a regulated market	

Transaction 2			
a)	Description of the financial instrument, type of instrument Identification code	Share NO0010657505	
b)	Nature of the transaction	Purchase	
c)	Price(s) and volume(s)	Price(s) in NOK	Volume(s)
		164.45	8,000
d)	Aggregated information - Aggregated volume	8,000	
	Aggregated information - Price	NOK 1,315,600	
e)	Date of the transaction	16.02.26	
f)	Place of the transaction	XOFF – Outside a regulated market	
Transaction 3			
a)	Description of the financial instrument, type of instrument Identification code	Share NO0010657505	
b)	Nature of the transaction	Sale	
c)	Price(s) and volume(s)	Price(s) in NOK	Volume(s)
		174.44	7,600
d)	Aggregated information - Aggregated volume	7,600	
	Aggregated information - Price	NOK 1,325,744	
e)	Date of the transaction	16.02.26	
f)	Place of the transaction	XOFF – Outside a regulated market	

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Sarpsborg, 16.02.26: Pursuant to the Market Abuse Regulations article 19, Borregaard ASA hereby notify receipt of information of the following transactions made by persons discharging managerial responsibilities in the company and persons closely associates with them in the company's financial instruments.

1	Details of the Reporting Person and their Closely Associated Persons		
a)	Name	Ole Gunnar Jakobsen	
2	Reason for the notification		
a)	Position/status	Executive Vice President	
b)	Initial notification/amendment	Initial notification	
3	Details of the issuer, emission allowance market participant, auction platform, auctioneer, or auction monitor		
a)	Name	BORREGAARD ASA	
b)	LEI	5967007LIEEXZXGYXC05	
4	Details of the transaction(s): section to be repeated for (i) each type of instrument; (II) each type of transaction; (iii) each date; and (iv) each place where the transactions have been conducted		
Transaction 1			
a)	Description of the financial instrument, type of instrument Identification code	Financial instrument linked to share N/A	
b)	Nature of the transaction	Exercise of share option	
c)	Price(s) and volume(s)	Price(s) in NOK	Volume(s)
		164.45	10,000
d)	Aggregated information - Aggregated volume	10,000	
	Aggregated information - Price	NOK 1,644,500	
e)	Date of the transaction	16.02.26	
f)	Place of the transaction	XOFF – Outside a regulated market	

Transaction 2			
a)	Description of the financial instrument, type of instrument Identification code	Share NO0010657505	
b)	Nature of the transaction	Purchase	
c)	Price(s) and volume(s)	Price(s) in NOK	Volume(s)
		164.45	10,000
d)	Aggregated information - Aggregated volume	10,000	
	Aggregated information - Price	NOK 1,644,500	
e)	Date of the transaction	16.02.26	
f)	Place of the transaction	XOFF – Outside a regulated market	
Transaction 3			
a)	Description of the financial instrument, type of instrument Identification code	Share NO0010657505	
b)	Nature of the transaction	Sale	
c)	Price(s) and volume(s)	Price(s) in NOK	Volume(s)
		174.44	9,714
d)	Aggregated information - Aggregated volume	9,714	
	Aggregated information - Price	NOK 1,694,510.16	
e)	Date of the transaction	16.02.26	
f)	Place of the transaction	XOFF – Outside a regulated market	