BW Offshore

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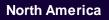
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BW Offshore at a glance 🦽

- Eight decades of maritime heritage and 40 years of offshore energy production experience
- Successful execution of 40 FPSO/FSO projects worldwide
- Substantial in-house energy engineering, operations and business development capabilities
- Active fleet of 9 FPSOs
- Significant cash flow visibility with a firm revenue backlog of USD 6.8 billion
- Entered the floating wind segment by investing and listing BW Ideol, becoming a 53% owner
- 35% owner of separately listed E&P and field development company, BW Energy
- Listed on the Oslo Stock Exchange since 2006 with a current market capitalisation of USD ~560 million

Unit Office



- BW Pioneer | US |
 Murphy Oil
- Yùum K'ak'Nàab | Mexico | Pemex

Brazil

- FPSO Polvo | Demobilisation
- olvo | sation
- BW Catcher | UK | Premier

Europe

BW Athena | lay-up

Africa

- Sendje Berge | Nigeria | Addax
- Abo FPSO | Nigeria | AGIP/ENI
- Espoir Ivoirien | Ivory Coast | CNR
- Petróleo Nautipa | Gabon | VAALCO
- BW Adolo | Gabon | BW Energy

Asia & Oceania

- BW Joko Tole | Indonesia | KEI
- Umuroa | lay-up
- BW Opportunity | in yard
- BW Cidade de São Vicente | transit

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Executing our strategy

Conventional FPSO fleet

- · Solid operational cash flow
- Berge Helene in process of being recycled
- Maximising value for units approaching end of contract

BW Energy

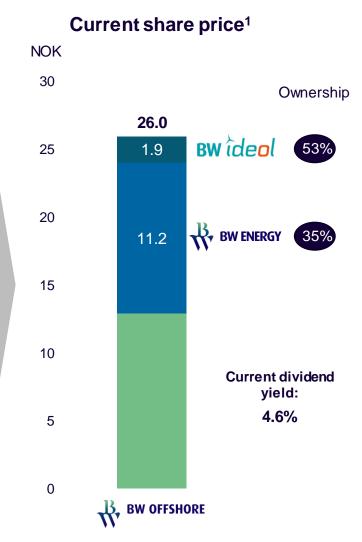
- Dussafu production and reserve increase for BW Adolo with tie-ins and first oil expected in Q4 2021
- Polvo pre-FEED concludes FPSO is suitable for the Maromba development
- · Opportunity to capture oil price upside
- Future dividend potential



- Attractive bank financing completed for the Barossa FPSO project
- Partnered with ICMK Offshore Investment (50/50 JV between ITOCHU and Meiji Shipping) and Macquarie Bank Limited for the equity financing
- Evaluating a select few additional infrastructure projects based on strong partnerships

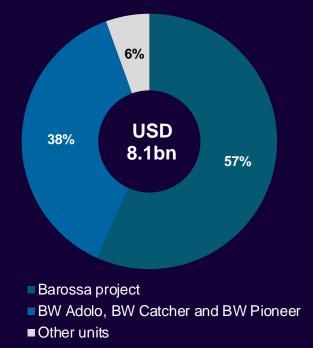
Floating Energy Infrastructure - Wind

- Invested and attained a 53% controlling stake in BW Ideol
- Established a joint "Renewable Power Services" task force with BW Ideol
- Bids submitted for ScotWind tender through planned Joint Venture with Invenergy
- Limited capital requirement in the development phase



Building a solid backlog for the future

Revenue backlogend Q2 2021 of which USD 6.8 billion (84%) is firm¹



1) Option backlog includes options deemed likely to be exercised. Barossa backlog only includes USD 4.6bn (gross) firm period.

BW Catcher



BW Adolo



BW Pioneer



Barossa FPSO



Targeting investment grade rating USD ~5.0 billion market cap 2021 estimated EBITDA of USD ~2.2 billion The Catcher field is one of the company's main fields BW Catcher commercial uptime of >100% for Q2



Debt free and USD 216 million in cash end Q2 2021 USD ~680 million market cap 1H 2021 EBITDA of USD 80 million BW Adolo is the only producing unit for BWE

$\overset{\mathrm{B}}{\mathrm{W}}$ BW ENERGY

Ba3 (Moody's) / BB (S&P) / BB+ (Fitch) USD ~3.1 billion market cap 1H 2021 adj. EBITDA of USD 646 million BW Pioneer extended for 5 years in March 2020



BBB- (S&P) / BBB (Fitch)
USD ~9.5 billion market cap
1H 2021 EBITDAX of USD 1.2 billion
15-year firm contract following first gas in 2025

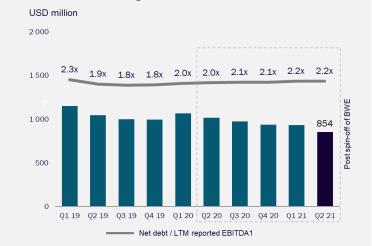
Santos

Source: Bloomberg as of 10.09.2021 and company filings.

Solid financials and backlog provide platform for growth

Solid financial position end Q2 2021

Net debt and leverage ratio



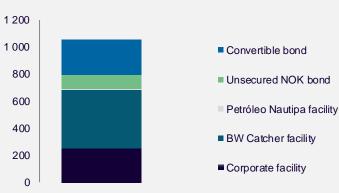
Equity ratio



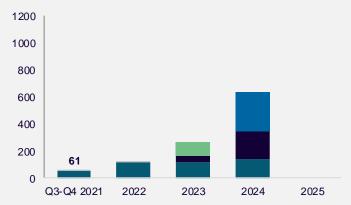
Healthy liquidity and manageable instalments

USD 280 million of consolidated liquidity end Q2 2021

USD 1.0 billion gross debt end Q2 20201

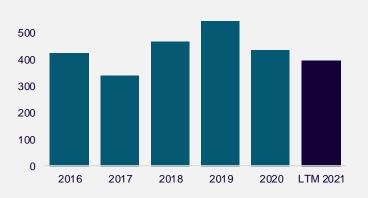


Debt instalment schedule

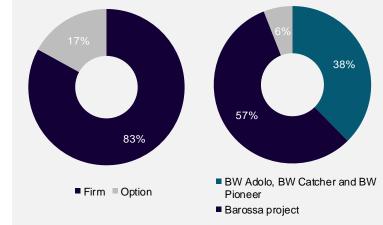


Backlog provides financial visibility

USD 436 million reported 2020 EBITDA (FPSO)



USD 8.1 billion total FPSO backlog end Q2 2021



1) Leverage ratio based on continuing operations in Q1 19 – Q4 2020 which excludes EBITDA contribution from BW Energy during this period

1) Debt overview excludes cross currency swap related to HY bond, preferred equity and equity component of convertible bond – total is USD 1.3 billion including these items

Barossa FPSO project execution



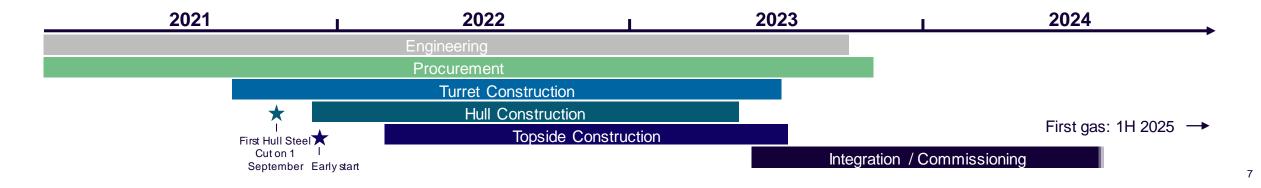
- Engineering progressed and major procurement packages in place as per plan
- FPSO Model Test completed, results are within the design envelope
- First steel cut and start with construction of turret system
- Completed first steel cut for the hull 3 months ahead of schedule
- Topside fabrication contract placed

Key contracts awarded / secured

- Hull fabrication: Samkang M&T
- Turret system: NOV APL
- **Topside fabrication:** Dyna-Mac
- Hull engineering: FG Industry
- Topside engineering: Toyo India
- Integration yard: Resource Reservation Letter signed with yard and contract T&C's in progress

Major procurement packages

- Combined Cycle Power Generation: Siemens
- E-house & ICSS: ABB
- Centrifugal Compressors: MAN
- CO2 removal package: UOP
- Offloading system: Techflow Marine



Barossa financing completed

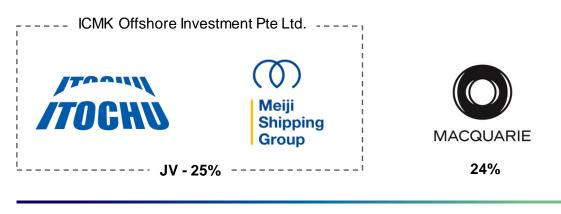
Equity joint venture partners committing USD 240 million

- BW Offshore, ICMK and Macquarie each hold 51%, 25% and 24% respectively of the shares in the equity joint venture
- Completion of the agreement is subject to certain customary regulatory approvals

Bank debt financing of USD 1.15 billion

- Non-recourse once FPSO has been completed and precompletion guarantee has been released
- 3-month Libor plus a 2.50% and 2.25% margin during the construction and operational phase, respectively
- 14 years loan term

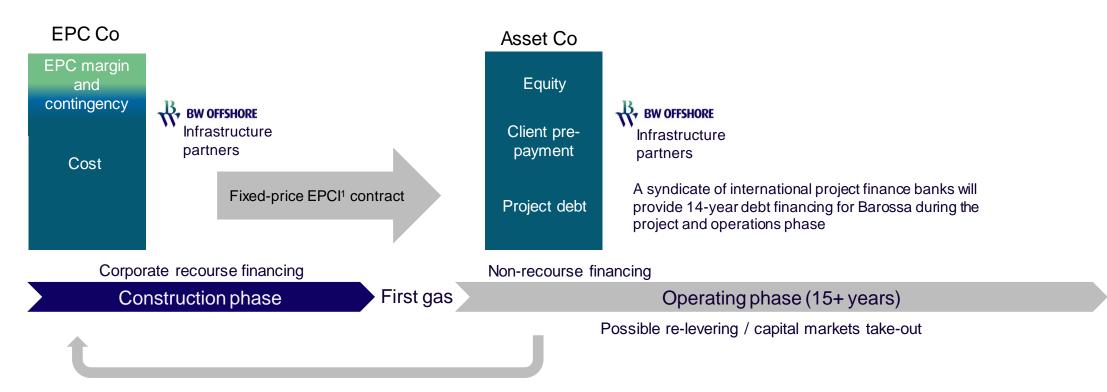
External Equity Partners – 49%





Mandated Lead Arrangers and Lenders

Robust project finance model



Continuous value transfer during construction

- Equity contribution
- Prepayment
- · Project debt

BW ideol



Ideally positioned in the floating wind market

- EolMed engineering contract and license agreement
- Partnership agreement with leading utility for the Brittany tender in France
- Collaboration with Hitachi ABB Power Grids on developing industry-first scalable floating substations for offshore wind
- Joint Development Agreement with ENEOS Corporation for a commercial scale floating offshore wind farm in Japan
- · Bids submitted for ScotWind tender with joint venture partners
- Initial design and engineering services agreement signed with an undisclosed leading party in Taiwan
- Signed Heads of Terms of partnership agreement for a floating wind project in Italy

Proven floating wind technology with a strong competitive edge Strong pipeline of projects in partnerships with leading local utilities Early mover position in the most attractive markets for floating wind

Extensive trackrecord of complex industrial offshore projects





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Summary and outlook

Fully focused on the Barossa project

Maximising value for units approaching end of contract

Evaluating FPSO prospects and energy transition opportunities

Several value triggers in BW Energy

Developing floating wind project pipeline







We engineer offshore production solutions to progress the future of energy.