



PRESS RELEASE

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DEME: PUBLICATION OF THE ANNUAL REPORT 2025

DEME today released its Annual Report 2025, which provides a comprehensive overview of the group's strategy, operational performance, ESG progress, and financial results. It is the fourth such report since the company's stock listing in 2022. As announced at the end of February 2026, last year proved to be yet another record year for DEME, with all-time high profitability, building on the strong momentum of previous years. 2026 is also shaping up to be a milestone year as DEME is celebrating its 150th anniversary.

In their joint message in the Annual Report 2025, CEO Luc Vandebulcke and Chairman Luc Bertrand emphasize: "We continue our drive to improve – to become safer, more sustainable, and to deliver complex world-first projects and strong results, even in challenging times. Guided by our heritage and powered by our people, we continue to create a better, more livable world - just as we have for a century and a half."

"Looking ahead, smart strategic decisions - such as our acquisition of Havfram - underline our confidence in the future and our ambition to make a real mark on the world."

The Annual Report 2025 highlights DEME's commitment to realizing sustainable performance. As a front-runner in the energy transition, DEME addresses critical global challenges, such as climate change, population growth and urbanization, increasing maritime trade, and environmental pressures. DEME reports on its sustainability performance in line with the requirements of the Corporate Sustainability Reporting Directive (CSRD) and the European Sustainability Reporting Standards (ESRS).

The report features rich visual content from across our global operations, showcasing our people and our assets in action as well as retrospective snapshots that reflect on DEME's rich 150-year history.

DEME's Annual Report is available at www.deme-group.com/annual-report-2025

The Dutch version of the report will be available online on April 14, 2026.

About DEME

DEME (Euronext Brussels: DEME) is a leading contractor in the fields of offshore energy, dredging and marine infrastructure, and environmental remediation. DEME also engages in concessions activities in offshore wind, marine infrastructure, green hydrogen, and deep-sea mineral harvesting. The company can build on 150 years of experience and is a front-runner in innovation and new technologies. DEME's vision is to work towards a sustainable future by offering solutions for global challenges: climate change, a growing population and urbanization, increasing maritime trade, and environmental issues. With a team of approximately 6,000 highly skilled professionals and one of the most advanced fleets in the world, DEME is well-positioned to tackle even the most complex projects. DEME realized a turnover of 4.2 billion euros with an EBITDA of 931 million euros in 2025. For more information, please visit www.deme-group.com.

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