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Agenda





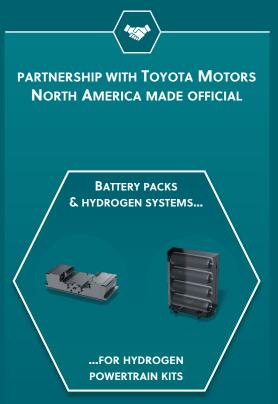


Key highlights from Q2 2024



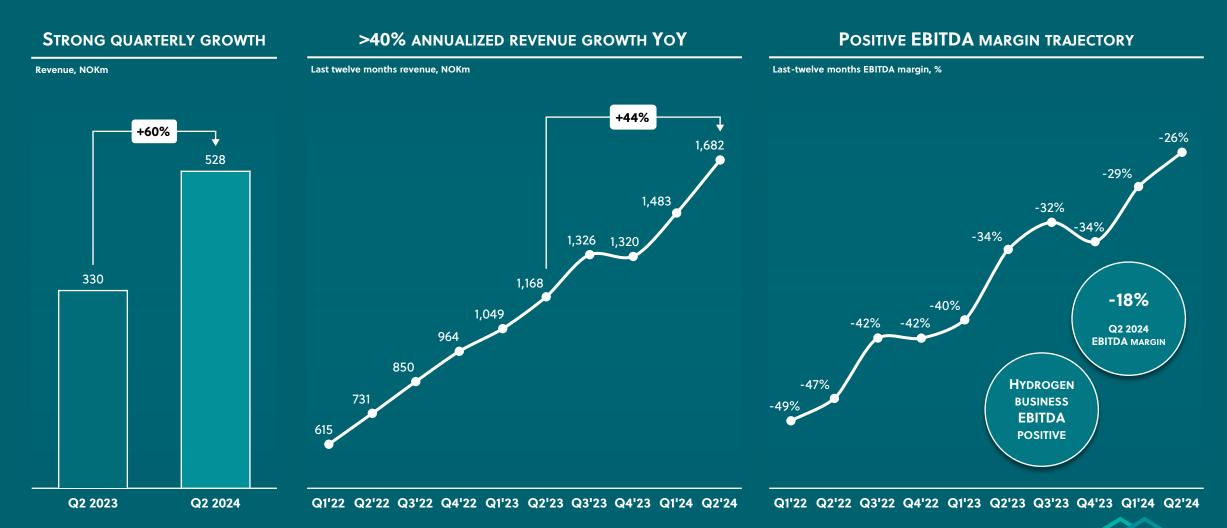








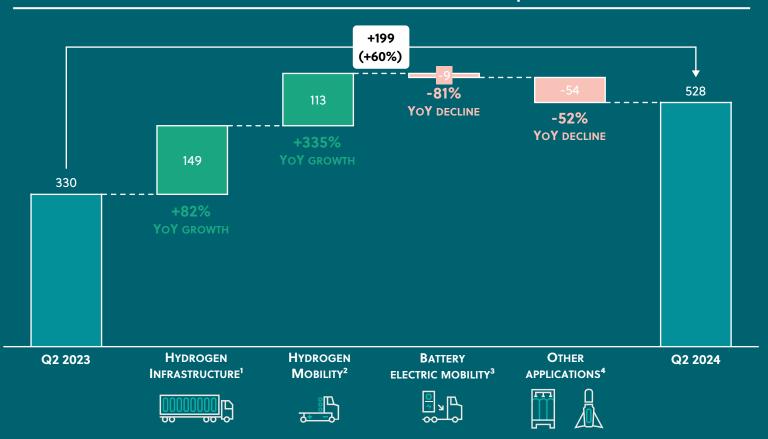
Continued strong revenue growth and profitability improvement with hydrogen business EBITDA positive for the first half of 2024





Strong revenue growth in hydrogen infrastructure and mobility

Q2 2024 YEAR-OVER-YEAR REVENUE BRIDGE | NOKM

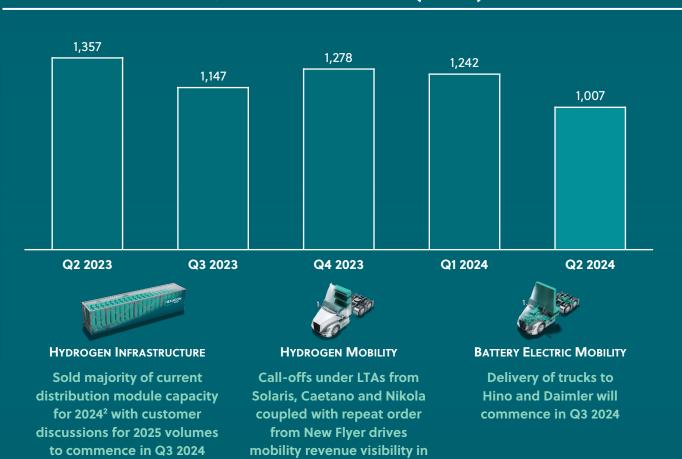


- High activity across all the hydrogen infrastructure applications in the quarter with strong growth for mobile refueling and stationary storage compared to same period last year
- Continued strong performance in hydrogen mobility driven mainly by higher activity in transit bus and heavyduty applications, offset by lower activity for rail applications
- Low activity for battery electric mobility in the quarter with focus on preparing for start of production and delivery of volumes to Hino and Daimler in Q3 2024
- Lower activity in industrial gas and aerospace in the quarter driven mainly by timing effects



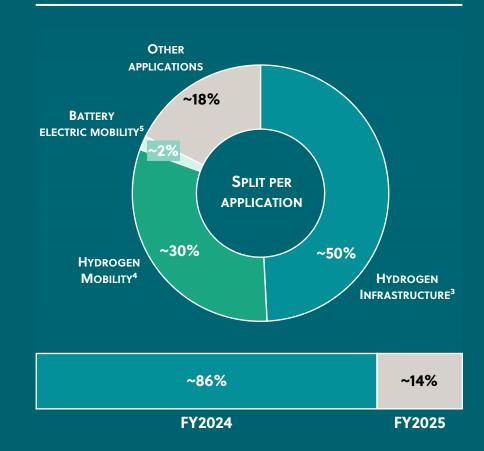
Current backlog provides strong revenue visibility for 2024 with 90% of target revenue secured as per Q2 2024

Q2 2024 ORDER BACKLOG¹ (NOKM)



2024

Q2 2024 ORDER BACKLOG DISTRIBUTION (%)

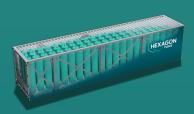




Further call-offs on existing customer agreements expected in 2024 and 2025

INCREASED SALES OF MOBILITY APPLICATIONS CHANGES RELATIVE ORDER BACKLOG VISIBILITY DUE TO SHORTER LEAD-TIMES

HYDROGEN DISTRIBUTION SYSTEMS



CONTRACT CALL-OFFS & RECURRING DEMAND





STANDARD DESIGN:
~6 MONTHS ORDER LEAD-TIME

CUSTOM DESIGN:
~9 MONTHS ORDER LEAD-TIME

HYDROGEN TRANSIT BUS



CONTRACT CALL-OFFS & RECURRING DEMAND





CaetanoBus

UP TO 3-4 MONTHS
ORDER LEAD-TIME¹

HYDROGEN ELECTRIC TRUCKING



CONTRACT
CALL-OFFS



NORMALLY ~6-10 WEEKS ORDER LEAD-TIME²

BATTERY ELECTRIC TRUCKING



CONTRACT CALL-OFFS



NORMALLY ~10-16 WEEKS ORDER LEAD-TIME³





Tern trucks will be available exclusively through Hino dealer network and will leverage Hino's network ensuring total support and service



TERN



Initial launch of Tern Trucks with selected dealers in California on the back of current strong zero-emission demand



Hexagon Purus secures up to CAD 8.5m funding support from Canadian authorities for investments into battery electric vehicle technology







BACKGROUND

The Commercial Vehicle Innovation Challenge (CVIC) aims to support growth in BC's zero-emission vehicles industry and to create jobs

FUNDING

Total funding of up to CAD 8.5m in subject to certain milestones criteria being met

TIMING

Funding for planned operational & capital expenditure in 2024/2025



Supply of components to Toyota Motor North America's hydrogen powertrain kits adds to an already strong portfolio of OEMs





SUPPLY OF BATTERY & HYDROGEN SYSTEMS TO...



BATTERY SYSTEM WITH CAPACITY OF 247 KWH



I POWERTRAIN KITS FO

...FUEL-CELL POWERTRAIN KITS FOR HEAVY-DUTY TRUCKS

New vehicle integration facility in Dallas expected to be completed in Q3 2024



Manufacturing capacity ramp-up on track to deliver on customer demand





HINO

Commercial deliveries of green hydrogen using Hexagon Purus' distribution modules have started at Norwegian Hydrogen's production site in Hellesylt











Profit & Loss (NOK '000)	Q2 2024	Q2 2023	YTD 2024	YTD 2023	FY 2023
Total revenue	528,351	329,567	935,498	573,544	1,319,614
Cost of materials	327,645	178,673	548,234	334,830	776,841
Payroll and social security expenses	195,104	156,472	385,860	295,898	621,435
Other operating expenses	102,674	83,441	195,170	143,846	366,809
Total operating expenses	625,424	418,586	1,129,264	774,574	1,765,086
EBITDA	-97,073	-89,019	-193,766	-201,030	-445,472
Depreciation and amortization	49,593	30,955	93,985	58,756	149,785
EBIT	-146,666	-119,974	-287,751	-259,786	-595,256
Profit/loss from investments in associates	-1,733	-2,455	-3,667	-4,402	-12,503
Finance income	11,034	22,508	47,132	32,946	103,673
Finance costs	86,247	49,961	146,647	73,340	187,222
Profit/loss before tax	-223,612	-149,882	-390,932	-304,582	-691,308
Tax expense	-2,269	-2,434	-4,550	-2,984	-7,793
Profit/loss after tax	-221,343	-147,448	-386,382	-301,598	-683,516
Ratios (% of total revenue)					
Cost of materials	62%	54%	59%	58%	59%
Payroll and social security expenses	37%	47%	41%	52%	47%
Other operating expenses	19%	25%	21%	25%	28%
EBITDA	(18%)	(27%)	(21%)	(35%)	(34%)

- Revenue up 60% YoY in Q2 2024, driven by higher activity within the hydrogen infrastructure and hydrogen mobilty
- EBITDA margin of -18% in Q2 2024; significant improvement compared to Q2 2023 margin (-27%) and Q1 2024 margin (-24%)
- Positive EBITDA for Hydrogen Mobility and Infrastructure segment for the quarter and year-to-date
- Higher depreciation in the quarter due to higher balance of property, plant and equipment as part of the ongoing capacity expansion program
- Financial items impacted by interest on bank deposits, non-cash interest on convertible bonds and FX movements

Hydrogen Mobility & Infrastructure (HMI)

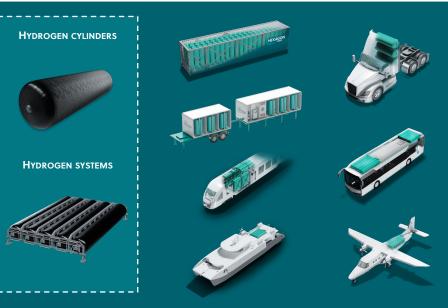
HEXAGON

BUSINESS UNIT IN BRIEF

- Hydrogen cylinders and systems manufacturing and assembly in Europe (Kassel and Weeze, Germany) and the US (Westminster, Maryland). Includes the Company's industrial gas and aerospace business
- Main drivers of growth has been hydrogen infrastructure solutions and hydrogen mobility
- Business unit led by EVP Dr. Michael Kleschinski, based in Kassel



PRODUCT PORTFOLIO AND END-USE MARKETS



SELECTION OF KEY CUSTOMERS





















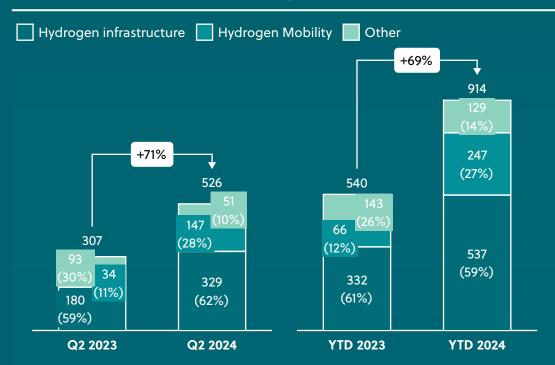




Hydrogen Mobility & Infrastructure (HMI) financial results



REVENUE | NOKM



- Growth momentum continues for hydrogen infrastructure solutions supported by increased year-over-year sales of hydrogen distribution modules, mobile refueling and stationary storage solutions
- Continued strong absolute and relative growth for hydrogen mobility driven by transit bus and heavy-duty truck
- Lower activity for industrial gas and aerospace driven mainly by timing effects

EBITDA | NOKM



- EBITDA margin of 3% in Q2 2024 and EBITDA break-even year-to-date 2024; significant improvement compared to year-to-date 2023 (-6%). Positive EBITDA in Q2 2023 was due to extraordinary one-offs
- Profitability improvement driven by higher volumes at solid gross margins, increasing scale and fixed cost absorption

Battery Systems & Vehicle Integration (BVI)



BUSINESS UNIT IN BRIEF

- Battery systems production and complete vehicle integration of battery electric and fuel cell electric vehicles for the North American market
- Complete suite of key components developed in-house required for electrification of heavy-duty trucking
- Business unit led by EVP Todd Sloan, based in Kelowna, Canada



PRODUCT PORTFOLIO AND END-USE MARKETS



BATTERY ELECTRIC HEAVY-DUTY TRUCKS



FUEL CELL ELECTRIC HEAVY-DUTY TRUCKS



SELECTION OF KEY CUSTOMERS



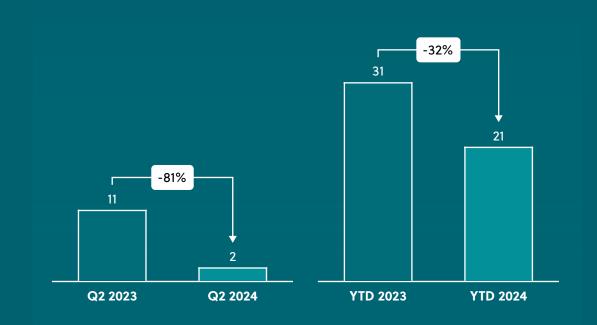


Battery Systems & Vehicle Integration (BVI) financial results



REVENUE | NOKM

EBITDA | NOKM



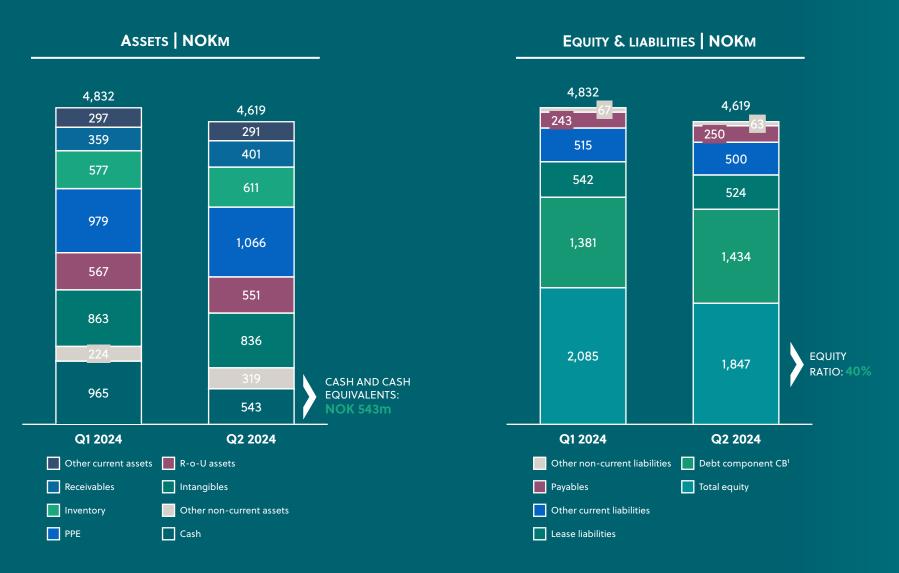
- Lower revenue in Q2 2024 versus same period last year; segment still in preparation and prototype mode leading to a volatile revenue profile
- Any material revenue recognition not expected until Q4 2024 as start of production on the Hino and Daimler programs ramps up



- Preparations for start of production for Hino and Daimler programs ongoing; continued investment in organizational scale-up and other fixed costs weighing on EBITDA
- Profitability expected to improve in second half of the year, also helped by CVIC funding contribution

Group balance sheet | Q2 2024

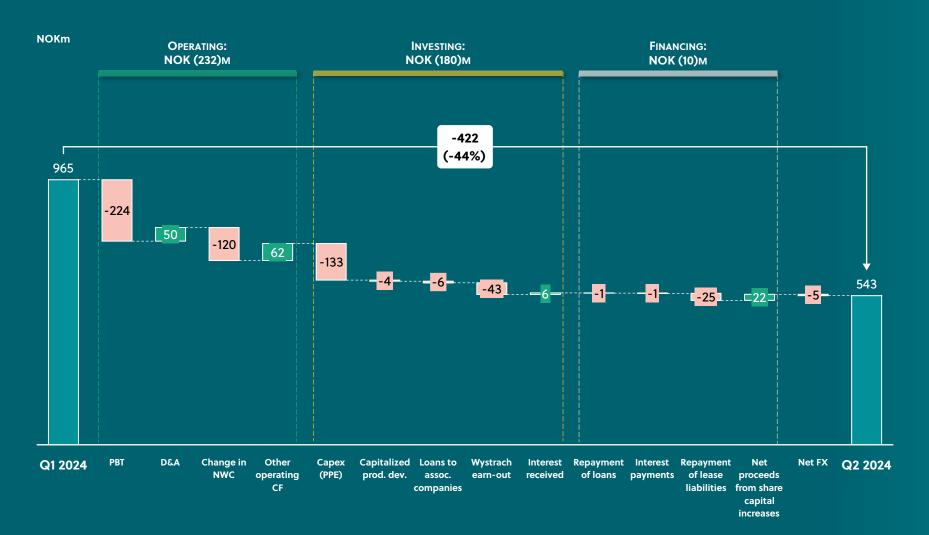




- Increase in property, plant and equipment driven by capacity expansion program
- Working capital increase owed to strong revenue growth in recent quarters
- Increase in other non-current assets owed to battery cell related pre-payments to Panasonic
- Cash position of NOK 543m at quarter end
- Equity ratio of 40%







- Operating losses and working capital increases main drivers of operating cash flow in the quarter
- Working capital increase reflects strong revenue growth in the quarter, and inventory build for start of production for BVI segment later in 2024
- Panasonic pre-payment of NOK 71m included as part of other operating cash flow in the quarter
- Investments in ongoing capacity expansion of NOK 133 in CAPEX and Wystrach earn-out (NOK 43m) is the main drivers of investing cash flow in the quarter



We are focused on executing on the third and final chapter of the 5-year plan

CHAPTER 1 SECURE DEMAND

- Validate the market –
 confidence that industrial
 decarbonization and zero
 emission mobility has support
- Validate the technology secure that technology and solutions are competitive and win the approval of customers

CHAPTER 2 BUILD OUT PRODUCTION CAPACITY

- Execute investment program –
 install capacity to support
 customer commitments and
 revenue targets
- Secure supply chain ensure access to required raw materials and components
- Recruit talent expand talent base, attract sufficient competence and capacity to deliver

CHAPTER 3 SECURE PROFITABILITY

- Scale-up volume increase output and drive operating leverage (capacity utilization)
- **Drive efficiency** capture efficiency gains by continuous process improvement
- Drive profits tuning all processes and decisions for profits and positive cash flow
- Capital discipline minimize further CAPEX and optimize working capital



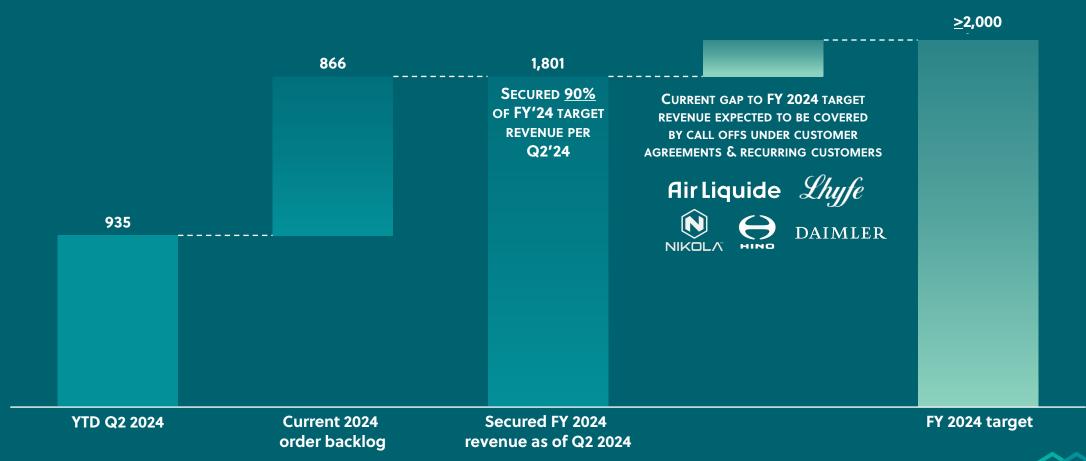
Reiterating full-year 2024 and 2025 targets





Strong revenue visibility for 2024 with ~90% of the revenue target for this year already secured

NOKm





We have a clear path to the 2025 targets



PORTFOLIO OF QUALITY PRODUCTS

STRONG
CUSTOMER BASE

MANUFACTURING CAPACITY FOOTPRINT

REVENUE GROWTH

PATH TO PROFITABILITY

HYDROGEN
MOBILITY &
INFRASTRUCTURE¹















~10X

REVENUE GROWTH SINCE 2020²



BATTERY SYSTEMS & VEHICLE INTEGRATION





DAIMLER

TOYOTA



MULTIPLE TIMES
REVENUE GROWTH
EXPECTED IN 2025

SEGMENT EBITDA
POSITIVE BY
END OF 2025

The key priority for 2024 is to improve profitability



MAXIMIZING CAPACITY
UTILIZATION



DRIVE OPERATIONAL IMPROVEMENTS



MINIMIZE CAPITAL SPEND





APPENDIX



The global manufacturing footprint





Hexagon Purus has strong and diversified portfolio of long-term framework agreements across several applications supporting future growth prospects



MAJOR GLOBAL ENERGY COMPANY LONG-TERM AGREEMENT FOR SUPPLY OF HYDROGEN DISTRIBUTION SYSTEMS IN EUROPE

ESTIMATED CONTRACT VALUE: EUR 27M



COMMERCIAL AGREEMENT FOR DELIVERY OF HYDROGEN DISTRIBUTION SYSTEMS IN EUROPE

ESTIMATED CONTRACT VALUE: UNDISCLOSED

Air Liquide



MULTI-YEAR GLOBAL AND NATIONAL SUPPLY EXCLUSIVITY AGREEMENT FOR HYDROGEN DISTRIBUTION SYSTEMS

ESTIMATED CONTRACT VALUE UNDISCLOSE



DAIMLER

LONG-TERM AGREEMENT FOR
COMPLETE VEHICLE INTEGRATION OF BATTERY
ELECTRIC UTILITY TRUCKS IN NORTH AMERICA

ESTIMATED CONTRACT VALUE: USD 150M



LONG-TERM DISTRIBUTION
AGREEMENT FOR COMPLETE BATTERY
ELECTRIC TRUCKS FOR U.S. MARKET

ESTIMATED CONTRACT VALUE: USD 2BN

TOYOTA

SUPPLY OF BATTERY & HYDROGEN
SYSTEMS FOR FUEL-CELL POWERTRAIN KITS

ESTIMATED CONTRACT VALUE: UNDISCLOSED





MULTI-YEAR SUPPLY AGREEMENT FOR SERIAL SUPPLY OF HYDROGEN STORAGE SYSTEMS FOR TRANSIT BUSES

ESTIMATED CONTRACT VALUE: EUR 35M



EXCLUSIVE MULTI-YEAR AGREEMENT FOR SERIAL SUPPLY OF HYDROGEN STORAGE SYSTEMS FOR TRANSIT BUSES

ESTIMATED CONTRACT VALUE: EUR 30M

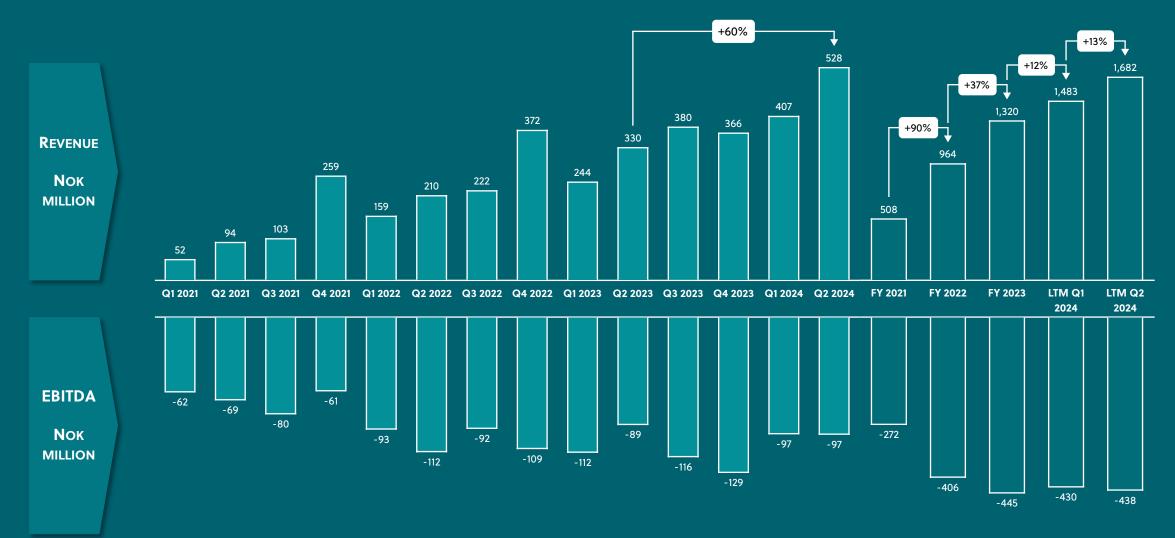


MULTI-YEAR AGREEMENT FOR SERIAL SUPPLY HYDROGEN CYLINDERS TO NIKOLA'S TRE HEAVY-DUTY TRUCK

ESTIMATED CONTRACT VALUE: EUR >200M



Quarterly Group revenue and EBITDA development





Financial statements | Group P&L

Profit & Loss (NOK '000)	Q2 2024	Q2 2023	YTD 2024	YTD 2023	FY 2023
Revenue from contracts with customers	527,655	326,978	933,015	570,353	1,311,811
Other operating revenue	695	2,589	2,483	3,191	7,803
Total revenue	528,351	329,567	935,498	573,544	1,319,614
Cost of materials	327,645	178,673	548,234	334,830	776,841
Payroll and social security expenses	195,104	156,472	385,860	295,899	621,436
Other operating expenses	102,674	83,441	195,170	143,846	366,810
Total operating expenses	625,424	418,586	1,129,264	774,575	1,765,087
EBITDA	-97,073	-89,019	-193,766	-201,031	-445,473
Depreciation and amortization	49,593	30,955	93,985	58,756	149,785
EBIT	-146,666	-119,974	-287,751	-259,787	-595,258
Profit/loss from investments in associates	-1,733	-2,455	-3,667	-4,402	-12,503
Finance income	11,034	22,508	47,132	32,946	103,673
Finance costs	86,247	49,961	146,647	73,341	187,223
Profit/loss before tax	-223,612	-149,882	-390,932	-304,584	-691,310
Tax expense	-2,269	-2,434	-4,550	-2,984	-7,793
Profit/loss after tax	-221,343	-147,448	-386,382	-301,600	-683,517



Financial statements | Segments P&L

Segment Profit & Loss (NOK '000)	Q2 2024	Q2 2023	YTD 2024	YTD 2023	FY 2023
Hydrogen Mobility & Infrastructure (HMI)					
Revenue from contracts with customers	525,671	304,827	911,681	537,426	1,268,493
Other operating revenue	343	1,989	1,879	2,333	6,396
Total revenue	526,014	306,816	913,560	539,760	1,274,889
Total operating expenses	509,111	304,358	912,292	571,799	1,368,936
Operating profit before depreciation (EBITDA)	16,903	2,458	1,267	-32,039	-94,047
Depreciation and impairment	38,079	25,470	71,869	48,744	124,126
Operating profit (EBIT)	-21,176	-23,012	-70,602	-80,783	-218,173
Battery Systems & Vehicle Integration (BVI)					
Revenue from contracts with customers	2,112	10,838	20,994	21,558	30,817
Other operating revenue	0	279	0	9,539	9,564
Total revenue	2,112	11,118	20,994	31,097	40,381
Total operating expenses	61,698	48,210	105,851	100,163	180,100
Operating profit before depreciation (EBITDA)	-59,586	-37,092	-84,858	-69,065	-139,719
Depreciation and impairment	10,035	4,601	19,363	8,156	21,282
Operating profit (EBIT)	-69,621	-41,692	-104,221	-77,222	-161,001
Other & Eliminations					
Revenue from contracts with customers	-128	11,313	341	11,369	12,501
Other operating revenue	352	321	604	-8,681	-8,156
Total revenue	225	11,633	945	2,687	4,344
Total operating expenses	54,615	66,019	111,120	102,613	216,050
Operating profit before depreciation (EBITDA)	-54,390	-54,385	-110,176	-99,925	-211,706
Depreciation and impairment	1,479	884	2,752	1,856	4,376
Operating profit (EBIT)	-55,869	-55,269	-112,928	-101,781	-216,082



Financial statements | Group Balance sheet

Balance sheet (NOK '000)	Q2 2024	Q2 2023	FY 2023
Property, plant and equipment	1,066,078	725,778	867,212
Right-of-use assets	551,346	159,292	544,765
Intangible assets	836,304	874,545	841,672
Investment in associates and joint ventures	51,850	57,804	50,143
Non-current financial assets	140,589	97,392	129,651
Non-current assets	126,817	2,512	33,767
Deferred tax assets	0	0	0_
Total non-current assets	2,772,984	1,917,324	2,467,210
Inventories	610,763	448,665	481,695
Trade receivables	400,960	256,412	274,974
Contract assets (incl. prepayments)	10,691	11,231	11,168
Other current financial assets	280,630	210,462	230,474
Cash and short-term deposits	542,994	973,413	307,485
Total current assets	1,846,038	1,900,183	1,305,797
Assets held for sale	0	0	0
Total assets	4,619,022	3,817,508	3,773,007
Other equity	301,732	469,128	427,681
Issued capital and share premium	1,370,078	1,743,737	1,369,987
Equity attributable to equity holders of the parent	1,671,811	2,212,865	1,797,668
Non-controlling interests	175,532	135,339	121,459
Total equity	1,847,343	2,348,204	1,919,128
Interest-bearing loans and borrowings, related party	1,460,833	558,036	596,482
Lease liabilities	524,087	132,290	518,138
Provisions	0	0	0
Other non-current financial liabilities	0	0	0
Net employee defined benefit liabilities	1,611	1,778	1,717
Deferred tax liabilities	34,569	46,085	38,510
Total non-current liabilities	2,021,100	738,189	1,154,847
Trade and other payables	250,389	235,668	220,457
Contract liabilities	191,647	289,477	196,327
Interest-bearing loans and borrowings, related party	1,444	982	2,317
Lease liabilities, short term	47,665	31,517	39,930
Income tax payable	856	3,778	509
Other current financial liabilities	0	44,294	42,539
Other current liabilities	181,059	75,952	131,171
Provisions	77,518	49,447	65,782
Total current liabilities	750,578	731,115	699,032
Liabilities held for sale	0	0	0
Total equity and liabilities	4,619,022	3,817,508	3,773,007



Financial statements | Group Cash flow

Cash Flow (NOK '000)	Q2 2024	Q2 2023	YTD 2024	YTD 2023	FY 2023
Profit before tax	-223,612	-149,882	-390,932	-304,584	-691,310
Depreciation, amortisation and impairment	49,593	30,955	93,985	58,756	149,785
Net interest expense	58,628	3,795	104,388	9,375	13,236
Changes in net working capital	-120,114	-70,871	-229,324	-89,031	-248,922
Other adjustments to operating cash flows	3,256	14,364	-50,747	34,571	64,295
Net cash flow from operating activities	-232,249	-171,639	-472,630	-290,914	-712,916
Purchase of property, plant, and equipment, net of proceeds from sale	-133,199	-140,535	-233,651	-235,642	-442,644
Purchase and development of intangible assets	-4,026	-8,619	-8,066	-18,731	-39,628
Cash paid related to acquistion of subsidiary, net of cash acquired	-42,539	-85,693	-42,539	-85,693	-85,693
Investments in associated companies	0	-29,305	0	-29,305	-29,305
Loans to associated companies	-5,879	-8,316	-10,937	-13,510	-29,373
Proceeds from sale of shares in associated companies	0	0	0	0	0
Interest received	5,815	8,194	12,191	12,932	29,564
Net cash flow from investing activities	-179,828	-264,275	-283,002	-369,949	-597,079
Net repayment (-) / proceeds (+) from interest bearing loans	-881	-17,796	971,314	757,820	756,909
Interest payments	-761	-8,613	-1,164	-15,479	-20,539
Repayment of lease liabilities (incl. interests)	-25,435	-9,208	-44,368	-18,814	-51,798
Net proceeds from share capital increase in parent company	91	-172	91	473,982	473,982
Net proceeds from share capital increase in subsidiary	21,869	91,833	54,089	102,198	102,198
Net cash flow from financing activities	-5,117	56,045	979,962	1,299,708	1,260,751
Net change in cash and cash equivalents	-417,194	-379,868	224,329	638,844	-49,243
Net currency exchange differences on cash	-4,976	-13,101	11,179	-47,136	-24,977
Cash and cash equivalents beginning of period	965,162	1,366,382	307,485	381,705	381,705
Cash and cash equivalents end of period	542,993	973,413	542,993	973,413	307,485



Investor relations information













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Top 20 shareholders

#	SHAREHOLDER	NUMBER OF SHARES HELD	% OF SHARES OUTSTANDING
1	HEXAGON COMPOSITES ASA	106,296,225	38.3 %
2	CLEARSTREAM BANKING S.A.	49,982,801	18.0 %
3	Sumitomo Mitsui Trust Bank (U.S.A)	20,934,815	7.5 %
4	FLAKK COMPOSITES AS	10,268,728	3.7 %
5	MP PENSJON PK	7,280,282	2.6 %
6	Citibank Europe plc	6,003,530	2.2 %
7	DNB Markets Aksjehandel/-analyse	5,427,822	2.0 %
8	DANSKE BANK	4,782,662	1.7 %
9	Deutsche Bank Aktiengesellschaft	4,541,809	1.6 %
10	Nordnet Bank AB	2,818,517	1.0 %
11	J.P. Morgan SE	2,275,914	0.8 %
12	NØDINGEN AS	2,160,626	0.8 %
13	CACEIS Investor Services Bank S.A.	2,159,262	0.8 %
14	State Street Bank and Trust Comp	1,541,630	0.6 %
15	SIX SIS AG	1,453,934	0.5 %
16	Saxo Bank A/S	1,403,744	0.5 %
17	The Bank of New York Mellon	1,240,216	0.4 %
18	J.P. Morgan SE	896,069	0.3 %
19	VERDIPAPIRFONDET STOREBRAND NORGE	884,814	0.3 %
20	MUEN INVEST AS	787,394	0.3 %
	Top 20 shareholders	233,140,794	84.0 %
	Other shareholders	44,566,404	16.0 %
	Total number of shares outstanding	277,707,198	100.0 %



