

Participation notification by BlackRock Inc.

Brussels, Belgium – February 14, 2025 – 8:30 CET

According to Belgian transparency legislation (Law of May 2, 2007), BlackRock Inc. (12 Throgmorton Avenue, London EC2N 2DL, UK) recently sent Syensqo the following transparency notifications indicating that it crossed the threshold of 3%. Here is the summary of the moves:

Date on which the threshold was crossed	Voting rights after the transaction	Equivalent financial instruments after the transaction	Total
February 10, 2025	2.98%	0.69%	3.67%
February 11, 2025	3.01%	0.64%	3.65%

The latest notification, dated **February 11, 2025** and received on **February 13, 2025**, contains the following information:

- Reason for the notification: Acquisition or disposal of the control of an undertaking that holds a participating interest in an issuer
- Notified by BlackRock Inc.: A parent undertaking or a controlling person
- Date on which the threshold is crossed: **February 11, 2025**
- Threshold of direct voting rights crossed: **3% upwards**
- Denominator: 105,032,929
- Additional information: The disclosure obligation arose due to voting rights attached to shares for BlackRock, Inc. going **above** 3%.
- Persons subject to the notification requirement:

Name	Address (for legal entities)
BlackRock, Inc.	50 Hudson Yards, New York, NY, 10001, U.S.A.
BlackRock (Singapore) Limited	20 Anson Road #18-01, Singapore, 79912, Singapore
BlackRock Advisors (UK) Limited	12 Throgmorton Avenue, London, EC2N 2DL, U.K.
BlackRock Advisors, LLC	50 Hudson Yards, New York, NY, 10001, U.S.A.
BlackRock Asset Management Canada Limited	161 Bay Street, Suite 2500, Toronto, Ontario, M5J 2S1, Canada
BlackRock Asset Management Deutschland AG	Lenbachplatz 1 1st Floor, Munich, 80333-MN3, Germany
BlackRock Asset Management North Asia Limited	15/F, 16/F, 17/F Citibank Tower & 17/F ICBC Tower, 3 Garden Road, Central, Hong Kong
BlackRock Financial Management, Inc.	50 Hudson Yards, New York, NY, 10001, U.S.A.
BlackRock Fund Advisors	400 Howard Street, San Francisco, CA, 94105, U.S.A.
BlackRock Institutional Trust Company, National Association	400 Howard Street, San Francisco, CA, 94105, U.S.A.
BlackRock Investment Management (Australia) Limited	Level 37 Chifley Tower, 2 Chifley Square, Sydney NSW 2000, Australia
BlackRock Investment Management (UK) Limited	12 Throgmorton Avenue, London, EC2N 2DL, U.K.
BlackRock Investment Management, LLC	1 University Square Drive, Princeton, NJ, 8540, U.S.A.
BlackRock Japan Co., Ltd.	1-8-3 Marunouchi Chiyoda-ku, Trust Tower Main, Tokyo, 100-8217, Japan
Aperio Group, LLC	3 Harbor Dr Suite 204, Sausalito, CA 94965, U.S.A.

Notified details

A) Voting rights	Previous notification	After the transaction			
	# of voting rights	# of voting rights		% of voting rights	
Holders of voting rights		Linked to securities	Not linked to the securities	Linked to securities	Not linked to the securities
BlackRock, Inc.	0	0		0.00%	
BlackRock (Singapore) Limited	1,674	1,674		0.00%	
BlackRock Advisors (UK) Limited	178,355	211,151		0.20%	
BlackRock Advisors, LLC	82,984	82,984		0.08%	
BlackRock Asset Management Canada Limited	42,886	42,884		0.04%	
BlackRock Asset Management Deutschland AG	188,767	188,785		0.18%	
BlackRock Asset Management North Asia Limited	2,356	2,356		0.00%	
BlackRock Financial Management, Inc.	12,041	10,839		0.01%	
BlackRock Fund Advisors	1,257,777	1,257,777		1.20%	
BlackRock Institutional Trust Company, National Association	871,102	870,546		0.83%	
BlackRock Investment Management (Australia) Limited	20,224	20,224		0.02%	
BlackRock Investment Management (UK) Limited	218,151	219,230		0.21%	
BlackRock Investment Management, LLC	106,766	106,766		0.10%	
BlackRock Japan Co., Ltd.	127,425	127,425		0.12%	
Aperio Group, LLC	24,446	24,446		0.02%	
Subtotal	3,134,953	3,167,087		3.01%	
TOTAL		3,167,087	0	3.01%	0.00%

i Start with "groups" of holders. Add subtotals with Σ , and then finish with the persons who are "alone". For groups, start with the ultimate controlling natural person or legal entity. The totals, subtotals and % will be updated once you have clicked on **<CALCULATE>**.

B) Equivalent financial instruments	After the transaction					
	Type of financial instrument	Expiration date	Exercise period or date	# of voting rights that may be acquired if the instrument is exercised	% of voting rights	Settlement
BlackRock (Singapore) Limited	Securities Lent			24,900	0.02%	physical -
BlackRock Advisors (UK) Limited	Securities Lent			524,870	0.50%	physical -
BlackRock Asset Management Canada Limited	Securities Lent			5,959	0.01%	physical -
BlackRock Investment Management (UK) Limited	Securities Lent			116,508	0.11%	physical -
BlackRock Investment Management, LLC	Securities Lent			4,865	0.00%	physical -
BlackRock Investment Management, LLC	Contract for Difference			745	0.00%	cash +
TOTAL				677,847	0.64%	

i The totals will be updated once you have clicked on **<CALCULATE>**

TOTAL (A & B)		# of voting rights	% of voting rights
	CALCULATE	3,844,933	3.65%

Transparency notifications and the full chain of controlled undertakings through which the holding is effectively held is available on the [Investor Relations Section](#) of Syensqo's website.

Contacts

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About Syensqo

Syensqo is a science company developing groundbreaking solutions that enhance the way we live, work, travel and play. Inspired by the scientific councils which Ernest Solvay initiated in 1911, we bring great minds together to push the limits of science and innovation for the benefit of our customers, with a diverse, global team of more than 13,000 associates.

Our solutions contribute to safer, cleaner, and more sustainable products found in homes, food and consumer goods, planes, cars, batteries, smart devices and health care applications. Our innovation power enables us to deliver on the ambition of a circular economy and explore breakthrough technologies that advance humanity.

Investor Relations sources

- Earnings materials
- Strategy
- Share information
- Credit information
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