

Clermont-Ferrand, February 26<sup>th</sup>, 2026

## COMPAGNIE GÉNÉRALE DES ÉTABLISSEMENTS MICHELIN

### Restatement of 2025 segment reporting, after creation of the *Polymer Composite Solutions* reporting segment

As announced in January 2026, the Michelin Group is creating a fourth reporting segment dedicated to its Polymer Composite Solutions activities, which were previously part of RS3.

In addition, the Group is changing the names of its segments:

Previous segmentation (3 segments)	New segmentation (4 segments)
RS1	Consumer
RS2	Transportation
RS3	Specialties
	Polymer Composite Solutions

The information below reflects the restatements of the 2025 results by period (Q1, H1, 9M and FY). These figures become the 2025 reference values that will be used for the 2026 publications and beyond.

#### 2025 Restated Segment Reporting (new segments)

		Q1 2025	H1 2025	9M 2025	FY 2025
<b>Consumer</b>	Sales	3,559	7,111	10,504	14,306
	SOI		865		1,677
	SOI %		12.2%		11.7%
<b>Transportation</b>	Sales	1,529	3,007	4,510	6,023
	SOI		166		280
	SOI %		5.5%		4.7%
<b>Specialties</b>	Sales	1,117	2,269	3,318	4,418
	SOI		320		577
	SOI %		14.1%		13.1%
<b>Polymer Composite Solutions</b>	Sales	310	641	942	1,245
	SOI		102		186
	SOI %		15.9%		14.9%
<b>Group</b>	Sales	6,515	13,028	19,275	25,992
	SOI		1,452		2,719
	SOI %		11.1%		10.5%

**2025 Published Segment Reporting (for reference, previous segments)**

		Q1 2025	H1 2025	9M 2025	FY 2025
<b>RS1</b>	Sales	3,559	7,111	10,504	14,306
	SOI		865		1,677
	SOI %		12.2%		11.7%
<b>RS2</b>	Sales	1,529	3,007	4,510	6,023
	SOI		166		280
	SOI %		5.5%		4.7%
<b>RS3</b>	Sales	1,427	2,910	4,261	5,663
	SOI		421		762
	SOI %		14.5%		13.5%
<b>Group</b>	Sales	6,515	13,028	19,275	25,992
	SOI		1,452		2,719
	SOI %		11.1%		10.5%

**Contact details**

**Investor Relations**

[investor-relations@michelin.com](mailto:investor-relations@michelin.com)

Guillaume Jullienne  
[guillaume.jullienne@michelin.com](mailto:guillaume.jullienne@michelin.com)

Benjamin Marcus  
[benjamin.marcus@michelin.com](mailto:benjamin.marcus@michelin.com)

Nadia Ait-Mokhtar  
[nadia.ait-mokhtar@michelin.com](mailto:nadia.ait-mokhtar@michelin.com)

**Media Relations**

+33 (0) 1 45 66 22 22  
[groupe-michelin.service-de-presse@michelin.com](mailto:groupe-michelin.service-de-presse@michelin.com)

**Individual Shareholders**

+33 (0) 4 73 32 23 05

Muriel Combris-Battut  
[muriel.combris-battut@michelin.com](mailto:muriel.combris-battut@michelin.com)

Elisabete Antunes  
[elisabete.antunes@michelin.com](mailto:elisabete.antunes@michelin.com)

**DISCLAIMER**

*This press release is not an offer to purchase or a solicitation to recommend the purchase of Michelin shares. To obtain more detailed information on Michelin, please consult the documents filed in France with the Autorité des Marchés Financiers, which are also available from the [michelin.com](http://michelin.com) website.*

*This press release may contain a number of forward-looking statements. Although the Company believes that these statements are based on reasonable assumptions at the time of publishing this document, they are by nature subject to risks and contingencies liable to translate into a difference between actual data and the forecasts made or inferred by these statements.*