Announcement

A.P. Møller - Mærsk A/S - Transactions in connection with share buy-back program

On 5 February 2025, A.P. Møller - Mærsk A/S (the "Company") announced a share buy-back program of up to DKK 14.4bn (around USD 2bn) to be executed over a period of 12 months. The second phase of the share buy-back program will run from 11 August 2025 up to 4 February 2026. The shares to be acquired will be limited to a total market value of DKK 7.2 billion (around USD 1.1 billion).

The share buy-back program will be executed under EU Commission Regulation No. 596/2014 of the European Parliament and Council of 16 April 2014 (MAR) and the Commission Delegated Regulation (EU) 2016/1052 (the "Safe Harbour Regulation").

The following transactions have been made under the program in the period 13 to 17 October, 2025:

| | Number of A shares | Average purchase price A shares, DKK | Transaction value, A shares, DKK |
|--|-----------------------|--------------------------------------|-------------------------------------|
| Accumulated, last announcement | 121,435 | | 1,478,389,220 |
| 13 October 2025 | 730 | 12,101.7260 | 8,834,260 |
| 14 October 2025 | 710 | 12,516.0986 | 8,886,430 |
| 15 October 2025 | 700 | 12,608.4571 | 8,825,920 |
| 16 October 2025 | 690 | 12,749.7101 | 8,797,300 |
| 17 October 2025 | 680 | 12,961.9118 | 8,814,100 |
| Total 13-17 October 2025 | 3,510 | | 44,158,010 |
| Accumulated in the second phase of the program | 34,476 | | 454,482,140 |
| Accumulated under the program | 124,945 | | 1,522,547,230 |

| | Number of B shares | Average purchase price B shares, DKK | Transaction value, B shares, DKK |
|--|-----------------------|--------------------------------------|-------------------------------------|
| Accumulated, last announcement (market and the Foundation) | 687,907 | | 8,471,607,404 |
| 13 October 2025 | 3,670 | 12,095.7084 | 44,391,250 |
| 14 October 2025 | 3,560 | 12,520.9213 | 44,574,480 |
| 15 October 2025 | 3,508 | 12,581.3298 | 44,135,305 |
| 16 October 2025 | 3,460 | 12,734.8382 | 44,062,540 |
| 17 October 2025 | 3,407 | 12,966.5365 | 44,176,990 |
| Total 13-17 October 2025 | 17,605 | | 221,340,565 |
| Bought from the Foundation* | 2,304 | 12,572.6895 | 28,967,477 |
| Accumulated in the second phase of the program (market and the Foundation) | 195,351 | | 2,589,982,792 |
| Accumulated under the program (market and the Foundation) | 707,816 | | 8,721,915,446 |

^{*)} According to a separate agreement, A.P. Møller og Hustru Chastine Mc-Kinney Møllers Familiefond (the Foundation) participates on a pro rata basis to the shares purchased in the share buy-back program.

With the transactions stated above, the Company owns a total of 124,945 A shares and 807,647 B shares as treasury shares, corresponding to 5.89% of the share capital.

Details of each transaction are included as appendix.

Copenhagen, 20 October, 2025

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