

Participation notification by BlackRock Inc.

Brussels, Belgium – October 10, 2024 - 8:30 CEST

According to Belgian transparency legislation (Law of May 2, 2007), BlackRock Inc. (12 Throgmorton Avenue, London EC2N 2DL, UK) recently sent Syensqo the following transparency notifications indicating that it crossed the threshold of 3%. Here is the summary of the moves:

| Date on which the threshold was crossed | Voting rights after the transaction | Equivalent financial instruments after the transaction | Total |
|---|-------------------------------------|--|-------|
| October 1, 2024 | 3.14% | 0.65% | 3.79% |


The latest notification, dated **October 3, 2024** and received on **October 7, 2024**, contains the following information:

- Reason for the notification:
 - Acquisition or disposal of the control of an undertaking that holds a participating interest in an issuer
 - As a result of the acquisition of Global Infrastructure Partners there has been a change to BlackRock's group Structure. Upon the close of the transaction, BlackRock, Inc. was renamed BlackRock Finance, Inc. and a NewCo became the publicly listed company with the name BlackRock, Inc.
- Notified by: BlackRock Inc : A parent undertaking or a controlling person
- Date on which the threshold is crossed: **October 1, 2024**
- Threshold of direct voting rights crossed: 3% **upwards**
- Denominator: 105,876,417
- Additional information: The disclosure obligation arose due to voting rights attached to shares for BlackRock, Inc. going **above** 3%.
- Persons subject to the notification requirement:


| Name | Address (for legal entities) |
|---|--|
| BlackRock, Inc. | 50 Hudson Yards, New York, NY, 10001, U.S.A. |
| BlackRock (Singapore) Limited | 20 Anson Road #18-01, Singapore, 79912, Singapore |
| BlackRock Advisors (UK) Limited | 12 Throgmorton Avenue, London, EC2N 2DL, U.K. |
| BlackRock Advisors, LLC | 50 Hudson Yards, New York, NY, 10001, U.S.A. |
| BlackRock Asset Management Canada Limited | 161 Bay Street, Suite 2500, Toronto, Ontario, M5J 2S1, Canada |
| BlackRock Asset Management Deutschland AG | Lenbachplatz 1 1st Floor, Munich, 80333-MN3, Germany |
| BlackRock Asset Management North Asia Limited | 15/F, 16/F, 17/F Citibank Tower & 17/F ICBC Tower, 3 Garden Road, Central, Hong Kong |
| BlackRock Financial Management, Inc. | 50 Hudson Yards, New York, NY, 10001, U.S.A. |
| BlackRock Fund Advisors | 400 Howard Street, San Francisco, CA, 94105, U.S.A. |
| BlackRock Institutional Trust Company, National Association | 400 Howard Street, San Francisco, CA, 94105, U.S.A. |
| BlackRock Investment Management (Australia) Limited | Level 37 Chifley Tower, 2 Chifley Square, Sydney NSW 2000, Australia |
| BlackRock Investment Management (UK) Limited | 12 Throgmorton Avenue, London, EC2N 2DL, U.K. |
| BlackRock Investment Management, LLC | 1 University Square Drive, Princeton, NJ, 8540, U.S.A. |
| BlackRock Japan Co., Ltd. | 1-8-3 Marunouchi Chiyoda-ku, Trust Tower Main, Tokyo, 100-8217, Japan |
| Aperio Group, LLC | 3 Harbor Dr Suite 204, Sausalito, CA 94965, U.S.A. |

Notified details

| A) Voting rights | Previous notification | After the transaction | | | |
|---|-----------------------|-----------------------|------------------------------|----------------------|------------------------------|
| | # of voting rights | # of voting rights | | % of voting rights | |
| Holders of voting rights | | Linked to securities | Not linked to the securities | Linked to securities | Not linked to the securities |
| BlackRock, Inc. | 0 | 0 | | 0.00% | |
| BlackRock (Singapore) Limited | 1,552 | 6,342 | | 0.01% | |
| BlackRock Advisors (UK) Limited | 169,633 | 270,559 | | 0.26% | |
| BlackRock Advisors, LLC | 118,612 | 118,612 | | 0.11% | |
| BlackRock Asset Management Canada Limited | 7,773 | 22,010 | | 0.02% | |
| BlackRock Asset Management Deutschland AG | 273,243 | 265,008 | | 0.25% | |
| BlackRock Asset Management North Asia Limited | 2,356 | 2,356 | | 0.00% | |
| BlackRock Financial Management, Inc. | 41,144 | 41,044 | | 0.04% | |
| BlackRock Fund Advisors | 1,134,000 | 1,138,688 | | 1.08% | |
| BlackRock Institutional Trust Company, National Association | 888,613 | 887,110 | | 0.84% | |
| BlackRock Investment Management (Australia) Limited | 20,052 | 20,052 | | 0.02% | |
| BlackRock Investment Management (UK) Limited | 107,863 | 118,158 | | 0.11% | |
| BlackRock Investment Management, LLC | 258,644 | 263,900 | | 0.25% | |
| BlackRock Japan Co., Ltd. | 139,814 | 139,814 | | 0.13% | |
| Aperio Group, LLC | 25,873 | 25,873 | | 0.02% | |
| Subtotal | 3,189,172 | 3,319,526 | | 3.14% | |
| TOTAL | | 3,319,526 | 0 | 3.14% | 0.00% |

 Start with "groups" of holders. Add subtotals with Σ , and then finish with the persons who are "alone". For groups, start with the ultimate controlling natural person or legal entity. The totals, subtotals and % will be updated once you have clicked on **<CALCULATE>**.

| B) Equivalent financial instruments | After the transaction | | | | | |
|---|------------------------------|-----------------|-------------------------|--|--------------------|------------|
| Holders of equivalent financial instruments | Type of financial instrument | Expiration date | Exercise period or date | # of voting rights that may be acquired if the instrument is exercised | % of voting rights | Settlement |
| BlackRock (Singapore) Limited | Securities Lent | | | 44,912 | 0.04% | physical |
| BlackRock Advisors (UK) Limited | Securities Lent | | | 407,946 | 0.39% | physical |
| BlackRock Asset Management Canada Limited | Securities Lent | | | 25,246 | 0.02% | physical |
| BlackRock Fund Advisors | Securities Lent | | | 98,274 | 0.09% | physical |
| BlackRock Institutional Trust Company, National Association | Securities Lent | | | 19,319 | 0.02% | physical |
| BlackRock Investment Management (UK) Limited | Securities Lent | | | 85,929 | 0.08% | physical |
| BlackRock Investment Management, LLC | Securities Lent | | | 2,642 | 0.00% | physical |
| BlackRock Financial Management, Inc. | Contract Difference | | | 615 | 0.00% | cash |
| BlackRock Institutional Trust Company, National Association | Contract Difference | | | 1,471 | 0.00% | cash |
| BlackRock Investment Management (UK) Limited | Contract Difference | | | 1,093 | 0.00% | cash |
| BlackRock Investment Management, LLC | Contract Difference | | | 4,632 | 0.00% | cash |
| TOTAL | | | | 692,080 | 0.65% | |

 The totals will be updated once you have clicked on <CALCULATE>

| TOTAL (A & B) | # of voting rights | % of voting rights |
|---------------|--------------------|--------------------|
| | CALCULATE | 4,011,606 |
| | | 3.79% |

Transparency notifications and the full chain of controlled undertakings through which the holding is effectively held is available on the [Investor Relations Section](#) of Syensqo's website.

Contacts

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About Syensqo

Syensqo is a science company developing groundbreaking solutions that enhance the way we live, work, travel and play. Inspired by the scientific councils which Ernest Solvay initiated in 1911, we bring great minds together to push the limits of science and innovation for the benefit of our customers, with a diverse, global team of more than 13,000 associates.

Our solutions contribute to safer, cleaner, and more sustainable products found in homes, food and consumer goods, planes, cars, batteries, smart devices and health care applications. Our innovation power enables us to deliver on the ambition of a circular economy and explore breakthrough technologies that advance humanity.

Investor Relations sources

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