

Presentation of 12M 2019: year ended with a profitability growth

11 February 2020

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A modern tour operator



in the Baltics since 2004



destinations worldwide by plane



years in business



+ <u>- 1</u>

Number of travellers constantly increases



Asset light business model enables us to master changes fast

By choosing tour operator, modern traveller saves time and money



Key financials of 12M 2019

294 ths

PAX sold during 12M 2019 (-3.9% y/y)



12M 2019 EBITDA (-44.2% y/y)

EUR 179.9 m

12M 2019 Revenue (-1.2% y/y)



12M 2019 EBITDA margin (-1.8 pp y/y) EUR 22.1 m

12M 2019 Gross profit (-15.9% y/y)



12M 2019 Net profit (-57.0% y/y)

Solid last quarter of 2019



Q4 2019 EBITDA (EUR 0.5 m in Q4 2018)



Q4 2019 EBITDA margin (+2.2 pp y/y) [§]/₂ **1.0 m**

Q4 2019 Net profit (negative in Q4 2018)

Keeping stable revenues & seat supply

We kept the seats supply for 2019 at similar level as in 2018. It translates into roughly flat sales y/y during 12M 2019.





Growing number of travellers in Latvia

During 12M 2019, total number of customers served by Novaturas decreased by 3.9% y/y, mainly due to the decrease in Lithuania by 8.4% and Estonia by 1.5%, while in Latvia number of travellers increased by 6%.

Number of PAX sold by country (ths)

164,4



total PAX sold during 12M 2019 (-3,9% y/y)



Other

Turkey remains the most popular summer holiday destination

Sales of flight package tours by destinations

(% share in charter travel revenue)



The most popular destinations among the Baltic citizens are Turkey in the summer season and Egypt in the winter season.

The rising appeal of Turkey, owing to its good price for the quality ratio and wide selection of accommodation, translates into the ebbing demand for European destinations.

The popularity of long-haul destinations steadily increases.



We reach wide customer base thanks to well-balanced distribution

The majority of our products are sold through travel agencies, with whom we have long-term business relations, built on professionalism and mutual trust.

Novaturas sales by distribution channels

12M 2019 (outer circle) vs. 12M 2018 (inner circle)





* Revenues only including revenues from flight packages, roundtrips by plane and coach, sales of flight tickets and accommodation (without other products)



external travel agencies



unique visitors on our websites during 12M 2019 toursim exhibitions in Baltics

6.2%

Diversification of sales channels allows Novaturas to offer its products to broader customer base, not only searching for package tours, but also for tickets and to exploit the most of market opportunities.

Novaturas constantly develops its e-commerce channel and manages one of the biggest online shops in the Baltics. We attend 3 largest tourism exhibitions in Baltics every year as an extra sales channel.



2019 profitability affected by competition, weather and aviation

Last year in tour organizing industry in the Baltics has been marked by an intensified competition and also slightly changing customer habits due to shifting weather seasons.

Novaturas profitability at the beginning of 2019 was still slightly affected by higher costs related to the change of its main aviation partner (in Q4 2018, troubled carrier Small Planet Airlines was replaced by GetJet Airlines).

However, the tour organising industry leader in Baltics managed to overcome the challenges and ended 2019 with a robust last quarter.



Efficiency and productivity ratios

Novaturas continues to keep very high load factor, which shows effectiveness of our sales and very good fit of the program size to real demand. During 12M 2019 we managed to increase average selling prices as compared to corresponding periods of the previous year.



Operating expenses under control

We are determined to keep operating costs under control and steadily increase our office efficiency. During 12M 2019, the Group's total operating expenses decreased by 3.5% y/y.



12M 2019 Operating expenses (-3.5% y/y)

| Operating expenses (EUR 000s) | Q4 2019 | Q4 2018 | y/y change | 12M 2019 | 12M 2018 | у/у change | 2018 | 2018 vs. 2017 | 2017 | 2017 vs. 2016 | 2016 |
|---|---------|---------|---------------|----------|----------|---------------|--------|------------------|--------|------------------|--------|
| Sales and marketing (excl. commissions) | 1,053 | 1,236 | -14.8% | 4,046 | 4,140 | -2.3% | 4,140 | 13.3% | 3,654 | 10.1% | 3,320 |
| General and administrative (excl. one-offs) | 1,237 | 1,407 | -12.1% | 4,078 | 4,099 | -0.5% | 4,099 | -7.2% | 4,416 | 13.1% | 3,905 |
| Total operating expenses (excl. commissions and one-offs) | 2,290 | 2,643 | -13.4% | 8,124 | 8,239 | -1.4% | 8,239 | 2.1% | 8,070 | 11.7% | 7,225 |
| Commissions | 2,318 | 2,412 | -3.9% | 9,682 | 9,652 | 0.3% | 9,652 | 31.1% | 7,363 | 48.1% | 4,973 |
| One-off expenses | 20 | 458 | -95.6% | 191 | 757 | -74.8% | 757 | -12.2% | 862 | 9477.8% | 9 |
| Total operating expenses | 4,628 | 5,585 | -17.1% | 17,997 | 18,648 | -3.5% | 18,648 | 15.2% | 16,295 | 33.5% | 12,207 |

2020 Guidance



Most popular destinations have been demonstrating a modest, but stable growth. Combined with new destinations we offer every year, we foresee a 2-3% growth of clients for 2020.



Early bookings for 2020 summer season started on 1 August 2019 and sales are going strong in all our core markets. Moreover, our strategy on focusing on profitability has been especially successful during the Q4 of 2019. Therefore, we forecast a 3-5% increase in sales for 2020.



Increasing efficiency while maintaining high quality service level was always our top priority. Moreover, we are actively searching for possibilities to make further efficiency improvements by investing into technologies. Balancing cost efficiency with increase in sales, **we forecast EUR 5-6 million EBITDA for 2020**.



Our forecast is based on current macroeconomics tendencies (economy in Baltics grows by 2.5-3%, annual salary growth in Baltics remains 4-6%), we do not face any *force majeure* situations and competition level remains similar to 2019. We will continue on announcing yearly forecast with financials of 12months and will adjust the forecast with 6months and 9months reports.

Appendices

Consolidated statements of comprehensive income

| EUR 000s | Q4 2019 | Q4 2018 | y/y change | 12M 2019 | 12M 2018 | y/y change |
|---|----------|----------|------------|-----------|-----------|------------|
| Sales | 40,287 | 41,792 | -3.6% | 179,858 | 182,032 | -1,2% |
| Cost of sales | (34,353) | (35,817) | -4.1% | (157,766) | (155,753) | 1.3% |
| Gross profit | 5,934 | 5,975 | -0,7% | 22,092 | 26,279 | -15.9% |
| Operating (expenses) | (4,628) | (5,513) | -16.1% | (17,997) | (18,648) | -3.5% |
| Other operating income | 16 | 0 | - | 18 | 14 | 28.6% |
| Other operating (expenses) | (1) | 0 | - | (3) | (2) | 50.0% |
| Profit from operations | 1,321 | 462 | 185.9% | 4,110 | 7,643 | -46.2% |
| Finance income | 111 | 814 | -86.4% | 481 | 820 | -41.3% |
| Finance (expenses) | (239) | (1,415) | -83.1% | (1,087) | (1,873) | -42.0% |
| Profit before tax | 1,193 | (139) | NA | 3,504 | 6,590 | -46.8% |
| Income tax (expense) | (206) | (102) | 102.0% | (1,176) | (1,175) | 0.1% |
| Net profit | 987 | (241) | NA | 2,328 | 5,415 | -57.0% |
| Other comprehensive income to be reclassified to profit or loss in subsequent periods | | | | | | |
| Result of changes in cash flow hedge reserve | 556 | (2,818) | NA | 1,851 | (2,160) | NA |
| Impact of income tax | (84) | 423 | NA | (278) | 324 | NA |
| Total comprehensive income for the year | 1,459 | (2,636) | NA | 3,901 | 3,579 | 9.0% |
| Earnings per share ¹⁾ | 0.13 | (0.03) | | 0.30 | 0.69 | |

Main ratios

| Financial ratios (EUR 000s) | Q4 2019 | Q4 2018 | y/y change | 12M 2019 | 12M 2018 | y/y change | 2018 |
|-----------------------------|---------|---------|------------|----------|----------|------------|---------|
| Revenue | 40,287 | 41,792 | -3.6% | 179,858 | 182,032 | -1.2% | 182,032 |
| Gross profit | 5,934 | 5,975 | -0.7% | 22,092 | 26,279 | -15.9% | 26,279 |
| EBITDA | 1,394 | 535 | 160.6% | 4,409 | 7,908 | -44.2% | 7,908 |
| Operating profit (EBIT) | 1,321 | 462 | 185.9% | 4,110 | 7,643 | -46.2% | 7,643 |
| Profit before tax | 1,193 | (139) | NA | 3,504 | 6,590 | -46.8% | 6,590 |
| Net profit | 987 | (241) | NA | 2,328 | 5,415 | -57.0% | 5,415 |

| Relative indicators | Q4 2019 | Q4 2018 | y/y change | 12M 2019 | 12M 2018 | y/y change | 2018 |
|------------------------------------|-----------|-----------|------------|-----------|-----------|------------|-----------|
| Number of shares | 7,807,000 | 7,807,000 | - | 7,807,000 | 7,807,000 | - | 7,807,000 |
| Earnings per share (EUR) | 0.13 | (0.03) | 0.16 | 0.30 | 0.69 | -0.39 | 0.69 |
| Gross profit margin (%) | 14.7% | 14.3% | +0.4pp | 12.3% | 14.4% | -2.1pp | 14.4% |
| EBITDA margin (%) | 3.5% | 1.3% | +2.2pp | 2.5% | 4.3% | -1.8рр | 4.3% |
| Operating profit (EBIT) margin (%) | 3.3% | 1.1% | +2.2pp | 2.3% | 4.2% | -1.9pp | 4.2% |
| Profit before taxes margin (%) | 3.0% | -0.3% | +3.3pp | 1.9% | 3.6% | -1.7pp | 3.6% |
| Net profit margin (%) | 2.4% | -0.6% | +3.0pp | 1.3% | 3.0% | -1.7рр | 3.0% |
| Return on assets (ROA) (%) | 1.9% | -0.4% | +2.3pp | 4.4% | 9.5% | -5.1pp | 9.5% |
| Debt to equity ratio (%) | 32.9% | 55.7% | -22.8pp | 32.9% | 55.7% | -22.8pp | 55.7% |
| Equity ratio (%) | 36.6% | 30.0% | +6.6pp | 36.6% | 30.0% | +6.6pp | 30.0% |
| Effective tax rate (%) | 17.3% | -73.4% | NA | 33.6% | 17.8% | +15.7pp | 17.8% |
| Current ratio | 0.78 | 0.68 | +0.10 | 0.78 | 0.68 | +0.10 | 0.68 |

Consolidated balance sheet

| (EUR 000s) | 31 Dec 2019 | 31 Dec 2018 | 31 Dec 2017 |
|-----------------------------------|----------------|----------------|----------------|
| ASSETS | | | |
| Non-current assets | | | |
| Goodwill | 30,327 | 30,327 | 30,327 |
| Other intangible assets | 248 | 427 | 448 |
| Property, plant and equipment | 208 | 292 | 297 |
| Long term receivables | 220 | 65 | 56 |
| Deferred income tax asset | 7 | 6 | 6 |
| Total non-current assets | 31,010 | 31,117 | 31,134 |
| Current assets | | | |
| Inventories | 4 | 3 | 1 |
| Prepayments and deferred expenses | 9,848 | 8,861 | 5,940 |
| Trade accounts receivable | 672 | 697 | 522 |
| Prepaid income tax | 175 | 231 | 101 |
| Other receivables | 1,112 | 2,028 | 2,202 |
| Other current financial assets | 261 | 200 | 569 |
| Restricted cash | 2,300 | 1,500 | |
| Cash and cash equivalents | 4,537 | 3,203 | 9,984 |
| Total current assets | 18,909 | 16,723 | 19,319 |
| Total assets | 49,919 | 47,840 | 50,453 |

| (EUR 000s) | 31 Dec 2019 | 31 Dec 2018 | 31 Dec 2017 |
|---|----------------|----------------|----------------|
| EQUITY AND LIABILITIES | | | |
| Equity | | | |
| Share capital | 234 | 234 | 226 |
| Cash flow hedge reserve | 222 | (1,351) | 484 |
| Legal reserve | 29 | 29 | 29 |
| Foreign currency translation reserve | 145 | 145 | 145 |
| Retained earnings | 17,638 | 15,310 | 13,785 |
| Equity attributable to equity holders of the parent | 18,268 | 14,367 | 14,669 |
| Liabilities | | | |
| Non-current borrowings | 4,000 | 6,000 | - |
| Deferred income tax liabilities | 3,435 | 2,781 | 2,606 |
| Total non-current liabilities | 7,435 | 8,781 | 2,606 |
| Current liabilities | | | |
| Current portion of non-current borrowings Overdraft | 2,000 | 2,000 | 14,000 |
| Trade payables | 4,892 | 4,611 | 3,882 |
| Advances received | 14,978 | 14,259 | 12,102 |
| Income tax payable | 95 | 29 | 296 |
| Other current liabilities and accrued expenses | 2,251 | 3,793 | 2,898 |
| Total current liabilities | 24,216 | 24,692 | 33,178 |
| Total equity and liabilities | 49,919 | 47,840 | 50,453 |

Consolidated cash flow statement

| (EUR 000s) | 12M 2019 | 12M 2018 |
|--|----------|----------|
| | | |
| Net profit | 2,328 | 5,415 |
| Adjustments for non-cash items | 3,641 | (253) |
| Changes in working capital | (1,340) | 344 |
| Net cash flows from / (to) operating activities | 4,629 | 5,506 |
| Net cash flows from / (to) investing activities | (35) | (239) |
| Loans received | 8,000 | - |
| (Repayment) of loans | (10,000) | (6,000) |
| Interest (paid) | (460) | (488) |
| Dividends (paid) | - | (4,060) |
| Net cash flows from / (to) financing activities | (2,460) | (10,548) |
| Net increase (decrease) in cash flows | 2,134 | (5,281) |
| Cash and cash equivalents at the beginning of the year | 4,703 | 9,984 |
| Cash and cash equivalents at the end of the period | 6,837 | 4,703 |

Seasonality of Novaturas business with strong shoulder season

Novaturas operates in a sector which is subject to seasonality. It is characterized by higher demand for the Group's products and services during the summer season, i.e. in the second and third quarters of the year, and lower demand in the remaining periods.

In case of Novaturas the high season is very long (May to October). We also have a strong shoulder season, therefore our monthly and quarterly revenues distribution is better balanced throughout the year.

During Q3 2019, the demand in July and August was weak as all Baltics experienced a very hot summer. However, we observed a strong recovery in September and also October.



Monthly revenue (EUR m)

19

Dividend policy

The Company's asset-light business model is characterized by strong cash generation and low capex needs. Novaturas does not intend to invest in any hotels, planes or buses, which allows it to pay out a large part of its profits to shareholders.

In the long term, the Management Board expects to recommend annual dividend payments corresponding to 70-80% of net profit.

Operating cash flow vs. CAPEX (EUR m)



expected dividend payout ratio in the long term



dividend paid out in 2018 (~75% of 2018 net profit)

The Group's strategy



Retain leading position in the Baltics and benefit from the travel market growth



Maintain well-balanced distribution channels, with growing importance of e-commerce



Continue expansion of offering in order to retain existing clients and attract new ones, translating this into sales growth



Secure further growth in operational scale combined with high profitability ratios and cash generation



Novaturas management team

Novaturas managers have been with the Company for many years. They have extensive know-how, years of experience in the tourism market and an in-depth knowledge of the Group's offering, which ensures effective implementation of the Group's strategy.



Audronė Keinytė, CEO

- With the Company for 13 years (since 2006)
- CEO since January 2019, earlier in charge of product development and purchasing
- Has strong commercial background as well as deep knowledge of tourism products and the industry itself



Tomas Staškūnas, CFO

- With the Company for 10 years (since 2009)
- Has experience as CFO and CEO in companies specialized in consumer goods



Birutė Čepanskienė, CCO

- With the Company for 18 years (since 2001)
- Responsible for sales and marketing on the Group level with special focus on Lithuania operations

Novaturas Supervisory Council



Sebastian Król Chairman of the Supervisory Council

- With Enterprise Investors since 2001, currently as partner.
- Sits on the supervisory boards of the fund's portfolio companies.
- Also serves as director for funds managed by Enterprise Investors.



Ugnius Radvila Member of the Supervisory Council

- Participated in the creation of Novaturas UAB in 1999.
- In 1999-2011, he was in charge of sighthseeing product department of the Company.
- Since 2011, he has been acting as consultant to the Company.



Vidas Paliūnas Member of the Supervisory Council

- Participated in the creation of Novaturas UAB in 1999.
- In 1999-2009 he was General Manager of the Company.
- In 2009-2018, he was a member of Novaturas' management board (functioning like a supervisory body in the period).



Piotr Nowjalis Member of the Supervisory Council

- Has been involved in financial management for 20 years.
- Held managerial and supervisory positions at many Warsaw Stock
 Exchange listed companies, including CCC (largest shoe retailer in CEE), AB (largest IT distributor in CEE) and Dino Polska (food retailer).



Franz Leitner Member of the Supervisory Council

- Has profound knowledge of the European travel markets, in particular DACH, CEE and Russia.
- In 1994-2007 he gained extensive experience in executive positions at Thomas Cook/Neckermann and TUI as CEO Austria/CEE/Russia.

Shareholder structure



- Central European Tour Operator S.a.r.l. 1)
- ME Investicija
- Ugnius Radvila
- Rytis Šūmakaris
- Vidas Paliūnas
- Others (free float)

Central European Tour Operator S.a.r.l. is an entity owned by Polish Enterprise Fund VI, managed by Enterprise Investors
ME Investicija is an investment company that manages one of the largest European transport services group Girteka

Macroeconomic conditions in the Baltics



Unemployment rate (%)





The hike in the average gross salary in Lithuania, visible between Q4 2018 and Q1 2019, is the result of new tax regulations that took effect with the beginning of 2019 and introduced a new accounting method that mainly affected gross salaries, while having negligible effect on net salaries. Under the new system, the due social security contributions are counted as part of the gross salary, increasing it significantly.

Company information

Novaturas group PLC

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