TRESU Investment Holding A/S Venusvej 44 6000 Kolding Company Reg. No. 37553727

Interim financial report Q2 2023

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# Statement by the Board of Directors and the Executive Board on the interim financial report

The Board of Directors and the Executive Board have today considered and approved the interim financial report of TRESU Investment Holding A/S for the period from 1 April to 30 June 2023.

The interim financial report is prepared in accordance with IAS 34 'Interim Financial Reporting' as adopted by the EU and additional Danish disclosure requirements for interim financial reports of listed companies. The interim financial report has neither been audited nor reviewed.

In our opinion, the interim financial report gives a true and fair view of the Group's financial position as at 30 June 2023 and the results of their operations and cash flows for the period from 1 April 2023 to 30 June 2023.

In our opinion, the management commentary includes a fair representation of the development in the Group's business and financial matters, the results for the quarter and of the Group's financial position and the financial position as a whole for the entities included in the consolidated financial statements.

In addition to the disclosures in the interim financial report, no changes in the Group's most significant risks and uncertainties have occurred relative to what was disclosed in the Annual report 2022.

Kolding, Denmark, 30 August 2023

# Executive Board Stephan Plenz Torben Børsting CEO CFO Board of Directors Jean-Marc Lechêne Chairman Søren Dan Johansen

# **Management commentary**

	Q2 2023	Q2 2022	1/1-30/6 2023	1/1-30/6 2022	Year 2022
Key figures (DKK'000)					
Revenue	100.888	82.800	192.347	167.700	359.000
Gross profit/loss	5.137	8.000	11.335	14.300	(68.600)
Operating profit/loss	(13.816)	(14.400)	(26.575)	(25.900)	(155.200)
Net financials	(12.180)	(6.800)	(23.749)	(14.900)	(33.900)
Profit/loss for the period	(23.916)	(18.700)	(45.871)	(35.200)	(165.300)
Total assets	621.136	759.021	621.136	759.021	643.115
Investments in property, plant and equipment	(1.100)	(1.400)	(1.300)	(2.500)	(1.900)
Equity	(187.444)	(47.190)	(187.444)	(47.190)	(147.900)
Ratios					
Gross margin (%)	5,1	9,7	6,4	8,5	(19,1)
Net margin (%)	(23,7)	(22,6)	(24,4)	(21,0)	(46,0)
Return on equity (%)	20,4	-	-	36,1	206,8
Equity ratio (%)	(30,2)	-	-	(6,2)	(23,0)
Return of assets (%)	(2,2)	-	-	(3,4)	(24,1)

Ratios	Calculation formula	
Gross margin (%)	Gross profit x 100 Revenue	The entity's operating gearing.
Net margin (%)	Profit/loss for the year x 100 Revenue	The entity's operating profitability.
Return on equity (%)	Profit/loss for the year x 100 Average equity	The entity's return on capital invested in the entity by the owners.
Equity ratio (%)	Equity x 100 Total assets	The financial strength of the entity.
Return of assets (%)	Profit before financial income and expenses x 100 Total assets	Profit from invested capital

### Q2 2023

The consolidated revenue for Q2 2023 is DKK 100.9m and Operating loss (EBIT) is DKK -13.8m. The result in the Group is impacted by amortization of surplus values capitalized as part of the purchase price allocation. The total amount amortized in Q2 was DKK 9.6m.

At the end of Q2 2023 total assets was DKK 621.1 and total equity amounted to DKK -187.4m.

The financial results of Q2 2023 are below expectations but within guidance for 2023.

### Outlook

The outlook for the Group for 2023 is revenue growth in the area of 15-25% on 2022, and an EBITDA margin in the area of 6-8% (adjusted for potential one-off effects). In addition, we expect cash flow generation from ordinary operating to be negative for 2023.

# Consolidated statement of profit or loss and other comprehensive income

DKK'000	Note	Q2 2023	Q2 2022	1/1-30/6 2023	1/1-30/6 2022	Year 2022
Revenue	4	100.888	82.800	192.347	167.700	359.000
Production costs <sup>A</sup>		(95.750)	(74.800)	(181.013)	(153.400)	(427.600)
Gross profit/(loss)		5.137	8.000	11.335	14.300	-68.600
Distribution costs		(11.276)	(12.200)	(21.687)	(22.100)	(45.200)
Administrative costs <sup>B</sup>		(7.678)	(10.300)	(16.223)	(18.200)	(43.500)
Other operating income		0	100	0	100	2.100
Other operating expenses		0	0	0	0	0
Operating profit/(loss)		(13.816)	(14.400)	(26.575)	(25.900)	(155.200)
Financial income		91	300	292	600	600
Financial expenses <sup>C</sup>		(12.271)	(7.100)	(23.749)	(14.900)	(33.900)
Profit/(loss) before tax D		(25.996)	(21.200)	(50.031)	(40.200)	(188.500)
Tax on profit/(loss) for the period		2.080	2.500	4.160	5.000	23.200
Profit/(loss) for the period		(23.916)	(18.700)	(45.871)	(35.200)	(165.300)
Exchange rate adjustments, for- eign companies		(200)	(294)	(1.071)	(1)	(423)
Tax on other comprehensive incomprehensive inc	me	0	0	0	0	0
Other comprehensive income, net tax		(200)	(294)	(1.071)	(1)	(423)
Total comprehensive in- come/(loss) for the period		(24.116)	(18.994)	(46.942)	(35.201)	(165.723)
Profit/(loss) for the period attribut	able to		(19.700)	(45 971)	(25 200)	(165 200)
Owners of the Company Total comprehensive in- come/(loss) for the period at-		(23.916)	(18.700)	(45.871)	(35.200)	(165.300)
tributable to: Owners of the Company		(24.116)	(18.994)	(46.942)	(35.201)	(165.723)

Amounts related to the acquisition of TRESU Investment A/S and other non-recurring items:

DKK'000	Q2 2023	Q2 2022	1/1-30/6 2023	1/1-30/6 2022	Year 2022
Depreciation on assets acquired (PPA)	9.568	11.367	19.136	22.924	45.223
Other expenses 1)	1.070	1.626	2.818	2.072	2.570
Other income 1)	0	0	0	0	-500
Interest corporate bonds	8.848	5.504	16.525	10.887	23.164
Adjustments deferred tax related to PPA	(2.105)	(2.501)	(4.210)	(5.043)	(9.949)
	17.381	15.996	34.269	30.840	60.508

<sup>1)</sup> Other expenses-/income includes costs for redemption of bonds and sale of land (2022)

# **Consolidated statement of financial position - Assets**

DKK'000	30 Jun 2023	30 Jun 2022	31 Dec 2022
Goodwill	99.000	174.000	99.000
Completed development projects	22.704	26.851	24.200
Patents and licenses	123.314	138.729	131.000
Brand	37.900	37.900	37.900
Customer relationship	49.682	70.398	59.000
Intangible assets	332.601	447.877	351.100
Plant and machinary	25.168	29.067	26.200
Plant and machinery  Other fixtures and fittings, tools and againment	5.621	4.196	4.900
Other fixtures and fittings, tools and equipment Leasehold improvements	2.492	3.091	2.800
Finance lease	84.236	86.941	85.800
Property, plant and equipment	117.518	123.294	119.700
Deferred tax assets	0	0	0
Deposits	10.108	10.032	10.100
Other non-current assets	10.108	10.032	10.100
Non-current assets	460.226	581.118	480.815
Inventories	82.028	65.342	73.200
Trade receivables	38.678	58.533	38.600
Contract work in progress	22.242	14.558	19.500
Tax receivables	0	0	0
Other short-term receivables	5.832	17.337	4.500
Prepayments	6.875	6.575	2.800
Receivables	155.654	162.345	138.600
Cash	5.255	12.058	23.700
Assets as held for sale	0	3.500	0
Current assets	160.909	177.903	162.300
Assets	621.136	759.021	643.115

# Consolidated statement of financial position— Equity and Liabilities

DKK'000	30 Jun 2023	30 Jun 2022	31 Dec 2022
Contributed capital	2.924	2.922	2.922
Other reserves	2.443	3.736	3.300
Retained earnings	(192.811)	(53.848)	(154.122)
Equity	(187.444)	(47.190)	(147.900)
Provisions for deferred tax	47.564	55.136	51.300
Other provisions	20.454	2.992	19.900
Corporate bonds	437.133	431.160	434.200
Finance lease liabilities	76.639	79.182	78.400
Other payables	8.532	8.598	8.600
Non-current liabilities	590.323	577.067	592.400
Current portion of long-term lease liabilities	10.806	10.438	10.400
Bank debt	99.293	21.244	19.700
Payable group company	248	276	200
Contract work, liabilities	30.482	102.647	83.100
Prepayment customers	11.623	11.251	8.800
Trade payables	39.162	28.440	40.100
Income tax payable	-3.301	12.195	7.900
Other payables	29.944	42.650	28.414
Current liabilities	218.257	229.143	198.615
<b>Total liabilities</b>	808.579	806.211	791.015
Equity and liabilities	621.136	759.021	643.115

## Consolidated statement of changes in equity

### Consolidated statement of changes equity

DKK'000	Contributed capital	Other re- serves*	Retained earnings	Total
Equity at 1 January 2022	2.922	3.737	(18.606)	(11.947)
Profit for the period	-	-	(165.305)	(165.305)
Other comprehensive income	-	(423)	0	(423)
Capital increase	1	0	29.744	29.745
Tax exempt contribution				
Equity at 31 December 2022	2.923	3.314	(154.167)	(147.930)

# Consolidated statement of changes in equity

DKK'000	Contributed capital	Other re- serves*	Retained earnings	Total
Equity at 1 January 2023	2.923	3.314	(154.167)	(147.930)
Profit for the period	0	0	(45.871)	(45.871)
Other comprehensive income	0	(1.071)	0	(1.071)
Capital increase	1	0	7.427	7.428
Equity at 30 June 2023	2.924	2.243	(192.611)	(187.444)

<sup>\*)</sup> Other reserves consist of exchange differences on translating foreign companies.

# Consolidated statement of cash flows

DKK'000	YTD Q2 2023	YTD Q2 2022	YTD 2022
Operating profit/loss	(26.600)	(26.000)	(155.300)
Amortisation, depreciation	22.800	31.200	62.700
Other provisions and payables	3.500	(5.500)	11.600
Working capital changes	(88.600)	27.400	27.000
Cash flows from ordinary operating activities	(88.900)	27.100	21.000
Financial income received	200	600	600
Financial expenses paid	(16.700)	(14.900)	(28.000)
Income taxes refunded/paid	(11.200)	6.300	12.400
Cash flows from operating activities	(116.600)	19.100	6.000
Acquisition etc. of intangible assets	(2.300)	(2.600)	(3.200)
Acquisition etc. of property, plant and equipment	(1.400)	(1.900)	(3.500)
Acquisition etc. of financial fixed assets	0	0	(100)
Proceeds from disposal of financial fixed assets	0	0	3.500
Proceeds from disposal of property, plant and equipment	0	0	0
Cash flows from investing activities	(3.700)	-4.500	-3.300
	<u> </u>		
Proceeds from (repayments of) related party borrowings	0	0	200
Leasing	(4.800)	(5.000)	(9.900)
Repayment of bank debt	99.300	(15.100)	(16.600)
Capital increase	7.400	0	29.700
Cash flows from financing activities	101.900	-20.100	3.400
Increase/decrease in cash and cash equivalents	(18.400)	(5.500)	6.100
Cash and cash equivalents at the beginning of the period	23.700	17.600	17.600
Cash and cash equivalents at the beginning of the period	23.700	17.000	17.000
Cash and cash equivalents end of the period	5.300	12.100	23.700
Cash and cash equivalents at period end are composed of:			
Cash	5.300	12.100	23.700
Cash and cash equivalents end of the period	5.300	12.100	23.700

# Notes to the consolidated interim financial statements Overview notes

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### Notes

### 1. Basis of preparation

This interim financial report comprises condensed unaudited consolidated financial statements of TRESU Investment Holding A/S and its subsidiaries.

As of 21 June 2017, TRESU Investment Holding A/S, ultimately majority-owned by the private equity fund, Altor Fund IV Holding AB, acquired TRESU Investment A/S and its subsidiaries through the purchase of the entire share capital of TRESU Investment A/S, also a Danish company.

The unaudited interim consolidated financial statements for Q2 2023 have been prepared in accordance with IAS 34 Interim Financial Reporting, and additional Danish disclosure requirements for interim financial reports of listed companies and should be read in conjunction with the Group's last annual consolidated financial statements as at and for the year ended 31 December 2022 ('last annual financial statements'). They do not include all of the information required for a complete set of IFRS financial statements. However, selected explanatory notes are included to explain events and transactions that are significant to understanding the changes in the Group's financial position and performance since the last annual financial statements.

The consolidated financial statements are presented in Danish Kroner, which is the Parent Company's functional currency.

# 2. Changes in significant accounting policies New standards, interpretations and amendments adopted by the Group

No additional standards have been implemented in the period, only amendments and improvements to existing standards. These changes have no impact on the Group.

### 3. Use of estimates and judgement

Management of the Company has made a number of estimates and assumptions related to the reporting of assets and liabilities and the disclosure of contingent assets and liabilities in the preparation of these consolidated interim financial statements in conformity with IFRS. Actual results could differ from those estimates.

Impairment test includes estimated future cash flow and discounting rate.

The estimates and underlying assumptions are reviewed on an ongoing basis. Significant judgements made by management in applying the Group's accounting policies and the key sources of estimation uncertainty were the same as those described in the last annual financial statements.

### 4. Revenue

DKK'000	Q2	Q2	YTD	YTD
	2023	2022	Q2 2023	Q2 2022
Sale of goods	58.954	57.273	113.831	105.336
Sale of service	2.078	1.767	3.089	3.935
Income from contract work in progress (turnkey projects)	39.856	23.750	75.427	58.393
Revenue	100.888	82.790	192.347	167.664

### Disaggregation of revenue

In the following table, revenue is disaggregated by major products and service lines, geographical market and timing of revenue recognition.

Revenue external customer			
Q2	Q2	YTD	YTD
2023	2022	Q2 2023	Q2 2022
408	826	1.230	2.222
34.609	31.524	64.980	66.002
12.790	18.242	21.770	46.828
48.038	26.036	95.881	43.398
4.990	6.156	8.373	9.202
54	6	113	12
100.888	82.790	192.347	167.664
69.944	47.566	125.141	101.994
30.944	35.224	67.207	65.669
100.888	82.790	192.347	167.664
61.032	59.040	116.920	109.271
39.856	23.750	75.427	58.393
100.888	82.790	192.347	167.664
	408 34.609 12.790 48.038 4.990 54 100.888  69.944 30.944 100.888	Q2       Q2         2023       2022         408       826         34.609       31.524         12.790       18.242         48.038       26.036         4.990       6.156         54       6         100.888       82.790         69.944       47.566         30.944       35.224         100.888       82.790	Q2         Q2         YTD           2023         2022         Q2 2023           408         826         1.230           34.609         31.524         64.980           12.790         18.242         21.770           48.038         26.036         95.881           4.990         6.156         8.373           54         6         113           100.888         82.790         192.347           69.944         47.566         125.141           30.944         35.224         67.207           100.888         82.790         192.347           61.032         59.040         116.920           39.856         23.750         75.427

### 5. Asset held for sale

In August 2019 the Company moved into a new domicile, and the former corporate building and related land was sold Q3 2022.

### 6. Financial instruments

DKK'000	30/Jun/23	30/Jun/22
Categories of financial instruments		
Deposits	10.108	10.032
Trade receivables	38.678	58.533
Other short-term receivables	5.832	17.337
Prepayments	6.875	6.575
Cash	5.255	12.058
Assets at amortized costs	66.747	104.535
Corporate bonds	437.133	431.160
Finance lease liabilities	87.445	89.619
Bank debt	99.293	21.244
Payable to group company	248	276
Trade payables	39.162	28.440
Other payables	29.944	42.650
Financial liabilities measured at amortized cost	693.226	613.390

### Financial risks

Financial risks, including market, currency, interest, liquidity, and credit risks are consistent with those disclosed in the preparation of the Group's annual consolidated financial statements for the year ended 31 December 2022.

### 7. Commitments and contingencies

The Group has since August 2019 leased the facilities on Venusvej in Kolding.

The Group has paid an initial amount of DKK 10m in deposit.

The lease contract includes a non-termination period until September 2033 and the future minimum payments according to the contract is DKK 87,1m for this period.

### 8. Related parties

The following parties have a controlling interest:

- Altor Fund IV Holding AB, Stockholm, shareholder, ultimate owner
- TRESU Group Holding A/S, CVR-no. 37752088, Kolding, shareholder, parent

### 9. Subsequent events

No subsequent events.

### 10. Accounting policies

Except as described in note 2, the accounting policies applied in these interim financial statements are the same as those applied in the Group's consolidated financial statements as at and for the year ended 31 December 2022.