



Cabka Capital Markets Day 2023

Transforming the used into the useful

Tim Litjens, CEO

Valencia, June 13, 2023

Key trends shaping the future of plastic packaging

Corporations, consumers & legislators pushing for circularity

Market Developments

Corporate Agenda

Sustainability as top strategic priority

Consumer Preferences

Increasing demand for sustainable products

Legislative Output

Europe

Virgin Plastic Taxes

Packaging & Packaging Waste Directive

Taxonomy on Sustainable Finance

USA

Single-use plastic bans

California's Plastic Pollution Prevention & Packaging Producer Responsibility Act

Oregon, Washington, New Jersey expected to follow

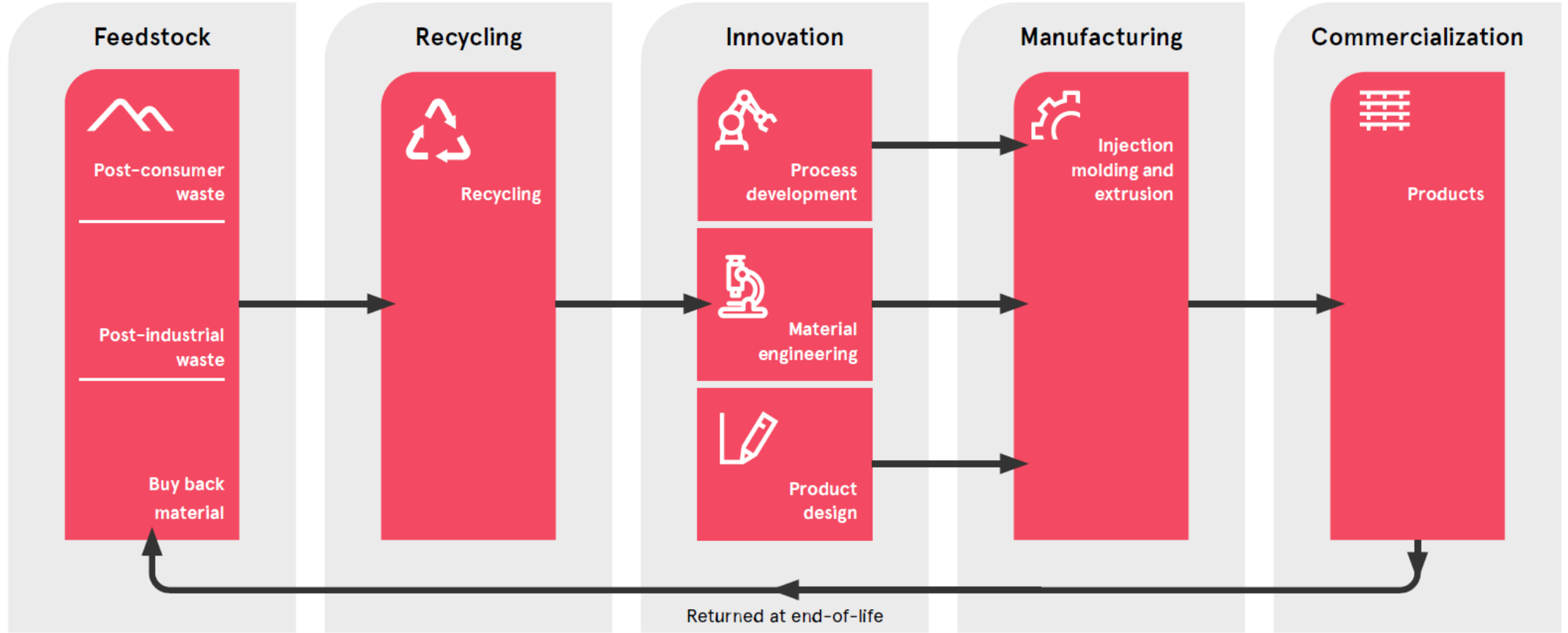
Plastic packaging key trends – Threat or Opportunity?

Impact of legislation changes and corporate agenda's



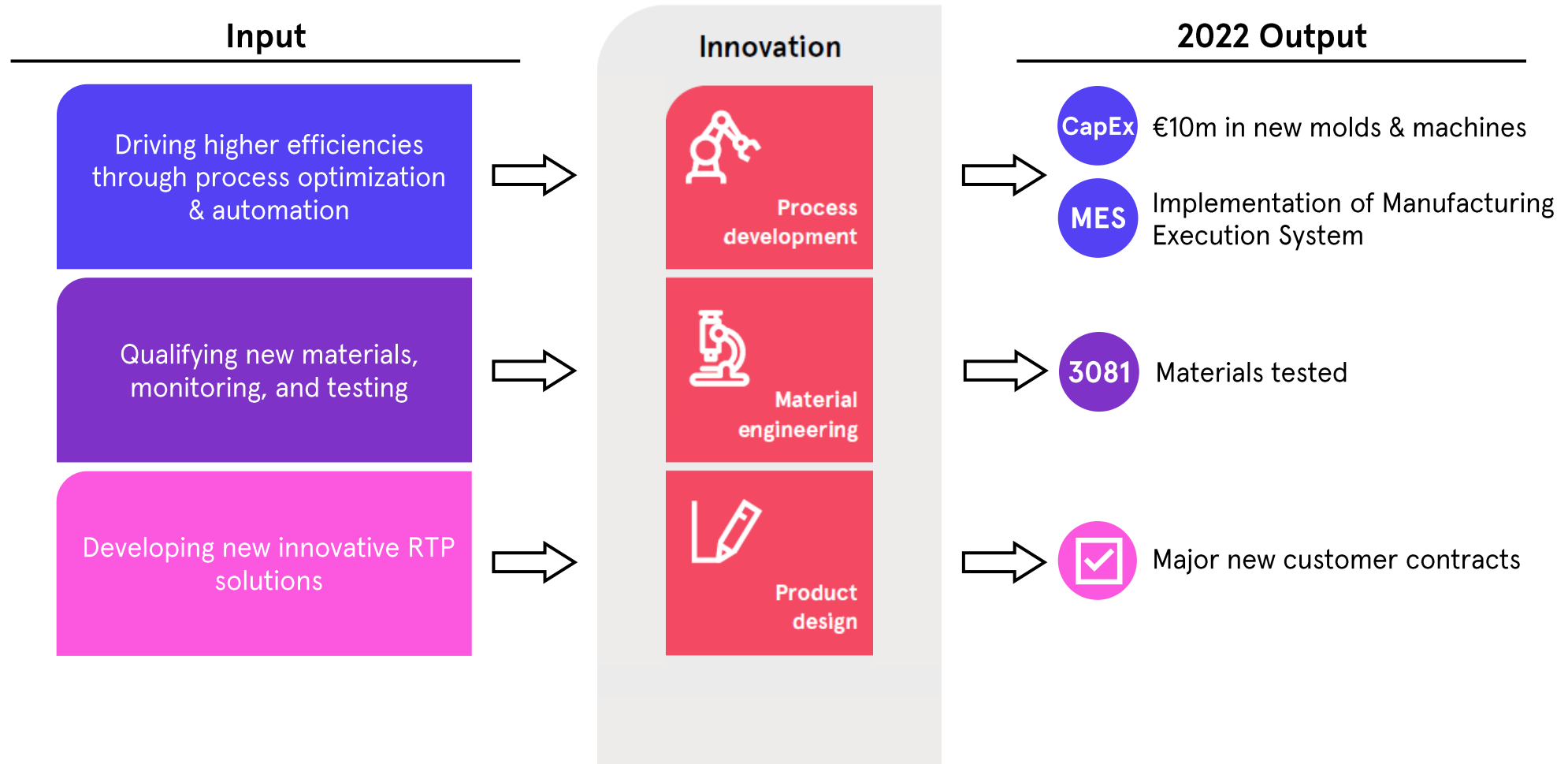
Cabka's unique integrated value chain

From waste to circular product



Innovation as the enabler

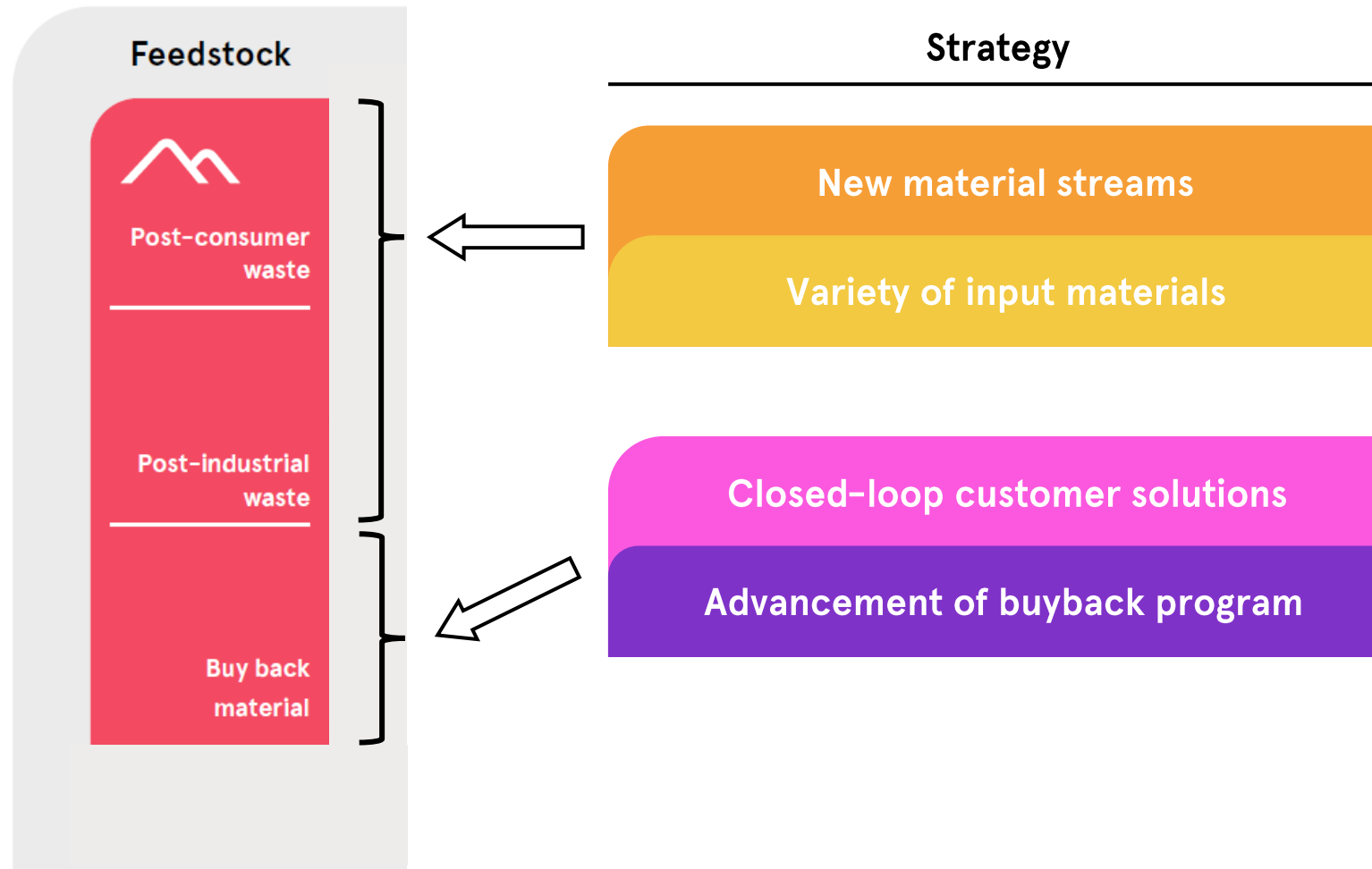
The symphony of materials, processing technology & product design



- Transforming the used into the useful -
Cabka CMD June 13, 2023

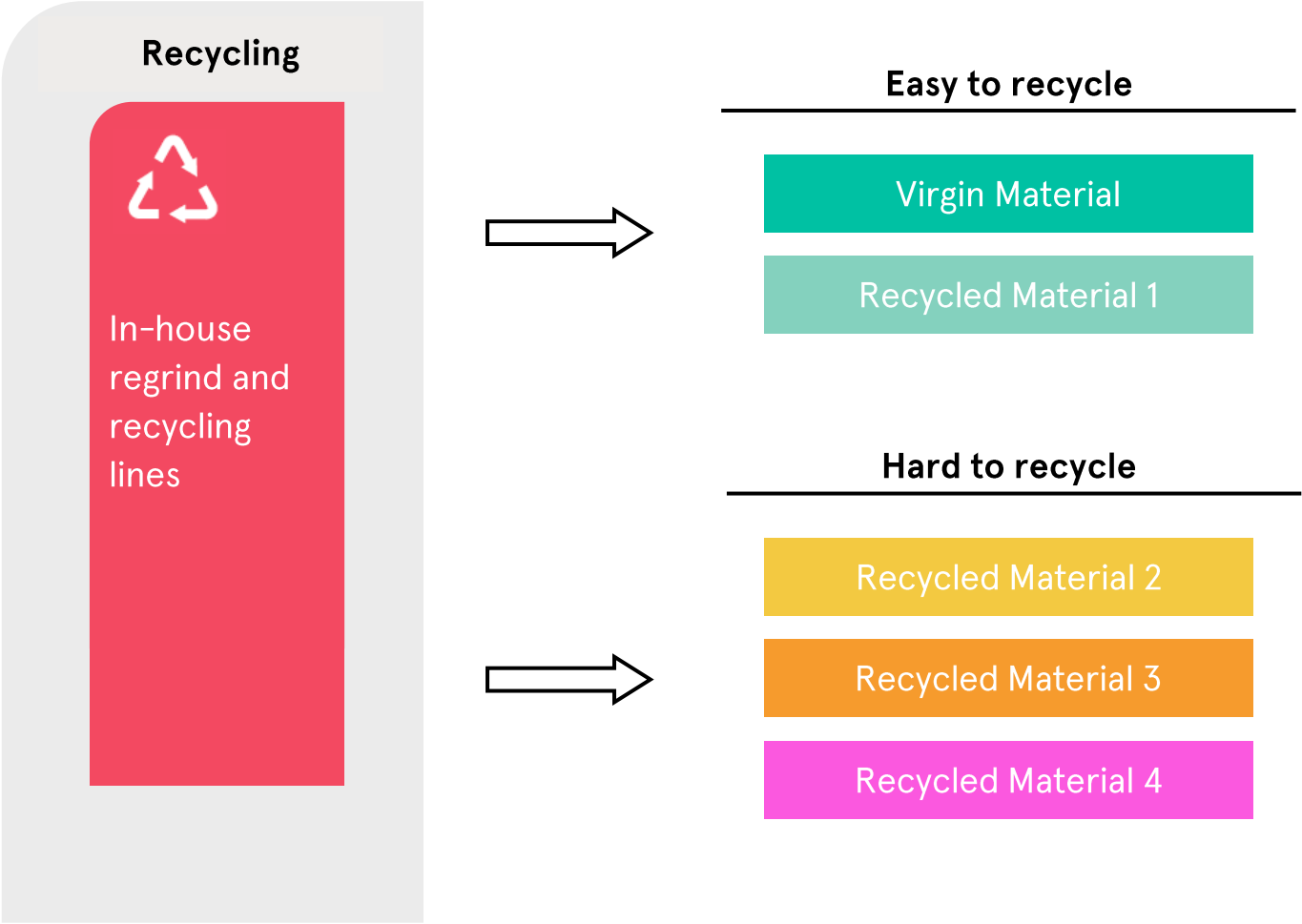
Materials increasing the Resilience of our Value Chain

Backward integration for more stable material supply & cost control



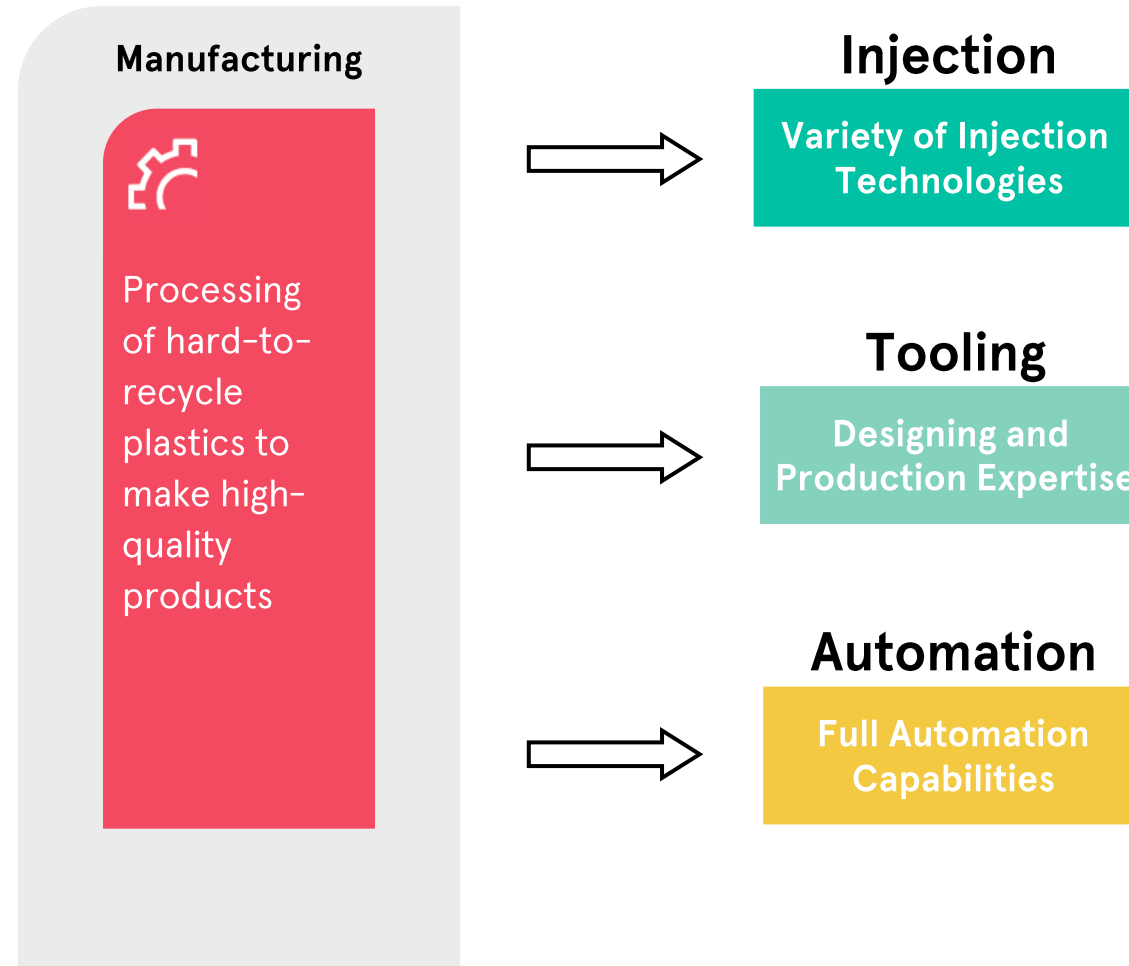
Experts in hard-to-recycle waste streams

In-house process & machine building capabilities as a competitive edge



Manufacturing technology as a differentiator

Production processes tailored to our recycled raw material

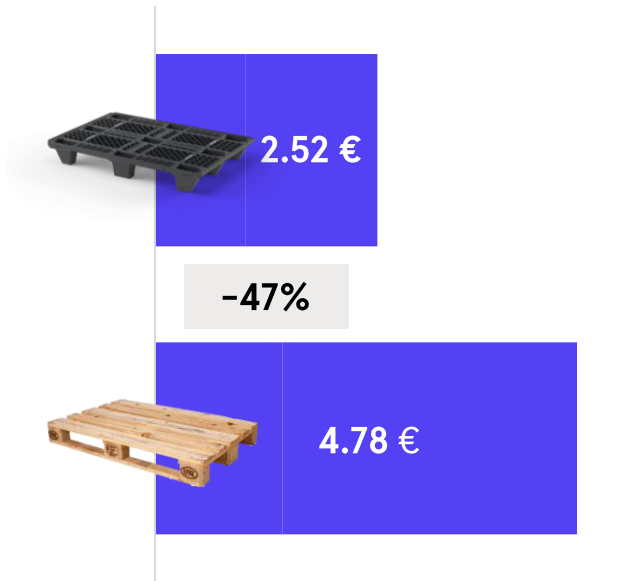




Commercialization: sustainability on product Level

The benefits of recycled plastic pallets for our customers

Economic Benefit per Pallet Trip*



Reduce

Recycled + Weight + Transport

Reduce

Reuse

Superior Durability

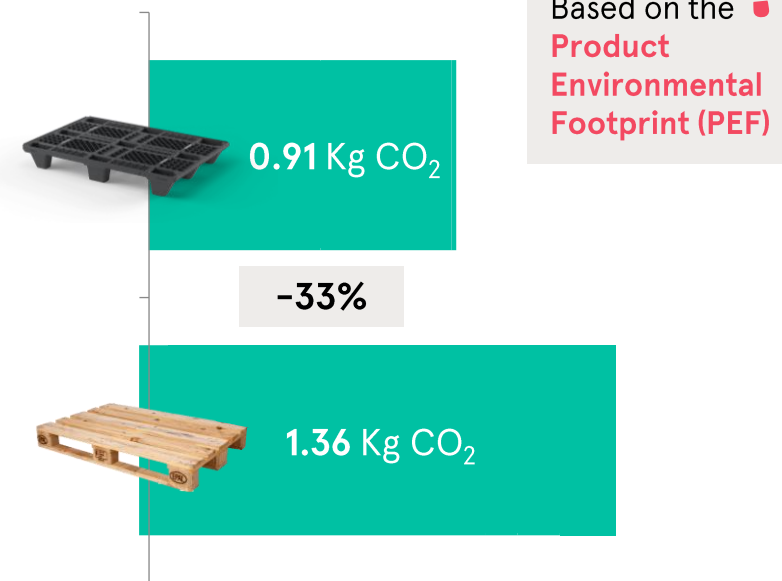
Reuse

Recycle

100% Recyclability at End-of-Life

Recycle

Carbon Footprint Benefit per Pallet Trip*

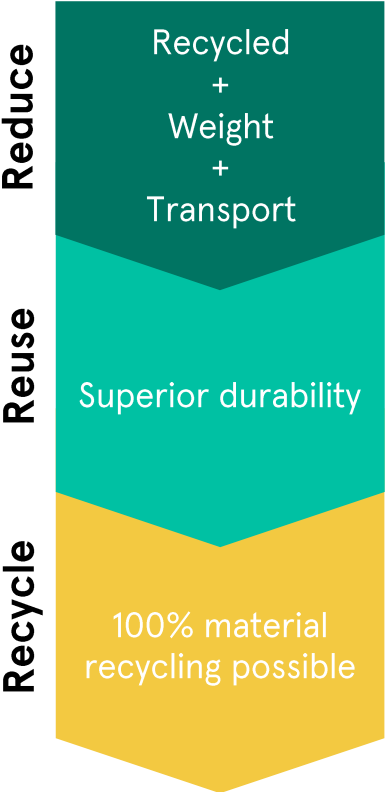


*Derived from internal Life Cycle Analysis and Total Ownership Cost tools using a standardized use case scenario with the same conditions. Results can vary based on individual use cases.

How Cabka's approach maximises sustainability

Supporting the circular economy and climate change mitigation

Circularity



2022 Performance

- 86%** Recycled material input
- 121kt** Waste processed

Circularity Targets

- 80%** Minimum share of recycled material input
- 100%** Commitment to thrive for full circularity

Carbon Reduction

Working Towards Carbon Neutrality

- Further reducing our product environmental footprint**
- 50%** Of renewable energy by 2025
- zero** Carbon neutral operations by 2030

