

## Template for notification and public disclosure of transactions by persons discharging managerial responsibilities and persons closely associated with them

1.	Details of the person disc	Details of the person discharging managerial responsibilities/person closely associated		
a)	Name	Carlsbergfondet		
2.	Reason for the notificatio	n		
a)	Position/status	Closely associated person to Flemming Besenbacher, Lars Stemmerik, Søren-Peter Olesen, Carl Bache and Majken Schultz		
b)	Initial notification/Amend- ment	Initial notification		
3.	Details of the issuer, emis tion monitor	nission allowance market participant, auction platform, auctioneer or auc-		
a)	Name	Carlsberg A/S		
b)	LEI	5299001O0WJQYB5GYZ19		
4.		(s): section to be repeated for (i) each type of instrument; (ii) each type late; and (iv) each place where transactions have been conducted		
a)	Description of the financial instrument, type of instru- ment	Shares ISIN DK0010181759		
	Identification code			
b)	Nature of the transaction	Sale of shares in connection with Carlsberg A/S share buy-back programme		
c)	Price(s) and volume(s)	Price(s)	Volume(s)	
d)	Aggregated information - Aggregated volume - Price	986.1315 N/A	27,292	
e)	Date of the transaction	2019-12-06; 16:04 UTC time		
f)	Place of the transaction	Outside a trading venue		