TALLINK GRUPP IS THE LEADING SHORT CRUISE AND FERRY OPERATOR



STRATEGIC PLAN

Tallink's vision is to be the market pioneer in Europe by offering excellence in leisure and business travel and sea transportation services

Long term objectives toward increasing the company value and profitability:

- Strive for the highest level of customer satisfaction
- Increase volumes and strengthen the leading position on our home markets
- Develop a wide range of quality services directed to different customers and
- pursue new growth opportunities
- Ensure cost efficient operations

EPS

- Manage the optimal debt level that will allow sustainable dividends

Current focus is on core operations to realize past investments. Along with the optimal fleet deployment the emphasis is on the profitability improvement and deleveraging.

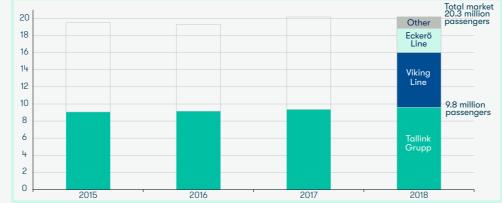
Current strategic cornerstones and competitive advantages:



WE OPERATE 7 ROUTES



THE PASSENGER MARKET SHARE OF TALLINK GRUPP IS 48% IN THE NORTHERN BALTIC SEA



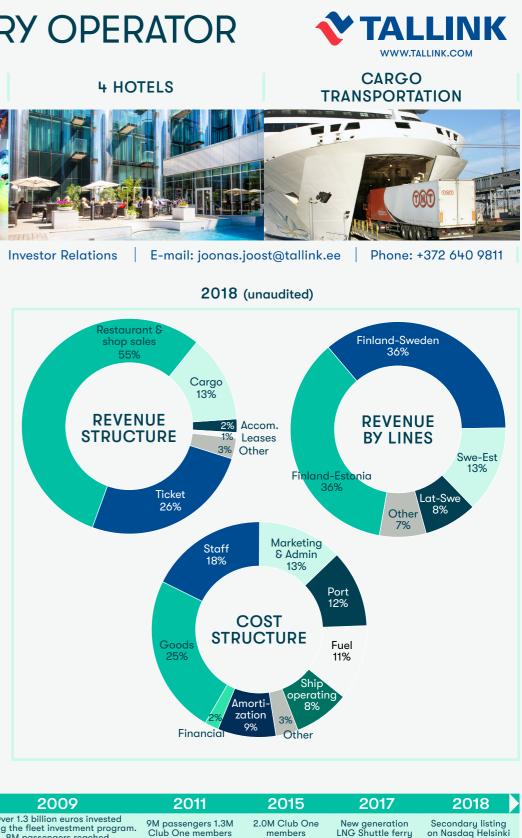
HISTORY

2002 2004 2005 1883 1910 1928 1957 1965 1989 1990 1996 2001 2003 2006 2009 Finnish Service betweer Turku & Service betwe Helsinki & One vessel. 166 th Hotel Rights Issue. Over 1.3 billion euros invested Tallink and Silja during the fleet investment program. Silja Line Tallink Management Tallinn-Stockholm Private Tallinn-Helsinki First newbuilt IPO Steamship operation cruise ferry established route founded buyout route placement Co founded Stockholm Stockholn starts 8M passengers reached passengers Line merged

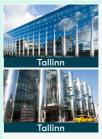
OUR FLEET CONSISTS OF 14 ICE CLASS SHIPS AND HAS A VALUE OF EUR 1.2 BILLION



AGE OF FLEET BY VALUE



WE OPERATE 4 HOTELS (1029 ROOMS)



Tallink Citu ooms: 332 Conference lightclub

Tallink Spa & Conference ns: 275



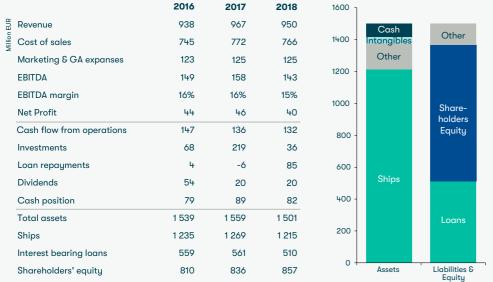
Tallink Hotel Riga Rooms: 256 Conference GУМ

Tallink Express 200ms: 163 Resto & Bar Tempo

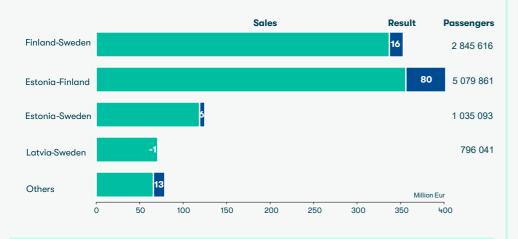
27% of the hotel guests arrive with Tallink ships

CORPORATE FACTSHEET

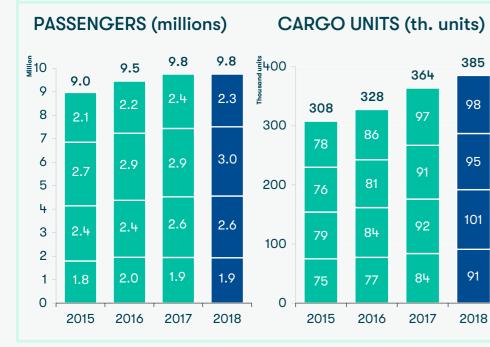
FINANCIALS (2018 unaudited)



SEGMENT RESULT BY ROUTES 2018 (unaudited)







OUR POSITION IN THE WORLD

Location

Sales > US\$ 1.700 million

FERRY OPERATOR BY GROSS TONS

Dam	k Commence	Gross ton
	k Company Stena Line	
1		935 89
2	Grimaldi Lines	732 23
3	Moby Lines	550 580
4	Tallink	525 72
5	Grand Navi Veloci	425 220
FER	RY OPERATOR BY BED	S
Ran	k Company	Bed
1	Tallink	24 32
2	Moby Lines	19 06
3	Stena Line	17 22
4	Grand Navi Veloci	16 62
5	Grimaldi Lines	16 13
FER	RY OPERATOR BY REV	ENUES
(EUF	R million, 2017)	
•	k Company	Revenue
1	DFDS Group	1 92
2	Stena Line	1 32
3	Tallink	96
4	Finnlines	53
5	Viking Line	52
-	a: Ro/pax / ferries above 1	
Sou	rce: ShipPax MARKET:18;	
	npany reports	

SEOUL - Incheon Int'l Airport DUBAI - Dubai International Airport 2 SINGAPORE - Changi Airport Sales > US\$ 1,000 million LONDON - Heathrow Airport 4 BANGKOK - Suvarnabhumi Airport SHANGHAI - Pudong Airport Sales > US\$ 900 million HONG KONG - International Airport Sales > US\$ 800 million **BEIJING - Capital Airport** PARIS - Charles de Gaulle Airport Sales > US\$ 700 million 10 TOKYO - Narita Airport Sales > US\$ 600 million FRANKFURT - Frankfurt-Main Airport 12 TALLINK - All Routes 13 TAIPEI - Taoyuan International Airpor Sales > US\$ 500 million 14 ISTANBUL - Atatürk Airport 15 AMSTERDAM - Schiphol Airport Source: Generation Research 2018

PASSENGER REVENUE



THE WORLD'S TOP DUTY FREE & TRAVEL RETAIL SHOPS

Countru

South Korea

UAE

Singapore

UK

Thailand

China

Hong Kong

China

France

Japar

Germani

Estonio

Taiwan

Turkey

Netherland

Chann

Airport Shops

Ferries

Airport Shops

Airport Shops

Airport Shops

- Q4

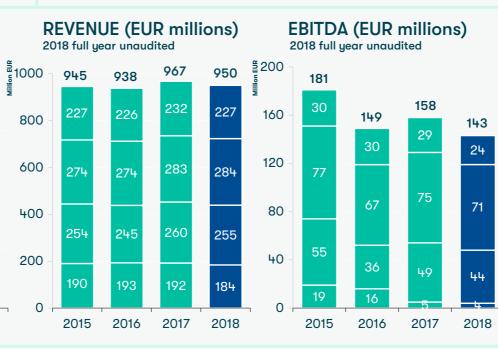
Q3

Q2

- Q1

Ranking by actual and estimated retail sales in 2017

QUARTERLY PASSENGER SPENDING, HIGHS AND LOWS



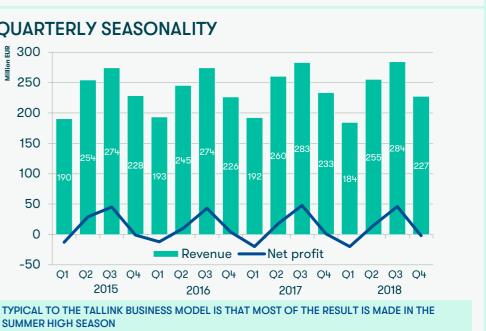
SHARE PRICE DEVELOPMENT

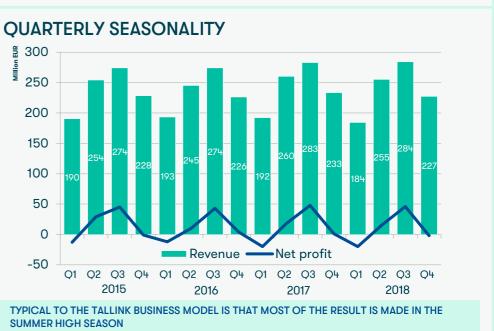


OWNERSHIP & MANAGEMENT



Kadri Land Harri Hanschmidt







TALLINK HAS BEEN A LEADING STOCK ON THE BALTIC MARKET IN LIQUIDITY, MARKET CAPITALIZATION AND HAS A RETAIL SHAREHOLDER BASE AROUND 11 000 SHAREHOLDERS

> INFORTAR AS 39% BALTIC CRUISES HOLDING L.P. 16% BALTIC CRUISES INVESTMENT L.P. 6% ING LUXEMBOURG S.A. AIF ACCOUNT 4% NORDEA BANK ABP / NON TREATY CLIENTS 3% ING LUXEMBOURG CLIENT ACCOUNT 3% CITIGROUP VENTURE CAPITAL INTERNATIONAL G.P. 2% STATE STREET BANK AND TRUST OMNIBUS ACCOUNT A FUND OM01 2% CLEARSTREAM BANKING LUXEMBOURG S.A. CLIENTS 1% NORDEA BANK ABP / CLIENTS FDR 1%

Chairman of the Management Board, CEO Member of the Management Board Member of the Management Board Member of the Management Board