

Mr Victorien VANEY
Chairman and Chief Executive Officer





17Countries worldwide

800 Branches

5,600 Permanent employees



Thanks to its strategy of diversification, SYNERGIE continues to grow amid an uncertain economic environment and in 2024 posted sales of €3.2 billion, up +2.4%

in € m	Q4 2024	Q4 2023	% Variance	FY 2024	FY 2023	% Variance
International	502	483	+3.9%	1,919	1,816	+5.7%
France	317	320	-0.9%	1,265	1,293	-2.1%
Total	819	803	+2.0%	3,184	3,109	+2.4%













Despite a challenging market, SYNERGIE continued to grow over the year, setting a new sales record at €3,184 million, up +2.4% on the 2023 financial year (+0.9% on a like-for-like basis). This performance was achieved with the contribution of all the geographical regions in which the Group operates.

International sales (+5,7%), which account for 60.3% of the Group's business, were driven by an organic growth of +3.0% and the input of acquisitions which generated €44m over the year. Growth in Northern and Eastern Europe (+3.8%) remained positive despite the economic slowdown in these countries thanks to an outstanding performance of our Belgian subsidiary in a declining market. Southern Europe continued to grow with a remarkable commercial dynamics (+5.7%) of our Italian and Spanish operations.

SYNERGIE's performance in France, with sales of €1,265 million (39.7% of the consolidated total), down -2.1%, should be seen in the context of the national market which is in sharp decline due mainly to political uncertainties and the economic difficulties of companies.

With a strong financial structure, SYNERGIE has the necessary resources to pursue actively its growth in an economic environment which, while more complex, is also a source of opportunities.



NEXT MEETING

• Publication of 2024 results on Wednesday April 2nd, 2025 after market closing