

Carlsberg A/S

J.C. Jacobsens Gade 1 Te 1799 Copenhagen V co CVR.no. 61056416 ww LEI 529900100WJQYB5GYZ19

Tel +45 3327 3300 contact@carlsberg.com www.carlsberggroup.com

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UPGRADE OF 2020 EARNINGS EXPECTATIONS

The Carlsberg Group is adjusting its 2020 earnings expectations upwards due to better than expected August results, continued solid volume development in Eastern Europe and an improved outlook in western China after the recent relaxation of second-wave COVID-19 restrictions. Consequently, we now expect:

• Organic operating profit decline of high-single-digit percentage (previously a decline of 10-15%).

The assumptions of the earnings outlook remain unchanged versus the guidance provided on 13 August (please refer to page 7 in the H1 2020 report). It must be emphasised that the earnings expectations for the remainder of the year are more uncertain than usual as a consequence of the COVID-19 pandemic.

Contacts

Investor Relations: Peter Kondrup +45 2219 1221 Iben Steiness +45 3327 1232

Media Relations: Kasper Elbjørn +45 4179 1216 Christian Wulff Søndergaard +45 3144 7965

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