NOT FOR RELEASE, PUBLICATION OR DISTRIBUTION, DIRECTLY OR INDIRECTLY, IN OR INTO ANY JURISDICTION WHERE TO DO SO WOULD CONSTITUTE A VIOLATION OF ANY APPLICABLE LAW OR REGULATION IN THAT JURISDICTION.

# Publication of supplement, including update on regulatory approvals, and extension until 14 October 2025 of the offer period for the public tender offer to the shareholders of Bavarian Nordic A/S

29 September 2025

On 26 August 2025, Innosera ApS (the "**Offeror**") published an offer document (the "**Offer Document**") approved by the Danish Financial Supervisory Authority (the "**Danish FSA**") regarding an all-cash, voluntary, recommended public takeover offer for the shares of Bavarian Nordic A/S ("**Bavarian Nordic**") (the "**Offer**").

Today, the Offeror has published a supplement (the "**Supplement**") to the Offer Document, which provides an update on the regulatory and other conditions, extends the offer period until 14 October 2025 at 11:59 p.m. (CEST), and provides certain supplementary information regarding distributions. The extension of the offer period is intended to allow additional time for obtaining the last regulatory approval required to fulfil the Regulatory Conditions (as defined in the Offer Document).

As of the date of this announcement, the Offeror has obtained all regulatory approvals (or applicable waiting periods have expired) except for merger control clearance in relation to the European Union.

The Offeror has thus obtained approvals (or applicable waiting periods have expired) for Germany, Denmark and Italy in respect of foreign direct investment and for Australia, China, Saudi Arabia, Switzerland and the United States in respect of merger control.

The Offeror expects the final outstanding regulatory approval to be obtained (or the applicable waiting period to expire) by mid-October 2025 in which case completion of the Offer can take place in mid-Q4 2025 provided that the other conditions are satisfied. As of the date of this announcement, the minimum acceptance condition is not satisfied.

"The acceptance period has been extended to allow sufficient time to obtain the final regulatory approval, in line with the obligations presented in the offer document. At the same time, the extension provides shareholders with additional time to evaluate the board-recommended offer. The offer positions Bavarian Nordic to benefit from sector-focused ownership, providing capital, resources, and flexibility to accelerate growth and further diversify its portfolio," said **Christian Hedegaard**, **Managing Director Healthcare**, **Head of Denmark**, **Nordic Capital Advisors**.

"We encourage shareholders to use this additional time to carefully consider the benefits of the offer against the alternative. The offer price of DKK 233 represents a substantial premium over the stock's historical trading levels and provides shareholders with immediate and certain value in a period of heightened global macroeconomic uncertainty. The offer is the result of extensive due diligence and intense negotiations with Bavarian Nordic's board during which the offer price was raised several times. With only one regulatory approval outstanding, Permira and Nordic

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Capital remain committed to completing the transaction under the terms and conditions presented in the offer document," said Florian Kreuzer, Managing Director Healthcare, Head of DACH, Permira.

The Supplement has been approved by the Danish FSA and should be read in conjunction with the Offer Document.

All terms and conditions of the Offer as described in the Offer Document continue to apply and remain unchanged, except for the changes to the offer period and the timeline for completion of the Offer as set out below and further described in the Supplement. The full terms and conditions of the Offer, including the procedure describing how shareholders accept the Offer and detailed information about completion, are described in the Offer Document as amended by the Supplement.

The Offer Document and the Supplement are published in the Danish FSA's OAM database: <a href="https://oam.finanstilsynet.dk/">https://oam.finanstilsynet.dk/</a> and can also, with certain restrictions, be accessed at <a href="https://www.innosera-offer.com">www.innosera-offer.com</a>

#### **Updated timetable for the Offer**

As a consequence of the amended offer period, the expected timetable is updated to the following:

Event	Date
Publication of Supplement to the Offer Document concerning extension of the offer period until 14 October 2025.	29 September 2025
Expiry of the initial offer period – the date is no longer relevant in relation to the Offer.	30 September 2025
Expiry of the extended offer period (subject to further extension of the offer period and provided that the Offer is not withdrawn by the Offeror in accordance with the terms of the Offer).	14 October 2025 at 11:59 p.m. (CEST)
Announcement of preliminary result of the Offer (alternatively, latest time for announcement of extension of the offer period or withdrawal of the Offer).	15 October 2025 (18 hours after the expiry of the Offer Period)
Latest expected time for the announcement of the final result of the Offer.	20 October 2025
Latest expected date for settlement of offer price for each share payable to Bavarian Nordic shareholders who have accepted the Offer¹.	11 November 2025
Latest date on which the offer price per share payable to Bavarian Nordic shareholders under the Offer is expected to be available on such shareholders' bank account <sup>2</sup> .	13 November 2025

 $<sup>^1</sup>$  Settlement may take longer than 15 business days if relevant dates – after any additional extension, if required – fall on public holidays in Denmark, the U.S., the U.K. or Luxembourg.

<sup>&</sup>lt;sup>2</sup> Payment to shareholders who do not have a Danish bank account may take longer.

#### Further extensions or amendments to the Offer

The Offeror reserves the right to further extend the offer period or otherwise amend the terms of the Offer.

### Acceptance

Acceptances of the Offer already made remain valid and applicable in relation to the Offer with the amendments pursuant to the Supplement. Shareholders who have already given their acceptances of the Offer therefore do not have to take further action.

For shareholders who have not already given their acceptance of the Offer, the Offer may be accepted on the terms and conditions set out in the Offer Document as amended by the Supplement.

Acceptance of the Offer must be received by Danske Bank A/S through the shareholder's own custodian bank or another account holding institution before expiry of the offer period. Bavarian Nordic shareholders wishing to accept the Offer are requested to accept the Offer online via their custodian bank's or other account holding institution's web bank solution or use the acceptance form attached to the Offer Document and the Supplement as Appendix 1.

The acceptance must be notified to the shareholder's own custodian bank or another account holding institution in due time to allow the account holding institution to process and communicate the acceptance so that it is received by Danske Bank A/S prior to the expiry of the offer period on 14 October 2025 at 11:59 p.m. (CEST).

The deadline for notification of acceptance to each custodian bank or another account holding institution will depend upon the agreement each shareholder may have with its custodian bank or other account holding institution and the rules and procedures of the relevant account holding institution and may be earlier than the last day of the offer period.

## Advisers

Jefferies International Ltd., FIH Partners A/S and Danske Bank A/S (the latter also acting as settlement agent) are acting as financial advisors, and Freshfields PartG mbB, White & Case LLP, Gorrissen Federspiel Advokatpartnerselskab and Sidley Austin LLP (financing) are acting as legal advisors to the Offeror in connection with the Offer.

#### **Contacts**

General media enquiries can be directed through press@innosera-offer.com to:

- Anders Ebdrup, Partner at Geelmuyden Kiese
- Thilde Clausen Høybye, Client Director at Geelmuyden Kiese

The Offeror has asked Bavarian Nordic to publish this announcement via Nasdaq Copenhagen A/S.

#### About the Offeror, Nordic Capital and Permira

The Offeror is a newly established company founded on 17 July 2025 under the laws of Denmark. Other than the activities associated with the Offer, the Offeror has not had any activities since its incorporation.

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Nordic Capital is a leading sector-specialist private equity investor with a resolute commitment to creating stronger, sustainable businesses through operational improvement and transformative growth. Nordic Capital focuses on selected regions and sectors where it has deep experience and a long history. Focus sectors are Healthcare, Technology & Payments, Financial Services, and Services & Industrial Tech. Key regions are Northern Europe and globally for Healthcare and Technology & Payments investments. Since inception in 1989, Nordic Capital has invested approx. EUR 28 billion in 150 investments and its team of 250 professionals operates from 10 offices including local sector investment advisory teams in Denmark, Sweden, Germany, Norway, Finland, the UK and the US. Healthcare has been one of Nordic Capital's key focus sectors since its establishment in 1989. In total, Nordic Capital has invested in 43 Healthcare platform companies and has deployed EUR 10.4 billion of equity capital across its focus subsectors Pharma, Healthtech, Medtech & Life Sciences and Healthcare Services.

Permira is a global investment firm that backs successful businesses with growth ambitions. Founded in 1985, the firm advises funds across two core asset classes, private equity and credit, with total committed capital of approximately EUR 80 billion. The Permira private equity funds make both long-term majority (Buyout) and minority (Growth Equity) investments in four key sectors: Healthcare, Technology, Consumer and Services. The Permira funds have an extensive track record in healthcare investing, having deployed over EUR 5 billion in 20+ companies to scale some of the most innovative healthcare businesses globally across specialty pharma, medical devices, healthcare outsourcing platforms and healthcare technology. Permira employs over 500 people in 17 offices across Europe, the United States and Asia.

#### **Disclaimers**

This announcement does not constitute an offer or invitation to purchase any securities in Bavarian Nordic or a solicitation of an offer to buy any securities in Bavarian Nordic, pursuant to the Offer or otherwise. The Offer is made solely by means of the Offer Document (as amended by the Supplement) approved by the Danish FSA, which contains the full terms and conditions of the Offer, including details of how the Offer may be accepted.

#### **Important information**

This announcement is not directed at Bavarian Nordic shareholders whose participation in the Offer would require issuance of an offer document, registration or any activities beyond those required under Danish law. The Offer is not being made, and the shares will not be accepted for purchase from or on behalf of persons, in any jurisdiction in which the making or acceptance thereof would not be in compliance with the securities or other laws or regulations of such jurisdiction, including sanction laws, or would require any registration, approval or filing with any regulatory authority not expressly contemplated by the Offer Document (as amended by the Supplement). Persons obtaining this announcement and/or into whose possession this announcement or any other document referring to the Offer comes are required to take due note and observe all such restrictions and obtain any necessary authorisations, approvals or consents.

Neither Bavarian Nordic, the Offeror, Nordic Capital, Permira, any of their advisors nor the settlement bank accepts any liability for any violation by any person of any such restriction. Any person (including, without limitation custodians, nominees and trustees) who intends to forward this announcement or documents related to the Offer to any jurisdiction outside Denmark should inform themselves of the laws of the relevant jurisdiction. The distribution of this announcement in jurisdictions other than Denmark may be restricted by law, and, therefore, persons who come into possession of this announcement should inform themselves about and observe such

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restrictions. Any failure to comply with any such restrictions may constitute a violation of the securities laws and regulations of any such jurisdiction.

# Important information for shareholders in the United States

The Offer is being made for the shares of Bavarian Nordic, a public listed company incorporated under Danish law, and is subject to Danish disclosure and procedural requirements, which differ from those of the United States.

The Offer will be made in the United States in compliance with Section 14(e) of, and applicable provisions of Regulation 14E promulgated under, the U.S. Securities Exchange Act of 1934, as amended (the "Exchange Act"), and otherwise in accordance with the requirements of Danish Law.

The Offer is not subject to Section 14(d)(1) of, or Regulation 14D promulgated under, the Exchange Act. The Offer is subject to disclosure and procedural requirements that may be different than those applicable in relation to U.S. domestic tender offers, including with respect to withdrawal rights, the Offer timetable, notices of extensions, announcements of results, settlement procedures (including as regards to the time when payment of the consideration is rendered) and waivers of conditions. Shareholders whose place of residence, seat or habitual residence is in the U.S. (the "U.S. Shareholders") are encouraged to consult with their own advisors regarding the Offer.

In accordance with customary Danish practice and to the extent permitted by applicable Law, including Rule 14e-5(b) of the Exchange Act, the Offeror or any affiliates or nominees or brokers of the foregoing (acting as agents or in a similar capacity), may from time to time make certain purchases of, or arrangements to purchase, shares (or any securities that are convertible into, exchangeable for or exercisable for such shares) outside of the U.S., other than pursuant to the Offer, before or during the period in which the Offer remains open for acceptance. These purchases may occur either in the open market at prevailing prices or in private transactions at negotiated prices. If, prior to completion of the Offer, the Offeror or any affiliates or any nominee or broker of the foregoing acquires shares at a higher price than the Offer Price, the Offeror will increase the offer price correspondingly as required by applicable law. In addition, affiliates of the financial advisors to the Offeror may also engage in ordinary course trading activities in securities of Bavarian Nordic, which may include purchases or arrangements to purchase such securities as long as such purchases or arrangements are in compliance with applicable law and regulation. Any information about such purchases will be announced through Nasdaq Copenhagen and relevant electronic media if, and to the extent, such announcement is required under applicable law or regulation.

It may be difficult for U.S. Shareholders to enforce certain rights and claims they may have arising in connection with the Offer under U.S. securities laws, since the Offeror and Bavarian Nordic are located in non-U.S. jurisdictions, and some of their respective officers and directors are residents of non-U.S. jurisdictions. U.S. Shareholders may not be able to sue the Offeror or Bavarian Nordic and/or their respective officers or directors in a non-U.S. court for violations of U.S. securities laws. Further, it may not be possible to compel the Offeror or their respective affiliates, as applicable, to subject themselves to the judgment of a U.S. court.

Neither the U.S. Securities and Exchange Commission nor any securities commission or other regulatory authority in any state of the United States has approved or declined to approve the

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Offer or any offer documents, passed upon the fairness or merits of the Offer, or provided an opinion as to the accuracy or completeness of this announcement or any other documents regarding the Offer. Any declaration to the contrary constitutes a criminal offense in the United States.

## Forward-looking statements

This announcement contains certain statements about Bavarian Nordic and its business as well as the timing and procedures relating to the Offer and potential amendments to the Offer that are or may be forward-looking statements. Forward-looking statements are typically identified by the use of forward-looking terminology such as "believes", "expects", "may", "will", "could", "should", "intends", "estimates", "plans", "assumes" or "anticipates" or the negative thereof or other variations thereon or comparable terminology, or by discussions of strategy that involve risks and uncertainties. These forward-looking statements are subject to a number of risks and uncertainties, many of which are beyond the Offeror's control and all of which are based on the Offeror's current beliefs and expectations about future events. In addition, from time to time, the Offeror or its representatives have made or may make forward-looking statements or ally or in writing. Such forward-looking statements may be included in, but are not limited to, press releases or oral statements made by or with the approval of the Offeror's authorised executive officers. By their nature, forward-looking statements involve risks and uncertainties beyond the Offeror's control because they relate to future events and circumstances, including, but not limited to, financial, economic and business conditions, the outcome of clinical trials plans and regulatory submissions and approvals, research and developments activities in the industry Bavarian Nordic operates in, the effects of volatility in credit markets, market-related risks such as changes in interest rates and exchange rates, the policies and actions of governmental and regulatory authorities, changes in legislation, the further development of standards and interpretations under International Financial Reporting Standards applicable to past, current and future periods, the outcome of pending and future litigations, the loss of key personnel or similar, the success of future acquisitions and other strategic transactions and the impact of competition. As a result, actual future results may differ materially from the plans, goals, and expectations set forth in these forward-looking statements. Any forward-looking statements made herein speak only as of the date they are made. The Offeror disclaims any obligation or undertaking to release publicly any updates or revisions to any forward-looking statements contained in this announcement to reflect any change in the Offeror's expectations with regard thereto or any change in events, conditions or circumstances on which any such statement is based.