

### **HALF YEAR REPORT 2025**

FRONTLINE PLC

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Throughout this interim report, the "Company," "we," "Frontline," "us" and "our" all refer to Frontline plc and its subsidiaries. Unless otherwise indicated, all references to "USD," "US\$" and "\$" in this interim report are U.S. dollars.

# STATEMENT OF THE MEMBERS OF THE BOARD OF DIRECTORS AND OTHER RESPONSIBLE PERSONS OF THE COMPANY FOR THE UNAUDITED CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS

In accordance with Article 10 sections (3) (c) and (7) of the Transparency Requirements (Securities for Trading on Regulated Markets) Law of 2007 and 2009 (the "Law") we, the members of the Board of Directors and other responsible persons of the Company for the unaudited condensed consolidated interim financial statements of Frontline Plc ("the Company") for the six months ended June 30, 2025 confirm that, to the best of our knowledge:

- a) the unaudited condensed consolidated interim financial statements of the Company for the six months ended June 30, 2025 which are presented on pages 12 to 29:
  - (i) were prepared in accordance with IFRS® Accounting Standards IAS 34 "Interim Financial Reporting", as adopted by the European Union and in accordance with provisions of Article 10 section (4) of the Law, and
  - (ii) give a true and fair view of the assets, liabilities, the financial position and the profit or loss of Frontline plc and the undertakings included in the unaudited condensed consolidated interim financial statements taken as a whole, and
- b) the interim management report provides a fair review of the information required as per Article 10 section (6) of of the Law.

Limassol, September 17, 2025

Ola Lorentzon

Chairman and Non-Executive Director

Steen Jakobsen

Non-Executive Director

Ørjan Svanevik

Non-Executive Director

Non-Executive Director

Cato Stonex

Non-Executive Director

Maria Papakokkinou Non-Executive Director

James O'Shaughnessy

Non-Executive Director and Audit and Risk Committee Chairman

Lars H. Barstad

Chief Executive Officer of Frontline Management AS

Inger M. Klemp

Chief Financial Officer of Frontline Management AS

#### INTERIM MANAGEMENT REPORT

The Board of Directors presents its interim management report together with the unaudited condensed consolidated interim financial statements of the Company for the six months ended June 30, 2025.

#### DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

#### General

As of June 30, 2025, the Company's fleet consisted of 81 vessels owned by the Company (41 VLCCs, 22 Suezmax tankers, 18 LR2/Aframax tankers), with an aggregate capacity of approximately 17.8 million DWT.

As of June 30, 2025, four of the Company's vessels (one VLCC, one Suezmax tanker, two LR2/Aframax tankers) were on time charter-out contracts with initial periods in excess of 12 months. The time charter-out contracts for the two LR2/Aframax tankers have initial periods ending in the third quarter of 2025, whereas the initial periods for the Suezmax tanker and the VLCC time-charters end in the second and third quarter of 2027, respectively.

In August 2025, the Company entered into an agreement to sell its oldest Suezmax tanker, built in 2011, for a net sale price of \$36.4 million. The vessel is expected to be delivered to the new owner during the third quarter of 2025. After repayment of existing debt on the vessel, the transaction is expected to generate net cash proceeds of approximately \$23.7 million, and the Company expects to record a gain of approximately \$6.0 million in the third quarter of 2025.

In the year ended December 31, 2024, certain funds managed by FourWorld Capital Management LLC ("FourWorld") began proceedings before the Antwerp Enterprise Court (Belgium), in connection with their claims pertaining to the integrated solution for the strategic and structural deadlock within former Euronav NV announced on October 9, 2023, and former Euronav NV's acquisition of CMB.TECH NV on December 22, 2023. FourWorld claims that the transactions should be rescinded and in addition has requested the court to order Compagnie Maritime Belge NV and Frontline to pay damages in an amount to be determined during the course of the proceedings. The proceedings are ongoing with various rounds of submissions from all parties and oral court pleadings scheduled for February 2026. The Company finds the claims to be without merit and intends to vigorously defend against them.

#### Fleet changes

| (number of vessels)                        | Six months ended<br>June 30, 2025 | Six months ended<br>June 30, 2024 | Year ended<br>December 31, 2024 |
|--|-----------------------------------|-----------------------------------|---------------------------------|
| VLCCs                                      |                                   |                                   |                                 |
| At the beginning of the period             | 41                                | 33                                | 33                              |
| Acquisitions                               | _                                 | 13                                | 13                              |
| Disposals                                  | <del>_</del>                      | (5)                               | (5)                             |
| At the end of the period                   | 41                                | 41                                | 41                              |
| Suezmax tankers                            |                                   |                                   |                                 |
| At the beginning of the period             | 22                                | 25                                | 25                              |
| Disposals                                  | <del>_</del>                      | (2)                               | (3)                             |
| At the end of the period                   | 22                                | 23                                | 22                              |
| LR2/Aframax tankers                        |                                   |                                   |                                 |
| At the beginning and the end of the period | 18                                | 18                                | 18                              |
| Total                                      |                                   |                                   |                                 |
| At the beginning of the period             | 81                                | 76                                | 76                              |
| Acquisitions                               | _                                 | 13                                | 13                              |
| Disposals                                  | _                                 | (7)                               | (8)                             |
| At the end of the period                   | 81                                | 82                                | 81                              |

#### **Tanker Market Update**

According to the Energy Information Administration ("EIA"), global oil consumption averaged 102.9 million barrels per day ("mbpd") in the six months ended June 30, 2025, an increase of 0.7 mbpd compared to the six months ended June 30, 2024. Consumption is expected to grow further, reaching 104.5 mbpd in the six months ending December 31, 2025, an increase of 1.2 mbpd compared to the six months ended December 31 2024.

Global oil supply accelerated in the six months ended June 30, 2025, averaging 104.3 mbpd, an increase of 1.5 mbpd compared to the six months ended June 30, 2024. Inventories have increased on average by 1.4 mbpd in the six months ended June 30, 2025. Global supply is expected to continue outpacing demand in the second half of the year, reaching 106.4 mbpd in the six months ending December 31 2025.

Geopolitical tensions once again set the tone for the tanker market. Sanctions enforcement, changing trade patterns, and OPEC+ production policies will remain key drivers of fleet utilization and earnings. Tensions escalate sharply in the six months ended June 30, 2025 following Israeli strikes on Iranian facilities in June 2025. The turmoil drove owners to be more cautious and led to a short-lived spike in freight rates, at least on paper. However, the conflict had little impact on fundamental market drivers and few deals materialized. Sanctions enforcement continued to tighten, particularly against Russia's shadow fleet. The EU expanded its blacklists to include nearly 190 additional vessels, putting further pressure on sanctioned oil flows. 135 VLCCs, 112 Suezmax tankers and 314 LR2/Aframax tankers are now sanctioned by either OFAC, UK or EU, representing 21% of the fleet. US threats of additional tariffs on buyers of Russian crude have put further pressure on importers, especially India, Russia's largest customer. While uncertainty persists, the announcement has already prompted some Indian refiners to increase their share of compliant barrels from the Atlantic basin and the Middle East, lending support to compliant tonnage. Crude exports from the US dipped significantly during July 2025 on the back of tight domestic supply and less favorable arbitrage economics to Europe and Asia. However, market participants anticipate a rebound in the fourth quarter of 2025 as rising Middle Eastern output improves west-east price spreads which might support utilization on the larger vessels. The second half of 2025 is likely to be defined by the development in crude supply growth and the market's capacity to absorb it. Strong expected seasonal demand supported by healthy refinery margins, and further tightness in compliant tonnage will likely support freight rates.

The overall tanker order book for the asset classes that Frontline owns is now 19.1% of the existing global fleet, with 110, 101, and 169 vessels on order for VLCCs, Suezmax tankers and LR2 tankers, respectively. According to industry sources, four VLCCs are expected to be delivered in the in the six months ending December 31 2025. The growth in the order books is predominantly for deliveries scheduled in 2026 and 2027 and is not expected to affect the overall outlook of the tanker fleet in the near term due to the general age profile of the existing fleet.

We continue to observe the aging of the tanker fleet as new deliveries have slowed with muted recycling activity. According to industry sources, 16.7% of the VLCC fleet, 19.8% of the Suezmax tanker fleet and 20.1% of the combined LR2 and Aframax tanker fleet are now above 20 years of age. However, for a product carrying vessel the 15-year age mark is equally interesting with 31.8% of the LR2 tanker fleet currently above this threshold.

#### **Results of Operations**

Amounts included in the following discussion are derived from our Unaudited Condensed Consolidated Interim Financial Statements for the six months ended June 30, 2025 and June 30, 2024.

#### Total revenues, voyage expenses and commissions

| (in thousands of \$)            | 2025    | 2024      |
|---------------------------------|---------|-----------|
| Voyage charter revenues         | 861,383 | 1,093,207 |
| Time charter revenues           | 41,817  | 35,670    |
| Administrative income           | 4,743   | 5,546     |
| Total revenues                  | 907,943 | 1,134,423 |
|                                 |         | _         |
| Voyage expenses and commissions | 374,569 | 404,983   |

Voyage charter revenues decreased by \$231.8 million in the six months ended June 30, 2025 as compared to the six months ended June 30, 2024 primarily due to:

- a decrease of \$144.0 million due to the decrease in market freight rates,
- a decrease of \$58.6 million due to the sale of five VLCCs and three Suezmax tankers since January 1, 2024, and
- a decrease of \$31.6 million due to the change in the number of vessels on long-term and short-term time charters since January 1, 2024.

These factors were partially offset by an increase of \$2.4 million due to the acquisition of 13 VLCCs since January 1, 2024.

Time charter revenues increased by \$6.1 million in the six months ended June 30, 2025 as compared to the six months ended June 30, 2024 primarily due to the change in the number of vessels on long-term and short-term time charters since January 1, 2024.

Administrative income primarily comprises the income earned from the technical and commercial management of related party vessels, newbuilding supervision fees derived from related parties and administrative services provided to related parties. The decrease in the six months ended June 30, 2025 as compared to the six months ended June 30, 2024 was mainly due to a decrease in technical management fees and newbuilding supervision fees as a result of a decrease in the number of vessels under supervision.

Voyage expenses and commissions decreased by \$30.4 million in the six months ended June 30, 2025 as compared to the six months ended June 30, 2024 primarily due to:

- a decrease of \$21.1 million due to the sale of five VLCCs and three Suezmax tankers since January 1, 2024,
- a decrease of \$19.0 million primarily due to the fluctuations in bunker prices and decreases in commissions, and
- a decrease of \$7.2 million due to the change in the number of vessels on long-term and short-term time charters.

These factors were partially offset by:

- an increase of \$12.0 million due to the acquisition of 13 VLCCs since January 1, 2024, and
- an increase of \$3.1 million due to the costs incurred under the EU ETS from January 1, 2024, and
- an increase of \$1.8 million due to increased port costs.

#### Other operating income

| (in thousands of \$)         | 2025         | 2024   |
|------------------------------|--------------|--------|
| Gain on sale of vessels      | <del>-</del> | 94,229 |
| Other gains                  | 92           |        |
| Total other operating income | 92           | 94,229 |

In January 2024, the Company announced that it had entered into an agreement to sell its five oldest VLCCs, built in 2009 and 2010, for an aggregate net sales price of \$290.0 million. The vessels were delivered to the new owner in the six months ended June 30, 2024. After repayment of existing debt on the vessels, the transaction generated net cash proceeds of approximately \$208.0 million, and the Company recorded a gain of \$68.6 million in the six months ended June 30, 2024.

In January 2024, the Company entered into an agreement to sell one of its oldest Suezmax tankers, built in 2010, for a net sale price of \$45.0 million. The vessel was delivered to the new owner in the six months ended June 30, 2024. After repayment of existing debt on the vessel, the transaction generated net cash proceeds of \$32.0 million, and the Company recorded a gain of \$11.8 million in the six months ended June 30, 2024.

In March 2024, the Company entered into an agreement to sell one of its oldest Suezmax tankers, built in 2010, for a net sale of \$46.9 million. The vessel was delivered to the new owner in the six months ended June 30, 2024. After repayment of existing debt on the vessel, the transaction generated net cash proceeds of \$34.0 million, and the Company recorded a gain of \$13.8 million in the six months ended June 30, 2024.

#### Ship operating expenses

| (in thousands of \$)    | 2025    | 2024    |
|-------------------------|---------|---------|
| Ship operating expenses | 120,125 | 117,345 |

Ship operating expenses are the direct costs associated with running a vessel and include crew costs, vessel supplies, repairs and maintenance, lubricating oils and insurances.

Ship operating expenses increased by \$2.8 million in the six months ended June 30, 2025 as compared to the six months ended June 30, 2024 primarily due to:

- an increase of \$7.4 million in relation to general cost increases, and
- an increase of \$3.2 million due to the acquisition of 13 VLCCs since January 1, 2024.

These factors were partially offset by a decrease of \$7.8 million due to the sale of five VLCCs and three Suezmax tankers since January 1, 2024.

#### Administrative expenses

| (in thousands of \$)    | 2025   | 2024   |
|-------------------------|--------|--------|
| Administrative expenses | 24,865 | 27,412 |

Administrative expenses decreased by \$2.5 million in the six months ended June 30, 2025 as compared to the six months ended June 30, 2024 primarily due to a decrease in share-based payment expense resulting from the revaluation of the synthetic option liability.

#### **Depreciation**

| (in thousands of \$) | 2025    | 2024    |
|----------------------|---------|---------|
| Depreciation         | 163,431 | 171,726 |

Depreciation decreased by \$8.3 million in the six months ended June 30, 2025 as compared to the six months ended June 30, 2024 primarily due to the sale of five VLCCs and three Suezmax tankers since January 1, 2024, partially offset by the acquisition of 13 VLCCs since January 1, 2024.

#### Finance income

| (in thousands of \$)           | 2025  | 2024  |
|--------------------------------|-------|-------|
| Interest income                | 9,097 | 7,561 |
| Foreign currency exchange gain | 146   | 313   |
| Total finance income           | 9,243 | 7,874 |

Interest income in the six months ended June 30, 2025, and the six months ended June 30, 2024 relates to interest received on bank deposits. The increase is due to a higher average cash balance in 2025 as compared to 2024.

#### Finance expense

| (in thousands of \$)               | 2025      | 2024      |
|------------------------------------|-----------|-----------|
| Interest expense                   | (121,064) | (153,931) |
| Foreign currency exchange loss     | _         | (365)     |
| Gain (loss) on interest rate swaps | (1,383)   | 9,848     |
| Other financial expenses           | (741)     | (308)     |
| Total finance expense              | (123,188) | (144,756) |

Finance expense decreased by \$21.6 million in the six months ended June 30, 2025, as compared to the six months ended June 30, 2024 primarily due to:

- a decrease of \$17.8 million in interest expense due to the repayment of borrowings with related parties since January 1, 2024.
- a decrease of \$12.4 million related to the scheduled amortization of outstanding debt and a decrease in benchmark interest rates on the Company's floating rate debt, and
- a decrease of \$2.6 million in interest expense due to the sale of five VLCCs and three Suezmax tankers since January 1, 2024.

These factors were partially offset by an \$11.2 million movement in the Gain (loss) on interest rate swaps due to the decrease in benchmark interest rates.

#### **Liquidity and Capital Resources**

We operate in a capital intensive industry and have historically financed our purchase of tankers and other capital expenditures through a combination of cash generated from operations, equity capital and borrowings from commercial banks. Our ability to generate adequate cash flows on a short and medium term basis depends substantially on the trading performance of our vessels in the market. Historically, market rates for charters of our vessels have been volatile. Periodic adjustments to the supply of and demand for oil and product tankers cause the industry to be cyclical in nature. We expect continued volatility in market rates for our vessels in the foreseeable future with a consequent effect on our short and medium term liquidity.

Our funding and treasury activities are conducted within corporate policies to increase investment returns while maintaining appropriate liquidity for our requirements. Cash and cash equivalents are held primarily in U.S. dollars with some balances held in British pounds, Euros, Norwegian kroner and Singapore dollars.

Our short-term liquidity requirements relate to payment of operating costs (including dry docking), funding working capital requirements, repayment of debt financing, payment of commitments for upgrading vessels such as for exhaust gas cleaning systems, ballast water treatment systems and ongoing decarbonization projects, and maintaining cash reserves against fluctuations in operating cash flows. Sources of short-term liquidity include cash balances, revolving credit facilities, short-term investments and receipts from our customers. Revenues from time charters are generally received monthly or fortnightly in advance while revenues from voyage charters are received upon completion of the voyage.

As of June 30, 2025 and December 31, 2024, we had cash and cash equivalents of \$476.7 million and \$413.5 million, respectively.

Our interest rate swaps can require us to post cash as collateral based on their fair value. As of June 30, 2025 and December 31, 2024, no cash was required to be posted as collateral in relation to our interest rate swaps.

We believe that cash on hand and borrowings under our current and committed credit facilities, along with cash generated from operating activities will be sufficient to fund our requirements for, at least, the twelve months from the date of this interim report.

#### Medium to Long-term Liquidity and Cash Requirements

Our medium and long-term liquidity requirements include funding the equity portion of investments in new or replacement vessels and repayment of bank loans. Additional sources of funding for our medium and long-term liquidity requirements include cash flows from operations, new loans, refinancing of existing arrangements, equity issues, public and private debt offerings, vessel sales, sale and leaseback arrangements and asset sales.

#### **Cash Flows**

The following summarizes our cash flows from operating, investing and financing activities for the six months ended June 30, 2025.

#### Net cash provided by operating activities

Net cash provided by operating activities in the six months ended June 30, 2025 was \$291.5 million compared to \$404.0 million in the six months ended June 30, 2024.

The decrease was primarily due to a decrease in total operating revenues of \$226.5 million primarily due to the decrease in market freight rates, the sale of five VLCCs and three Suezmax tankers since January 1, 2024, and the net increase in the number of vessels on long-term and short-term time charters since January 1, 2024, partially offset by an increase due to the acquisition of 13 VLCCs since January 1, 2024. This decrease was partially offset by a decrease in voyage expenses and commissions and ship operating expenses of \$27.6 million primarily due to the above changes in the fleet and fluctuations in bunker prices and decreases in commissions and port costs. Furthermore, there was a decrease in interest paid of \$12.0 million due to repayments of debt and the sale of five VLCCs and three Suezzmax tankers.

The decrease in cash provided by operating activities was also partially offset by the movement in other operating assets and liabilities which increased the cash generated from operating activities by \$77.4 million. The movement in working capital balances are impacted by the timing of voyages and in particular the timing of the billing and receipt of freights, and also by the timing of fueling and consumption of fuel on board our vessels.

Our reliance on the spot market contributes to fluctuations in cash flows from operating activities as a result of its exposure to highly cyclical tanker rates. Any increase or decrease in the average freight rates earned by our vessels in periods subsequent to June 30, 2025, compared with the actual freight rates achieved during the six months ended June 30, 2025, will have a positive or negative comparative impact, respectively, on the amount of cash provided by operating activities.

#### Net cash used in investing activities

Net cash used in investing activities of \$2.0 million in the six months ended June 30, 2025 comprised mainly of payments in respect of upgrades and drydockings.

#### Net cash used in financing activities

Net cash used in financing activities of \$226.2 million in the six months ended June 30, 2025 was primarily due to debt repayments of \$1,575.1 million and \$84.6 million of cash dividends paid, partially offset by proceeds from the issuance of debt of \$1,433.7 million.

#### Borrowing activities and debt restrictions

See Note 7 to our Unaudited Condensed Consolidated Interim Financial Statements included herein.

#### Dividends

In February 2025, the Board of Directors declared a dividend of \$0.20 per share for the three months ended December 31, 2024 which was paid in March 2025.

In May 2025, the Board of Directors declared a dividend of \$0.18 per share for the three months ended March 31, 2025 which was paid in June 2025.

In August 2025, the Board of Directors declared a dividend of \$0.36 per share for the three months ended June 30, 2025. The record date for the dividend was September 12, 2025, the ex-dividend date was September 12, 2025, for shares listed on the New York Stock Exchange and September 11, 2025, for shares listed on the Oslo Stock Exchange, and the dividend is scheduled to be paid on or about September 24, 2025.

The timing and amount of dividends, if any, is at the discretion of the Board.

#### PRINCIPAL RISKS AND UNCERTAINTIES

The principal risks and uncertainties that the Company faces relate to tanker market volatility, ESG factors, operations, compliance, and cyber security as disclosed in the Annual Report for the year ended December 31, 2024.

#### RELATED PARTY TRANSACTIONS

See Note 9 to our unaudited condensed consolidated interim financial statements included herein for further details.

On behalf of the Board of Directors of Frontline Plc

James O'Shaughnessy Non-Executive Director and Audit and Risk Committee Chairman

September 17, 2025

Frontline plc Condensed Consolidated Statements of Profit or Loss for the six months ended June 30, 2025 and June 30, 2024

(in thousands of \$, except per share data)

|   | Note | 2025      | 2024      |
|---|------|-----------|-----------|
| Revenues and other operating income       |      |           |           |
| Revenues                                  | 5    | 907,943   | 1,134,423 |
| Other operating income                    | 5    | 92        | 94,229    |
| Total revenues and other operating income |      | 908,035   | 1,228,652 |
| Operating expenses                        |      |           |           |
| Voyage expenses and commissions           |      | 374,569   | 404,983   |
| Ship operating expenses                   |      | 120,125   | 117,345   |
| Administrative expenses                   |      | 24,865    | 27,412    |
| Depreciation                              | 6    | 163,431   | 171,726   |
| Total operating expenses                  |      | 682,990   | 721,466   |
| Net operating income                      |      | 225,045   | 507,186   |
| Other income (expenses)                   |      |           |           |
| Finance income                            |      | 9,243     | 7,874     |
| Finance expense                           |      | (123,188) | (144,756) |
| Gain (loss) on marketable securities      |      | (1,679)   | 815       |
| Share of results of associated companies  | 9    | 1,117     | (920)     |
| Dividends received                        |      | 3,815     | 1,283     |
| Net other expenses                        |      | (110,692) | (135,704) |
| Profit before income taxes                |      | 114,353   | 371,482   |
| Income tax expense                        |      | (3,523)   | (3,089)   |
| Profit for the period                     |      | 110,830   | 368,393   |
|   |      |           |           |
| Basic and diluted earnings per share      | 4 \$ | 0.50 \$   | 1.65      |

Frontline plc

# Condensed Consolidated Statements of Comprehensive Income for the six months ended June 30, 2025 and June 30, 2024

(in thousands of \$)

|   | Note | 2025    | 2024    |
|---|------|---------|---------|
| Comprehensive income                              |      |         |         |
| Profit for the period                             |      | 110,830 | 368,393 |
| Items that may be reclassified to profit or loss: |      |         |         |
| Foreign currency translation gain (loss)          |      | (194)   | 446     |
| Other comprehensive income (loss)                 |      | (194)   | 446     |
| Comprehensive income                              |      | 110,636 | 368,839 |

Frontline plc Condensed Consolidated Statements of Financial Position as of June 30, 2025 and December 31, 2024 (in thousands of \$)

| (in invasanas of $\psi$ )                                    |      |           |           |
|--|------|-----------|-----------|
|  | Note | 2025      | 2024      |
| ASSETS   |      |           |           |
| Current assets   | _    |           |           |
| Cash and cash equivalents                                    | 7, 8 | 476,717   | 413,532   |
| Marketable securities  | 8    | 1,988     | 4,027     |
| Trade and other receivables                                  | 8    | 119,058   | 128,943   |
| Related party receivables                                    | 9    | 11,780    | 8,532     |
| Inventories  |      | 132,153   | 136,997   |
| Voyages in progress  |      | 96,926    | 100,225   |
| Prepaid expenses and accrued income                          |      | 24,565    | 14,457    |
| Derivative instruments                                       | 8    | 1,963     | 1,997     |
| Other current assets   |      | 22,686    | 17,303    |
| Total current assets   |      | 887,836   | 826,013   |
| Non-current assets   |      |           |           |
| Vessels and equipment  | 6    | 5,086,678 | 5,246,697 |
| Right-of-use assets  |      | 110       | 1,435     |
| Goodwill   |      | 112,452   | 112,452   |
| Derivative instruments                                       | 8    | 12,949    | 22,422    |
| Investment in associated companies                           | 9    | 9,481     | 11,788    |
| Other non-current assets                                     |      | 22        |           |
| Total assets   |      | 6,109,528 | 6,220,807 |
| LIABILITIES AND EQUITY                                       |      |           |           |
| Current liabilities  |      |           |           |
| Short-term debt and current portion of long-term debt        | 7    | 317,630   | 460,318   |
| Current portion of obligations under leases                  |      | 133       | 1,153     |
| Related party payables                                       | 9    | 29,597    | 35,370    |
| Trade and other payables                                     | 8    | 126,117   | 98,812    |
| Total current liabilities                                    |      | 473,477   | 595,653   |
| Non-current liabilities                                      |      |           |           |
| Long-term debt   | 7    | 3,269,305 | 3,284,070 |
| Obligations under leases                                     |      | _         | 451       |
| Other non-current payables                                   |      | 526       | 452       |
| Total liabilities  |      | 3,743,308 | 3,880,626 |
| Equity   |      |           |           |
| Share capital  | 4    | 222,623   | 222,623   |
| Additional paid in capital                                   | •    | 604,687   | 604,687   |
| Contributed surplus  |      | 1,004,094 | 1,004,094 |
| Accumulated other reserves                                   |      | 1,588     | 1,782     |
| Retained earnings  |      | 533,700   | 507,467   |
| Total equity attributable to the shareholders of the Company |      | 2,366,692 | 2,340,653 |
| Non-controlling interest                                     |      | (472)     | (472)     |
| Total equity   | _    | 2,366,220 | 2,340,181 |
| Total liabilities and equity                                 |      | 6,109,528 | 6,220,807 |
|  | -    | -,,       |           |

On September 17, 2025, the Board of Directors of Frontline Plc authorized these unaudited condensed consolidated interim financial statements for issue.

James O'Shaughnessy

Non-Executive Director and Audit and Risk Committee Chairman

Frontline plc Condensed Consolidated Statements of Cash Flows for the six months ended June 30, 2025 and June 30, 2024 (in thousands of \$)

|  | Note | 2025        | 2024      |
|--|------|-------------|-----------|
|  |      |             |           |
| Net cash provided by operating activities                |      | 291,474     | 404,010   |
| Investing activities                                     |      |             |           |
| Additions to newbuildings, vessels and equipment         | 6    | (2,402)     | (908,493) |
| Proceeds from sale of vessels                            | 5    | _           | 382,350   |
| Proceeds from sale of marketable securities              |      | 361         | _         |
| Net cash used in investing activities                    |      | (2,041)     | (526,143) |
| Financing activities                                     |      |             |           |
| Proceeds from issuance of debt                           | 7    | 1,433,715   | 1,355,037 |
| Repayment of debt  | 7    | (1,575,089) | (961,132) |
| Repayment of obligations under leases                    |      | (277)       | (462)     |
| Cash dividends paid                                      | 4    | (84,597)    | (220,396) |
| Net cash provided by (used in) financing activities      |      | (226,248)   | 173,047   |
|  |      |             |           |
| Net change in cash and cash equivalents                  |      | 63,185      | 50,914    |
| Cash and cash equivalents at the beginning of the period |      | 413,532     | 308,322   |
| Cash and cash equivalents at the end of the period       |      | 476,717     | 359,236   |

Frontline plc Condensed Consolidated Statements of Changes in Equity for the six months ended June 30, 2025 and June 30, 2024

(in thousands of \$, except number of shares)

|  | Note     | 2025        | 2024        |
|--|----------|-------------|-------------|
| Number of shares outstanding                                 |          |             |             |
| Balance at the beginning and the end of the period           | 4        | 222,622,889 | 222,622,889 |
| Share capital  |          |             |             |
| Balance at the beginning and the end of the period           | 4        | 222,623     | 222,623     |
| Additional paid in capital                                   |          |             |             |
| Balance at the beginning and the end of the period           |          | 604,687     | 604,687     |
| Contributed surplus  |          |             |             |
| Balance at the beginning and the end of the period           |          | 1,004,094   | 1,004,094   |
| Accumulated other reserves                                   |          |             |             |
| Balance at the beginning of the period                       |          | 1,782       | 415         |
| Other comprehensive income (loss)                            |          | (194)       | 446         |
| Balance at the end of the period                             |          | 1,588       | 861         |
| Retained earnings  |          |             |             |
| Balance at the beginning of the period                       |          | 507,467     | 445,999     |
| Profit for the period  |          | 110,830     | 368,393     |
| Cash dividends   | 4        | (84,597)    | (220,396)   |
| Balance at the end of the period                             |          | 533,700     | 593,996     |
| Total equity attributable to the shareholders of the Company |          | 2,366,692   | 2,426,261   |
| Non-controlling interest                                     |          |             |             |
| Balance at the beginning and the end of the period           |          | (472)       | (472)       |
| Total equity   | <u> </u> | 2,366,220   | 2,425,789   |

#### Frontline plc

#### Notes to the Unaudited Condensed Consolidated Interim Financial Statements

#### 1. BASIS OF PREPARATION

The Unaudited Condensed Consolidated Interim Financial Statements of Frontline plc ("Frontline" or the "Company") have been prepared on the same basis as the Company's Audited Consolidated Financial Statements and should be read in conjunction with the Annual Consolidated Financial Statements and accompanying Notes included in the Annual Report for the year ended December 31, 2024, issued on April 7, 2025. The results of operations for the interim period ended June 30, 2025 are not necessarily indicative of the results for the year ending December 31, 2025.

The Unaudited Condensed Consolidated Interim Financial Statements are prepared in accordance with IAS 34 *Interim Financial Reporting*. The Unaudited Condensed Consolidated Interim Financial Statements include the assets and liabilities of the Company and its subsidiaries.

These Unaudited Condensed Consolidated Interim Financial Statements were authorized for issue by the Board of Directors on September 17, 2025.

#### 2. USE OF JUDGMENTS AND ESTIMATES

The preparation of interim financial statements requires management to make judgments, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets and liabilities, income and expenses. Actual results may differ from these estimates.

The significant judgments made by management in applying the Company's accounting policies and the key sources of estimation uncertainty were the same as those described in the latest annual financial statements.

#### 3. CHANGES IN SIGNIFICANT ACCOUNTING POLICIES

The Unaudited Condensed Consolidated Interim Financial Statements are prepared in accordance with the accounting policies, which are described in the Company's Annual Report for the year ended December 31, 2024, issued on April 7, 2025.

#### New standards and interpretations

There were no applicable new and amended Standards, Interpretations and Amendments issued by the IASB and the International Financial Reporting Interpretations Committee ("IFRIC") of the IASB adopted by the Company in the current interim financial period.

New and amended Standards, Interpretations and Amendments that are issued, but not yet effective, up to the date of issuance of the Company's interim financial statements are disclosed below. The below list includes the new standards and amendments that we believe are the most relevant for the Company:

#### IFRS 18 Presentation and Disclosure in Financial Statements

In April 2024, the IASB issued IFRS 18 Presentation and Disclosure in Financial Statements, which replaces IAS 1, with a focus on updates to the statement of profit or loss. The new standard is effective for annual reporting periods beginning on or after January 1, 2027 and must be applied retrospectively. The key new concepts introduced in IFRS 18 relate to:

• the structure of the statement of profit or loss and statement of cash flow;

- required disclosures in the financial statements for certain profit or loss performance measures that are reported outside an entity's financial statements (that is, management-defined performance measures); and
- enhanced principles on aggregation and disaggregation which apply to the primary financial statements and notes in general.

#### Amendments to the Classification and Measurement of Financial Instruments

In May 2024, the IASB issued Amendments to the Classification and Measurement of Financial Instruments which amended IFRS 9 Financial Instruments and IFRS 7 Financial Instruments: Disclosures. The amendments include clarifying the date of recognition and derecognition of some financial assets and liabilities and new disclosures for certain instruments with contractual terms that can change cash flows. The amendments are effective for annual reporting periods beginning on or after January 1, 2026 and must be applied retrospectively.

The Company is currently assessing the impact of the new and amended standards on its financial statements. The Company has not applied or early adopted any new IFRS requirements that are not yet effective as of June 30, 2025.

#### 4. EARNINGS PER SHARE

The authorized share capital of the Company as of December 31, 2024 and June 30, 2025 was \$600,000,000 divided into 600,000,000 shares of \$1.00 nominal value each, of which 222,622,889 shares of \$1.00 nominal value each were in issue and fully paid as of these dates.

The components of the numerator and the denominator in the calculation of basic and diluted earnings per share and the amount of cash dividends paid per share are as follows for the six months ended June 30, 2025 and June 30, 2024:

| (in thousands of \$)                                | 2025    | 2024    |
|---|---------|---------|
| Profit for the period                               | 110,830 | 368,393 |
| (in thousands)                                      |         |         |
| Weighted average number of basic and diluted shares | 222,623 | 222,623 |
|   |         |         |
| Cash dividends paid per share                       | \$0.38  | \$0.99  |

#### 5. REVENUE AND OTHER OPERATING INCOME

#### Revenues

The lease and non-lease components of our revenues in the six months ended June 30, 2025 were as follows:

| (in thousands of \$)    | Lease   | Non-lease | Total   |
|-------------------------|---------|-----------|---------|
| Voyage charter revenues | 399,467 | 461,916   | 861,383 |
| Time charter revenues   | 28,664  | 13,153    | 41,817  |
| Administrative income   |         | 4,743     | 4,743   |
| Total revenues          | 428,131 | 479,812   | 907,943 |

The lease and non-lease components of our revenues in the six months ended June 30, 2024 were as follows:

| (in thousands of \$)    | Lease   | Non-lease | Total     |
|-------------------------|---------|-----------|-----------|
| Voyage charter revenues | 610,186 | 483,021   | 1,093,207 |
| Time charter revenues   | 26,330  | 9,340     | 35,670    |
| Administrative income   | _       | 5,546     | 5,546     |
| Total revenues          | 636,516 | 497,907   | 1,134,423 |

Four LR2 tankers were on fixed rate time charter-out contracts as of December 31, 2024, two of which were redelivered in the six months ended June 30, 2025.

One VLCC was on a fixed rate time charter-out contract as of December 31, 2024 and June 30, 2025.

One Suezmax tanker was on a variable rate time charter-out contract as of December 31, 2024 and June 30, 2025. In the six months ended June 30, 2025, the Company recognized profit share income of \$0.4 million in relation to this charter.

#### Other operating income

Other operating income in the six months ended June 30, 2025 and June 30, 2024 was as follows:

| (in thousands of \$)         | 2025 | 2024   |
|------------------------------|------|--------|
| Gain on sale of vessels      |      | 94,229 |
| Other gains                  | 92   | _      |
| Total other operating income | 92   | 94,229 |

In January 2024, the Company announced that it had entered into an agreement to sell its five oldest VLCCs, built in 2009 and 2010, for an aggregate net sale price of \$290.0 million. The vessels were delivered to the new owner in the six months ended June 30, 2024. After repayment of existing debt on the five vessels, the transaction generated net cash proceeds of \$208.0 million. The Company recorded a gain of \$68.6 million in the six months ended June 30, 2024.

In January 2024, the Company entered into an agreement to sell one of its oldest Suezmax tankers, built in 2010, for a net sale price of \$45.0 million. The vessel was delivered to the new owner in the six months ended June 30, 2024. After repayment of existing debt on the vessel, the transaction generated net cash proceeds of \$32.0 million, and the Company recorded a gain of \$11.8 million in the six months ended June 30, 2024.

In March 2024, the Company entered into an agreement to sell one of its oldest Suezmax tankers, built in 2010, for a net sale of \$46.9 million. The vessel was delivered to the new owner in the six months ended June 30, 2024. After repayment of existing debt on the vessel, the transaction generated net cash proceeds of \$34.0 million, and the Company recorded a gain of \$13.8 million in the six months ended June 30, 2024.

In August 2025, the Company entered into an agreement to sell its oldest Suezmax tanker, built in 2011, for a net sale price of \$36.4 million. The vessel was delivered to the new owner during the third quarter of 2025. After repayment of existing debt on the vessel, the transaction is expected to generate net cash proceeds of approximately \$23.7 million, and the Company expects to record a gain of approximately \$6.0 million in the third quarter of 2025.

#### 6. VESSELS AND EQUIPMENT

Movements in the six months ended June 30, 2025 were as follows;

| (in thousands of \$)               | Vessels and equipment | Drydock<br>component | Total     |
|------------------------------------|-----------------------|----------------------|-----------|
| Cost                               |                       |                      |           |
| As of December 31, 2024            | 5,911,132             | 154,603              | 6,065,735 |
| Additions                          | 30                    | 3,248                | 3,278     |
| As of June 30, 2025                | 5,911,162             | 157,851              | 6,069,013 |
|                                    |                       |                      |           |
| Accumulated depreciation           |                       |                      |           |
| As of December 31, 2024            | (727,877)             | (91,161)             | (819,038) |
| Charge for the period              | (151,828)             | (11,469)             | (163,297) |
| As of June 30, 2025                | (879,705)             | (102,630)            | (982,335) |
|                                    |                       |                      |           |
| Net book value as of June 30, 2025 | 5,031,457             | 55,221               | 5,086,678 |

In the six months ended June 30, 2025, the Company performed dry docks on two vessels.

#### 7. INTEREST BEARING LOANS AND BORROWINGS

Proceeds and repayments of debt in the six months ended June 30, 2025 are summarized as follows:

| (in thousands of \$)                             | December 31,<br>2024 | Proceeds  | Repayments  | Other    | June 30,<br>2025 |
|--|----------------------|-----------|-------------|----------|------------------|
| Total U.S. dollar denominated floating rate debt | 3,744,388            | 1,433,715 | (1,575,089) | (16,079) | 3,586,935        |
| Total debt                                       | 3,744,388            | 1,433,715 | (1,575,089) | (16,079) | 3,586,935        |

In February 2025, the Company entered into a senior secured credit facility in an amount of up to \$119.7 million with ING and First Citizens to refinance the outstanding debt on two VLCCs and, in addition, provide initial revolving credit capacity in an amount of up to \$51.6 million. The new facility has a tenor of five years, carries an interest rate of Secured Overnight Financing Rate ("SOFR") plus a margin of 165 basis points and has an amortization profile of 18 years commencing on the delivery date from the yard. In February 2025, the Company drew down \$68.1 million under the new facility and repaid the outstanding balance of the existing facility of \$70.1 million in full. A revolving credit capacity of up to \$50.3 million under the facility remained available and undrawn as of June 30, 2025.

In February 2025, the Company entered into a senior secured credit facility in an amount of up to \$72.3 million with Crédit Agricole to refinance the outstanding debt on one VLCC and, in addition, provide initial revolving credit capacity in an amount of up to \$25.4 million. The new facility has a tenor of five years, carries an interest rate of SOFR plus a margin of 170 basis points and has an amortization profile of 18 years commencing on the delivery date from the yard. In February 2025, the Company drew down \$46.9 million under the new facility and repaid the outstanding balance of the existing facility of \$46.9 million in full. A revolving credit capacity of up to \$25.0 million under the facility remained available and undrawn as of June 30, 2025.

In February 2025, the Company entered into a senior secured credit facility in an amount of up to \$47.0 million with SEB to refinance the outstanding debt on one Suezmax tanker and, in addition, provide initial revolving credit capacity in an amount of up to \$14.9 million. The new facility has a tenor of five years, carries an interest rate of SOFR plus a margin of 170 basis points and has an amortization profile of 20 years commencing on the delivery date from the yard. In February 2025, the Company drew down \$32.2 million under the new facility and repaid the outstanding balance of the existing facility of \$32.2 million in full. A revolving credit capacity of up to \$14.6 million under the facility remained available and undrawn as of June 30, 2025.

In April 2025, the Company entered into a senior secured term loan facility in an amount of up to \$1,286.5 million with a group of our relationship banks to refinance the outstanding debt on 24 VLCCs. The new facility has a tenor of five years, carries an interest rate of SOFR plus a margin of 170 basis points and has an amortization profile of 20 years commencing on the delivery date from the yard. In April 2025, the Company drew down \$1,286.5 million under the new facility and repaid the outstanding balance of the existing facility of \$1,311.2 million in full. The facility is fully drawn down as of June 30, 2025.

#### **Debt restrictions**

The Company's loan agreements contain loan-to-value clauses, which could require the Company to post additional collateral or prepay a portion of the outstanding borrowings should the value of the vessels securing borrowings under each of such agreements decrease below required levels. In addition, the loan agreements contain certain financial covenants, including the requirement to maintain a certain level of free cash, positive working capital and a value adjusted equity covenant. The Company is permitted to satisfy up to 50% of the cash requirement by maintaining a committed undrawn credit facility with a remaining availability of greater than 12 months. As of June 30, 2025, cash and cash equivalents includes cash balances of \$103.4 million (December 31, 2024: \$92.6 million), which represents 58% (December 31, 2024: 50%) of the cash required to be maintained by the financial covenants in our loan agreements.

Failure to comply with any of the covenants in the loan agreements could result in a default, which would permit the lender to accelerate the maturity of the debt and to foreclose upon any collateral securing the debt. Under those circumstances, the Company might not have sufficient funds or other resources to satisfy its obligations. The Company was in compliance with all of the financial covenants contained in the Company's loan agreements as of June 30, 2025 and December 31, 2024.

#### Assets pledged

| (in thousands of \$) | June 30, 2025 | December 31, 2024 |
|----------------------|---------------|-------------------|
| Vessels              | 5,086,521     | 5,246,518         |

#### 8. FINANCIAL INSTRUMENTS - FAIR VALUES AND RISK MANAGEMENT

#### **Interest rate swap agreements**

In February 2016, the Company entered into an interest rate swap with DNB whereby the floating interest on notional debt of \$150.0 million was switched to a fixed rate. The contract had a forward start date of February 2019.

In March 2020, the Company entered into three interest rate swaps with DNB whereby the floating interest rate on notional debt totaling \$250.0 million was switched to a fixed rate. One of these interest rate swaps on notional debt of \$100.0 million had a forward start date of April 2020.

In April 2020, the Company entered into two interest rate swaps with Nordea whereby the floating interest rate on notional debt totaling \$150.0 million was switched to a fixed rate. These interest rate swaps matured in the six months ended June 30, 2025.

The reference rate for our interest rate swaps is SOFR.

The aggregate fair value of these agreements as of June 30, 2025 was an asset of \$14.9 million (December 31, 2024: \$24.4 million) and a liability of nil (December 31, 2024: nil). The fair value (Level 2) of the Company's interest rate swap agreements is the estimated amount that the Company would receive or pay to terminate the agreements at the reporting date, taking into account, as applicable, fixed interest rates on interest rate swaps, current interest rates, forward rate curves and the current credit worthiness of both the Company and the derivative counterparty. The

estimated fair value is the present value of future cash flows. In the six months ended June 30, 2025, the Company recorded a loss on these agreements of \$1.4 million (six months ended June 30, 2024: gain of \$9.8 million).

The interest rate swaps are not designated as hedges and are summarized as of June 30, 2025 as follows:

| Notional Amount | Inception Date | Inception Date Maturity Date |          |
|-----------------|----------------|------------------------------|----------|
| (\$000s)        |                |                              |          |
| 150,000         | February 2016  | February 2026                | 2.1970 % |
| 100,000         | March 2020     | March 2027                   | 0.9750 % |
| 50,000          | March 2020     | March 2027                   | 0.6000 % |
| 100,000         | April 2020     | April 2027                   | 0.5970 % |
| 400,000         |                |                              |          |

#### Fair Values

The carrying values and fair value of the financial assets and liabilities as of June 30, 2025 and December 31, 2024 are as follows:

|  | June 30, 2025     |               | December          | 31, 2024      |
|--|-------------------|---------------|-------------------|---------------|
| (in thousands of \$)   | Carrying<br>Value | Fair<br>Value | Carrying<br>Value | Fair<br>Value |
| Financial assets measured at fair value through profit or loss |                   |               |                   |               |
| Derivative instruments   | 14,912            | 14,912        | 24,419            | 24,419        |
| Marketable securities  | 1,988             | 1,988         | 4,027             | 4,027         |
| Financial assets not measured at fair value                    |                   |               |                   |               |
| Cash and cash equivalents                                      | 476,717           | 476,717       | 413,532           | 413,532       |
| Trade and other receivables                                    | 119,058           | 119,058       | 128,943           | 128,943       |
| Financial liabilities not measured at fair value               |                   |               |                   |               |
| Trade and other payables                                       | 126,117           | 126,117       | 98,812            | 98,812        |
| Floating rate debt   | 3,586,935         | 3,645,140     | 3,744,388         | 3,792,576     |

The table below shows the levels in the fair value hierarchy of financial assets and financial liabilities as of June 30, 2025 and December 31, 2024, excluding those whose fair values approximate their respective carrying values due to their short-term nature.

| (in thousands of \$)   | June 30, 2025<br>Fair Value | Level 1 | Level 2   |
|--|-----------------------------|---------|-----------|
| Financial assets measured at fair value through profit or loss |                             |         |           |
| Derivative instruments   | 14,912                      | _       | 14,912    |
| Marketable securities  | 1,988                       | 1,988   | _         |
| Financial liabilities not measured at fair value               |                             |         |           |
| Floating rate debt   | 3,645,140                   | _       | 3,645,140 |

| (in thousands of \$)   | Dec 31, 2024<br>Fair Value | Level 1 | Level 2   |
|--|----------------------------|---------|-----------|
| Financial assets measured at fair value through profit or loss |                            |         |           |
| Derivative instruments   | 24,419                     | _       | 24,419    |
| Marketable securities  | 4,027                      | 4,027   | _         |
| Financial liabilities not measured at fair value               |                            |         |           |
| Floating rate debt   | 3,792,576                  | _       | 3,792,576 |

#### Measurement of fair values

#### Valuation techniques and significant unobservable inputs

The following tables show the valuation techniques used in measuring Level 1 and Level 2 fair values, as well as the significant unobservable inputs that were used.

## Financial instruments measured at fair value

| 1 11 11 11 11 11 11 11 11 11 11 11 11 1 |  |                                 |
|---|--|---------------------------------|
| Туре                                    | Valuation Techniques   | Significant unobservable inputs |
| Interest rate swaps                     | Fair value was determined based on the present value of the estimated future cash flows. | Not applicable.                 |
| Marketable securities                   | Fair value was determined based on the quoted market prices of the securities.           | Not applicable.                 |

# Financial instruments not measured at fair value

| Туре               | Valuation Techniques  | Significant unobservable inputs |
|--------------------|-----------------------|---------------------------------|
| Floating rate debt | Discounted cash flow. | Not applicable.                 |

#### Assets Measured at Fair Value on a Recurring Basis

The fair value (Level 2) of interest rate swaps is the present value of the estimated future cash flows that the Company would receive or pay to terminate the agreements at the end of the reporting period, taking into account, as applicable, fixed interest rates on interest rate swaps, current interest rates, forward rate curves and the credit worthiness of both the Company and the derivative counterparty.

Marketable securities are listed equity securities for which the fair value at the end of the period is the aggregate market value based on quoted market prices (Level 1).

There were no transfers between these levels in 2025 and 2024.

#### Financial risk management

In the course of its normal business, the Company is exposed to the following risks:

- Credit risk,
- Liquidity risk, and
- Market risk (interest rate risk, foreign currency risk, and price risk).

The Company's Board of Directors has overall responsibility for the establishment and oversight of the Company's risk management framework.

#### Liquidity risk

Liquidity risk is the risk that the Company will not be able to meet its financial obligations if they fall due. The Company's approach to managing liquidity is to ensure, as far as possible, that it will always have sufficient liquidity to meet its liabilities when due. The Company has entered into several loan facilities whose maturities are spread over different years (see Note 7).

The following are the remaining contractual maturities of financial liabilities:

|                                      | _                 | Contractual cash flows at June 30, 2025 |                     |                             |                             |                              |
|--------------------------------------|-------------------|---|---------------------|-----------------------------|-----------------------------|------------------------------|
| (in thousands of \$)                 | Carrying<br>Value | Total                                   | Less than<br>1 year | Between<br>1 and 3<br>years | Between 3<br>and 6<br>years | Between 6<br>and 10<br>years |
| Non derivative financial liabilities |                   |   |                     |                             |                             |                              |
| Floating rate debt                   | 3,586,935         | 3,612,658                               | 285,148             | 1,131,797                   | 1,596,879                   | 598,834                      |
| Interest on floating rate debt       | _                 | 884,851                                 | 213,636             | 343,299                     | 248,188                     | 79,728                       |
| Obligations under leases             | 133               | 133                                     | 133                 |                             | <u> </u>                    | _                            |
| Trade and other payables             | 126,117           | 126,117                                 | 126,117             | _                           | _                           | _                            |

The Company has secured bank loans that contain loan covenants. A future breach of covenant may require the Company to repay the loan earlier than indicated in the above table. For more details on these covenants, see Note 7.

The carrying values of floating rate debt includes accrued interest as of the reporting date. The interest on floating rate debt is based on the SOFR spot rate as of June 30, 2025. It is not expected that the cash flows included in the table above (the maturity analysis) could occur significantly earlier, or at significantly different amounts than stated above, except for the interest on floating rate debt as a result of changes in the SOFR spot rate.

#### Capital management

We operate in a capital-intensive industry and have historically financed our purchase of tankers and other capital expenditures through a combination of cash generated from operations, equity capital and borrowings from commercial banks. Our ability to generate adequate cash flows on a short and medium term basis depends substantially on the trading performance of our vessels in the market. Our funding and treasury activities are conducted within corporate policies to increase investment returns while maintaining appropriate liquidity for our requirements.

The Company's objectives when managing capital are to:

- safeguard our ability to continue as a going concern, so that we can continue to provide returns for shareholders and benefits for other stakeholders, and
- maintain an optimal capital structure to reduce the cost of capital.

#### 9. RELATED PARTY TRANSACTIONS AND AFFILIATED COMPANIES

We transact business with the following related parties: Seatankers Management Norway AS, Seatankers Management Co. Ltd, Avance Gas and Alta Trading UK Limited. We also own interests in TFG Marine and Clean Marine AS (through our interest in FMS Holdco) which are accounted for as equity method investments.

We also transact business with the following affiliated companies, being companies in which Hemen and companies associated with Hemen have significant influence: SFL, Flex LNG Ltd, Front Ocean Management and Golden Ocean. On March 12, 2025, Hemen disposed of its entire shareholding in Golden Ocean via a sale to a third party at which time Golden Ocean ceased to be affiliated with us.

#### **Summary**

A summary of transactions with related parties and affiliated companies for the six months ended June 30, 2025 and 2024 was as follows:

| (in thousands of \$)                      | 2025  | 2024     |
|---|-------|----------|
| Revenues and other operating income       |       |          |
| Seatankers Management Co. Ltd             | 1,877 | 1,109    |
| SFL                                       | 1,048 | 1,837    |
| Golden Ocean                              | 48    | 748      |
| Flex LNG Ltd                              | 795   | 736      |
| Avance Gas                                | 572   | 929      |
| TFG Marine                                | 338   | 186      |
| Total revenues and other operating income | 4,678 | 5,545    |
|   |       |          |
| Operating expenses                        |       |          |
| Front Ocean Management                    | 1,544 | 1,558    |
| Seatankers Management Norway AS           | _     | 351      |
| Seatankers Management Co. Ltd             | 456   | 215      |
| Total operating expenses                  | 2,000 | 2,124    |
|   |       |          |
| Other income (expenses)                   |       |          |
| Shareholder loan facility finance expense | _     | (10,936) |
| Revolving credit facility finance expense | _     | (6,903)  |
| FMS Holdco share of results               | 712   | 711      |
| TFG Marine share of results               | 405   | (1,631)  |
| Total other income (expenses)             | 1,117 | (18,759) |

Revenues earned from related parties and affiliated companies comprise office rental income, technical and commercial management fees, newbuilding supervision fees, freights, and administrative services. Operating expenses paid to related parties and affiliated companies comprise rental for vessels and office space, support staff costs, and corporate administration.

#### Related party and affiliated company balances

A summary of balances due from related parties and affiliated companies as of June 30, 2025 and December 31, 2024 was as follows:

| (in thousands of \$)                             | June 30, 2025 | <b>December 31, 2024</b> |
|--|---------------|--------------------------|
| SFL  | 4,410         | 4,265                    |
| Seatankers Management Co. Ltd                    | 6,336         | 2,647                    |
| Golden Ocean                                     | _             | 178                      |
| Alta Trading UK Limited                          | _             | 11                       |
| Flex LNG Ltd                                     | 839           | 516                      |
| TFG Marine                                       | 166           | 227                      |
| Avance Gas                                       | _             | 560                      |
| Other related parties and affiliated companies   | 29            | 128                      |
| Related party and affiliated company receivables | 11,780        | 8,532                    |

Balances due from related parties and affiliated companies are primarily derived from newbuilding supervision fees, technical and commercial management fees, and recharges for administrative services.

A summary of balances due to related parties and affiliated companies as of June 30, 2025 and December 31, 2024 was as follows:

| (in thousands of \$)                          | June 30, 2025 | <b>December 31, 2024</b> |
|---|---------------|--------------------------|
| SFL   | 7,631         | 7,380                    |
| Seatankers Management Co. Ltd                 | 1,993         | 1,153                    |
| Golden Ocean                                  | _             | 1,283                    |
| Flex LNG Ltd                                  | 515           | 686                      |
| TFG Marine                                    | 19,449        | 24,390                   |
| Front Ocean Management                        | 9             | 5                        |
| Avance Gas                                    | _             | 473                      |
| Related party and affiliated company payables | 29,597        | 35,370                   |

Related party and affiliated company payables are primarily for bunker purchases, supplier rebates, loan interest and corporate administration fees.

#### Transactions with associated companies

A share of profit of TFG Marine of \$0.4 million was recognized in the six months ended June 30, 2025 (2024: loss of \$1.6 million). The Company also entered into a bunker supply arrangement with TFG Marine, under which it has paid \$251.7 million to TFG Marine in the six months ended June 30, 2025 (2024: \$291.2 million) and \$19.4 million remained due as of June 30, 2025 (December 31, 2024: \$24.4 million).

A share of profits of FMS Holdco of \$0.7 million was recognized in the six months ended June 30, 2025 (2024: profit of \$0.7 million).

#### Transactions with key management personnel

The total amount of the remuneration earned by all directors and key management personnel for their services in the six months ended June 30, 2025 and 2024 was as follows:

| (in thousands of \$)          | 2025  | 2024  |
|-------------------------------|-------|-------|
| Total remuneration            | 2,258 | 5,416 |
| of which:                     |       |       |
| Paid in capacity as directors | 115   | 2,440 |
| Other remuneration            | 2,143 | 2,976 |

The directors annually review the remuneration of the members of key management personnel. Directors' fees are approved annually at the Annual General Meeting. No pensions were paid to current or past directors. No compensation was paid to current or past directors in respect of loss of office. Total remuneration consists of a fixed and a variable component, summarized as follows:

| (in thousands of \$)        | 2025  | 2024  |
|-----------------------------|-------|-------|
| Total fixed remuneration    | 468   | 464   |
| of which:                   |       |       |
| Cost of pension             | 17    | 15    |
| Total variable remuneration | 1,790 | 4,952 |
| of which:                   |       |       |
| Share based payments        | 1,790 | 4,952 |

In May 2025, the Board of Directors approved the grant of 362,284 synthetic options to management and employees according to the rules of the Company's synthetic option scheme approved by the Board of Directors. The synthetic options have a term of five years expiring on May 27, 2030. The vesting period is 12 months for the first 1/3 of options, 24 months for the next 1/3 of options and 36 months for the final 1/3 of options. The exercise price of the synthetic options is \$16.80 being the volume-weighted average price of the Company's share for the last 30 days prior to grant. The exercise price will further be adjusted for any distribution of dividends made before the relevant synthetic options are exercised. The synthetic options granted to the CEO and the CFO are subject to a cap on the maximum annual gain equal to two times the annual base salary at the time of the exercise of the synthetic options. The synthetic options will be settled in cash based on the difference between the market price of the Company's shares and the exercise price on the date of exercise, and as such, are classified as a liability.

#### 10. COMMITMENTS AND CONTINGENCIES

In the year ended December 31, 2024, certain funds managed by FourWorld Capital Management LLC ("FourWorld") began proceedings before the Antwerp Enterprise Court (Belgium), in connection with their claims pertaining to the integrated solution for the strategic and structural deadlock within former Euronav NV announced on October 9, 2023, and former Euronav NV's acquisition of CMB.TECH NV on December 22, 2023. FourWorld claims that the transactions should be rescinded and in addition has requested the court to order Compagnie Maritime Belge NV and Frontline to pay damages in an amount to be determined during the course of the proceedings. The proceedings are ongoing with various rounds of submissions from all parties and oral court pleadings scheduled for February 2026. The Company finds the claims to be without merit and intends to vigorously defend against them.

#### 11. SUBSEQUENT EVENTS

In August 2025, the Board of Directors declared a dividend of \$0.36 per share for the three months ended June 30, 2025. The record date for the dividend was September 12, 2025, the ex-dividend date was September 12, 2025 for shares listed on the New York Stock Exchange and September 11, 2025 for shares listed on the Oslo Stock Exchange, and the dividend is scheduled to be paid on or about September 24, 2025.

Refer to Note 5 for details of other transactions subsequent to June 30, 2025 pertaining to a vessel sale.