Announcement

A.P. Møller - Mærsk A/S - Transactions in connection with share buy-back program

On 5 February 2025, A.P. Møller - Mærsk A/S (the "Company") announced a share buy-back program of up to DKK 14.4bn (around USD 2bn) to be executed over a period of 12 months. The second phase of the share buy-back program will run from 11 August 2025 up to 4 February 2026. The shares to be acquired will be limited to a total market value of DKK 7.2 billion (around USD 1.1 billion).

The share buy-back program will be executed under EU Commission Regulation No. 596/2014 of the European Parliament and Council of 16 April 2014 (MAR) and the Commission Delegated Regulation (EU) 2016/1052 (the "Safe Harbour Regulation").

The following transactions have been made under the program in the period 10 to 14 November, 2025:

	Number of A shares	Average purchase price A shares, DKK	Transaction value, A shares, DKK
Accumulated, last announcement	134,450		1,648,398,804
10 November 2025 11 November 2025	665 700	12,802.1654 12,868.2286	8,513,440 9,007,760
12 November 2025 13 November 2025 14 November 2025	700 800 750	12,750.2714 12,431.3500 12,485.4667	8,925,190 9,945,080 9,364,100
Total 10-14 November 2025	3,615		45,755,570
Accumulated in the second phase of the program	47,596		626,089,284
Accumulated under the program	138,065		1,694,154,374
	Number of B shares	Average purchase price B shares, DKK	Transaction value, B shares, DKK
Accumulated, last announcement (market and the Foundation)	761,672		9,436,057,884
10 November 2025 11 November 2025 12 November 2025	3,332 3,508 3,508	12,772.8091 12,842.3119 12,691.2586	42,559,000 45,050,830 44,520,935
13 November 2025 14 November 2025	4,008 3,758	12,356.7390 12,442.0370	49,525,810 46,757,175
Total 10-14 November 2025	18,114		228,413,750
Bought from the Foundation*	2,370	12,609.8173	29,885,267
Accumulated in the second phase of the program (market and the Foundation)	269,691		3,562,424,247
Accumulated under the program (market and the Foundation)	782,156		9,694,356,901

^{*)} According to a separate agreement, A.P. Møller og Hustru Chastine Mc-Kinney Møllers Familiefond (the Foundation) participates on a pro rata basis to the shares purchased in the share buy-back program.

With the transactions stated above, the Company owns a total of 138,065 A shares and 881,942 B shares as treasury shares, corresponding to 6.44% of the share capital. Details of each transaction are included as appendix.

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