

Participation notification by BlackRock Inc.

Brussels, Belgium – June 7, 2024 – 8:30 CEST

According to Belgian transparency legislation (Law of May 2, 2007), BlackRock Inc. (12 Throgmorton Avenue, London EC2N 2DL, UK) recently sent Syensqo the following transparency notifications indicating that it crossed the threshold of 3%. Here is the summary of the moves:

Date on which the threshold was crossed	Voting rights after the transaction	Equivalent financial instruments after the transaction	Total	
May 31, 2024	3.04%	0.61%	3.65%	
June 3, 2024	2.98%	0.63%	3.61%	

The latest notification, dated June 4, 2024, contains the following information:

- Reason for the notification: Acquisition or disposal of voting securities or voting rights
- Notified by: BlackRock Inc : A parent undertaking or a controlling person
- Date on which the threshold is crossed: June 3, 2024
- Threshold of direct voting rights crossed: 3% downwards
- Denominator: 105,876,417
- Additional information: The disclosure obligation arose due to voting rights attached to shares for BlackRock, Inc. going **below** 3%.
- Persons subject to the notification requirement:

Name	Address (for legal entities)		
BlackRock, Inc.	50 Hudson Yards, New York, NY, 10001, U.S.A.		
BlackRock (Singapore) Limited	20 Anson Road #18-01, Singapore, 79912, Singapore		
BlackRock Advisors (UK) Limited	12 Throgmorton Avenue, London, EC2N 2DL, U.K.		
BlackRock Advisors, LLC	50 Hudson Yards, New York, NY, 10001, U.S.A.		
BlackRock Asset Management Canada Limited	161 Bay Street, Suite 2500, Toronto, Ontario, M5J 2S1, Canada		
BlackRock Asset Management Deutschland AG	Lenbachplatz 1 1st Floor, Munich, 80333-MN3, Germany		
BlackRock Asset Management North Asia Limited	15/F, 16/F, 17/F Citibank Tower & 17/F ICBC Tower, 3 Garden Road, Central, Hong Kong		
BlackRock Financial Management, Inc.	50 Hudson Yards, New York, NY, 10001, U.S.A.		
BlackRock Fund Advisors	400 Howard Street, San Francisco, CA, 94105, U.S.A.		
BlackRock Institutional Trust Company, National Association	400 Howard Street, San Francisco, CA, 94105, U.S.A.		
BlackRock Investment Management (Australia) Limited	Level 37 Chifley Tower, 2 Chifley Square, Sydney NSW 2000, Australia		
BlackRock Investment Management (UK) Limited	12 Throgmorton Avenue, London, EC2N 2DL, U.K.		
BlackRock Investment Management, LLC	1 University Square Drive, Princeton, NJ, 8540, U.S.A.		
BlackRock Japan Co., Ltd.	1-8-3 Marunouchi Chiyoda-ku, Trust Tower Main, Tokyo, 100-8217, Japan		
Aperio Group, LLC	3 Harbor Dr Suite 204, Sausalito, CA 94965, United States		

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Notified details

A) Voting rights	Previous notification	After the transaction				
	# of voting rights	# of voti	ing rights	% of voting rights		
Holders of voting rights		Linked to securities	Not linked to the securities	Linked to securities	Not linked to the securities	
BlackRock, Inc.	0	0		0.00%		
BlackRock (Singapore) Limited	27581	4358		0.00%		
BlackRock Advisors (UK) Limited	122717	106290		0.10%		
BlackRock Advisors, LLC	125088	125088		0.12%		
BlackRock Asset Management Canada Limited	41720	41720		0.04%		
BlackRock Asset Management Deutschland AG	247629	247629		0.23%		
BlackRock Asset Management North Asia Limited	2356	2356		0.00%		
BlackRock Financial Management, Inc.	56865	33811		0.03%		
BlackRock Fund Advisors	1205491	1205507		1.14%		
BlackRock Institutional Trust Company, National Association	916438	916433		0.87%		
BlackRock Investment Management (Australia) Limited	18956	18956		0.02%		
BlackRock Investment Management (UK) Limited	68818	68696		0.06%		
BlackRock Investment Management, LLC	247087	247089		0.23%		
BlackRock Japan Co., Ltd.	109820	109820		0.10%		
Aperio Group, LLC	26451	26451		0.02%		
Subtotal	3217017	3154204		2.98%		
TOTAL		3,154,204	0	2.98%	0.00%	

Start with "groups" of holders. Add subtotals with Σ, and then finish with the persons who are "alone". For groups, start with the ultimate controlling natural person or legal entity. The totals, subtotals and % will be updated once you have clicked on <CALCULATE>.

B) Equivalent financial instruments	After the transaction					
Holders of equivalent financial instruments	Type of financial instrument	Expiration date	Exercise period or date	# of voting rights that may be acquired if the instrument is exercised	% of voting rights	Settlement
BlackRock (Singapore) Limited	Securities Lent			51178	0.05%	physical
BlackRock Advisors (UK) Limited	Securities Lent			532539	0.50%	physical
BlackRock Institutional Trust Company, National Association	Securities Lent			69	0.00%	physical
BlackRock Investment Management (UK) Limited	Securities Lent			59998	0.06%	physical
BlackRock Investment Management, LLC	Securities Lent			6708	0.01%	physical
BlackRock Advisors, LLC	Contract Difference			5658	0.01%	cash
BlackRock Financial Management, Inc.	Contract Difference			1877	0.00%	cash
BlackRock Institutional Trust Company, National Association	Contract Difference			1562	0.00%	cash
BlackRock Investment Management (UK) Limited	Contract Difference			1389	0.00%	cash
BlackRock Investment Management, LLC	Contract Difference			3376	0.00%	cash
	TOTAL			664,354	0.63%	
•	The totals will be updated once you have clicked on <calculate></calculate>					
	TOTAL (A & B)		# of voting rights	% of voting rights		
			CALCULATE	3 848 558	3 64%	

Transparency notifications and the full chain of controlled undertakings through which the holding is effectively held is available on the <u>Investor Relations Section</u> of Syensqo's website.

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Syensqo is a science company developing groundbreaking solutions that enhance the way we live, work, travel and play. Inspired by the scientific councils which Ernest Solvay initiated in 1911, we bring great minds together to push the limits of science and innovation for the benefit of our customers, with a diverse, global team of more than 13,000 associates.

Our solutions contribute to safer, cleaner, and more sustainable products found in homes, food and consumer goods, planes, cars, batteries, smart devices and health care applications. Our innovation power enables us to deliver on the ambition of a circular economy and explore breakthrough technologies that advance humanity.

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